## In The Matter Of: BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION CHARTER AUTHORIZING PANEL

February 25, 2019

Sharon Hill Court Reporting 4021 Robinwood Cr.
Bryant, AR 72022 (501) 680-0888

BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION CHARTER AUTHORIZING PANEL

FEBRUARY 25, 2019
10:00 A.M.

APPEARANCES
PANEL MEMBERS :

DR. IVY PFEFFER
MR. MIKE WILSON
MS. TOYCE NEWTON
MR. PHIL BALDWIN
MR. GREG ROGERS
DR. ANGELA KREMERS

Chairperson/ADE Deputy Commissioner Attorney \& Education Advocate Past State Board of Ed. Member CEO, Citizens Bank
ADE Asst. Commissioner -
Fiscal and Admin. Services
Deputy Director -
Career \& Technical Education/ Ark. Dept. of Career Ed.

ADE LEGAL COUNSEL:
MS. MARY CLAIRE HYATT
ADE Specialist

## ALSO APPEARING:

MR. REGINALD BALLARD
MS. KELLY MCLAUGHLIN
MS. VIRGINIA PERRY
MR. FREDDIE SCOTT

Public School Program Coordinator
Public School Program Advisor
Public School Program Advisor Operations Manager

LOCATION:
Arkansas Department of Education

- Auditorium
\#4 Capitol Mall
Little Rock, Arkansas
I N D EX
Page
Preliminary Matters ..... 3
Consent Agenda ..... 4
A-1: Capital City Lighthouse ..... 4
A-2: Exalt Academy of SW Little Rock ..... 13
A-3: Future School of Ft. Smith ..... 18
A-4: LISA Academy ..... 26
A-5: Little Rock Preparatory Academy ..... 84
A-6: Southeast Arkansas Preparatory HS ..... 92
A-7: Fayetteville Virtual Academy ..... 119
A-8: Polk County Virtual Academy ..... 127
A-9: Class Size/Teaching Load Rules ..... 131
Closing Comments ..... 132
Adjournment ..... 133
Court Reporter's Certificate ..... 135
E X H I B I T S
A-1: LISA Academy
EXHIBIT ONE (1)Springdale Enrollment Projection

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| 1 | PROCEEDINGS |
| 2 | CHAIRMAN PFEFFER: Ladies and Gentlemen, the |
| 3 | February 25, 2019 meeting of the Charter Authorizing |
| 4 | Panel is called to order. I'd like to welcome |
| 5 | everyone to the ADE auditorium and ask that you |
| 6 | please silence your electronic devices. |
| 7 | The Charter Authorizing Panel oversees the |
| 8 | authorization, renewal, revision, and revocation of |
| 9 | charters. |
| 10 | We have all of our members here today, except |
| 11 | for Dr. Williams. I think you have our nameplates |
| 12 | here, so you can see who we are, and if you have any |
| 13 | particular questions of us you know who's up here. |
| 14 | As Chair my goal is to facilitate a fair and |
| 15 | responsible hearing. |
| 16 | I will request that each person speaking please |
| 17 | state your name and title for the record, and ask |
| 18 | that you continue to speak clearly into the |
| 19 | microphone for the benefit of the Panel, the |
| 20 | audience, and the viewing audience. Our meeting is |
| 21 | being live-streamed and recorded. And as always, |
| 22 | we're very grateful to have Ms. Sharon Hill, our |
| 23 | court reporter, who provides a transcript -- |
| 24 | [clearing throat] -- excuse me -- of the meeting and |
| 25 | the transcript will be posted on the ADE website. |

## Sharon Hill Court Reporting

 (501) 680-0888CONSENT AGENDA
CHAIRPERSON PFEFFER: Panel Members, as we begin we have on the Consent Agenda the minutes from the January 15 th meeting. If you will take a minute to review those, I will accept a motion for the Consent Agenda.

DR. KREMERS: So moved.
MS. NEWTON: Second.
CHAIRPERSON PFEFFER: Okay. So I have a motion to approve the Consent Agenda.

All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. Any opposed?
All right. That is approved.
And we'll move on to our Action Agenda.
A-1: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT: CAPITAL CITY LIGHTHOUSE CHARTER SCHOOL

CHAIRPERSON PFEFFER: The first item on our Action Agenda is a request from Capital City Lighthouse Charter School. Mr. Ballard, you are recognized.

MR. BALLARD: Thank you, Dr. Pfeffer. Reginald Ballard, Department of Education.

On October 15, 2014, the Charter Authorizing Panel approved the application for Capital City

Lighthouse Charter School. The charter is approved to serve students in grades $\mathrm{K}-12$ with a maximum enrollment of 750. Representatives of Capital City Lighthouse Charter School are appearing before the Charter Authorizing Panel to request an amendment to their current charter.

CHAIRPERSON PFEFFER: Okay. So will all representatives of the charter and anyone speaking in opposition please stand to receive the oath? Okay. Do you swear or affirm that the testimony you are about to give shall be the truth, the whole truth and nothing but the truth?

MS. ROBERTS: I do.
CHAIRPERSON PFEFFER: Okay. Thank you.
And if -- you may go ahead and come on to the microphone and you will have 20 minutes to present to us, and then we'll move forward.

MS. ROBERTS: Good morning. I'm Lenisha Roberts, the executive director for Lighthouse Academies here in Arkansas. And I stand today to request an amendment for our charter to serve only grades K-8. We currently have 8th grade right now. We really want to focus on our academic performance in those academies before we add any other academies to that, and we know high school is very rigorous as
well. And our 8th grade class is fairly small, so we do have a transition plan for those families. We do have campuses in Jacksonville where we already have an established high school; so we want to begin the process of allowing them to go through the application process. We do have seats as for next year and will also provide that transportation for those students. And we currently have maybe 12 8th graders, so it's not a big class. So we're asking to stop our charter at $\mathrm{K}-8$ for now because we really want to focus on our academic performance in those academies.

CHAIRPERSON PFEFFER: Okay. So that obviously did not take 20 minutes.

MS. ROBERTS: No, ma'am.
CHAIRPERSON PFEFFER: And we will come back if you want to respond to anything else.

Do we have anyone here in opposition?
MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: No, okay.
And if you don't have anything else that you want to go ahead and present at this time, we'll start with questions.

MS. ROBERTS: Okay.
CHAIRPERSON PFEFFER: All right. Okay. I will
start on this end. Mr. Baldwin, do you have any questions at this time?

MR. BALDWIN: I guess in reading your application you talked a lot about the unitary status of the school districts -- unitary status of the school districts in your area and Little Rock and all that. Was that why the charter was started or were you -- you started beyond that?

MS. ROBERTS: Well, basically we started because of just the need for families to have choice in the North Little Rock area. There were no current charters in that area and so we wanted to make sure that parents had opportunity to have choice.

MR. BALDWIN: My final question would be explain to me why the decision -- why you're requesting to stop at 8 th grade; just help me understand that.

MS. ROBERTS: So right now we -- we came before you guys earlier this month and you all looked at our academic performance. Of course, it is not where we want it to be right now. We really want to spend this time, you know, making the systematic changes we need to make in order to improve the academic performance in those academies. And high school is a full program that requires a lot of attention, and right now we really want to focus that attention on
those grades that we currently serve.
MR. BALDWIN: All right.
CHAIRPERSON PFEFFER: Okay. Dr. Kremers, do you have any questions?

DR. KREMERS: No questions.
CHAIRPERSON PFEFFER: Okay. Mr. Rogers?
MR. ROGERS: So I just would like for you to go into a little bit more how you're going to improve that because right now your $\mathrm{K}-5$ is an F school --

MS. ROBERTS: Uh-huh.
MR. ROGERS: -- and your 6 -- and your 7-12 is actually a D. So by getting rid of 8 th -- 9 th -- the 9th, 10th, 11th, 12th how are you going to improve the $\mathrm{K}-8$ ?

MS. ROBERTS: So back to just our presentation earlier in the month, we've already started that process with some -- with putting in place those literacy structures that needed to be in place for those students. We've also hired interventionists in literacy and math to support teachers more. We just got approved for the school improvement grant, so we're going through the process of really doing some rigorous training for our teachers at that level. So the structures are already in place. We just know that a high school, one, is more expensive; and, two,
we'd rather put our resources right now into that program to make sure that we have things in place versus, you know, adding all the courses that's required for the high school that requires lots of monetary -- yeah -- it makes a big impact on our budget. So we'd really rather right now focus on just improving the instruction at that level with our current teachers and making sure we can provide the resources needed to improve our instruction.

CHAIRPERSON PFEFFER: Okay. Ms. Newton?
MS. NEWTON: You mentioned transportation. I'm not sure $I$ follow. How does that work?

MS. ROBERTS: So we do have buses, so we would just provide transportation to those families that actually want to come from North Little Rock. And we'll be willing, if they want to stay within our Lighthouse program, to transport to Jacksonville; so we'll just create routes for them.

CHAIRPERSON PFEFFER: You're talking about those who are going into high school --

MS. ROBERTS: Uh-huh.
CHAIRPERSON PFEFFER: -- you would still provide that service?

MS. ROBERTS: Yes.
CHAIRPERSON PFEFFER: Okay.

MS. ROBERTS: For the 9th -- for those going into 9th grade.

CHAIRPERSON PFEFFER: All right. Mr. Wilson, do you have any --

MR. WILSON: No questions.
CHAIRPERSON PFEFFER: No questions. Okay.
And so you currently -- this is your first 8th grade group?

MS. ROBERTS: This is our first 8th grade group, so --

CHAIRPERSON PFEFFER: Okay. So this is the time if you're going to make that decision.

MS. ROBERTS: Yes, ma'am. We want to also allow parents the opportunity. So we're willing to take them on the bus to Jacksonville to tour the campus, allow the principal to come to Capital City to speak with them, and everything at this point.

CHAIRPERSON PFEFFER: Okay. Any other questions from panel members?

Okay. Ms. Hyatt, are there any issues?
MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: Okay. So at this time, seeing that there aren't any issues or questions, we can make a decision to -- and I probably should've had Ms. Hyatt go through everything at the beginning.

But we can approve the amendment request, deny the amendment request, or take the matter under advisement for a future meeting.

So if there aren't any questions, I would entertain a motion.

MS. NEWTON: Madam Chair, I move to approve the amendment --

MR. WILSON: Second.
MS. NEWTON: -- request.
MR. WILSON: Second.
CHAIRPERSON PFEFFER: Okay. I have a motion to approve, and a second.

All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. Congratulations.
Your amendment request has been approved.
Okay. Our next action agenda item -- I've lost my -- hang on just a minute.

MS. HYATT: Can we get you guys to fill out the voting sheets on that amendment request?

CHAIRPERSON PFEFFER: Yes.
MS. HYATT: Thank you.
CHAIRPERSON PFEFFER: I'm sorry; I didn't have my notes handy here.

Okay. Yes. Let's go on to our online voting
sheet, if you'll record your responses.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We'll start with Mr. Baldwin to go through responses.

MR. BALDWIN: Yes. I voted for the amendment. And I believe this amendment will help them focus on their elementary grades and improve academics as a result of that.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: I voted for the amendment -- to approve the amendment to serve grades $K-8$, and especially while they're working on academic improvement to be more focused as a reasonable strategy.

CHAIRPERSON PFEFFER: Okay. Mr. Rogers.
MR. ROGERS: I voted for it. Although I still have concerns about the overall F grade for the elementary school, hopefully this move will allow them to concentrate on improvements there and cost savings.

CHAIRPERSON PFEFFER: Okay. Ms. Newton.
MS. NEWTON: I voted for the motion. The amendment serves to strengthen focus on $\mathrm{K}-8$ improvement in educational outcomes.

CHAIRPERSON PFEFFER: Okay. Mr. Wilson.

MR. WILSON: Same thing. I voted for the motion to allow Lighthouse to focus on its elementary grades, which it needs.

CHAIRPERSON PFEFFER: Okay. Thank you, Panel.
A-2: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT:
EXALT ACADEMY OF SOUTHWEST LITTLE ROCK
CHAIRPERSON PFEFFER: All right. So we will go ahead and move to the next item on our action agenda, which is for Exalt Academy of Southwest Little Rock. And, Mr. Ballard, you are recognized.

MR. BALLARD: This is a request for an open enrollment charter amendment for Exalt Academy of Southwest Little Rock.

On November 13, 2013, the Charter Authorizing Panel approved the application for Exalt Academy of Southwest Little Rock. The charter is approved to serve students in grades $\mathrm{K}-8$ with a maximum enrollment of 540. Representatives of Exalt Academy of Southwest Little Rock are appearing before the Charter Authorizing Panel to request an amendment to their current charter.

