

Contracting with **Food Service** Management Companies in **Arkansas School Districts** SY 2026-2027

Arkansas Nutrition Services
Presented October 2025



Child Nutrition Program Acronyms

Acronym	Term			
CACFP	Child and Adult Care Food Program			
CFR	Code of Federal Regulation			
CN	Child Nutrition			
CNP	Child Nutrition Program(s)			
FBG	Food Buying Guide			
FSMC	Food Service Management Company			
HHFKA	Healthy Hunger-Free Kids Act			
NPSFSA	Non-Profit School Food Service Account			
NSLP	National School Lunch Program			
OVS	Offer Versus Serve			
POS	Point of Service			
RCCI	Residential Child Care Institute			
RDA	Recommended Dietary Allowance			
RFP	Request for Proposal			
SA	State Agency			
SBP	School Breakfast Program			
SY	School Year			
USDA	United States Department of Agriculture 2			





Intent

Provide Arkansas school district administrators and program directors with information needed for soliciting a Request for Proposal (RFP) and entering a contract with a Food Service Management Company (FSMC) for the purposes of operating the federal Child Nutrition Programs (CNP)



Programs

National School Lunch and Breakfast Programs

School Breakfast Program
National School Lunch Program
Afterschool Snack Program
Seamless Summer Option
Fresh Fruit and Vegetable
Program

Child and Adult Care Food Program

At Risk Afterschool Meals includes snack and supper Summer Food Service Program





Types of Contracts

Cost Reimbursable A and B

Fixed Rate A and B



Fixed Price Option A

A fixed cost per meal covers the entire costs of producing the meal. This applies to breakfast, lunch, afterschool, summer, and supper ~all programs as applicable.

Can be with or without the labor option.

Option to retain the employees or turn employment over to the FSMC.

The SFA is billed each month using a per meal monthly fee.

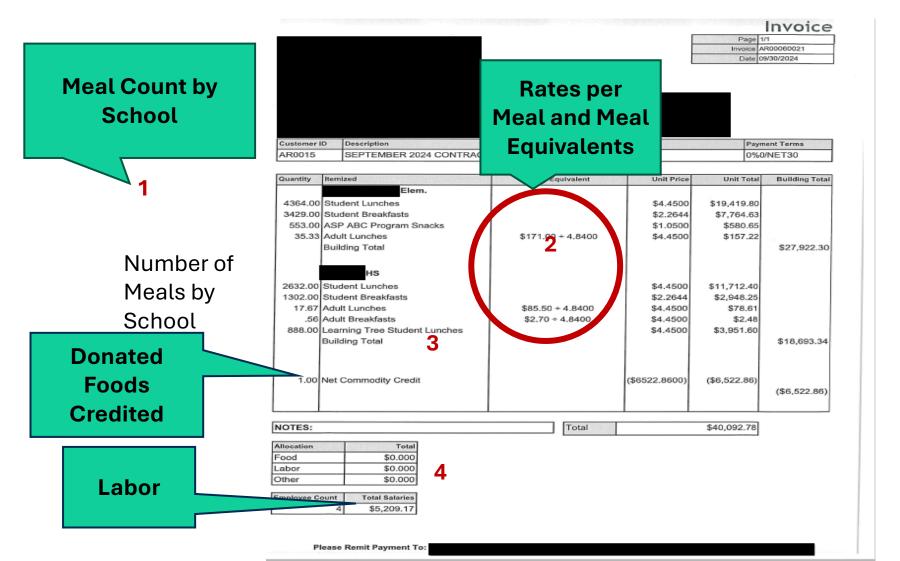
Meal equivalency rates are applied to adult meals, second meals, and a la carte sales.

USDA donated foods are credited directly off the monthly invoice to the SFA.

Tracking of rebates, discounts, and credits is not necessary in this type of contract since the FSMC pays the vendors.



Sample Invoice Fixed Price ~ Option A



- Meal counts/billing by schools
- Correct per meal rates and meal equivalency rates as per the contract
- 3. Crediting of USDA donated foods.
- 4. Employee Salaries



Fixed Price ~ Option B

The FSMC bills the district a flat monthly rate for services. eg: menu planning, and technical assistance, bids

FSMC conducts bids that are compliant with USDA meal pattern requirements.

Districts purchase from the FSMC bids and pay their own food invoices to the vendor. (no need for tracking credits, discounts, etc.)

No need to credit USDA donated foods.

Labor is retained by the district.

FSMC is present at the district during the week ~ not on a full-time basis. 1,2,3, days..... This is included in the monthly price.

Invoice consist of the monthly fee.



INVOICE

INVOICE NUMBER 1714 INVOICE DATE 9/1/2024

Due: 9/15/2024

DATE	DESCRIPTION	CATIGORY	AMOUNT
September Fee			\$3,700.00
		SUBTOTAL	3,700.00
		TAX	0.00
			\$3,700.00
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Sample Invoice ~ Fixed Price Option B

Simple invoice showing the flat monthly fee for services.



Cost Reimbursable ~ Option A

SFA reimburses the FSMC monthly for all allowable costs incurred for the production and service of meals.

Includes food and supplies and may include labor.

- Labor is included if the SFA does not want to retain the labor.
- Administrative and management fees per meal are charged monthly based on total meals served.
- Meal equivalency rates are applied to adult meals, second meals, and a la carte sales.
- USDA donated foods are disclosed monthly on the monthly invoice.

Cost Center: Salary Type: SLRY

Posting Payment Empl Number Date Type

Regular Regular Regular Regular Regular Regular Regular Regular

Totals for Salary Type SLRY Acc Mana

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GoFresh 1691 N. 161st East Ave. Tulsa, OK 74116 Phone: (800) 725-1151

INVOICE 02231363 DATE 09/08/22 TRIP 00021317 ROUTE/STOP SHIPPED VIA REGULAR DELIVE CUSTOMER







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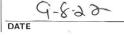
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1	1	11581		RED DICED 1/2" 5LB	2/5LB 5LB	USA	30.90	30.9
2	2	13338	DEDDY	, STRAWBERRY DRISCOLL 1LI		USA	17.14 7.82	17.1
2	2	10018		A, PLANTAIN GREEN	40LB	USA	40.87	15.6
	1			RED JUMBO 5LB	5LB	USA		81.7
1	1	12121	CIVICIV	KED JOMBO SEB	DLD	USA	10.36	10.3
							Hota)
						Nov	89	0
NOTES						SUBTOTAL		171_
						TAX		

TERMS AND CONDITIONS

The perishable agricultural commodities listed on this invoice are sold subject to the statutory trust authorized by section 5(c) of the Perishable Agricultural Commodities Act, 1930 (7 U.S.C. 499e(c)). The seller of these commodities retains a trust claim over these commodities, all inventories of food or other products derived from these commodities, and any receivables or proceeds from the sale of these commodities full payment is received.







Page 1 of 1

ccount	Amount
10701 ML	1,451.54
12207 WC	48.34
12401 PT	111.18
12601 40/	43.54
10701 ML	1,451.54
12207 W C	48.34
12401 PT	111.19
12601 401	43.54

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Cost Reimbursable Option B

Fee structure has changed.

SFA reimburses the FSMC for allowable cost incurred under the terms of the contract. This includes food and may include supplies.

A fixed monthly fee is paid to the FSMC. This fee is consistent each month and is not a per meal fee.

USDA donated foods are disclosed monthly on the FSMC invoice. Value determined by Food Distribution.

All rebates, credits, and discounts must be credited to the SFA and are shown each month on the invoice.

FSMC personnel are not in the district on a daily basis. Like Fixed Option B, it is the number of days agreed upon in the contract.



District Responsibilities 7 C.F.R.§ 210.16(a)10-21

- Adhere to procurement standards when soliciting the contract.
- Ensure FSMC conforms with the district's agreement with the State Agency (SA)
- Monitor the FSMCs performance through periodic onsite monitoring
- Retain control of the program (quality, extent, and general nature of the program)
- Retain signature authority (agreement and policy statement and claims)
- Maintain applicable health certifications and make sure all state and local health regulations are met by the FSMC
- Compose an advisory board consisting of parents, faculty, and students to assist in menu planning
- Obtain written approval of RFPs from SA before solicitation
- Ensure SA has approved the contract.
- Contract monitoring



FSMC Responsibilities

- Comply with all state and federal rules, regulations, policies, and instructions of the SA and USDA that are included in 7 C.F.R. 210, 220, 225, 226, 245, 250, 2 C.F.R. 200.318-327, 2 C.F.R. Appendix II to Part 200, 2 C.R.F.
- These regulations are for program operations and for procurement.



Solicitation

- Must be in accordance with federal, state, and local procurement procedures
 - Time allowed a minimum of 60 calendar days is required before the proposals are called due.
 - Advertising districts are required to send the RFP to all registered FSMCs in the state. This takes the place of advertising.
 - Only registered companies can submit proposals
 - A list is provided by the state agency and is published to the Nutrition Services website under the FSMC navigation tab.
 - Allow for open and full competition 2 C.F.R. 200
 - Contractors cannot develop any part of the proposal; doing so will cause the proposal to be disqualified and eliminated from scoring. 2 C.F.R. 200.319
 - Proposals must not be overly restrictive. (note definition on page 10 of the RFP.)
 - Must not be overly responsive.



Completed by the FSMCs when registering with the state.