CHAIRPERSON PFEFFER: Okay. Will all representatives of the charter and anyone speaking in opposition please stand to receive the oath? Okay. Do you swear or affirm that the testimony you are
about to give shall be the truth, the whole truth and nothing but the truth?

SUPT. LONG: Yes, I do.
CHAIRPERSON PFEFFER: Okay. Thank you. You may go ahead and come to the microphone. You'll have 20 minutes, if you need 20 minutes -- and if not, we'll move on forward. Okay.

SUPT. LONG: No, we don't.
CHAIRPERSON PFEFFER: Please recognize yourself.
SUPT. LONG: My name is Tina Long. I serve Exalt Academy as the superintendent. Good morning.

The reason why we're here this morning is for the waiver request of Principal Licensure. We previously had a -- we have a waiver for Superintendent Licensure and a waiver for Teacher Licensure. Through the transition of kind of the new regulations, that one was missed. We currently have a principal with extensive experience in administrative leadership, charter school leadership; he served at several charter schools for several years and has taken actually several graduate level courses as well, but is not a licensed administrator at this time. So that's the waiver we are requesting.

CHAIRPERSON PFEFFER: Okay. Ms. Hyatt, is there
anyone here in opposition?
MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: No. Okay.
If you have anything additional -- if not, we'll
start with questions.
SUPT. LONG: Okay.
CHAIRPERSON PFEFFER: Okay.
MR. BALDWIN: No questions.
CHAIRPERSON PFEFFER: Questions? Ms. Newton?
MS. NEWTON: No.
MR. WILSON: No questions.
CHAIRPERSON PFEFFER: No questions. Okay.
And to clarify, this is a waiver that you have had previously; it just got missed in our transition?

SUPT. LONG: Yes. We had an administrative waiver before, and now they separated out the principal and the superintendent; so we currently have the superintendent one and not the principal one. But it was what -- it was what we thought we had had.

CHAIRPERSON PFEFFER: Okay. So my question is the support for the principal. You have -- do you have someone separate as principal from superintendent?

SUPT. LONG: Yes, ma'am.

CHAIRPERSON PFEFFER: Okay. SUPT. LONG: Uh-huh.

CHAIRPERSON PFEFFER: So what does support for the principal look like and the expectations, given your current academic standing?

SUPT. LONG: Right. We have an entire academic leadership team, so he is not the sole academic leader. There are several members of the academic leadership team, in addition to myself. We have weekly data meetings and administrative meetings focusing on the trends of student achievement. In addition to that, he undergoes professional development with our team -- we all do together. So there's a lot of wraparound support for him. He's also a seasoned leader, so he's done this. It's Will Felton. So he's been in administration at eStem, Lighthouse, so he has a background in leadership as well.

CHAIRPERSON PFEFFER: Okay. Thank you.
Okay. So if there are no other questions?
Okay. And I think Ms. Hyatt stepped out of the room; I wanted to make sure there weren't any remaining issues or public comment, make sure -Okay. So if there is nothing further, I will accept a motion on this amendment request.

MR. WILSON: So moved.
CHAIRPERSON PFEFFER: A motion to approve the amendment --

MR. ROGERS: Second.
CHAIRPERSON PFEFFER: -- by Mr. Wilson, and a second.

All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Any opposed?
Okay. Congratulations.
And we will now complete our voting sheet.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We'll go through our reasons. Mr. Baldwin.

MR. BALDWIN: I voted for the request. I believe the waiver is an appropriate request and consistent with current practice.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: I voted for the amendment request. The waiver was in place previously and overlooked with the new standards to separate the administrative waivers.

CHAIRPERSON PFEFFER: Mr. Rogers.
MR. ROGERS: I voted for. I don't have any concerns, as was previously stated.

CHAIRPERSON PFEFFER: Okay. Ms. Newton.
MS. NEWTON: I voted for the amendment. The waiver has a proven administrator to take charge of the program.

CHAIRPERSON PFEFFER: And Mr. Wilson.
MR. WILSON: I voted for the motion. I thought it was a reasonable administrative request.

CHAIRPERSON PFEFFER: Okay. Thank you, Panel. A-3: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT: FUTURE SCHOOL OF FORT SMITH

CHAIRPERSON PFEFFER: And we will move on with action agenda item Number 3 and -- which is a request for an amendment for Future School of Fort Smith.

Mr. Ballard, would you present that to us, please?

MR. BALLARD: On October 14, 2015, the Charter Authorizing Panel approved the application for Future School of Fort Worth [sic]. The charter is approved to serve students in grades $10-12$ with a maximum enrollment of 450. Representatives of Future School of Fort Worth -- excuse me -- of Fort Smith are appearing before the Charter Authorizing Panel to request an amendment to the current charter.

CHAIRPERSON PFEFFER: Okay. Thank you.
And if -- at this time, representatives of the
charter and anyone speaking in opposition please stand to receive the oath. Do you swear or affirm that the testimony you are about to give shall be the truth, the whole truth and nothing but the truth?

SUPT. LOGAN: I do.
CHAIRPERSON PFEFFER: Okay. You can come to the microphone -- and if you'll identify yourself for the record, you may begin. And you have 20 minutes for your presentation, if you need it.

SUPT. LOGAN: Good morning. I'm Boyd Logan, and I'm the superintendent of Future School of Fort Smith. I don't think it'll take 20 minutes either.

So we're coming today to ask for a waiver around the beginning of the school year, the date surrounding that. There's a few reasons for that.

First of all, we are a 10-12 high school; so we get our 10th graders in August and then we have, you know, a very short amount of time to try to make as much impact as we can on them for the ACT Aspire. So, a little earlier start would be helpful in that.

As well, we are -- our teachers -- this year we're going -- or next year we're going to start an ongoing sustained professional development through the school year. So this little earlier start will allow us to imbed more PD days into the school year
so it's not all front-loaded at the beginning of the year; instead, we're having sustained professional development throughout the year.

We also -- because Fort Smith School District is starting this same week, it will ease the burden on our families who may have children in lower grades, in other schools in the district to have sort of a uniform start so that we're starting at the same time as the school district is. And similarly, because of our staff who may have children in the district, it'll also help them with childcare and things of that nature.

So within this we're not asking to ever start before August 13 th ; we're not asking for that kind of early start. It's just around that first week, which I believe happens to be the week of August 19th. And so we're asking to start the week before that.

CHAIRPERSON PFEFFER: Okay. Is there anyone here to speak in opposition?

MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: No. All right.
Well, are you ready then for us to --
SUPT. LOGAN: Sure.
CHAIRPERSON PFEFFER: -- proceed with questions?
SUPT. LOGAN: Absolutely.

CHAIRPERSON PFEFFER: All right. I'll start on the other end, with Mr. Wilson.

Do you have any questions?
MR. WILSON: No, no questions. Thank you.
CHAIRPERSON PFEFFER: Ms. Newton?
MS . NEWTON: No, thank you.
MR. ROGERS: No.
CHAIRPERSON PFEFFER: No questions, Mr. Rogers?
MR. ROGERS: No.
CHAIRPERSON PFEFFER: Questions on this end?
Dr. Kremers.
DR. KREMERS: I'm just curious the rationale how it was set later in the beginning. Like was there a certain reason it was set at a later date to open compared --

SUPT. LOGAN: We weren't opening at a later date than the school.

DR. KREMERS: Okay.
SUPT. LOGAN: This is the -- we're actually asking for a waiver to start a little earlier than what everybody else does. But if you'll remember, last year a lot of schools applied for that waiver; a lot of traditional public schools did as well, and we didn't at that time.

DR. KREMERS: Okay.

SUPT. LOGAN: But we are now asking for that waiver.

DR. KREMERS: Okay. Thank you.
MR. BALDWIN: No.
CHAIRPERSON PFEFFER: No?
So my question though -- if you were granted this waiver you could start as early as August 13th on any given year?

SUPT. LOGAN: Correct.
CHAIRPERSON PFEFFER: And your school calendar is only two days longer --

SUPT. LOGAN: Correct.
CHAIRPERSON PFEFFER: -- as far as student contact days --

SUPT. LOGAN: Correct.
CHAIRPERSON PFEFFER: -- than a traditional public school?

SUPT. LOGAN: Correct.
CHAIRPERSON PFEFFER: So by granting the waiver though you would -- and I think -- and Ms. Hyatt may want to help me out here. The school districts are receiving the waiver to start no earlier than August 13th, but that's a temporary waiver for most of those. Is that correct, Ms. Hyatt?

So I think she's coming to the microphone.

MS. HYATT: Mary Claire Hyatt, Arkansas Department of Education.

The 1240 waivers that were granted for Start Date I think vary in length. I think the longest is four or five years. There's like a couple of years in a row where the start date to be compliant with the law was like in the middle of a week and caused an issue. So I think the longest is five and some just have it for a year or two. But we have continued to see those 1240 requests this year for those that were only granted it for a year last year.

CHAIRPERSON PFEFFER: Okay. And so just in thinking through this, if this is a waiver that you were to have would you anticipate starting as early as August 13 th regardless, or are you going to try to keep your schedule within a couple of days of the Fort Smith School District?

SUPT. LOGAN: Right.
CHAIRPERSON PFEFFER: Can you talk to us a little bit about that? SUPT. LOGAN: Yes, ma'am. So right now, I mean, this is really -- a big piece of this is about just aligning with the district. And in our first year we didn't learn our lesson of aligning with the district and it caused a lot of issues around attendance and a
variety of problems that we had -- you know, students who have friends in the district and they're all off on a certain day and we're going on a certain day and all of a sudden we have low attendance numbers on that day. So it's really about we've learned the more that we can sync our schedule with the district's at this point -- so that's really all -what we're looking for at this point. We're not anticipating starting in, you know, July or August or anything of that nature.

Also, we'll be coming before to re-authorize our charter in a few years, so $I$ believe we'll be looking at this again at that point.

CHAIRPERSON PFEFFER: Okay. That makes me feel a little more comfortable. Okay.

SUPT. LOGAN: All right.
CHAIRPERSON PFEFFER: All right. If there -- no one has signed up -- Ms. Hyatt, anyone for public comment?

MS . HYATT: NO.
CHAIRPERSON PFEFFER: All right. Okay. If there are not any questions, I would entertain a motion.

MR. BALDWIN: Motion.
CHAIRPERSON PFEFFER: Okay.

DR. KREMERS: Second.
CHAIRPERSON PFEFFER: I have a motion and a second to approve this amendment request.

All of those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Any opposed?
Okay. Congratulations. Your amendment request is approved.

And we will fill out our voting sheets.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We'll let Mr. Baldwin start with stating our reasons for the public.

MR. BALDWIN: Yes, I voted for the request. And I believe the establishment of a uniform start date with Fort Smith Schools is a positive decision.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: I voted to approve the amendment request to better align with surrounding district calendars.

CHAIRPERSON PFEFFER: Ms. Newton.
MS. NEWTON: I voted for the amendment request. Early start date aligns with schedules of surrounding schools in the district.

CHAIRPERSON PFEFFER: Mr. Rogers.

MR. ROGERS: I voted for it, along the same lines as everybody else has already said.

CHAIRPERSON PFEFFER: Okay. And Mr. Wilson.
MR. WILSON: Same reasons; I voted for the motion to allow better alignment with the surrounding districts.

CHAIRPERSON PFEFFER: Okay. Thank you very much and we appreciate you being here.

A-4: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT: LISA ACADEMY

CHAIRPERSON PFEFFER: And we will keep on moving with our next action agenda item, and I believe it's LISA Academy. Is that correct?

MR. BALLARD: Correct.
CHAIRPERSON PFEFFER: Okay. Mr. Ballard, would you present that for us?

MR. BALLARD: All right. On January 12, 2004, the State Board of Education approved the application for LISA Academy. The charter is approved to serve students in grades K - 12 with a maximum enrollment of 2,700. Representatives of LISA Academy are appearing before the Charter Authorizing Panel to request an amendment to their current charter.

CHAIRPERSON PFEFFER: Okay. I think we have several people here to speak on behalf of LISA

Academy today. So will all representatives of the charter and anyone speaking in oppos -- excuse me -opposition please stand to receive the oath? Okay. If you'll raise your right hand, do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY) CHAIRPERSON PFEFFER: Okay. And if you will come to the microphone, whoever is going to begin -and each of you, if you come to the microphone to speak just please state your name and title for the record and we'll recognize you. And we'll begin. You'll have 20 minutes to begin. MS. BARONI: All right. I'm guessing the forward arrow makes it go forward, right, before you start timing me?