Registration with the State Agency is not a vetting or endorsement of the FSMC.

SY 2026-2027 Food Service Management Company Attestation Statement and Registration Form Arkansas Nutrition Services

Instructions:

Please read and initial in the space next to each item. This form is due by Wednesday, October 1, 2025 by 4:30 p.m. CST. Late submissions will not be accepted. This statement will be included in all final contracts. Email form to cnumeals.rfp@ade.arkansas.gov.

- My signature indicates intent to comply with all terms and conditions contained in the 2026-2027 Request for Proposal (RFP) to operate as a Food Service Management Company (FSMC) in Arkansas non-profit public, private, open enrollment charter schools, residential childcare institutions (RCCI), and detention facilities housing individuals 18 years or younger.
- I understand the United States Department of Agriculture (USDA) defines an FSMC as a commercial enterprise
 or a nonprofit organization that is or may be contracted with by the School Food Authority (SFA) to manage any aspect of
 the school food service (7 CFR 210.2) and will not represent the company as anything other than an FSMC when managing
 or proposing to manage any aspect of the school food service.
- I understand that all procurements conducted by the FSMC must follow all federal procurement regulations (2 CFR 200.318-327, 2 CFR 200 subpart D and 2 CFR Part 400 and 415 as they apply, and FSMCs are contractors under the recipient of the federal award and SFAs must monitor contractor compliance 2 CFR 2 CFR 200.501(h).
- I understand that the USDA-approved RFP must be used and that no part of the RFP can be altered by the SFA or the FSMC. This includes adding assumptions, addenda, or clarification to the RFP by the FSMC.
- understand that the proposals should be based on the content presented by the SFA. Anything in addition is considered overly responsive and will be excluded from the scoring process.
- I understand that amendments to the RFP or resulting contract may be initiated by the SFA at the time of renewal but must be approved by Arkansas Nutrition Services (NS) before being enacted.
- I understand and agree to comply with all federal rules, regulations, policies, guidance, and instructions of the USDA, the State of Arkansas, and any local laws as they pertain to the Child Nutrition Programs including but not limited to: USDA Meal Patterns (7 CFR 210.10, 220.8, 226.20); Buy American provisions (7CFR 210.21(d); Professional Standards (7 CFR 210.30 and SP 05 2020; Food Safety Guidance for School Food Authorities: Developing a School Food Safety Program Based on the Process Approach to HACCP Principles (SP 38-2013); Arkansas State Board of Health Rules Pertaining to Retail Food Establishments, October 2022; Free and Reduced Eligibility, when applicable (7CFR 210, 220, 245); Food Distribution Program (7 CFR 250); Summer Food Service Program, when applicable (7 CFR Part 225); Uniform Administrative Requirements and Cost Principles and Audit Requirements for Federal Awards (2 CFR 200 & 400); Civil Rights Compliance and Enforcement Nutrition Programs and Activities, (FNS Instruction 113-1, 11/8/2005).
- I understand allowable costs will be paid from the nonprofit school food service account, net of all discounts, rebates, and applicable credits accruing to or received by the contractor or any assignee under the contract to the extent the credits are allocable to the program.

Arkansas Contacts (by region if applicable)

Name & Cell Phone (must provide contact number)	Region

Revised 8/2025 Arkansas Nutrition Services

regulationsContains program and procurement



Send approved RFP to all registered FSMCs

Registered FSMCs in Arkansas

COMPANY	ADDRESS	CITY	STATE	ZIP	TELEPHONE	CONTACT PERSON	CONTACT PERSON EMAIL
Aramark Educational Services, LLC	2400 Market Street	Philadelphia	PA	19103	412.298.9779	Justin Crews	crews-justin1@aramark.com growth@aramark.com
viands LLC d/b/a K-12 by Elior	1701 Cross Timbers Drive	Prosper	TX	75078	972.482.1121	Mark Waterbury	mark.waterbury@elior-na.com
Compass Group USA, INC. Chartwells Division	2400 Yorkmont Road	Charlotte	NC	28217	915.935.5366	Kellye Neal	kellye.neal@compass-usa.com shared.k12registration@compass-usa.com
ompass Group USA, INC. SchoolEats Division	2400 Yorkmont Road	Charlotte	NC	28217	915.935.5366	Kellye Neal	kellye.neal@compass-usa.com shared.k12registration@compass-usa.com
enuine Food Lab, LLC.	68 Harrison Ave., Suite 605	Boston	MA	2111	636.980.6686	Daniel Wolff	dan.wolff@genuinefoods.com
& F Food Service Inc.	PO Box 7816	Little Rock	AR	72217	501.663.3337	Bill Miller	abcmiller@sbcglobal.net
-12 Culinary Connection	6025 Hardin Drive	Bryant	AR	72022	580.574.9567	Justin Mills	justin.mills@k-12culinary.com success@k-12culinary.com
PAA! Food Management of Arkansas,LLC	16401 Swingley Ridge Road, Suite 600	Chesterfield	МО	63017	636.812.0777	Neil Broderick	ar-rfp@opaafood.com
Ordo Inc.	5275 Longmeadow Road	Bloomfield Hills	MI	48304	770-629-8592	Indra Sofian	bids@ordoschools.com
LA Management, Inc.	601 S Lake Destiny Drive, Suite 405	Maitland	FL	32751	407.740.7677	Mike Reese	mike.reese@slamgmt.com
odexoMagic, LLC.	915 Meeting Street, Suite 1500	North Bethesda	MD	20852	210.419.0367	Eddie Noriega	educationsales.usa@sodexo.com
odexo Operations, LLC.	915 Meeting Street, 15th Floor	North Bethesda	MD	20852	210.419.0367	Eddie Noriega	educationsales.usa@sodexo.com
outhwest Foodservice Excellence, LLC	9366 E Raintree Drive	Scottsdale	AZ	85260	480.551.6550	Kelsie Hutchison	kelsie.hutchison@sfellc.org
aher, Inc.	5570 Smetana Drive	Minnetonka	MN	55343	612.219.6692	Shauna Strub	s.strub@taher.com
QCMM, LLC dba The Cockpit Catering Company	1400 W. Walnut St. #120	Rogers	AR	72756	479.220.5989	Jessica Eaton	schooladmin@cockpitcatering.com

FOR THE PURPOSE OF EMAILING ALL FSMC CONTACTS AT ONCE, COPY AND PASTE THE FOLLOWING SECTION:

crews-justin1@aramark.com; growth@aramark.com; mark.waterbury@elior-na.com; kellye.neal@compass-usa.com; shared.k12registration@compass-usa.com; dan.wolff@genuinefoods.com; abcmiller@sbcglobal.net; justin.mills@k-12culinary.com; success@k-12culinary.com; ar-rfp@opaafood.com; bids@ordoschools.com; mike.reese@slamgmt.com; educationsales.usa@sodexo.com; kelsie.hutchison@sfellc.org; s.strub@taher.com; schooladmin@cockpitcatering.com;



Pre-bid Proposal Meeting

- Required to provide information to the FSMCs regarding contract performance.
- Meeting should be documented
 - Sign-in sheet
 - Agenda and schedule
 - In person or ZOOM (in person is recommended)

Recommendations are that this is a required meeting if the FSMC want to bid on your programs

Take meeting minutes and send to all FSMC reps who attended

Record questions and send answers to all who attended

Sample agenda for meeting is provided in the RFP packet.



Bid Due Date and Bid Opening

- Proposals must be received and opened at the time advertised in the solicitation.
- Late submissions must be disqualified.
- If FSMCs are allowed to be present at the bid opening, you can state the name of the company, but no other information should be given. Award is made based on several criteria...



Award Criteria

- Based on the pre-approved criteria listed in the RFP.
 - SA assigns weighted value to *some* of the criteria.
 - District assigns remaining values.
 - Price/cost must carry the most weight and is a minimum of 40 points.



Weighted Values and Negotiations

Scoring Criteria and Evaluation Form

USDA requires that an evaluation and scoring plan be included in the RFP prior to the receipt of any proposals. The SFA must not change or <u>by-pass</u> the published evaluation and scoring criteria to circumvent full and open co

The SFA must evaluate the sals using the scoring criteria advertised in the solicited RFP.

Table below should be fill by the SFA

Weight	Criteria
points (minimum of 40)	Price/cost (including fees per meal, labor, and projected food cost)
points (minimum of 10)	21-day cycle menus (breakfast, lunch, afterschool snack, & FFVP if applicable)
points (limit of 10)	Business practices, efficiency, effectiveness, overall plan of operation.
points (limit of 5)	Experience/references (must not include prior experience with SFA)
Points (limit of 5)	Promotion/marketing of food service program
Points	Billing and reporting systems (consider asking for sample invoices)
Points	Personnel management, recruiting, training, required certifications, structure
points	Involvement of students, staff, and patrons (must not include scholarships or any other items of monetary value)
total (maximum of 100)	

^{*}If the SFA elects for the option of a negotiation phase, provide the SFA's predetermined cutoff score:

This will be the sum of scores from each scoring member,

Score and Rank System

Scoring proposals will be accomplished using the SA-required score/ranking sheets. Each individual scoring team member will score each RFP individually and rank each FSMC according to their numerical score.

Negotiation Phase of Contract Award*

Negotiations must be included in the original solicitation and cannot be added during scoring.

SFA - check this box if the information below is applicable. See negotiations on page 10.
Based on scoring results the SFA may elect to enter a negotiation phase based on a predetermined cut off score or rank of all proposals received. FSMCs not meeting the predetermined cut off score will be informed in writing via email. Check the box above if the SFA wants to have the option to enter a negotiation phase in the RFP process (this box must be checked or else the SFA will not be able to have this option). The FSMC must be informed of this in advance of exercising the option.

Actual page from RFP
SA assigns some of the weighted values
Must total 100 points
Cost/price must have the greatest weight
Must use the values assigned in the RFP. (no changing after this has gone out to the FSMCs)

If the SFA wants to consider price negotiations, it must be advertised in the RFP. Assign a cut off score for proposals that will be considered. This is not required.



Score and Rank

9	Scoring Food Service Management Company Proposal	9
District	FSMC	Rank

Instructions

Signature

- 1. The scoring committee must consist of 3 to 5 members.
- 2. Team members must be district employees.
- Each member of the scoring team will be given a score sheet for each FSMC that submitted a proposal. (If 4
 companies submitted a proposal, each member will receive 4 score sheets.)
- 4. Members must score the proposals individually.
- 5. Each member must sign and date their individual score sheets
- 6. Scores must be based on the weighted criteria advertised in the original RFP
- 7. Only items in the original solicitation will be considered in the scores.
- 8. Bonus points may be added to the total score for the use of locally sourced foods or geographic preference.

Score each weighted criteria on a scale of 1 through 5 with 1 being the lowest score. Multiply the weight by the score for total points. Weight X Score = Subtotal. Add bonus points for geographic preference for grand total.

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Poor =1	Fair = 2	Average = 3	Good = 4	Very good = 5	

- 1. Was the RFP received on time as instructed in the RFP? Yes_____No____ (if no, disregard the proposal)
- 2. Is the RFP complete? ______Yes ______No ____(if no, disregard the proposal)
- Is the RFP overly responsive? Yes _____No____ (if yes, disregard the proposal)

Weight	Score	Total	Criteria must be the same as advertised in the RFP				
			Price/Cost must be the primary factor. Consider the cost of fees and labor.				
			Lowest price/cost must receive the most points in this category. Minimum 40 points				
			21-days of menus. Consider variety, choices, use of fresh produce, convenience vs. conventional items. Minimum 10 points				
			Experience and references. Does not include relationship with current FSMC. Limit 5 points				
			Promotion and marketing of food service program Limit 5 points				
			Accounting and reporting systems (billing cycles, reports provided to schools)				
			Personnel management (consider dining directors and managers, staffing patterns such as meals per				
			labor hour, cost of labor to the SFA, staff training, technical support, etc.)				
			Business practices and financial stability. Consider support staff, training, required reports and record keeping.				
			Involvement with students, staff, and patrons				
Must =	Subto						
100	tal						
	Bonus						
	Total						

Date



Ranked Voting Option Sample

Instructions: Complete the score sheet titled "Scoring FSMC Proposals" within your RFP packet for each FSMC. After scoring is complete, choose each FSMC's rank based on the total number of points the FSMC received. The FSMC with the highest score should be ranked number 1. Fill out the table below to see which FSMC ranked best overall. The FSMC that has received the most number 1 ranks will be awarded the contract.

Cooring Committee Members	FSMC 1:	FSMC 2:	FSMC 3:	FSMC 4:	FSMC 5:
Scoring Committee Members	Apples Company	Oranges Company	Bananas Company	Grapes Company	Kiwi Company
Member 1:John Doe	1	3	2	4	5
Member 2: Joan Smith	2	3	4	5	1
Member 3: Kim Green	1	2	5	4	3
Member 4: Carrie Jones	1	2	3	4	5
Member 5: George Stevens	1	2	5	3	4
Add up the total 1s for each FSMC:	4	0	0	0	1

Which FSMC received the most number 1 ranks? Apples Company This FSMC will be your winner.

Optional Negotiation Phase:

On page 49 of the RFP, is negotiation checked as an opt	ion for your district? If so,	and if your district would	still like to exercise
this right, please list the two highest ranking FSMCs:	Apples Company	Kiwi Company	

Complete the "Negotiated Price Page" in the RFP packet.



Scoring Team Members

Preferably 5 but not less than 3 team members

Must be district employees

Must have knowledge of the Child Nutrition Programs (CNP), program finance, district operations, procurement, and contract management.

Suggested members: Child Nutrition Director (CND), Superintendent, Assistant Superintendent, Director of Finance or CFO, and Principals, Counselors, Assistant Principles...

Anyone who is part of the negotiation process cannot be a scoring team member.



Avoiding Conflicts of Interest

District officers/agents, administrators, board members, or employees shall not solicit, receive, or accept anything of monetary value from a vendor or contractor or a potential vendor or contractor. Examples:

- Relatives/friendships of board or scoring team members
- Dinners
- Hotels
- Travel compensation
- Tickets to events
- Gifts
- Any items of monetary value that is worth more than a coffee cup!
- Conflicts of interest will disqualify a proposal.





FSMC are cautioned in their submissions to NOT include items or conditions in the RFP that are not part of the original solicitation made by the district.

Overly responsive proposals must be disqualified from the scoring/selection process.

Examples: Food trucks, scoreboards, grills, scholarships, monetary guarantees or loans that were not solicited



Bonding Requirements ~ When Do They Apply

- Not required in the procurement of FSMC services in the National School Lunch Program SP 35-2016
- Required if the Summer Food Service Program (SFSP) if the value of the program exceeds the Simplified Acquisition Threshold. 7 CFR 225.15(m)(5)
 - copy of the bond should accompany the proposal

If the district wants to serve summer meals through the SFSP bonding must be included by the FSMC.

Contract Duration 1 Year

All contracts are for a duration of one (1) year and may be renewed for up to four (4) additional years. 7 C.F.R. 210.16.

- Contracts begin July 1 and end June 30.
- Any amendments to the contract must take place at the time of renewal. (SA approval required)
- Changes cannot cause a material change to the contract which is defined as exceeding the small purchase threshold for Arkansas.
- All contracts and contract renewals require SA approval.



Contract Termination Requirements

- Either party may terminate the contract with proper written notice
- 7 C.F.R. 210.16(d) and 2 CFR Appendix-II-to-Part-200(B)

"All contracts in excess of \$10,000 must address termination for cause and for convenience by the non-Federal entity including how the termination will occur and the basis for settlement."

- Termination for Convenience requires 30 calendar days written notice
- Termination for Cause requires 60 days written notice

Termination

For Cause

One party cannot completely fulfill their contractual duties

Non performance or contract breach

Requires 60 days notice in writing

For Convenience

Requires 30 days written notice

Can be that either party believes it is in their best interest.



Meal Equivalents

The FSMC must convert these types of receipts into meal equivalents:

- Individual or à la carte sales
- Non-student meals
- Contract meals
- Second meals sold to students
- Non-reimbursable meals

The meal equivalent factor does **NOT apply** to:

- **Student meals** billed at the per-meal contract rate
- Catering paid directly to the FSMC
- Bulk food sales for other programs (e.g., buying a case of crackers for preschool or the school nurse)



Billing, Payments, and Fees Cost Reimbursable Contracts

See Section J for list

All program expenses not specifically itemized or otherwise detailed within the contract will be fully covered by the per-meal administrative and management fees.

These expenses will not be charged to the School Food Authority (SFA) through any other billing method or line item.

All indirect costs and overhead expenses—including but not limited to general administrative support, office operations, utilities, and corporate oversight—are incorporated entirely within the proposed administrative fee. No separate charges for indirect or overhead costs will be applied to the SFA under this agreement.

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Rebates, Credits, Discounts in Cost Reimbursable Contracts 7 CFR 210.21(f)(1)(i) Everything accrues to the NPSFSA

- Itemized Reporting of Credits:
- FSMCs must clearly identify:
 - Each discount
 - Each rebate
 - Any other applicable credit
- These must be **itemized on bills/invoices** submitted to the SFA.
- Each item must be labeled as a discount, rebate, or other credit, with the nature of the credit specified.
- Credits must be disclosed **monthly** and not deferred.
- If contracts end before full disclosure of rebates, discounts, and credits, the FSMC must identify the method in which those credits will be disclosed.

Billing, Payments, and Fees Fixed Price Contracts

- Payments to the Food Service Management Company (FSMC) shall be based solely on the fixed per-meal fees as outlined and agreed upon in the contract.
- The fixed per-meal fees are all-inclusive and shall cover all allowable direct and indirect program expenses, including, but not limited to, labor, supplies, equipment usage, administrative costs, and overhead. These fees represent the total compensation due to the FSMC for the services provided and may not be supplemented by any additional charges to the SFA.
- All program expenses not specifically and explicitly identified in the contract shall be considered included in the fixed per-meal fee and may not be charged to the SFA through any alternative method or cost category. This includes all direct, indirect, and overhead costs, which are to be fully absorbed within the agreed per-meal pricing.

See Section J for items included in the fixed per-meal fee.

There is no need to track rebates, discounts, and credits in the Fixed Rate contracts.



Catering

- Catering Services Allowed (with conditions):
- •The FSMC *may* provide catering services:
 - •For the district
 - For outside groups
 - Prior approval is obtained from the CND
- •Separate Billing and Ordering Required:
- •All items related to catering (including **food**, **supplies**, and **labor**) must be:
 - •Ordered separately from regular school meal services.
 - •Invoiced separately to the sponsoring organization (i.e., the group requesting the catering)
- •USDA donated foods (commodity foods) cannot be used for catering events under any circumstances.