CHAIRPERSON PFEFFER: Go ahead. We'll -- I won't start the timer yet. It looks like you've got it.

MS. BARONI: Thank you.
CHAIRPERSON PFEFFER: Okay.
MS. BARONI: My name is Luanne Baroni. I am the assistant superintendent and LISA West Middle School principal for LISA Academy.

And before I get into my presentation, I'd like to recognize members of Ozark Montessori Academy -Barb Padgett, the superintendent, and I believe we have board members here today. But she's going to speak briefly to you before $I$ begin my presentation.

MS. PADGETT: Good morning. My name is Barb Padgett. And this is the first time I have ever been excited to be before this Panel. I am currently -for the last 13 months have served as superintendent of Ozark Montessori Academy in Springdale. We are here this morning to request to voluntarily surrender our charter and transfer our charter to LISA Academy.

MS. BARONI: So I'm pleased to be here today to present our amendment request to you. This is different than anything we've ever presented before.

But just to give a little background on LISA Academy, our mission has always been to provide rigorous academic preparation for our students and to cooperate with families to prepare them for college and career and beyond. Our four pillars are Learn, Innovate, Support, and Achieve.

I want to go over our current structure so you can kind of understand who we are right now. We currently have two K-12 systems in central Arkansas. We have three buildings in the West Little Rock area
-- LISA Chenal, which is $\mathrm{K}-6$; LISA West Middle, 7th and 8th grade; and LISA West High School, which is a 9-12 building. On the north side of the river, in the Sherwood/North Little Rock area we have currently one building housing all of $\mathrm{K}-12$ but we've been approved and are in construction right now for a secondary building that will open this fall. So, there will be two buildings there -- one serving $K-5$, and the other serving 6-12 beginning this fall.

Some of the things that have led to our success over the last 15 years are that we plan academic success for each and every one of our students. We embrace the diversity of our student population and of the community that we serve. We work to prepare all of our students for college and career. We embed STEM engagement into everything that we do. We believe firmly in involving parents and families in supporting their students in education. And we work hard to collaborate and contribute to the larger community by working with other educational institutions in the area.

Some of the evidence of our success -- you can see through our ESSA, Great Schools and Niche reports we've had great scores with that in recent years. LISA North High School actually had the highest
growth of high schools in the state of Arkansas this past year, so we're proud of that; not only achievement but growth is so important for our students. Also we're leading in our $A / B$ rankings. We're working always to make all of our schools "A", and right now we're doing a great job with aiming in that direction.

When we look at some comparative data you can see that LISA Academy has great scores on the ACT Aspire and also graduation rate when compared to both central Arkansas, the state, and the Springdale area, which is the area we're looking at expanding in.

Not only do we work on the academics, but we also have built a strong extracurricular program for our students. We have science fair academic competition teams. We also have sports -- and just actually won a regional basketball competition, so that's a big deal for us. We also have lots of other extracurricular programs to meet the needs of students and help them to become well-rounded adults who can be successful in college and beyond.

Some evidence of our diversity at LISA Academy -- as you can see, both our free and reduced population and our minority population have grown over the whole life of our existence. We steadily
increased both of those and we've been recognized as the most racially diverse school in the state of Arkansas. Not only do we work to represent the community in which we serve, but we also want to embrace and celebrate the cultural diversity in our schools. And we sponsor every year a language festival, which we just had last month, where we invite our students to perform and we present to the public and celebrate the diversity of our students.

College and career preparation has been a strong point for us throughout our history. 95\% or more of our students each year have gained college acceptance; 100\% graduation rate. US News has recognized LISA Academy North and West as number three and number seven in high schools in Arkansas. The Washington Post has recognized LISA North and West as number two and four among the most challenging schools in the state of Arkansas. Our students have been accepted to multiple schools throughout the state and throughout the United States.

Our STEM exploration includes a lot of things. These are just some of them. Learning Blade is one of the programs we've been involved with; Girls of Promise coding summit; we have Project Lead the Way
in elementary through high school at different levels of the Project Lead the Way program; we have a Space Camp each year for elementary students where they go to the Space Camp in Alabama and have a great time with that. All of our middle school students participate in a science fair each year, and we also sponsor an annual STEM festival for the state of Arkansas. The newest thing on -- in our STEM area is Jig-Jag, our electric solar car which students built. They designed it, they built it, and then they entered it in a competition -- national competition to drive from Texas to California. They didn't make the whole trip; their car didn't make it the whole way, but they learned a whole lot. They're going back to the drawing board, re-engineering some things, and hope to compete again next year. And as you can see, it did survive the Governor test-driving it one day out in front of the Capitol, so it was pretty sturdy.

This is something we're really proud of and it's our STEM Festival that LISA Academy and UALR initiated in 2015. The fourth annual STEM Festival was held last year, in March, and we had over 2,000 students from all across the state -- not just our kids, but kids from schools all over the state.

We'll have the next one on March 8th. We'd like to invite you all to attend. It's a great time to see kids interacting with science and technology and math, and I love to see the wide-eyed little kids watching while the middle and high schoolers do the demonstration. So it's a great event and we'd love to have you there if you can join us.

Another strength that I think we have had over the years is engaging families and bringing those families into what we're doing. We know that it takes teamwork for us to be successful in helping our students. We do home visits; we've had over 200 home visits this year. We have over 2,000 hours of volunteer service that families have contributed to our schools. We have lots of activities going on all the time. One thing in particular we do each year is a Thanksgiving dinner with our students involved in our intervention programs, where we just invite the families to come in and get to know them better. We don't sell them anything or expect anything other than getting to know them and to support them. We have a lot of the traditional kinds of things on our campuses as well where we invite families into our buildings.

One of the things that we're very proud of is
the way we collaborate with other schools in the area. Some evidence of that is we participate in a pilot with the Circles program, which is for students with special needs, going through the transition program in the high school. They work together with community services to plan their own transition into college and career. We've also provided a conference where we've invited educators from throughout the state to come and share best practices and work together to find solutions for students. We have hosted the Little Rock School District superintendant and the North Little Rock school superintendent on our campuses to just talk about -- to talk shop, to talk about school and what we're doing that's working, what we can learn from them, and what they can learn from us. We've had teachers visit from Helena-West Helena as well just to kind of see what it is we're doing that's working -- and we're happy to be that laboratory and to test things and share them with others.

There's been a steady growth in demand and enrollment for LISA Academy since our inception. As you can see, we've grown from just under 300 students to around 2,200 today. We currently have a wait-list for all of the grade levels in central Arkansas.

The demand for LISA Academy is something that we've heard from other parts of the state. We have received some requests from community members who are interested in a LISA Academy school in their area. As a result of that, last year we decided to form a committee to kind of explore what would be the right environment for us to feel like we could go in and offer something to a community. So we formed a committee to look at that, and these are some of the important criteria that we determined would help us make a decision if an area is suitable for us to grow. First, we looked at student population; also is there limited school choice in the area; is there population growth that's positive; is there proximity to a college or university so that we can work in that collaborative way with them; is there diversity in the community; and is there industry that demands a STEM-trained workforce.

After taking a look at that, we began to look at the Benton/Washington County area because we felt like they met the criteria and that was an area that we had had some interest from some of the community members of us opening a school there. So as we began to think about the Benton and Washington area, we were looking at some properties and thinking about
it, and an opportunity to work with a school that's already there came to our attention.

So I'd like to ask Barb if she would come up and just kind of tell you a little bit about how we came to work together with Ozark Montessori Academy.

MS. PADGETT: Barb Padgett, Ozark Montessori Academy .

Our admin team has spent the last year working to put Ozark Montessori on a path toward financial and academic stability. With the help of Alexandra Boyd and Virginia Perry we were able to re-establish contacts with the $A D E ;$ we've been able to reach out to the ADE to help us make things right for OMA. No matter how difficult the situation was for us or how discouraging, the ADE always stepped up with kindness, solutions, and respect. We have money in the bank this year and we are projected to end the year in the black. But, most importantly, through all of this process our children are happy and they're beginning to grow academically.

We are here today because in spite of the great strides that we have made we know that the model that we currently have is not sustainable. It would take us several years to be where we need to be academically and financially. Our children need more
now. A year in the life of a child is an eternity and we can't take any more of their valuable time. For this reason we reached out to ADE and APSRC for assistance and it was then suggested that we look at options to transfer or surrender our charter and to join with an academically and financially successful entity to insure that our children could remain together in their school community. To us, it's a building; to them, it's a life and a school community.

Throughout this process our board and our admin team looked at several different options, talked with several different folks, and we kept coming back to LISA for several reasons. LISA's student population seems to mirror ours with regard to racial and ethnic diversity, free and reduced lunch, ELL, dyslexia, and special education. We liked LISA because LISA is committed to educating all children, even the most challenging. Also, we found that the organizational structure of LISA is very impressive. They have administrative, financial, technological, and academic structures in place to help the students at OMA to be successful. Their team has been such a rich resource for us this semester and they've been sensitive to our feelings. It isn't easy for me to
come before you today and ask to give up our school that we have grown to love and to hand over our children, but we at OMA trust LISA to do what's best for our children. We have 148 students currently and 134 of these students have already signed intents to return with LISA next year, if you approve our request. We are confident that surrendering our charter is the best option for our children and we will be grateful today if you will approve our request. Thank you.

MS. BARONI: Thank you, Barb.
Just to reiterate, we've been working with Ozark Montessori this semester. We actually started in the late fall. We began with approval of a Memorandum of Understanding by both boards. We started off with an evaluation of the situation; we then met with stakeholders. We had a couple of large parent meetings with very good turnout; met with the board. We've met with staff to get their input and to try to be sensitive to this transitional process and to find out what their needs are. We utilize ACT Aspire interim and other diagnostic tests so that we can see where the students are currently and how we can help them. We've provided a part-time project manager -that would be me -- as well as part-time ELA and math
leaders to support OMA. We've restructured -- worked with their administration to restructure their schedules so that they're getting grade-level instruction and we're providing a full-time math teacher. Actually, a math teacher from my middle school building has relocated there and is teaching their upper level math to really support them and provide what they need there. We've been providing support for cycle reporting and standards and eSchool. We've provided a great deal of technology support; we have purchased Chromebooks and ChromeCarts, have just upgraded WiFi, and are providing online resources like myON for reading, iReady, STEMscopes for science, and are working to train their teachers to implement that with the students. We've also been advising and supporting them with budget support and feel confident that we understand where the finances are and that they'll be able to finish out the year with a balanced budget. There is a strong interest, as Barb alluded to; most of the students want to return to LISA next year. When I did this slide we had 65 people who had filled out an interest form online; this morning when I checked we had close to 90 who filled out that interest form. We've done no advertising, other than
to put an interest form on both of our websites. So there is a good bit of interest in the area for a LISA school there next year.

So the turnaround strategies that we plan to implement is to have student-focused education with our STEM way of delivering students curriculum; also, intervention, acceleration, extracurricular activities to meet the needs of the students. We will provide leadership and staffing. We're going to work with the current staff to retain as many as we can who are qualified and willing to work with LISA. We'll also provide building leadership with someone who's experienced. We'll have resources. We've already started the technology upgrades and will continue to do that. We plan to have a lot of opportunities for families to engage with us and for us to hear more about what the needs are in that community. We'll, of course, implement our home visit program as we've done in central Arkansas. We've already begun to work with some of the subpopulations in the area to better understand what we need to do to deliver a good educational experience in that area.

So our amendment request today is that the Charter of Ozark Montessori Academy be transferred to

LISA Academy for the 19-20 school year serving $\mathrm{K} \mathbf{- 8}$. We're asking for a cap increase of 600 students for next year to serve that area; the 600 would allow for growth at that location. We're asking that existing waivers remain in place, and we have some additional waivers that will effectuate some law changes and rule changes. We're also seeking an amendment to request the name-change from Ozark Montessori Academy to LISA Academy Springdale. And we intend to change the new transfer school sponsoring entity to Little Scholars of Arkansas Foundation, which is LISA Academy.

And that's all I have. I've lost my time; I'm now on a compass instead of time.

So I wanted to ask if the board members from Ozark Montessori Academy had something to say. Is there still time left?

CHAIRPERSON PFEFFER: There's about a minute left, but go ahead. We can go ahead.