This ensures that catering is transparent, self sustaining, and compliant with federal regulations.



Concession Operations

Purpose is to ensure integrity of USDA Federal funds.

- Not Part of the CNP:
 - Concession stand operations are not considered part of the Child Nutrition Program (CNP).
 - Therefore, they must not be included in the Request for Proposal (RFP) for school meals.
- Separate Contract Required:
 - If a FSMC is to operate a concession stand, it must be under a separate contract between the district and the FSMC (distinct from the school meals contract).
- Purchasing and Invoicing must be separate:
 - All food and supplies for concession stands:
 - Must be purchased using separate purchase orders.
 - Cannot be invoiced through the National School Lunch Program (NSLP) account or NPSFSA (Non-Profit School Food Service Account).
- Labor Tracking Must Be Separate:
 - Labor reports and time sheets for concession operations:
 - Must be kept separate from CNP labor documentation.
- Sales Revenue Handling:
 - Cash sales from concessions:
 - Are not converted to meal equivalents.
 - Must not be billed through the NPSFSA.
 - CNP receives no revenue from concessions.
- USDA Foods Prohibited:
 - USDA donated foods are strictly prohibited for use in concession stand operations.



Fresh Fruit and Vegetable Program (FFVP) Not to be confused with the fresh produce available through Department of Defense

Purpose of FFVP:

- Provide fresh fruits and vegetables to students in low-income public schools during the school day, but outside of meal periods.
- Support local agriculture by encouraging the purchase of locally grown produce.
- Foster partnerships between schools and the Arkansas' agricultural industry.
- The FFVP is a discretionary reimbursement grant and is separate from:
 - National School Lunch Program (NSLP)
 - School Breakfast Program (SBP)
 - Child and Adult Care Food Program (CACFP)
- Administrative fees, management fees, fixed price fees, and meal equivalency fees are not allowed for FFVP services.
- **FFVP funds** cannot be used for any work **not directly related** to the implementation of the program.

FFVP

Procurement Requirements

- Produce purchased for FFVP must meet Buy American provisions.
- DoD produce obtained through USDA donated foods cannot be used for FFVP.

FSMC Responsibilities

- Separate Tracking & Invoicing
 - FFVP must be shown as a separate line item on the FSMC's monthly itemized invoice to the SFA.
 - All FFVP-related costs must be tracked and documented separately from other child nutrition programs.

Required Monthly Documentation

FSMCs must submit to the SFA:

- Delivery invoices
- Detailed time sheets for all employees working on FFVP (including daily start and stop times)

FFVP

- •FFVP costs must be:
- Allowable
- Actual
- Fully documented
- •The SFA uses FSMC-provided documentation to **file for federal reimbursement**.
- •The program is **strictly regulated** and requires **accurate**, **separate recordkeeping**.





Contract Meals

Contract is with the district and must be on file.

How are these billed through the FSMC?

- SFAs may provide contract meals to outside establishments (Pre-ks, Charter schools, Youth homes, etc.
- Indicate in the RFP is there will be contract meals prepared at any of the sites.
- Cash from the sale of contract meals is converted to meals by applying the meal equivalency rate.
- The per meal fees apply here for Cost Reimbursable A and Fixed Rate A contracts.
- The Cost Reimbursable B and Fixed Rate B contracts, there is no per meal fee.
- If the SFA agrees to provide contract meals to an outside group, there must be a contract on file.
- SFAs must indicate they intend to serve contract meals in the RFP.

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Food Quality and Specifications

+↑

PRODUCT		LEVEL OF INSPECTION/QUALITY
Meat/Seafood		All meats, meat products, poultry products, and fish must be
		government inspected.
Beef, Lamb, and Veal		USDA Grade Choice or better
Pork		U.S. No. 1 or U.S. No. 2
Poultry		U.S. Government Grade A
Seafood		must be a nationally distributed brand, packed under continuous
		inspection of the USDA
Dairy Products		All dairy products must be government inspected
Fresh Eggs		USDA Grade A or equivalent, 100 percent candled
Frozen Eggs		USDA inspected
Milk		pasteurized Grade A
Fruits & Vegetables		
Fresh Fruits & Vegetables		Selected according to written specifications for freshness, quality, and
		color – U.S. Grade A Fancy
Canned Fruits & Vegetables		U.S. Grade A Choice or Fancy (fruit to be packed in light syrup, water, or
		natural juices)
Frozen Fruits & Vegetables		U.S. Grade A Choice or better
Staple Groceries		Must meet quality levels as previously stated.
Baked Products		
Bread, rolls, cookies, pies, cakes and pudding either		USDA quality level that meets Breakfast, Lunch, Seamless Summer



Buy American Provision

See Section W for more information

The RFP and Contract: To ensure that the FSMC follows the Buy American provisions contained in 7 C.F.R. § 210.21(d) and 7 C.F.R. § 220.16(d) The SFA must ensure that the FSMC's solicitation and contract language includes the requirement for domestic agricultural commodities and products.

The FSMC: When purchasing agricultural products on behalf of the SFA, the FSMC must include the Buy American language in their bid documents.

Cap on Non-Domestic Purchases

School Year 2025-2026 (July 1, 2025)	10 percent cap on non-domestic food purchases	
School Year 2028-2029 (July 1, 2028)	8 percent cap on non-domestic food purchases	
School Year 2031-2032 (July 1, 2031)	5 percent cap on non-domestic food purchases	



Nat

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SY **Nationa**

Snacks:

Minim

Mi

Pre-Kin

Meal Pattern Components

Milk: Unflavor Whole Age 2or fat-free

Fruits and Veg

1,2 Grains: Who

Bread Product (e.g., biscuit, r

Cooked:

Cereal, Cereal Pasta

3Ready-to-Eat **Breakfast Cere**

Flakes or Rour **Puffed Cereal** Granola

> Pre-K: Grai 2 Pre-K: One

entire grain 3 Pre-K: Beg

4 K-12: One

5 K-12: Begin sold à la c

6 K-12: Begir for fruits a

Pre-Kinder

Meal Pattern Components

Milk: Unflavored Age whole milk Age 2-5, 1 % low fat or fat-free unflavored

Fruits

Vegetables

1,2 Grains: Whole Grai Bread Product: (e.g., biscuit, roll, or muffin Pasta

Meat/Meat Alternate

Lean meat, poultry, o

Tofu, soy product, or alternate protein prod

Cheese

Large egg

Beans, peas, and lent Peanut butter, soy nu butter, or other nuts of seed butter

3 Yogurt, plain or flavo unsweetened or sweetened

Peanuts, soy nuts, tre nuts, or seeds

- Pre-K: grain-b 2 Pre-K: one wh
- 3 Pre-K: Beginni
- 4 One choice of ⁶ Beginning July
- milk sold à la At least 80% c

Pre-Kinderg

¹Meal Pattern Components

2Milk Unflavored or flavored 1% low fat or fat free

Meats/Meat Alternate

⁵Fruits/Juice

Vegetables

⁷Grains

- 1 Must serve two of the beverage.
- 2 Pre-K: Must be unflavo (skim) milk for childre
- 3 K-12: Must be fat-free
- ⁴ Alternate protein prod more than 23 grams o sugars per 6 ounces (; FNS guidance.
- 5 Pre-K: Pasteurized full snack, per day.
- 6 K-12: Juice must be p form of juice.
- ⁷ Pre-K: At least one ser toward meeting the gr of total sugars per dry dry ounce.
- 8 K-12: At least 80 perce the remaining grain ite Breakfast cereal must be found in FNS guida

SY 2026-2027 Meal Pattern Chart **CACFP Lunch and Supper Program**

Minimum Amount of Each Food Component Per Week (Minimum Offering Per Day)

School Age Daily and Weekly			
Meal Pattern Components and food items ¹	Age 6-12	Age 13-18 ²	
Milk: Unflavored or flavored ³ 1% low fat, skim or fat- free	1 cup	1 cup	
Meats/Meat Alternates ⁴	2 oz eq	2 oz eq	
Vegetables⁵	½ cup	½ cup	
Fruits ⁵	¼ cup	½ cup	
Grains : Whole Grain-Rich or Enriched ⁶	1 oz eq	1 oz eq	

Must serve all five components for a reimbursable meal. Offer versus serve is an option for at-risk afterschool care and adult day care centers.

⁹ May need to serve larg

² At-risk after-school programs and emergency shelters may need to serve larger portions to children ages 13 through 18 to meet their nutritional needs.

May serve unflavored or flavored milk to children ages 6 and older. The milk must be fat-free, skim, lowfat, or 1 percent or less.

Alternate protein products must meet the requirements in Appendix A to Part 226. Through Sept. 30, 2025, yogurt must contain no more than 23 grams of total sugars per 6 ounces. By Oct. 1, 2025, yogurt must contain no more than 12 grams of added sugars per 6 ounces (2 grams of added sugars per ounce). Information on crediting meats/meat alternates may be found in FNS guidance.

Juice must be pasteurized. Full-strength juice may only be offered to meet the vegetable or fruit requirement at one meal or snack per day. A vegetable may be offered to meet the entire fruit requirement. When two vegetables are served at lunch or supper, two different kinds of vegetables must be served.