MR. TEMPLE: Thank you. Sure. So I just in a minute just want to say that from a board perspective we're extremely constructive on this. The partnership with LISA and OMA for this transition period has been great. And as we look across the landscape of charter schools in the state and in the

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| 1 | country, you really get to see how impressive LISA |
| 2 | Academy is -- and who wouldn't want something like |
| 3 | that for their community. The number one most |
| 4 | important thing for us is insuring (a) that there's a |
| 5 | school remaining in that spot where we started one, |
| 6 | and (b) that it's as much -- as high quality as |
| 7 | possible for the community and the students and |
| 8 | families -- and taxpayers, of course. And so we're |
| 9 | extremely grateful and very happy to be making this |
| 10 | transition. |
| 11 | MS. BARONI: Thank you. |
| 12 | CHAIRPERSON PFEFFER: Okay. |
| 13 | MS. BARONI: I'll be happy to answer questions. |
| 14 | CHAIRPERSON PFEFFER: At this time -- |
| 15 | MR. TEMPLE: I didn't state my name. |
| 16 | CHAIRPERSON PFEFFER: Okay. I started to say - |
| 17 | we'll go ahead and state your name for the record so |
| 18 | we have that. |
| 19 | MR. TEMPLE: It's Ben Temple, president of Ozark |
| 20 | Montessori Academy board of trustees. |
| 21 | CHAIRPERSON PFEFFER: Okay. |
| 22 | And then if there is anyone to speak in |
| 23 | opposition they have 20 minutes, and then you have an |
| 24 | additional 5 minutes if you would like to use that. |
| 25 | Okay. So do we have -- we do have people to |

speak in opposition. Okay.
MS. CLAY: Good morning. I'm Kendra Clay. I'm the director of Student and Legal Services for the Springdale School District.

I'm not here necessarily to speak in opposition, but this seems like the most appropriate time to bring a couple of concerns to your attention as you begin asking questions.

First of all, anybody that's educating kids in Springdale we want to be a partner with, especially the way that Ozark Montessori and potentially LISA Academy are to be structured. When those kids finish in whatever grade, we hope they come to Springdale Public School District and continue their education.

Two things I hope your questions would center around:

First is the large population of English Language Learners we have in Springdale. Currently, our population of English Language Learners is over $50 \%$ of our student population. Our student population is almost 23,000 , so when you think of the number of kids in Springdale that are English Language Learners that is very high. So anybody who is operating an educational system in Springdale needs to consider that.

The second thing would be something that's a challenge for, at least in my opinion, anybody operating a charter is transportation. Of our 23,000 kids, over two-thirds of those kids are riding buses every day. So any group that is operating in Springdale has that to consider. That's a need for our students is what $I$ want to say.

Otherwise, we're here to answer any questions that you may have as your conversation begins but just want you to be mindful of the educational conditions, that Springdale is a little bit uniquely situated in the state of offering and educating such a high number of English Language Learners and free and reduced lunch students.

So we'll answer any questions. Otherwise, I'll let you begin your questions.

CHAIRPERSON PFEFFER: Okay. Thank you, Ms. Clay.

Is there anyone else to speak in opposition?
Okay. Seeing none, the applicant will have 5 additional minutes if there's anything you would like to present.

And please state your name and position for the record.

SUPT. BOGREK: Fatih Bogrek. I am serving as
the superintendent of LISA Academy.
I would like to also give our ELL population, Hispanic population numbers.
(A FEW MOMENTS OF SILENCE)
SUPT. BOGREK: I'm sorry. Yes. LISA Academy has $24 \%$ Hispanic students and our (inaudible) population is 16\%. LISA Academy is also the most diverse school district in the state. I think Springdale is second after Little Rock. So we have a diverse staff and we have a diverse population. We have activities and small group instruction for them; we're definitely able, you know -- we are able to, you know, (inaudible) and, you know, the population of ADP and we prepare for that.

And also LISA Academy is the most collaborating charter school in the state, so we are excited to collaborate also with Springdale and the other school districts to improve our education and move education forward in that area of the state.

CHAIRPERSON PFEFFER: Thank you.
Is there anything additional from the applicant?
Okay. So if not, we'll go ahead and move to questions then and start with Mr. Baldwin. Do you have questions?

MR. BALDWIN: Let me start by commending you all

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| 1 | On the obvious thorough analysis that you've done of |
| 2 | this potential and also the fact that you're working |
| 3 | together to accomplish it. And I thought that was |
| 4 | impressive. |
| 5 | Two questions really. One is: have you done |
| 6 | this before? And then the second one is: what do you |
| 7 | think your biggest challenge would be? And maybe |
| 8 | also let me ask about the transportation challenge. |
| 9 | MS. BARONI: To answer have we done this before, |
| 10 | not exactly. We have, you know, expanded, opened new |
| 1 | schools; so we're familiar with that. We started in |
| 12 | Little Rock; opened a new charter in North Little |
| 13 | Rock which began as a separate charter until we |
| 14 | unified those charters -- was it 2012? Sometime. So |
| 15 | we have combined two charters, but they were both |
| 16 | LISA charters. So, procedurally, we have, but we |
| 17 | haven't opened one -- you know -- an independent new |
| 18 | operation like this before. We've done a good bit of |
| 19 | research on it and have tried to do as much |
| 20 | preparation as we think we can possibly do without |
| 21 | actually doing it. |
| 22 | So, let's see, your second question was -- I'm |
| 23 | sorry. |
| 24 | MR. BALDWIN: What's the biggest challenge that |
| 25 | you -- |

MS. BARONI: Oh, the biggest challenges. I think the biggest challenge -- and, Barb and Dr. Fatih, you can chime in here. But I think our biggest challenge will be getting to know the community there. Little Rock -- we started in the Little Rock/central Arkansas area, so we've learned this area; we kind of understand what the challenges and opportunities are here. So learning a new community I think will be a challenge and making sure that we've got support set up to support that campus while it's standing there alone. We have made some preparations so that we do have that, but I think that may be among the challenges.

In terms of transportation, we do not currently have a plan for offering transportation. But the students who are currently attending Ozark Montessori Academy have not -- you know, that hasn't been an obstacle for them getting there.

So I think what we're going for right now is to meet the needs of those who are willing to come to that school right now -- to continue meeting the students' needs who are there, and then to add the families that want, you know, an alternative opportunity. We don't by any means think we'll be as large as the Springdale School District, but we do
want to meet the needs of that community and the families that want that smaller environment.

So, does that address your question?
MR. BALDWIN: Yes.
MS. NEWTON: Madam Chair, may I follow-up on Mr. Baldwin's question?

CHAIRPERSON PFEFFER: You may.
MS. NEWTON: Because you addressed I think quite comprehensively the procedural process. My question is philosophically the merging of the Montessori model and the public education -- the, you know, public education model. Those two things to me -and I may just have enough information to be dangerous, but it seemed to be two different approaches and one doesn't seem to follow or merge with the other. So for whatever time they've had their students and to have those two things come together, what -- help me understand how you guys expect to address that.

MS. BARONI: Do you want to speak to that? You know the students there.

MS. PADGETT: Barb Padgett, Ozark Montessori.
Montessori is an amazing -- an amazing method with amazing materials. Had Montessori been married to state standards from the very beginning of our
charter we would've been amazingly successful -- but that did not happen. And what we -- what has happened is we have found that our students were getting farther and farther and farther behind with regard to ACT Aspire and iStations and all the data that we had. So we actually polled our parents and did a survey to find out how many people were there actually for Montessori -- because, like you, a lot of people have just enough knowledge to be dangerous about Montessori. What we found is why most of the students and parents chose Ozark Montessori was not for Montessori, but it was for the small caring environment that we offer to our students and the neighborhood school. So it's the antithesis we have Montessori education going to a STEM school but with the support of our board and our parents, as evidenced by the fact that 134 kids want to come back and be a part of LISA.

CHAIRPERSON PFEFFER: Okay. Does that address your question?

MS. NEWTON: I think so. It's just -- it's just hard for me to process going from a less structured -- not necessarily -- that's not a critical piece, but going into a really highly structured environment and the struggles that are inherent with that seems
to pose a dilemma for students and parents, especially with the high concentration of ELL learners possibly. I don't know that that would be a particular challenge, but it's hard for me to understand how the transition won't be just completely disrupting. But I'm not saying that's not necessarily a reason I would be against it, but it does present another -- a challenge. It's almost like moving a person that's not speaking English into a completely English -- you know, it could be seen as that with other challenges as well. So I just was wondering how that particular issue or those issues that arise as a result of that will be addressed at LISA probably more so than --

MS. PADGETT: I would love to address that right now.

MS. NEWTON: Okay.
MS. PADGETT: What we have done this year -- as many of you may know, the Montessori system is a multi-age system. At Ozark Montessori we had kindergarten stand alone, and then we had lower elementary grades 1-3, and upper elementary grades 46. This year, in looking at the standards and comparing the standards to what we were doing with the Montessori piece of it we realized that the kids

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| 1 | -- one teacher teaching three different standards -- |
| 2 | sets of grade level standards was very difficult and |
| 3 | was part of the reason that we've continued to |
| 4 | struggle with our scores. So at the first of this |
| 5 | year we departmentalized and we have standalone |
| 6 | science, ELA, and mathematics classes for our upper |
| 7 | elementary. So that process has already begun and |
| 8 | the kids love the structure. I think some of them |
| 9 | actually craved a little bit more structure than they |
| 10 | had had previously. At semester, knowing that we |
| 11 | needed to do something to improve student growth, we |
| 12 | broke our K -- 1, 2, and 3 into three grade levels. |
| 13 | We have one 1st grade, two 2nd grade, and three 3rd |
| 14 | grade classes now so that the teachers are only |
| 15 | responsible for teaching one set of standards, and |
| 16 | we're already seeing academic growth from this model |
| 17 | So actually even with Ozark Montessori we're still |
| 18 | using Montessori materials, but we've already made a |
| 19 | transition to a more successful structure for the |
| 20 | students. |
| 21 | CHAIRPERSON PFEFFER: Please state your name and |
| 22 | title for the record. |
| 23 | MS. KEITH: Yes, ma'am. Jennifer Keith, |
| 24 | secretary of the board of trustees and also a parent |
| 25 | And that was why I also wanted to step up to address |

Ms. Newton's question because as a parent, four years ago I brought my children to Ozark Montessori Academy for Montessori; I stayed because of the small school atmosphere. And I have felt especially for my son that it is -- it was what he needed for his learning style; he needed the less structure and the more ability to kind of work through things on his own. What I have really liked -- and it is -- as you expressed the concern, it is a very major transition. However, what's been wonderful with working with LISA -- and I've been -- had the benefit of working both as a parent and on the board of trustees -- to see the transition. By the transition that Ms. Barb just explained, they're really easing these kids into the new set-up. So we're taking them from where they were in the fall and realizing we're going to have a major transition next year for those kids who do stay. They're kind of having an interim now where they're still in the same classrooms with the same teachers -- well, not all the same because we did split into the grade level changes. But for the most part they're able to stay with their peers and begin this new way of learning while still staying in a comfortable situation. So for those who have been doing one and will continue to do the other, they're
getting a transition period which has been fantastic. And then for the new students, it'll be the same for them.

So, thank you for your question. It's a good question.

MS. NEWTON: Thank you.
CHAIRPERSON PFEFFER: Okay. Mr. Wilson, do you have any questions?

MR. WILSON: I do, yeah. Just to follow-up on Ms. Newton's question just a second -- as I understand it LISA has, under a Memorandum of Understanding with Ozark Montessori, been operating and conducting the school for the last several months. Is that right?

MS. BARONI: We've been essentially consulting and providing support services. The administration is still there and we've been working with them since late-November. We've provided -- we provided -- the second semester actually had an opportunity so that we could provide one of our teachers actually there for math. That's the only full-time staff member that LISA Academy has provided. I'm going up about every week to help with it. We have English support, elementary curriculum support, math support, IT people who are just going up and providing support to
the current administration and staff.
MR. WILSON: Okay. LISA has provided both some degree of administration as well as classroom instruction in that?

MS. BARONI: If you think of it more as consulting, that's more of what we're doing. The people are still in place who were there before, the same administration, essentially same teachers still there. Only one teacher we've provided there, and the administration is still the same. We're just coming alongside them and helping to guide them and helping with training, with curriculum, and online resources.

MR. WILSON: Well, to follow-up again on Ms. Newton's question, during that time that you all have provided administrative help have you run into -- or classroom instruction help, have you run into problems melding or merging the Montessori and LISA?

MS. BARONI: I don't think there really have been any. And as Barb said, they had already begun aiming in that direction this year because they were seeing that students were not -- they were not achieving the grade level standards that the state requires. So they had already begun to do some of that remolding the Montessori model to better meet
the state standards. So I think it has been a gradual step process. And I think from what I've seen when I've been there visiting classrooms, if you walked in the room you might think it's still a Montessori classroom but -- because the kids are like sitting around in different places. But they're working on grade level state standards now instead of working at their own pace with multi grade levels in there.