Must serve at least one whole grain-rich serving across all eating occasions, per day. Grain-based desserts may not be used to meet the grain requirement. Through Sept. 30, 2025, breakfast cereals must contain no more than 6 grams of total sugars per dry ounce. By Oct. 1, 2025, breakfast cereal must contain no more than 6 grams of added sugars per dry ounce. Information on crediting grain items may be found in



Menus and SFA Approval

The FSMC must adhere to the SFA provided twenty-one (21) day cycle menu for the first 21 days of meals served for SBP, NSLP, and afterschool snack.

Changes thereafter may be made with the approval of the SFA. 7 C.F.R. § 210.16(b)(1).

The FSMC is required to submit all menus to the CND at least two (2) weeks in advance for approval.

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Advisory Committee Healthy Hunger Free Kids Act Public Law 211-296

This says:

The SFA shall ensure that an advisory board composed of parents, teachers, and students is established and functioning.

Responsibilities include assisting in the planning and approval of menus. 7 C.F.R. § 210.16(a)(8).

This is a good way to fulfill the requirement that the Wellness Committee reviews the menus served to students.



Labor and Professional Standards

Summary of Required Minimum Annual Training Requirements for School Nutrition Employees

Job Category	Annual Training Requirements*
Directors	12 hours
Managers	10 hours
All Other Staff (working 20 hours or more per week)	10 hours**
Part-Time Staff (working less than 20 hours per week)	10 hours**
Mid-year hires in all categories (January 1, or later)	One-half of training requirement for each job category
Temporary and acting employees, substitutes, and volunteers	Any annual training requirements are at the discretion of the State Agency and may be required within 30 days of the start date

^{*} Annual training requirements apply to the 12 months between July 1 and June 30.

FSMC employees are held to the same professional standards and training standards as district employees working in the CNPs. Both USDA and Arkansas Professional Standards apply.

See Section X in the RFP.



Loan for Equipment Purchases

Not encouraged but allowed if:

- Disclosed in the Original Solicitation
- •The possibility of a loan must be clearly stated in the RFP from the beginning.
- •The **FSMC** provides a loan to the **SFA** to purchase necessary equipment.
- •A formal loan agreement (Exhibit A) must be drafted and becomes part of the legal contract. See RFP
- •This must be approved by the State Agency SA
- Amortization Schedule Required (Exhibit B) See RFP
- •The repayment plan (schedule of payments, interest, etc.) must be agreed on before any payments begin.
- •All equipment purchases must be procured properly according to federal and state procurement laws and regulations.

Insurance

SFA responsibility – Employee health, dental, vision FSMC responsibility –

- Workers' Compensation,
- Unemployment,
- Comprehensive General Liability Insurance to include, but not limited to, Personal Injury Liability, Property Damage Liability, Contractual Liability, and Products Liability covering only the operations and activities of the FSMC under this agreement.

These and all other additional insurance must be included in the FSMC's administrative fee per meal and cannot be charged to the SFA in any manner. Minimum coverage shall be \$1,000,000 per incident/person.

The SFA shall keep its buildings, including the premises and all property contained therein, insured against loss or damage by fire, explosion, and similar casualties.

Insurance

The FSMC will not charge these costs back to the SFA. These costs will be covered in the administrative and management fees.

See Section CC for more details on insurance and indemnification.

This addresses insurance for employees as well as liability insurance and worker's comp.

Addendums and Assumptions

Do not add any addendums to the RFP

Do not change any language by use of assumptions. The language is complete and does not need to be changed.

This will cause the RFP to be disqualified



Renewals

Contract may be renewed annually for up to 4 years.

If any changes are made to the contract, they must be made at the time of the renewals. Any changes made to the contract must not cause a **material change.**

Price increases occur at the time of the renewal and are based on a standard measurable index.

Value exceeding the small purchase threshold.

50



Record Retention

The FSMC will provide the SFA all federally required records and shall not remove records from the SFA premises upon termination of the contract.

All records of the FSMC pertaining to the contract are non-propriety and shall be made available, upon demand, in an easily accessible manner for a period of five (5) years after the final claim for reimbursement for the fiscal year to which it pertains.

7 C.F.R. § 210.9(b)(17) and See page 15 of Arkansas General Records Retention Schedule (August 2006)

Part 2 Completing the RFP



RFP Dates and Timelines for 2026-2027

December 15 thru February 27 Request RFP from Nutrition Services (NS)

March 3

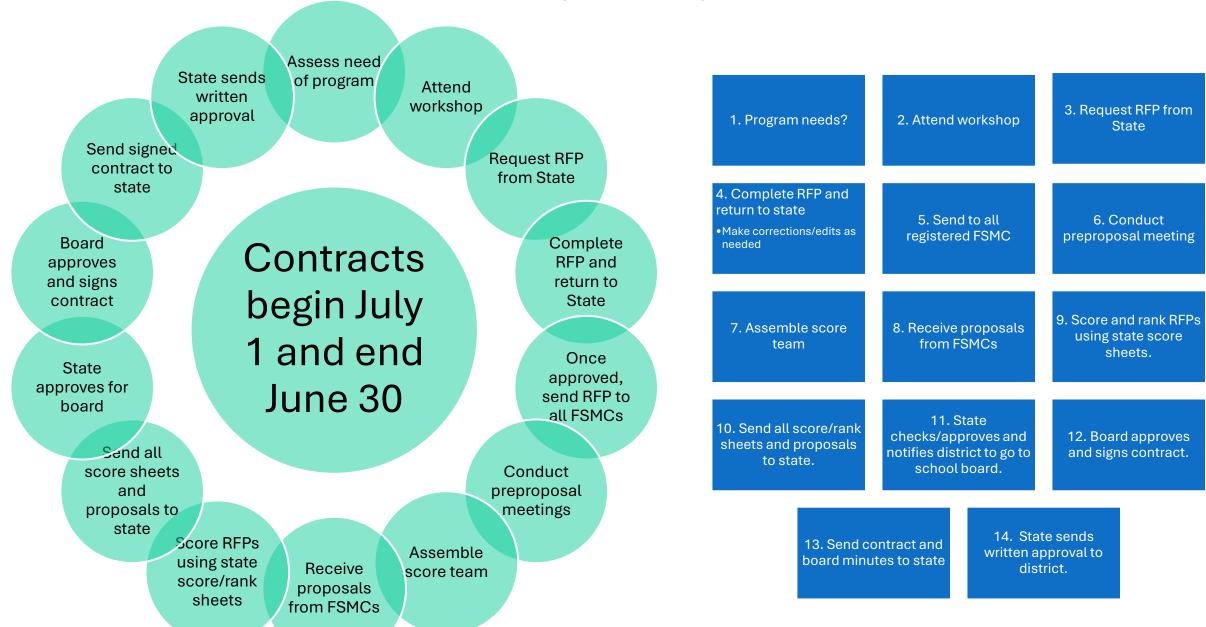
Last day to submit
RFP to NS for review
and approval

March 13 Last day NS will approve RFP for solicitation May 22 Last day district can submit RFP and score sheets to NS June 5 Last day NS will approve RFP for school board presentation

Contracts are not valid until approved in writing by Arkansas Nutrition Services



Steps in the RFP process





Helper Documents

RFP Packet

Arkansas Department of Education, Division of Elementary and Secondary Education, Child Nutrition Unit.

This packet has been put together to give districts information needed to complete the RFP. We will review your RFP throughout the proposal process to ensure it is complete and in compliance with regulations set forth by the United States Department of Agriculture as well as any state and local laws and regulations that apply. Your completed RFP will become the legal contract between the school district and the food service management company.

We hope you find this information helpful as you go through the process. Please contact the Child Nutrition Unit at 501-324-9502 if you have any questions about the RFP or the process.

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S		Action	Kesponsible I arty	Deadine
	01	SOLICITATION BEGINS CNU has approved your RFP for solicitation. District sends RFP to all registered FSMCs in Arkansas. cc nancy.dill@ade.arkansas.gov List of FSMCs is included in the information packet attached to this email and on the CNU website.	CNU	Date
	02	COORESPONDING WITH FSMC DURING OPEN SOLICIATION All FSMC must be provided the same information during solicitation. If clarification of the RFP is requested by an FSMC, all other FSMCs must be informed of the question and answer.	District	Date thru Date
	03	RECIEVE, EVALUATE, & SCORE PENDING CONTRACT District Evaluation teams must promptly evaluate and score RFPs. Evaluation teams must have at least 3 but no more than 5 evaluators. Score sheets are included in the information packet attached to this email.	District	Date
	04	SUBMIT RFPs TO CNU One Drive Folder is linked in email.* District submits signed score sheets & all RFPs to CNU for soft approval within no more than 5 calendar days of scoring. *All submission will be in the One Drive Folder from this point.	District	Date
	05	CNU REVIEW Upon approval, CNU sends notification that the pending contract may go before the district school board.	CNU	Date
	06	BOARD APPROVAL Upon board approval, district sends signed board minutes showing the	District	By Date

Action

Responsible Party Deadline



21 Day Cycle Menu Templates



	Fre	esh Fruit and \	
SFA INFORMATIO	up. □	The SFA ma operations in The SFA n	
		the following : • Purcha	FSMC administrative labor is the w
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		Cycle Menus F	
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□ No		Procurement -	
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THE FSMC ENT	U. V.	FSMC Site Labor Worksheet
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The bid oper

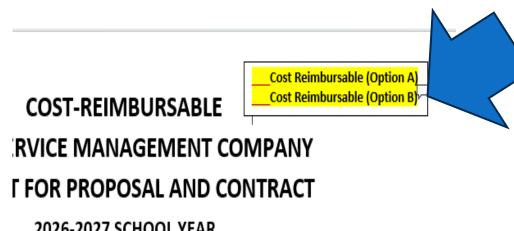
Completing the RFP

Items in Red are for the District to complete.