MR. WILSON: Thank you.
MS. BARONI: So I think it's been fairly smooth.
MS. NEWTON: Along that line I'd like to ask if the LISA staff is training in RISE so that they can teach reading and aligning curriculum. So is --

MS. BARONI: Yes, ma'am. We are.
MS. NEWTON: -- the LISA staff being trained?
MS. BARONI: Yes, we are diligently getting all of our folks trained. They're over there nodding. They're two that are in the trenches with that every day. Yeah. I'm even wearing my reading bracelet, Love to Read.

CHAIRPERSON PFEFFER: Okay. Mr. Rogers?
MR. ROGERS: The first thought, the amendment request is for 600. Is that 600 cap -- is that -- I mean, to increase your cap by 600, is that to be
applied all towards Springdale?
MS. BARONI: It would all be for the Springdale campus. Currently, we wouldn't be able to put that many in there the way the building is constructed right now. But the $\mathrm{K}-8$ model -- 600 we feel like is a reasonable number to grow a $\mathrm{K}-8$ school to maximum capacity, which might require remodeling the building at some point down the road. So --

MR. ROGERS: Okay. So when would that be?
Because if we gave the 600 right now, but you only have 134 kids -- so what's the timeframe --

MS. BARONI: We're anticipating --
SUPT. BOGREK: Yes.
MS. BARONI: Do you want to talk about --
SUPT. BOGREK: Yes.
MS. BARONI: -- kind of the number of projections?

SUPT. BOGREK: The first year -- by 2024-25, you know, in our projection we're going to have around 600 students hopefully, if we have a demand. So it's a projection number for five years, and then this is why we are asking 600 now for the future years.

MS. BARONI: So we don't have to come back every
year and say, "Can we have a hundred more?"
SUPT. BOGREK: So our projection next year is

200, the following year is 265, and then it goes on to 2024-25 around 600 with this projection. That's why we are asking 600 cap.

MR. ROGERS: But you'll have to do some kind of remodeling to the building to get them all to fit in there?

MS. BARONI: We would. The way the building --
CHAIRPERSON PFEFFER: Would you stand to the microphone please?

MS. BARONI: I'm sorry. The way the building is structured now is they're huge classrooms. So it would be fairly simple to restructure the building to break up the space a little bit so that we could fit more kids in there.

MR. ROGERS: Okay.
CHAIRPERSON PFEFFER: Dr. Kremers, questions?
DR. KREMERS: I'm looking at the budget that was included, and for 19-20 and 20-21 it's acknowledging the projected number of student growth. So you're stating you know you need an increase in capacity as far as how many students can be -- that you would like to have accepted into the school. What concerns me is the number of staff projected on the budget is exactly the same. I know some of that you said is LISA Academy is providing a part-time staff member
for English and then somebody for math. So I'm worried about how you're going to be able to take care of all the new students without any additional staff increases and no budget acknowledgement of that. And then also at the end of the year the budget balance, I'm concerned with what funds for any type of facility changes. Your end-of-year balances are very limited right now -- \$16,000 for 19-20 and only $\$ 39,000$ projected in the black for 20-21. SUPT. BOGREK: First of all, number of staff -you know, when we make the budget, we make the budget based on the number of classes and sections. The section numbers are the same like next two years. But, for example, in the 6th grade we will have just maybe seven or ten kids the first year, but the following year it's going to be 20; it's not going to make any staff changes, just in the class we will have more students. So current, right now in the classes -- like in the 6th grade there are seven or eight; in the 7th grade there are another seven or eight. So we are going to add more in those classes. So the first two years we're expecting the same staff members, just we will have more students in the classes. But the following years definitely we will need more, you know, staff to cover the 600 students.

DR. KREMERS: Uh-huh. Along that, what is your student-to-teacher ratio? And then, what are your plans and what staff do you have existing to cover the English Language Learners and then also the extra English and other staff? I'm sure they're licensed, certified teachers. Just kind of, if you would, explain a little bit more about your staffing, student-to-teacher ratio and all of that, please.

SUPT. BOGREK: Yeah. Again, usually in our locations we have around 25 students, 28 -- you know, around 25. So we will keep the same ratio on that site too. But, you know, current numbers we have, you know, around seven to ten students. This is why, you know, we will add more students in each class in a few years. But our ratio here, we will try to keep the same in the Springdale location too.

DR. KREMERS: So did I hear you right, you're saying you're expecting an additional at least 134 new students; correct? You've stated that in your presentation -- approximately. And then you already have --

MS. BARONI: The 134 is the students -- of the students who are currently there who have indicated they plan to return if it's a LISA Academy school. DR. KREMERS: Okay.

MS. BARONI: We have another 80-something right now who have expressed an interest in the school without any advertising and without applications opening. So we feel like we'll have plenty of students to reach the goal of around 200 for the first year.

And you had asked about teachers. We -- there are some teachers at Ozark Montessori Academy currently who are interested in continuing with LISA and who have either certification or highly qualified status. So if we have a case where a teacher is already there who's interested in continuing and meets, you know, the qualifications that we want for a teacher, we want to continue with those. We also have some teachers in the central Arkansas area who've expressed an interest in going there. We would like to do a blend of that so that we have some folks who are already familiar with the LISA structure, but also to keep some of the familiar faces there to help with the community and the transition.

DR. KREMERS: What is the LISA structure for English Language Learners?

MS. BARONI: We have an ELL person in each building, and then we have a district-wide person who
coordinates all of that. So we would provide the same support there.

DR. KREMERS: And how does -- is that not included? Because they, existing, do not have that, to my understanding?

MS. PADGETT: We have a part-time ELL person.
MS. BARONI: They have a part-time ELL person at OMA right now.

DR. KREMERS: And so the model you're talking about is a little bit different than that?

MS. BARONI: Yes. We would assume that we would need a full-time person there who would do the pullouts and the testing and intervention with those students --

DR. KREMERS: Right.
MS. BARONI: -- as we do on our other campuses.
DR. KREMERS: The budget doesn't suggest that. It wouldn't be until 2021-2022 then, because there's no staff changes --

SUPT. BOGREK: Yes. It will change.
DR. KREMERS: In the budget?
SUPT. BOGREK: The number of staff will change. You know, after 2020-21 -- no, 21-22 -- we will have more staff. And then our projection number for the enrollment is going to increase, so our budget is
going to increase too. Again, the first year, as we understand, you know, because of low enrollment -this is why you want to give worst numbers; so we just say like 200 -- but maybe we will have more than 200. So we want to just say right now, currently, we have around 84 interested students. If we have, you know, interested ones or returning ones, it's over 200 now, you know. There are plenty to come to LISA. But we didn't start advertising yet. We will have our advertising; we will reach out to the community. We are hoping to get more numbers, you know. And we have availability in the building because we have fewer class sizes for the 7 th grade -- 6th, 7th and 8th grade. So hopefully we'll have more students and then our budget is going to be better than the projected amount.

DR. KREMERS: I'm still -- I still am uncomfortable with the thought that you have a potential increase in the number of students that are not English Language speaking as their natural language, their common language, their regular language but not having the change -- significant change with staff. So if you're waiting till 20212022, you're talking all of the rest of this year, next year, and that would be the following year
you're saying you have the budget and expectation to change your staffing and your salaries and your budget to address that.

CHAIRPERSON PFEFFER: Yeah. Dr. Fatih, we're looking at the budget sheet that you had included in the application. And in it you're showing your projected number of students for 2019-20 at 190 with 29 projected staff, and then the next year you're showing going up to 255 with the same number of staff. So I think that's what Dr. Kremers is referring to is just are you -- have you projected -as you're projecting your enrollment increase, are you projecting the right number of staff for support? And do you have the finances for that?

SUPT. BOGREK: I think this trend line is including ELL, like art, music; all teachers, you know, this trend line is including. But the second year we are not increasing the number of sections. So, for example, you'll have still one maybe 6th grade, one 7 th grade. So this is why -- just increasing the number of students in each class. So instead of seven students there will be, for example, 20. This is why it's not going to, you know, cause additional staff. We've added, for example, all special education, ESL. In this trend line we have
all the subjects. But the thing is, you know, the first year we will have fewer students in each class, but the following year we will have more. But we added special ed., ESL, GT, you know, principals, aids, you know, interventionists, all that all in this trend line. But over the years definitely, you know, this trend line will increase and we'll have 600 maybe that's going to go to fifth year.

CHAIRPERSON PFEFFER: Okay. Does that help? MS. BARONI: Does that answer your question? DR. KREMERS: It does. I am really concerned about the budget, the year-end balances that's projected and all the things it sounds like that you will need to do. It's pretty limited, so there are some concerns about the budget for me.

CHAIRPERSON PFEFFER: Mr. Baldwin, did you have any other questions?

MR. BALDWIN: No.
CHAIRPERSON PFEFFER: No. Okay.
Coming back to Panel Members, I think I have ADE
staff to present an update. Do we have any other questions you want to continue with?

MR. ROGERS: Yeah.
CHAIRPERSON PFEFFER: Okay. Mr. Rogers.
MR. ROGERS: So -- I lost my place. Okay. So

|  | 65 |
| :---: | :---: |
| 1 | on the teachers and administrators how many -- that |
| 2 | are at Ozark right now, are y'all looking at |
| 3 | replacing only those that aren't -- I mean, how is |
| 4 | that going to work? |
| 5 | MS. BARONI: Well, I think, first of all, we |
| 6 | wanted to see if we get approval and then we can |
| 7 | begin talking and looking at credentials of the |
| 8 | current staff. I know that there are several staff |
| 9 | members there who hold licensure who would be fine to |
| 10 | move forward. There are some who don't, who were |
| 11 | just certified with the Montessori model; so those |
| 12 | teachers we may not be able to move forward with |
| 13 | because they would have to meet AQT or certification |
| 14 | for us to utilize them. So we will begin looking at |
| 15 | that if we're approved to move forward. We would, of |
| 16 | course, give them priority -- if they meet |
| 17 | credentials, we would give them priority in hiring. |
| 18 | As I said, we want that continuity if we can -- you |
| 19 | know, if we can keep that. |
| 20 | I don't know -- we don't know about the |
| 21 | administration. We've had very open conversations, |
| 22 | very transparent conversations about what roles they |
| 23 | might want to have. So we'll be in discussion about |
| 24 | that as we move forward, if we're approved. I don't |
| 25 | want to offer any particular number because I don't |

want people --
MR. ROGERS: Yeah.
MS. BARONI: -- going, "Oh, was I that next --
MR. ROGERS: Well, and really what I was looking at is --

MS. BARONI: Yeah.
MR. ROGERS: -- the 200 kids there right now you're fixing to turn their world upside-down. I know that you've got 134 that indicated that they are interested in going to LISA.

MS. BARONI: Uh-huh.
MR. ROGERS: But those are the teachers and the administrators --

MS. BARONI: Right.
MR. ROGERS: -- and everyone they're used to seeing. And now, in a year term you're fixing to --

MS. BARONI: Yeah. And that's --
MR. ROGERS: -- to not be there anymore.
MS. BARONI: Right. And that's --
MR. ROGERS: And so obviously that's a concern that I have because those students are about to have that big of a change.

MS. BARONI: We want to keep --
MR. ROGERS: So I was just wondering --
MS. BARONI: -- as many familiar faces as we
possibly can in the school. But, obviously, we have to also look at the state requirements of licensure, $A Q T$, you know, to have them in the classrooms. So we feel like there is a good number there that we can work with that would keep some of that continuity. MR. ROGERS: And I have one more.

CHAIRPERSON PFEFFER: Okay. Go ahead, and then I have one for you.

MR. ROGERS: And then on the -- earlier when Springdale came up, I was just wondering what kind of collaboration does Ozark have right now and how are -- if this is approved, how is LISA going to address that?

MS. PADGETT: Right now, there is not a working relationship with Springdale School District. We do trade a lot of kids back and forth, and so we have collaboration with all the schools in the area; the elementary schools and middle schools, we talk frequently. But as far as a partnership with Springdale Schools, we're hoping that LISA will be able to do that, especially in the downtown area which is where our school is going to be located. So we're hoping that LISA can establish what we have not been able to establish to this point.