Items in Green are for the FSMC to complete.



Select the Desired Option



Fixed Price (Option A) FIXED PRICE Fixed Price (Option B) FOOD SERVICE MANAGEMENT COMPANY REQUEST FOR PROPOSAL AND CONTRACT **2026-2027 SCHOOL YEAR Arkansas Nutrition Services**





See RFP page 4 for definitions



Complete Information on Front of RFP

		me:
LEA Number:		Enrollment:
	Send Seal	ed Proposals to:
		SFA Contact Person
		Address
		City, State, Zip
		Contact Phone Number
	All proposals	must be received by:
	Cen	tral TimeDate
	To be completed by the SI	A after the contract is awarded.
	FSMC Awarded:	FSMC Name
Signing the Sig	_	nt shall constitute acceptance of all contract terms



Include Instructions for Pre-proposal Meeting

Include instructions for proposal submission

	A. INSTRUCTIONS FOR PRE-PROPOSAL MEETING:
	pre-proposal meeting to review the RFP, clarify any questions, and tour the facilities with school
р	ersonnel will be held onDate,Time,Location,Location Address.
_	
FS	MCs are required to attend (Must check one below). Yes No
Se	e SA-provided templates for pre-proposal suggested meeting agenda, sign-in sheet, and instructions.
_	FAs must provide a minimum of two (2) weeks' notice to the SA representative and all offerors.) A SA presentative may be present and must receive notice of the pre-proposal tour.
	B. INSTRUCTIONS FOR SUBMISSION OF PROPOSAL
	posals may be delivered by the United States Postal Service, United Parcel Service, Federal Express, or other carrier of your choice. They may be hand delivered by an FSMC representative. Do not email or
	the submission. Late submissions will not be accepted.
·un	the submission care submissions will not be accepted.
	SFA Contact
	Address
	City, State, Zip
	Number of Proposal Copies Requested
1.	
	will not be accepted after the deadline.

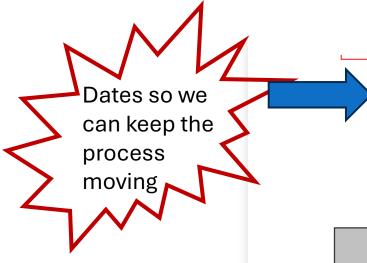


Include the District's Bid Protest Procedure



This should be part of the district's procurement procedures. The State Agency can provide sample language, but it must be your own procedure.





Moving

Indicate the Programs and Services Being Procured

Check what you want

- Please input the dates for the following SFA board meetings (this is for SA purposes).
 April 2026: ______ May 2026: ______ June 2026: ______
- This contract shall become effective on July 1, 2026, or_, a new date, with the termination date of June 30, 2027.
- If the SFA chooses another date to begin the contract, the termination date remains as June 30, 2027.
- The effective date may not occur prior to the date on which the contract is signed by the superintendent, school board, company representative, and SA.

C. INSTRUCTIONS FOR PROGRAMS AND SERVICES:

6. The SFA is procuring management of the following programs:

Note: Any program added after the contract has been awarded may constitute a material change, and the SFA may be required to rebid for FSMC services if the new program exceeds the Arkansas small purchase threshold set out in A. C. A. § 6-21-304(a)(1).

For more information on each program, refer to the corresponding page.

■National School Lunch Program (NSLP) Includes donated foods	Page 16
□School Breakfast Program	Page 17
☐Seamless Summer Option (SSO)	Page 17
☐After School Snack Program (ASP)	Page 17
☐Fresh Fruits and Vegetable Program (FFVP)*	Page 17
□Summer Food Service Program (SFSP) **	Page 17
☐Child and Adult Care Food Program (CACFP)**	Page 17
□A la Carte	Page 18
□Adult Meals	Page 18
□ Catering	Page 16
□Contract Meals	Page 18

^{*} The FFVP and catering are not calculated through meal equivalency or administrative and management fees per meal. Therefore, meal equivalency or administrative and management fees per meal cannot be charged to the SFA.

^{**} Requires an approved application Special Nutrition.



Select the Services to be Managed by the FSMC

operated in compliance with Food and Nutrition Services (FNS) standards. The SFA is procuring management of the following services: Recipe Development Point of Service (POS) and Meal Counting Staffing Recipe Crediting Staff Training Menu Planning Food Safety Plan (HAACP) Menu Forecasting Cycle Menus Breakfast – 21 days Food Safety Documentation Cycle Menus Lunch – 21 days Food Protection Manager Certification Cycle Menus After-School Snacks – 21 days Food Safety Reporting Cvcle Menus FFVP – 21 days USDA Donated Foods Usage Production Records USDA Donated Foods Inventory Meal Modifications USDA Donated Foods Required Reporting Procurement – Specification, Bid, Award Inventory Management (Purchased Food) Procurement - Purchasing Financial Reporting ** Concessions cannot be a part of this contract 8. The SFA is procuring management of the following services in which limitations apply: Claims Preparation (Enter Submit Only)

Check these as they apply.

- □ Claims Preparation (Enter Submit Only)
 □ Eligibility Determination NSLP Free/Reduced Application approval
 □ USDA Donated Foods Ordering
 □ Use of USDA Donated Foods Processing (FSMC cannot enter processing agreements with the distributing agency. If the SFA elects to use processed end products, the FSMC will be required to use those products.)
 - Additional services and requests should be provided in the space below. The administrative and management fees per meal must include all items chosen by the SFA and may not be charged back to the SFA in any other manner.

FSMC can perform these services with limits.

Estimate the Number of Meal Service Days

 The contract for meal service is based on an estimated number of regular serving days for the entire

2026-2027 SY. The number of meal service days may change in the following SY(s) and are only an approximation:

1.	SBP/NSLP meal service days
----	----------------------------

- Snacks (includes after school and at risk) service days.
- SSO meal service days
- SFSP meal service days
- At risk supper service days

If the above answer reported <u>a number of SSO</u> or SFSP meal service days, use the table below to provide details on proposed program operations (check all that apply). The plans detailed here are subject to NS approval and are only <u>an approximation</u>:

1	Congregate Feeding	Non-Congregate Feeding	Bulk Feeding	Home Delivery	Multiple Day Delivery/Pickup
Yes					
If yes, input the max. # of days	days	days	days	days	days Max # allowed is 5
No					

If the SFA would like to provide more details on SSO or SFSP meal service operations, please provide an explanation below.

Indicate the number of days for each type of meal.

Complete this information for summer meals (Seamless Summer Option through NSLP or Summer Food Service Program through CACFP)



The district must

indicate how they want

to handle staffing.

Cafeteria Labor

D. INSTRUCTIONS FOR EMPLOYMENT

- 15. The SFA must always employ a Child Nutrition Director. Other employees will be (check all that apply):
 - Retained by the SFA As SFA positions are vacated, the SFA will hire for those positions as appropriate based on meals per labor hour (MPLH), average daily participation (ADP), menus, or other acceptable formulas. The SFA will be responsible for substitutes for their respective positions.
 - (This box must be checked if the SFA marks "Yes" for retaining any positions listed on the labor worksheet on page 46).
 - Employed by the FSMC As FSMC positions are vacated, the FSMC will hire for those positions as appropriate based on meals per labor hour (MPLH), average daily participation (ADP), menus, or other acceptable formulas. The FSMC will be responsible for substitutes for their respective positions.
 - (This box must be checked if the SFA wants the FSMC to provide its own positions).
 - Employed by the FSMC As SFA positions are vacated, the FSMC will hire for those positions as appropriate based on meals per labor hour (MPLH), average daily participation (ADP), menus, or other acceptable formulas. The FSMC will be responsible for substitutes for those respective positions.

(This box must be checked if the SFA marks "No" for retaining any positions listed on the labor worksheet on page 46.

Specific details concerning employment MUST be included in the labor worksheets.

- The SFA shall provide the FSMC with the number of current employees, assigned locations, and labor hours on the Labor Worksheet.
- 17. The FSMC shall provide the SFA with the number of proposed employees to hire, assigned locations, and labor hours on the FSMC Labor Worksheet.

District and FSMC must complete labor worksheets in the RFP.

Professional Standards Apply to FSMC and District Child Nutrition Employees

 The SFA must ensure that both SFA and FSMC employees meet the professional standards related to both hiring and training, as defined in 7 C.F.R. § 210.30(b).