MS. BARONI: I think moving forward we would
make efforts to establish that collaboration, like we have here locally. As we all know, schools sometimes get in the competition business, you know, and we're not trying to go in and take all of the Springdale students. It's a small school; we're not going to put a dent in Springdale. So we want to work together to offer an alternative opportunity for folks who want that smaller environment. Now our robotics team was in Springdale a couple of weeks ago at a tournament. So we're hopeful that some of those kinds of things we can partner together, you know, with some of the things that we're doing here in central Arkansas. But we would be certainly open to that and I think our track record has shown that when we say we're open to collaboration we mean it and we'll reach out and try to make that happen in any way we can.

CHAIRPERSON PFEFFER: Okay. My question would be for the finance team at the Department. And it was mentioned earlier that prior to this year the school had been operating with some declining balances -- and I'm looking out here for my -- for our finance folks -- and this year they were projected to end in a positive balance. So I was going to just see if we have an idea if that was
attributed to the partnership or are there other factors involved. So I don't know if we have -- and Mr. Rogers may have a little bit of insight on that? MR. ROGERS: I don't know that we've gone that far in it because we were just -- Ozark has been working with LISA, so we weren't checking in. But they are projected to show an increased balance over what they were last year, so they are trending in the right way. So whatever they've been doing this year has been able to have some cost savings.

CHAIRPERSON PFEFFER: Okay. And -- well, Panel, do you have any other questions at this time?

Okay. I think, Ms. Coffman, from our Standards and Systems Support -- or our Standards for Accreditation, do you have any --

MS. COFFMAN: I do.
CHAIRPERSON PFEFFER: -- any information to share with us?

MS. COFFMAN: Deborah Coffman, Assistant Commissioner, Public School Accountability. Currently, Ozark Montessori Academy in Springdale is showing three exceptions in the Standards for Accreditation, and we would request an oral assurance that they would get those resolved. I think they will be able to resolve them very quickly.

But we'd like to have those resolved before the final vote by the State Board next month.

CHAIRPERSON PFEFFER: Okay. What are those exceptions, in what areas?

MS. COFFMAN: One is $1(a)(1)$, they're missing a required course offering for Arkansas History; 3 (a) (5), Employment of a General Business Manager -which I think they have one but there evidently is a coding error -- to have that person posted; and then they still have remaining background checks for five educators, and so that could be that those five have submitted renewals or anything like that that still needs to be worked out. But they need to work with Virginia Perry to get those resolved.

CHAIRPERSON PFEFFER: Okay.
MS. PADGETT: Barb Padgett, Ozark Montessori.
It will be resolved before we leave the building today.

CHAIRPERSON PFEFFER: Okay. So when you say it will be resolved, do you have someone to teach Arkansas History or you --

MS. PADGETT: Yes. We are teaching Arkansas History. It was just an oversight. We had -- when we started we had several exceptions, and we thought they were all cleared and we were done. As far as
the background checks, the background checks are for people who no longer are at Ozark Montessori at all. But we can correct the Arkansas History while we're here.

CHAIRPERSON PFEFFER: Okay. And your general -your business manager, is that a --

MS. PADGETT: We do have a Chief Financial Officer. Her name is Adrianne McGinnis, and she is here with us today.

CHAIRPERSON PFEFFER: Okay. All right. So those sound like issues, but we will definitely need that follow-up.

Okay. All right. Ms. Hyatt, do you have some things for us?

MS. HYATT: Okay. So just a couple of things.
Mary Claire Hyatt, Arkansas Department of Education.

A couple of things that came up during the presentation -- so, procedurally, essentially what you would be doing if you granted this amendment request would be to acknowledge that Ozark Montessori would give up its charter June 30, 2019; to amend LISA's current charter contract to add a license for the new campus in Springdale, which would include the name-change and the change of the sponsoring entity;
then to increase the enrollment cap by 600 students for that Springdale campus; and then to transfer the waivers.

The current LISA contract does not expire until 2030, which means that should you grant this license the license wouldn't expire until 2030.

So I just wanted to maybe get some clarification from the applicant because it sounded to me like maybe they said five years. But if it's as a license to the current charter, not a new charter, which that's not what this request is, then it goes by the renewal cycle of the charter contract that exists, which does not expire until 2030.

CHAIRPERSON PFEFFER: Okay. So, Ms. Hyatt, you need them to clarify that that -- that they understand that, but it would -- this is --

MS. HYATT: I think yes. I thought I heard them say something about five years. And so I'd like them to --

CHAIRPERSON PFEFFER: Okay.
MS. HYATT: -- clarify that they understand that it would be until 2030, and then if they have any additional information they want to provide to the board about planning during that time.

CHAIRPERSON PFEFFER: Okay.

MS. BARONI: Luanne Baroni, LISA Academy.
The five years was just the enrollment projections. It had nothing to do with the length of charter, so --

CHAIRPERSON PFEFFER: Okay. So the five years was due to the -- what they projected out on enrollment.

MS. HYATT: Okay. And on that enrollment -- and I may have overlooked it in the amendment request itself. But if we could just get a little bit more information on how that enrollment cap will be rolled out over the next couple of years and whether they plan to start with all the grades offered or increase those grades over a period of time.

CHAIRPERSON PFEFFER: Okay. Yeah, if you could go year by year and give us that information.

MS. BARONI: So the enrollment -- the grade levels we plan to open as $\mathrm{K}-8$ because there are already students at OMA. So we would need all of those grade levels to be able to insure that the students there can be given seats to continue at that school location. So we don't have a year-by-year rollout. We would want to open with $\mathrm{K}-8$ the first year.

CHAIRPERSON PFEFFER: Okay. And -- but do you
have a plan for about how many students you're going to grow each year or is it --

MS. BARONI: He's got all --
CHAIRPERSON PFEFFER: I think we had talked about that a little bit.

MS. BARONI: Have you got that year-by-year?
CHAIRPERSON PFEFFER: But you wouldn't -- I guess the question is, is there a year-by-year enrollment cap or is there just the request for the 600 and at whatever point in the next three years, five years, ten years you meet that cap?

MS. BARONI: Right. We were just asking for the 600 so that eventually we could grow toward that.

CHAIRPERSON PFEFFER: Okay.
MS. BARONI: So I'm guessing he's handing you the longer-range enrollment projections.
(WHEREUPON, A-1 Exhibit One (1) was marked for identification and entered into the record.)

SUPT. BOGREK: I don't have the staff numbers here, but I can come up with the staff numbers later.

CHAIRPERSON PFEFFER: Panel, do you have any questions regarding the enrollment or anything that we've discussed?

Okay. I think that's going to be difficult for us to see. And we talked about the staffing numbers
a little bit earlier. Do you have anything additional you can add?

SUPT. BOGREK: I can just say, you know, for 2021-22, 42 are the projected staff number; for 202223, 45; for 24-24 -- 23-24, 50; and 24-25, 50. So this is increasing, you know, after two years.

DR. KREMERS: The budget that's in the information we have says 29 and you're showing 40 staff?

SUPT. BOGREK: So for 21-22, 42. So from 29 to 42 the following year; the third year we will have 42 staff members.

DR. KREMERS: And 29 the first two years. Okay.
SUPT. BOGREK: The first two years, 29. After that, you know, it's increasing each year.

DR. KREMERS: Okay. Thank you.
SUPT. BOGREK: And we have the pro-forma, you know, showing we have a positive, you know, balance each year.

CHAIRPERSON PFEFFER: Okay. Ms. Hyatt, they have some waivers that they are asking for. So can you help us? Are these -- you said these waivers were being transferred -- or are these waivers that LISA Academy currently holds that Ozark Montessori does not? Can you help us out with that a little
bit?
MS. HYATT: Sure. So part of the amendment request is to make sure that the waivers that are currently in place at Ozark Montessori would stay in place when it becomes a LISA school. There are additional waivers listed in the amendment request and I believe that those are just to make sure that the waivers that they would need -- either additional waivers that Ozark didn't have but LISA will need will be in place or to fully effectuate waivers that Ozark had that may not have been fully effectuated in the past.

CHAIRPERSON PFEFFER: So has Legal reviewed these? Did anything stand out as a concern?

MS. HYATT: No, ma'am.
CHAIRPERSON PFEFFER: Okay. Okay. Panel, any additional questions?
(BRIEF MOMENT OF SILENCE)
CHAIRPERSON PFEFFER: And is there anything additional then that we would need to address at this time, Mr. Ballard?

MR. BALLARD: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: Or Ms. Hyatt?
MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: Okay. So I think we've
gone through and had all the information. And if there aren't any other questions or discussion at this time $I$ would entertain a motion.

MS. NEWTON: I have a motion. My motion is to add the new licensure for LISA and transfer the waivers -- appropriate waivers.

CHAIRPERSON PFEFFER: Ms. Hyatt, do we also need to add -- do we need to separate these out and do these separately? I should've asked that before I asked for a motion.

MS. HYATT: I think the best motion would be to just approve the amendment request as written; that would incorporate all of the provisions, like the licensure, the enrollment by 600 students, the transfer of all of the waivers. And I don't believe that you would need a motion to have Ozark give up their charter as there's no motion to be had there.

DR. KREMERS: Can we have discussion before we

MR. ROGERS: I'd like to.
MS. NEWTON: I would change my motion --
CHAIRPERSON PFEFFER: Okay.
MS. NEWTON: -- then to what was recommended by Ms. Hyatt.

CHAIRPERSON PFEFFER: Okay. So, discussion?

MS. NEWTON: Do we have a second?
MR. WILSON: Second.
MR. ROGERS: I'd like to discuss.
CHAIRPERSON PFEFFER: Okay. At one point -- can we discuss -- I'm looking for my people here. Okay. All right. So we've got a motion to approve the amendment request and a second. We can discuss at this point?

MS. HYATT: (Nodding head up and down.)
CHAIRPERSON PFEFFER: Okay. Yes.
MR. ROGERS: I'm not concerned with the transfer or anything. My concern is with the 600 cap. I would like to not -- I would like to see that probably around the 300 area just to allow for the opportunity for -- just show that the books are going to stay positive, that the performance for the students they have is going -- that it's going to increase (not that I'm doubting it will). I would just like to see that before we start allowing it up to 600. And then also the collaboration with Springdale, to give LISA Academy the opportunity to address all that with the students they have right now before we expand it out bigger. So that's my only concern with everything.

And then with the other things we were talking
about with the budget, where the 29 -- I just felt like there's still a lot of questions that have to be answered. Even as far as the administration, teachers, the budget, there's a lot of questions. So I'd be more comfortable not going that high with the cap until we see how it's playing out. That's my only concern.

DR. KREMERS: And I second what you're saying. And I think also the concern of it being until 2030, there's a lot of unknowns in this situation, especially Ms. Newton mentioning about the change in the model. And we know that we've got staff that will be working with them to improve, but their ESSA score is a D; so we know that there's a long way to go with the academics, and I know they'll work toward that. So 2030 is also a concern for the length of time to leave that open. I know we can call them back at certain points, but considering the budget, academics, the change in model, it's just a lot to consider of unknowns in this to think about 2030.

CHAIRPERSON PFEFFER: Okay.
MS. NEWTON: With those concerns noted, I'd be happy to withdraw my motion. Someone else may have one.

CHAIRPERSON PFEFFER: Okay.

MS. NEWTON: Do you want to withdraw your second?

MR. WILSON: I'll withdraw the second in favor of Ms. Newton's proposal that we modify her motion to some extent.

CHAIRPERSON PFEFFER: Okay. So the original motion and second has been withdrawn.

So in the discussion the concern was raised about the increase to 600, and I believe it sounded like you would be more comfortable with a smaller cap to evaluate -- be able to evaluate and see where they are over time?

MR. ROGERS: Yes, ma'am.
CHAIRPERSON PFEFFER: Okay. So does anyone -at this time would anyone like to make a different motion?

MR. ROGERS: I'll make one to accept the amendment request except for the cap be for 300 rather than 600.

MR. WILSON: Second.
MR. ROGERS: Did I say that right, Mary Claire?
MS. HYATT: (Nodding head up and down.)
MR. ROGERS: Okay.
SUPT. BOGREK: What about 400?
CHAIRPERSON PFEFFER: Okay. So we have --

SUPT. BOGREK: What about 400? I'm negotiating for 400 and just, you know, in a few years we can go to 600. From 600 to 400?

CHAIRPERSON PFEFFER: We have a motion and a second for 300 . So is there discussion by the Panel?

DR. KREMERS: Do we not want to do anything with the length of time?

CHAIRPERSON PFEFFER: The length of time is already established for LISA Academy.

DR. KREMERS: So we can't specifically in this instance say five years?

MR. ROGERS: What I was looking at was if they are showing the improvement -- and if they are showing it, then they could come back and ask for the increased cap.

DR. KREMERS: Right.
MR. ROGERS: Because I'm not saying I'm against it; I just want to see that it's working before we go increasing the cap a whole lot, and that's all I'm saying. That's why I was at the 300 because I know that they have the 200 kids right now but it still allows for some that if they want to go there -- if every one of the kids -- the Montessori kids want to go there, plus another 100 is what I was looking at.

DR. KREMERS: Agree.

MS. HYATT: Just to respond to Dr. Kremers' question, since this is a license and not a new charter contract it would go by the date of expiration of the current charter contract, which is 2030, and the license couldn't be different than that. If this were a new charter where they were coming and asking for a new charter contract, you could negotiate more on the length of time. But since this is an amendment for a license to the current contract that time goes by what's already set.

DR. KREMERS: Okay.
CHAIRPERSON PFEFFER: Okay. So we have a motion to approve the amendment request, except for the cap to be 300 instead of the proposed 600, and a second to that motion.

So at this time we'll vote on that motion. All in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Any opposed?
Okay. All right. If you will take a moment and record your votes?
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We'll go ahead and state our reasons publicly for the votes.

Mr. Baldwin.
MR. BALDWIN: Yes. I vote to approve the request. I believe LISA is a high-quality program and will improve student outcomes. And I also believe you all as a group -- combined group have thoughtfully considered the program transitions that you'll need to make to be successful.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: I voted to approve the amendment request to transition from OMA to LISA Academy. I do have concerns remaining for budget, academic performance, projections of budget, and staffing needs, and they will need to increase collaboration within the community for success.

CHAIRPERSON PFEFFER: Okay. Mr. Rogers.
MR. ROGERS: I voted for the motion. I like the transition. I think the transition makes sense and I do believe it will be successful. I just wanted to see before we move forward with a larger cap all the kinks worked out and everything is making sense at that time.

CHAIRPERSON PFEFFER: Okay. Ms. Newton.
MS. NEWTON: I voted for the motion. Transition plans seems to be well thought out in the schools and we saw a plan for moving forward.

CHAIRPERSON PFEFFER: Mr. Wilson.
MR. WILSON: I voted for the motion. I'm familiar with LISA's experience in operations in this central area and believe that they have -- and I know that they have a solid track record. I believe they have a good program for northwest Arkansas too.

CHAIRPERSON PFEFFER: Okay. Thank you all for being here. I would also add that we do need to make sure that those standards issues are cleared up in the system. So thank you for being here.

Okay. Panel, I'm going to check to see what you would like to do, if you want to take a lunch break now or do we want to push on through these next three items on the agenda and then break all at once. So you all help me decide.

MS. NEWTON: Can we have a five-minute break?
CHAIRPERSON PFEFFER: Yes.
Okay. We're going to do that. We'll just do -we're going to do a five-minute quick break and then come back and go ahead with the agenda.
(BREAK: 11:40-11:53 A.M.)
A-5: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT: LITTLE ROCK PREPARATORY ACADEMY

CHAIRPERSON PFEFFER: Okay. I think we are now at item number 5 on our action agenda, which is a
request for an amendment to Little Rock Prep. And, Mr. Ballard, will you please present that for us? MR. BALLARD: On November 3, 2008, the State Board of Education approved the application for Little Rock Preparatory Academy. The charter is approved to serve students in grades $K-8$ with a maximum enrollment of 432. Representatives of Little Rock Preparatory Academy are appearing before the Panel -- the Charter Authorizing Panel to request an amendment to their current charter.

CHAIRPERSON PFEFFER: Okay. Will the representatives of the charter and anyone speaking in opposition please stand to receive the oath? Okay. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?

MS. BROYLES: Yes. I raised this one.
CHAIRPERSON PFEFFER: Understand. Understand. I can see it now. Yeah. We will take your affirmation, your verbal affirmation.

Okay. And if you will state your name and title for the record, you're recognized.

MS. BROYLES: Good morning. I'm Donna Broyles, and I'm the interim superintendent of Little Rock Preparatory Academy.

CHAIRPERSON PFEFFER: Okay. And -- okay.
MR. WALTER: Good morning. Dr. Pfeffer, Members of the Panel, my name is Tripp Walter; I'm staff attorney with Arkansas Public School Resource Center. And with the Panel's permission, I'm going to open up and make a couple of introductory comments from a legal and procedural standpoint as to how we came to be before you this morning, and then Ms. Broyles will talk more about what's going on at the school right now as far as this issue goes.

CHAIRPERSON PFEFFER: Okay.
MR. WALTER: All right.
CHAIRPERSON PFEFFER: Thank you.
MR. WALTER: First of all, I'd like to thank Ms. Moore from the ADE finance section. She is the one who brought this issue to the school's attention and to my attention. And I believe that the situation is such that Little Rock Prep had believed that it was working under a waiver for Minimum Teacher Salary Schedule and was not aware of that until Ms. Moore brought it to their attention. Once she did, then we started working with the school administration and with ADE staff that has been extremely helpful in this process in trying to fashion a waiver to get to you as soon as possible to get the necessary waivers
and make sure that the school was in compliance concerning the Minimum Teacher Salary Schedule. And the second piece, the rules concerning the posting of it, we're obviously not seeking for a waiver from the requirement to post the schedule but just that the schedule that was posted was not going to be in compliance with the Minimum Salary Schedule.

MS. BROYLES: Donna Broyles with Little Rock Prep.

I want to let you guys know I took over as interim superintendent January 1st. And when this was brought to my attention we have been communicating very collectively with APSRC and ADE. I'd met with Deborah Coffman, Tripp Walter, and Virginia Perry, who have been very helpful with me. My board and I are studying the salary -- reviewing all of that and we are -- our goal is to make sure that we're in compliance with the waiver and also not just meeting the minimum salary requirements, but also wanting to pay our teachers -- because this impacts attrition and it also impacts student performance overall long-term. So, but we have been working very collectively with ADE on trying to get everything in compliance.

CHAIRPERSON PFEFFER: Okay.

MS. BROYLES: Any questions?
CHAIRPERSON PFEFFER: Okay. Do we have anyone who -- to speak in opposition, Ms. Hyatt?

MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: No. Okay.
And if you are ready for us, then, yes, we can go ahead and proceed with questions.

Okay. No questions. Mr. Baldwin, do you have questions?

MR. BALDWIN: No.
CHAIRPERSON PFEFFER: Okay. Mr. Rogers?
MR. ROGERS: No.
CHAIRPERSON PFEFFER: Ms. Newton?
MS. NEWTON: No, I don't.
MR. WILSON: No questions.
CHAIRPERSON PFEFFER: No questions. Okay. It doesn't look like we have questions.

I would like to ask one on the waiver you're seeking on posting the documents to the website. How do you -- you know, I look at that as a way for family and community engagement; you know, a website is a great tool for all of that. So I just would be curious as far as, you know, communication with familiars or, you know, when questions come up about that information, is that -- is not having those
there -- does that create issues or limit or --
MS. BROYLES: No. And it's been -- my executive assistant and I worked very closely together in trying to update not just the state-required components of the website, but making sure that we involve and communicate with all of our -- all of our events to all of our families. Because we want them to know what's going on in our school, especially as we've been transitioning since December 31st. So we do know that we've got some work to do on that.

CHAIRPERSON PFEFFER: Okay.
MR. WALTER: May I just add a short piece, Dr. Pfeffer?

CHAIRPERSON PFEFFER: (Nodding head up and down.)

MR. WALTER: And Ms. Broyles can correct me if I'm wrong, but I think on that piece that they have been complying with that as far as posting the salary schedule that they do operate under, and will certainly continue to do so in the future. The only reason for that waiver is at least for a time they're going to have a salary schedule that does not meet the state minimum requirements; so theirs would look different than a school district's would.

CHAIRPERSON PFEFFER: So do they -- do you still

|  | 90 |
| :---: | :---: |
| 1 | post things like your personnel policies? You still |
| 2 | post those as well? |
| 3 | MS . BROYLES : Yes. |
| 4 | CHAIRPERSON PFEFFER: Okay. |
| 5 | MR. WALTER: I'm sorry, I don't mean -- yes. |
| 6 | CHAIRPERSON PFEFFER: Okay. |
| 7 | MR. WALTER: This is the only -- this is the |
| 8 | only piece of it. It's all lumped together. |
| 9 | CHAIRPERSON PFEFFER: Understand. Okay. |
| 10 | MR. WALTER: But, yes, they've been fully |
| 11 | compliant with the state-required information piece. |
| 12 | CHAIRPERSON PFEFFER: Okay. Thank you. |
| 13 | Okay. Ms. Hyatt, are there -- is there anything |
| 14 | else we need to discuss with that? |
| 15 | MS. HYATT: (Shaking head from side to side) |
| 16 | CHAIRPERSON PFEFFER: So if there are not any |
| 17 | questions or need for discussion, we can make a |
| 18 | decision or make a motion on this waiver request. |
| 19 | MR. WILSON: I move the approval of the waiver |
| 20 | request. |
| 21 | MR. ROGERS: Second. |
| 22 | MS . NEWTON: Second. |
| 23 | CHAIRPERSON PFEFFER: Okay. I have a motion and |
| 24 | a second to approve the waiver request. |
| 25 | All those in favor? |

(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. Any opposed?
All right. We will record our responses and give you feedback. But congratulations, your amendment --

MS. BROYLES: Thank you.
CHAIRPERSON PFEFFER: -- request was approved.
MR. WALTER: Thank you, Panel.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. Mr. Baldwin.
MR. BALDWIN: Yes. I voted in favor of the request and I believe it's appropriate and reasonable.

CHAIRPERSON PFEFFER: Dr. Kremers.
DR. KREMERS: I voted for the request. They're working to update the Minimum Salary Schedule to meet compliance.

CHAIRPERSON PFEFFER: Ms. Newton.
MS. NEWTON: I voted for the request. Granting the waiver addresses compliance with ADE charter rules and regulations.

CHAIRPERSON PFEFFER: Mr. Rogers.
MR. ROGERS: I voted for. I didn't have any concerns with the waiver.

CHAIRPERSON PFEFFER: Mr. Wilson.

MR. WILSON: I voted for the motion for the same reasons, to get the salaries in compliance.

CHAIRPERSON PFEFFER: Okay. Thank you, Panel.
A-6: REQUEST FOR OPEN ENROLLMENT CHARTER SCHOOL AMENDMENT: SOUTHEAST ARKANSAS PREPARATORY HIGH SCHOOL

CHAIRPERSON PFEFFER: And we will move on to item number six, which is a request -- an amendment request for Southeast Arkansas Preparatory High School. Mr. Ballard, you are recognized.

MR. BALLARD: On August 27, 2017, the Charter Authorizing Panel approved the application for Southeast Arkansas Preparatory High School. The charter is approved to serve students in grades 9-12 with a maximum enrollment of 220. Representatives of Southeast Arkansas Preparatory High School are appearing before the Charter Authorizing Panel to request an amendment to their current charter.

I would like to note to the Panel that they have withdrawn their amendment request for the Business Manager waiver.

CHAIRPERSON PFEFFER: All right. Will the representatives of the charter and anyone speaking in opposition please stand to receive the oath? Okay. Would you raise your right hand? Do you swear or affirm that the testimony you're about to give shall

- February 25, 2019
be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY) CHAIRPERSON PFEFFER: Okay. Thank you. If you'll state your name and title for the record you'll be recognized.

MR. NOGUEROLA: Good morning. My name is Alex Noguerola. I am the school leader for Southeast Arkansas Prep.

We have a number of waivers here before you today. I'm just going to go in the order in which they're presented to you.

The first is for the Uniform School Dates for the beginning and end of a school year. We're asking to start on August 13th for any year in which we hold this waiver. There are a few reasons why. First, our school year is longer than the 178 required. We also have multiple professional development days built into our calendar throughout the school year, so every five to six weeks our students take what's called a battle, since we're the Warriors, and that's their interim assessment. And then our teachers have a data analysis day where there are no students present; so that happens five to six times throughout the school year. So they're getting these days off
throughout the year which would make our last school day start going into June and start chipping away at their summer in the June month and would hinder our ability to offer a robust summer school program when we need to offer that for some of our students.