District indicate if you want FSMC employees to attend State
Agency Training

- The SFA will require that FSMC site managers and dining directors attend the SA Certification training provided each summer. If required by the SFA, costs incurred (registration, travel, and hotel) may be billed to the SFA with proper documentation).
- FSMC Managers and Directors will be required to maintain all continuing education/training standards, including specific topics listed in 7 C.F.R. § 210.30(c)(d)(e) and set out in SP 05-2020. This is not optional. This box must be checked.
- SFAs will require FSMC Managers and Directors to be held to the professional hiring standards set out in 7 C.F.R. § 210.30(b). If FSMC employees have Director and Manager duties, FNS requires certain standards to be met as set out in SP 05-2020. This is not optional. This box must be checked.
- The SFA will have final approval regarding the hiring of the FSMC's site managers and directors. (FSMC Guidance for SFAs May 2016, 45). This is not optional. This box must be checked.



Attachments to the RFP

crediting procedures applied.

F. INSTRUCTIONS FOR ALLOWABLE ATTACHMENTS:

Revenue and Expenditure Reports

Reimbursement Claims

21 Day Cycle Menus

- Attach eFinance reports from APSCN Detailed Expenditure Report for Fund 8000 (EXPSTA-11) and Detailed Revenue Report for Fund 8000 (REVSTA-31) for period 13 of SY 2024-2025.
- For traditional 4 or 5-day week schedules, attach the October 2025 Claim from the SA Claims System for SY 2025-2026. For year-round schedules, attach both October and November 2025 claims.
- 24. Using the provided calendar menu templates, attach an SFA twenty-one (21)-day menu cycle including all age/grade groups for lunch, breakfast afterschool snack, and FFVP, if applicable. If the SFA is rebidding a contract, remove all names and details of the current FSMC from menus or replace them with your own menus. The SFA must provide menus for all procured programs even if the SFA does not currently operate those programs. SFA menus provided must be followed by the FSMC for the first 21 days of meal service in accordance with 7 C.F.R. § 210.16(b)(1).
- 25. Attach an SFA SY 25-26 calendar.
- 26. Attach an FSMC twenty-one (21) day menu cycle including all age/grade groups for lunch, breakfast, afterschool snack, and FFVP, if applicable. Menus must be in calendar form for all age/grade groups and meals being procured in the proposal.
- 27. If the SFA has checked that it is procuring the SFSP program the FSMC must attach a bid bond and performance bond for the SFSP program in accordance with 7 C.F.R. 225.15(m)(5-7) and SFSP 13-2014. See table of contents for details on the SFSP program.

Few attachments are allowed.

Guarantees and Loans

• If the district does not request a guarantee or a loan for allowable expenses, the FSMC should not offer this in their proposal. This is overly responsive and will cause the proposal to be disqualified.

	28. If the SFA is requesting a monetary guarantee in this proposal, indicate in the following boxes:
]	Yes – The SFA requests the FSMC provide a monetary guarantee. Amount:
	If yes, the SFA must check one of the boxes below.
	 This monetary guarantee will be renewed each year with potential adjustments as
	detailed in the optional renewal form.
	This monetary guarantee will not be renewed.
1	No – The SFA does not request the FSMC provide a monetary guarantee.

	29. If the SFA is requesting a loan for equipment purchases, check the following as applicable:
]	Yes - The SFA requests the FSMC provide a loan for allowable expenditures up to but not to
	exceed
	If yes, fill out the loan agreement (Exhibit A – See Table of Contents) by September 1, 2026.
	The SFA and the FSMC must fill out an amortization schedule for SA approval prior to any loan
	purchases or payments. See the Table of Contents for NS-recommended template for the

Provide a plan for loan purchases (this is subject to NS approval and is only approximation)



School District (Borrower)

Exhibit A and Exhibit B

Q. Exhibit A

Loan for Allowable Expenditures Food Service Management Company Contrac 2025-2027 School Year

To be completed by the district.

itures	SFA did not request a loal
any Contract	
r	*Note: Loans are not allowed i
	CACFP or SFSP contracts.

☐ N/A – Check this box if the

Food Service Management Company (Ler	nder)
	Section 2
	(total amount of loan not to exceed contract amount)
Term of the loan	
Interest: 0.00% The boxes below must	be checked:
The loan must not exceed the unallowable expense to the S	e originally solicited amount. Any excess amount will be considered an SFA's NPSFSA.
	e SFA with a loan exceeding the originally solicited amount. This will be and cause to disallow the FSMC's proposal.
-	ally solicited amount, the SFA would be liable for any excess amount, and se for termination of the contract.
	be on the SA-approved equipment list or have prior SA approval. The SFA ill equipment and services purchased.
	vill be reasonable as defined on page 16.
	vill be necessary as defined on page 16.
 All equipment and services w 	vill be allocable as defined on page 16.

1.	Equipment/Service:
1	□ Site:
1	☐ Estimated cost:
1	Attach specifications
1	☐ Attach photo
2.	Equipment/Service:
1	□ Site:
1	Estimated cost:
1	Attach specifications
1	☐ Attach photo
3.	Equipment/Service:
1	□ Site:
	Estimated cost:
1	Attach specifications
1	☐ Attach photo
4.	Equipment/Service:
1	□ Site:
1	Estimated cost:
	Attach specifications
1	☐ Attach photo

Section 3

R. Exhibit B

Amortization Schedule for Loans for Allowable Expenses

□ N/A – Check this box ¬he SFA did not request a loan.

	TO DE COMPI	eced by an	e district.
School District (Borrower)			LEA
Food Service Management	t Company (Lender)		
Principal (loan amount)		(total	amount of loan not to exceed contract amount)
Term of the loan	(total months)	Payment _	Final payment

Month	Principal	Payment	Interest	Balance
			0.00%	
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				



Labor Worksheets Must be Completed

S. SFA LABOR WORKSHEET

List all current SFA employees. If currently outsourced, list all FSMC positions (including FSMC administrative positions) currently employed in the program.

(Additional pages may be added as needed).

	(Additional pages may be				
Site or School	Position Title	Will the SFA Retain this Position? (Yes/No)	Hourly Wage or Annual Salary (optional)	Daily Hours Worked	Number of Days Worked per Year
Woul	d not apply to contracts		: 1 - 1		
opti	ion. Leave form blank a	nd check t	he N/A box.		
opti		nd check t	he N/A box.		
opti	ion. Leave form blank a	nd check t	he N/A box.		
opti	ion. Leave form blank a	nd check t	he N/A box.		
opti	ion. Leave form blank a	nd check t	he N/A box.		
opti	ion. Leave form blank a	nd check t	he N/A box.		



FSMC Administrative Labor

SMC administrative labor is the work performe		•		•
performing a variety of task	s. This does not include site managers o	or workers serving and pre	paring food at sites	i.
Will the SFA set a cap for FSMC administrative	e labor (includes dining directors, admi	nistrative assistants, and o	ther administrative	FSMC positions
☐ Yes ☐ N	lo If yes, set the dollar amount of	cap here: \$		
The table is to be completed by the P	SMC for all proposed FSMC administrat.	ive labor positions. Please	refer to the can set	hy the SEA abov
The cubie is to be completed by the r.	sivic for an proposed raivic daministrat	ive lubor positions. Fleuse	rejer to the cup set	by the SPA ubut
	a a	Hourly Wage or	Daily Hours	Number of
Site or School	Position Title	Annual Salary	Worked	Days Worked per Year
Site or School	Position little			per Year
Site or School	Position little			
Site or School	Position little			
Site or School	Position little			
Site or School	Position little			
Site or School	Position little			
Site or School	Position little			
Site or School	Position little			

This is to avoid \$2-300,000.00 in administrative salaries being paid from the non-profit account.



FSMCs Complete Labor Worksheet

U. FSMC SITE LABOR WORKSHEET

This table is to be completed by the FSMC for all proposed FSMC site labor positions (including site managers or workers serving and preparing food at sites, as well as warehouse workers if applicable). Do not include FSMC administrative labor from the previous page.

Site or School	Position Title	Hourly Wage or Annual Salary	Daily Hours Worked	Number of Days Worked per Year
		Total:	Total:	

Districts note the salaries that are to be paid by the district in cost reimbursable contracts.



Scoring and Evaluating the Proposals

The SFA must evaluate the proposals using the scoring criteria advertised in the solicited RFP.

Table below must be filled out by the SFA.

Weight	Criteria
points (minimum of 40)	Price/cost (consider fees per meal, labor, and projected food cost)
points (minimum of 10)	21-day cycle menus (breakfast, lunch, afterschool snack, & FFVP if applicable)
points (limit of 10)	Business practices, efficiency, effectiveness, overall plan of operation.
points (limit of 05)	Experience/references (must not include prior experience with SFA)
Points (limit of 5)	Promotion/marketing of food service program
Points	Billing and reporting systems (consider asking for sample invoices)
Points	Personnel management, recruiting, training, required certifications, structure.
points	Involvement of students, staff, and patrons (must not include scholarships or any other items of monetary value)
total (maximum of 100)	

*If the SFA elects to enter a negotiation phase, provide the SFA's predetermined cutoff score:

This will be the sum of scores from each scoring member.

Score and Rank System

Scoring proposals will be accomplished using the SA-required score/ranking sheets. Each individual scoring team member will score each RFP individually and rank each FSMC according to their numerical score.

Negotiation Phase of Contract Award*

Negotiation phase must be included in the original solicitation and cannot be added during scoring.

Based on scoring results the SFA may elect to enter a negotiation phase based on a predetermined cut off score or rank of all proposals received. FSMCs not meeting the predetermined cut off score will be informed in writing via email. Check the box above if the SFA wants to have the option to enter a negotiation phase in the RFP process.

Districts must score the RFP using the same scoring criteria and weighted values advertised in the RFP. This does not change.

If a negotiation phase is entered, it must be revealed in the RFP. Negotiations are only based on price. No other scoring factors are considered.



FSMC Proposed Fees Options A and B Cost Reimbursable Contracts

II.	FSMC INFORMATION/PROPOSED		ST SELECT "A" or "B". FSMC	
1				_
	TARY GUARANTEE OR LOAN FOR VLEDGE THIS BY CHECKING THE R			
Guarantees can be renewed criteria if not requested by t the proposal may be disqual The FSMC agrees to the S Loans cannot be part of awa unless requested by the SFA	FA-requested monetary guarants depending on the original solicitation he SFA in the original solicitation. Do lified. FFA-requested loan for equipment drictien in for requested by the SFA or the proposal may be disqualified. FSMC PRICING AND FESS ED SENTED OPTION FOR THIS COST RICE.	n. Guarantees cann NOT check unless t purchases. It in the original soli	requested by the SFA or	P
	ingements between the SFA and I	FSMC for the ma	nagement of the	
school food services are as follow		OR THE 2005 200		
	TES THE INFORMATION BELOW For ee represents all overhead costs t			<u></u>
_	fee represents the FSMC profit. FS			1
Administrative per-meal fee: student b		wic dulaunce joi	SPAS-IVIUY 2016.	┨
<u> </u>				4
Administrative per-meal fee : student	lunch			
Administrative per-meal fee : student :	snack			1
Administrative per-meal fee student so	upper			1
Management per-meal fee: student br	eakfast			1
Management per-meal fee : student lu	unch			1
Management per-meal fee : student s	nack			1
Management per-meal fee- student su	ipper			1
Meal equivalency applies to adult mea	als, non-student meals, non-		or Meal Equivalency:	P
reimbursable student meals, a la carte		<u>total dollar</u> d	mount of all cash sales	Т
they are billed separately. Catering is n	ot billed in meal equivalents.		Ť	1
See Table of Contents "Catering"			nch reimbursement rate	1
FFVP is NOT billed as a per-meal fee a			DA donated food value	1
meal equivalency. DO NOT INCLUDE F			e-based reimbursement e matchina per lunches in	1
USDA Reimbursement rates are release			e <u>matcning</u> per luncnes in evious year =	Т
from USDA. Meal equivalency rates ar	re upaatéd at that time.		evious year = Equivalency Rate	
Option B The financial arrange	ements between the SFA and FSM	C for the manage	ement of the school	Ç.
food services are as follows: The SFA				
	e FSMC will be a fixed monthly ra			
operations. The service fee paid to th				
operations. The service fee paid to th labor.				_
labor. IF the SFA chooses Option B, the fixed	d monthly rate will be adjusted a]
labor. IF the SFA chooses Option B, the fixed	-	THE 2026-2027 S	Y]

___Option A The financial arrangements between the SFA and FSMC for the management of the school food services are as follows:

FSMC COMPLETES THE INFORMATION BELOW FOR THE 2026-2027 SY

The administrative per-meal fee represents all overhead costs to the FSMC for program operations.

The management per-meal fee represents the FSMC profit. FSMC Guidance for SFAs— May 2016.

Administrative per-meal fee: student breakfast

Administrative per-meal fee: student snack

Administrative per-meal fee: student supper

Management per-meal fee: student breakfast

Management per-meal fee: student snack

				J	
food	services are as follows: The SFA	will reimburse the FSMC for items	purchased for	r meals and progra	<mark>m</mark>
opei	ations. The service fee paid to th	ne FSMC will be a fixed monthly rat	e. This option	n may or may not i	<mark>nclude</mark>
<mark>labo</mark>	<mark>r.</mark>				
IF ti	ne SFA chooses Option B, the fixe	d monthly rate will be adjusted an	nually based o	on the current CPI.	
	THE FSMC	ENTERS THE MONTHLY FEES FOR T	HE 2026-2027	SY	
	FIXED MONTHLY FEE	# OF DAYS IN DISTRICT	/WEEK	/MONTH	
	TOTAL MONTHS FOR 2026-2	2027 SY TOTAL FEES	FOR 2026-202	.7 SY	

Ontion B The financial arrangements between the SEA and ESMC for the management of the school



FSMC Proposed Fees **Fixed Rate Contract**

SFA MUST CHOOSE "A" or "B". FSMC MUST COMPLETE BASED ON OPTION FSMC INFORMATION/PROPOSED FEES IF THE SFA REQUESTS A MONETARY GUARANTEE OR LOAN FOR INVESTMENT, PLEASE CHECK THE ■ The FSMC agrees to the SFA-requested monetary guarantee. Guarantees can be renewed depending on the original solicitation. Guarantees cannot be part of award criteria if not requested by the SFA in the original solicitation. DO NOT check unless requested by the SFA or the proposal may be disqualified. ☐ The FSMC agrees to the SFA-requested loan for allowable expenditures. Loans cannot be part of award criteria if not requested by the SFA in the original solicitation. DO NOT check unless requested by the SFA or the proposal may be disqualified. Option A - The financial arrangements between the SFA and FSMC for the management of the school food services are as follows: FSMC COMPLETES THE INFORMATION BELOW FOR THE 2026-2027 SY *Fixed per-meal fee: student breakfast *Fixed per-meal fee: student lunch *Fixed per-meal fee: student afterschool snack *Fixed per meal fee: student supper Formula for Meal Equivalency The meal equivalent factor for the 2026-2027 school year - to be applied to all cash sales. This includes individual items or a la carte Dollar amount of cash sales sales, non-student (adult) meals, and non-reimbursable meals. Total free reimbursement rate for lunch Cash from catering events is not included in meal equivalency. FFVP is NOT billed as a per-meal fee and is NOT converted to Per meal value of USDA donated foods meal equivalency. DO NOT INCLUDE FFVP. Performance based reimbursement USDA Reimbursement rates are released each SY when received Arkansas state matching rate for from USDA. Meal equivalency rates are updated at that time. lunches served in the previous year Meal Equivalency Rate Option B - The financial arrangements between the SFA and FSMC for the management of the school food services are as follows: FSMC COMPLETES THE INFORMATION BELOW FOR SERVICES PROVIDED IN THE 26-27 SY Monthly Fee (Number of Actual Days Present in SFA: Number of Months **Total for School Year** It the SFA chooses Option B, the monthly fee will be adjusted each year at the time of renewal based on the CPI.

Option A – The financial arrangements between the SFA and FSM food services are as follows:	C for the management of the sci
FSMC COMPLETES THE INFORMATION BELOW FOR	R THE 2026-2027 SY
*Fixed per-meal fee: student breakfast	
*Fixed per-meal fee: student lunch	
*Fixed per-meal fee: student afterschool snack	
*Fixed per meal fee: student supper	
The meal equivalent factor for the 2026-2027 school year – to be	Formula for Meal Equivalency

FSMC COMPLETES <u>THE INFORMATION</u> BELOW FOR SERVICES PROVIDED IN THE <mark>26-27</mark> SY	
Monthly Fee Number of Actual Days Present in SFA:/week/month)	
lumber of Months	
otal for School Year	



Criteria for Weighted Content

<u>Criteria Submissions</u> – to be filled out by the FSMC

Do not include any conditions, products, gifts, awards, services, benefits, bonuses, dividends, perquisites, gratuities, or other items that are not part of this solicitation by the SFA. Doing so will be considered overly responsive, and the proposal will be disqualified.

Briefly explain the price/cost (Max – 200 words)

Districts must read these submissions carefully.

Make sure that there is nothing overly responsive in any of the content.

There is a box for each weighted criteria.

Briefly explain the FSMC's 21-day cycle menus (Max – 200 words):



Contract Signature Page

VII. CONTRACT SIGNATURE PAGE

The FSMC and the SFA certify that they shall operate in accordance with all applicable state and federal regulations, that all terms and conditions within the Bid Solicitation shall be considered a part of the contract and are binding. Any misstatements in the document shall be treated as fraudulent. This agreement shall be in effect for one (1) year and may be renewed for four (4) additional one-year periods.

Superintendent Signature

Signature

School Board President Signature

Title

This contract is not valid until reviewed by the An Department of Education, Division of Elementary and Secondary Education, Nutrition Sent performance until the contract letter of approval has a received by the SFA. The SFA may not use child nutrition funds to pay the FSMC until an official letter of approval is received.

This contract constitutes the entire agreement between the SFA and the FSMC and may not be changed, extended orally, or altered by cause of conduct. No provision of this contract shall be assigned or subcontracted without prior written consent of the SFA.

In the event of a conflict among any of the terms of the contract, such conflicts shall be resolved by referring to the contract documents in the following order of propriety: SFA's Request for Proposal; followed by the FSMC proposal documents; followed by the contract. No modification or amendment to a contract shall become valid unless it is made in ting, approved by the SA, and signed by all parties.

THISSECTION IS FOR NUTRITION SET USE ONLY. DO NOT WRITE IN THIS SECTION.

NS APPROVER SIGNATURE:_____DATE: _____

Contract is not valid until signed by Superintendent, School Board President, FSMC Representative, and reviewed by the State Agency.

Thank you

Arkansas Nutrition Services 501-324-9502 Nancy Dill, MS, RD, SNS nancy.dill@ade.arkansas.gov