As far as it goes for our Guidance Counselor, we're asking for a waiver from that. We split that role among multiple people on our campus. So our Dean of Students handles social/emotional counseling. I have a teacher who has a reduced schedule, so she can deal with schedules, academic counseling, making sure our students are on track towards graduation. I play a strong hand in that as well, making sure our students are on track with graduation. We have an audit sheet that every student has in their file to make sure they're getting all their credits that they need. So we've kind of taken that role and split it out among multiple people on our campus so that they can get that support that they need. We also have another teacher who has a reduced course load to do testing. Even though that's not what a guidance counselor is always supposed to do, we know guidance counselors get that piece. So we also have a teacher who has an extra prep period to help with that testing coordinator piece that most guidance
counselors deal with.
Library Media Specialist -- we don't have a formal library on our campus. Our students carry around Chromebooks and our English teachers have classroom libraries, so we utilize those pretty heavily for our students. Our students are able to access eBooks on their Chromebooks when they need to and can readily be able to interact with that. We're currently working on trying to make that even more robust for our students. They have an opportunity to continue to grow and expand.

These next three relating to our school board kind of help us come into compliance with current law. Our school board is appointed, so we don't have school board elections. And I work with Mary Claire Hyatt on this very closely to make sure we hit every piece that relates to a school board election. There's an application process; our board then considers that application, and then would approve or decline to accept somebody on the board based off of a variety of reasons.

For our School Board Size, we're currently hoping to be able to have the option of up to nine board members, and the reason that is we just want to have more community involvement. We currently have
seven board members which is the maximum by statute. Our school board has asked for the ability to be able to try to get more people involved from the community, particularly from different sectors as we try to really navigate a community that is trying to rebuild in Pine Bluff through the Go Forward campaign, with the initiatives the mayor has taken on. We really want to try to get the voices of more people involved.

And then the last waiver we're requesting -- and then I'll go into more depth on each of these -deals with our School Board Meetings. We have a lot of board members who, as I said, are active participants in the community and can't necessarily always be on our campus present for that time, but are always happy to phone in and be a part of the conversation. Statute limits that to three meetings in order for them to count towards a quorum. And we'd just like some flexibility in that area so that they can continue to be the active and involved community members they are, but still be involved in the governance of our school.

CHAIRPERSON PFEFFER: Okay. Is there anyone here to speak in opposition?

MS. HYATT: (Shaking head from side to side.)

CHAIRPERSON PFEFFER: No. Okay.
And you do have additional time if there's anything additional to add.

MR. NOGUEROLA: I just want to, you know, really iterate none of the waivers we're requesting diminish the services our students get. Our students still get a very robust program from us. We split that role among multiple people so they can become experts, particularly with like the guidance counselor. They become experts in that area; so that teacher who deals with scheduling and the academic and career counseling, she doesn't have 80 other things that a guidance counselor thinks about at that given moment to worry about. She really has focused on these are the 22 required courses for our students to graduate. She has her checklist that she can go off and check and make sure our students are getting what they need and are on track, and then has been going to the appropriate eSchool trainings to make sure that happens. I think with the social/ emotional counseling our Dean of Students does that on a regular basis anyways, and so him really honing in on those for our students and really having the capacity to do that has really been an asset to our school too. I just really want to iterate that our
students are getting all the services I think a student would if these people were in our building; it's just provided by multiple different people, instead of one person, and they know this is the expert in this area.

CHAIRPERSON PFEFFER: Okay. Are you ready for questions from the Panel?

MR. NOGUEROLA: Yes, ma'am.
CHAIRPERSON PFEFFER: Okay. MS. NEWTON: I have a question.

CHAIRPERSON PFEFFER: Okay. I'll start with Ms. Newton.

MS. NEWTON: A couple of questions around the waiver of two and three -- Guidance Counselor, first of all. I'm thinking that there are educational requirements for guidance counselors specific to that particular job. So the first thing, would that -splitting those, would that compromise that background in educational training? And I'm just wondering if those two things are about economics more than anything else, as relates to having someone specific and then having them divided up between people that are already doing things. So the first thing is the educational requirement, because $I$ thought that -- well, sometime ago there was a
requirement of a master's degree, so-many years teaching experience for a guidance counselor, so -And then relative to your enrollment, does that create an onus on this person to do, you know, just a lot of work? So --

MR. NOGUEROLA: Yes, ma'am. I think to take the first point of that, this waiver would waive us from those educational requirements you're talking about because we have it split up among multiple people. We would use -- we use our more veteran teachers who have multiple years of experience teaching to take on these additional responsibilities with this broken out.

MS. NEWTON: But is it driven -- I'm trying to see if it's driven by economics --

MR. NOGUEROLA: So --
MS. NEWTON: -- is question number one.
MR. NOGUEROLA: Yes, ma'am.
MS. NEWTON: Is it more of a logical approach or, you know, something that -- you know, that makes the most sense based on what students need? Or is it something that starts first with the economics of it all and then blends down into the other?

MR. NOGUEROLA: I think it's two-fold. We don't have a large enough of an enrollment to have such a

- February 25, 2019
high administrative team. You know, like I have a Dean of Students; he teaches a career readiness course as a part of his regular responsibilities. And so part of it is just we don't have a size to have a ton of support staff. But also by encouraging our teachers to become leaders, this way we're trying to build a leadership pipeline within the school. So I think it also has a way to come back to our students. We need teachers who are invested, and by investing them by becoming those teacher leaders we're finding ways to continue to retain those teachers over time, because that's some of their goals is to become that. So like the person who does our academic counseling does desire to eventually become a school administrator. So whether that's a Dean of Academics, that's a school principal herself in the future, it's able to help us retain her and give her some of those extra responsibilities which, again, is in service of our students.

MS. NEWTON: The next and hopefully the last thing is what if that piece of the puzzle is taken away and you get someone that's not interested in doing anything but what they're doing, and that extra piece is not -- so if that's three -- if that's three or four positions now divided up -- if that's one
position divided out to three people or four people, what if two people don't show a strength in being able to do that?

MR. NOGUEROLA: I'm not sure I quite understand. I think what we -- what I do is when we're hiring our staff -- and while I'm thinking about who gets those kinds of positions, that's a conversation I have with that staff member. It's not just when I hire you you're doing that; it's -- for these particular people it was, "Hey, this is a gap we have here at the school. We really need to develop a stronger academic and career counseling program. Can I count on you to help me with that, knowing that you eventually want to get into school leadership yourself" -- and be able to do that with them and build that pipeline for them. I think if we were to have that kind of attrition you're talking about then it would be the onus on the person who's in the hiring position, which is me, to find people who I hire on to take those positions on or continue to build within our own staff. Like I have a staff of 10 teachers; so if two people left I have other staff members I can look at and see how do I coach you and see if we can get you to want to be able to develop in this way too.

MS. NEWTON: And you're located -- your campus is --

MR. NOGUEROLA: In Pine Bluff.
MS. NEWTON: Pine Bluff.
MR. NOGUEROLA: Yes, ma'am.
CHAIRPERSON PFEFFER: Okay. Along the same lines talking about -- so one of the pieces that counselors deal with is an academic focus, working with students, you know. But also another piece is the social/emotional development. You referenced you have a Dean of Students.

MR. NOGUEROLA: Yes, ma'am.
CHAIRPERSON PFEFFER: I'm wondering, you know, about the background of that Dean of Students and whether or not you do any contracting with any community organizations that might have -- where students might have access to social workers or people who are trained to work with kids in that area?

MR. NOGUEROLA: Yes, ma'am. I'll do that in three different parts.

First, our current Dean of Students has a background in mental health counseling. He left that field to come join our school. He worked for one of the local companies in our area.

The second piece is we do actively try to work with the multiple mental health organizations in the community -- Southeast Arkansas Behavioral Center; Pinnacle Point, which is both here in Little Rock and in Pine Bluff. I'm running through my names in the top of my head. But we do those pieces. Their counselors are welcome to come into our school and meet with our students when they need to. We actively give referral forms out to students who need them, when we can't always provide every single service here within our school. We're trying to build what might be a stronger mentorship program with community partners too to come in and do that during summer activity periods.

And then the last piece I'll say to that is we have an advisory period that happens once or twice a week, depending on the week, where students are getting embedded socio/emotional skills with the program we purchase so that they can build some of those skills, as well as a part of their advisory period. So I think to that point we do actively try to work with our community partners in that way and advocate for our students to go there when we know there's been a traumatic experience that they've -that they need some extra counseling on.

CHAIRPERSON PFEFFER: Questions?
Mr. Baldwin.
MR. BALDWIN: Yes. The question $I$ have is on the waiver for the school board meetings. And I guess the first part of the question would be how many board members do you have right now? And how often are board members missing the meetings because they're busy elsewhere?

MR. NOGUEROLA: We have seven board members right now. The attendance -- we've never not had a quorum, I can say that. I think the biggest thing is we have some board members who have a meeting here in Little Rock and to get back down to Pine Bluff at the start of our board meeting is just not always feasible -- or they're traveling as a part of their natural employment outside of the school; and so they call in and be a part of that. And they have the option up to three meetings for that to still be a part of our quorum. They can't participate in executive session at that point. We're not asking them to be able to participate in executive session still as a part of the law, but that three meetings has limited some of our members. We have one who's at that three-meeting limit, but her work often brings her up to Little Rock or across the state and
she calls in when she can at that point, because it's not always feasible to be back in Pine Bluff in time before our board meetings start. But we do have our seven members filled up and from different sectors of the community and we're excited about that, and we're excited that they're active and involved -- actively involved in the community as well.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: Just kind of a comment on the same -- with increasing to nine board members. Sometimes that is a challenge to get quorum and to get consensus on things as well. So have you -- although it may add some additional feedback to your group, is that a concern that you've talked about as a team?

MR. NOGUEROLA: It's not something we've specifically addressed as a team -- and we have two of our board members here who can also I'm sure speak to that, if you need them to. We typically have a pretty good percentage of our board members always present, so getting a quorum has really not been an issue for us. And because of that flexibility of the three meetings we've really tried to navigate that together and, you know, make sure that happens.

As far as consensus goes, I think the diversity of voice is really where our board is trying to come
from and make sure we're doing what's best for kids every day. We have people who come from a business background, some who come from education background, and some who come from -- we have one from health background -- two from health background. So all of those different pieces kind of come together and that diversity of voice is incredibly important for our community to make sure we're doing what's right to service our kids.

DR. KREMERS: Uh-huh. That's an excellent point, but not to the point where you -- where it's a barrier. So that's my only concern is where it's a barrier in that instance.

MR. NOGUEROLA: I'll take that under advisement and I'm happy to have some of our board members be thinking about that too. And if that's something we need to come back and ask for at a future time, once they've had time to consider that, I think that's also an appropriate thing that they can spend the time really navigating themselves. But I think the flexibility piece of making sure we get more voice and really try to involve the community more is where they're headed.

DR. KREMERS: Okay.
MR. NOGUEROLA: And we haven't seen a roadblock
with consensus recently with our board. They've really kind of congealed around, you know, "we know what's best for kids in moving ahead and making sure we're doing what's best for kids."

DR. KREMERS: And my other question on the board meetings, to be able to call in does the waiver -- in this instance my question, which a team member can answer -- does that mean that a vote can occur by distance, remote, also in those instances?

MS. HYATT: Mary Claire Hyatt, Arkansas Department of Education.

Yes. So the law right now allows for members to attend virtually I believe three meetings. It has kind of been amended over time to start allowing for other forms of attendance I think as we -- as technology changes. Lots of charter schools do have waivers of those provisions to allow board members to attend virtually and, just as if someone were to call in here, they can vote over the phone.

DR. KREMERS: Okay. Thank you.
MR. NOGUEROLA: Thank you.
CHAIRPERSON PFEFFER: Okay. Going this way, questions? Mr. Rogers, did you have one?

MR. ROGERS: No.
CHAIRPERSON PFEFFER: Okay. Ms. Newton.

MS. NEWTON: I have a question on Library Specialist. How does a Chromebook -- how does that equate the services or the access -- I mean, how does that work?

MR. NOGUEROLA: So students --
MS. NEWTON: You're saying they have Chromebooks as opposed to a Library Specialist. Isn't there a -does that create a gap in terms of what a Library -and maybe I'm not sure what a Library Specialist provides. But if you need a waiver for it, it's certainly something -- it's concerning about the Chromebook being the substitute for a staff member.

MR. NOGUEROLA: I think in multiple ways this gives us the flexibility to utilize the technology we have on our campus. So, like our students have their own computer with them at all times; we have a one-to-one environment. And so whereas they might have to go to a physical room to check-out a book they can open up their computer, log into a site, and they have a selection of books that they can pick from. So while it might seem like we're substituting a person out of the building, it's still giving them the same access they would have if you were to walk into the library of Pine Bluff High. That librarian is sitting there handling the physical books. And
our English classrooms have those physical books, so those English teachers can still do that -- but then they can open up their Chromebook, log into a site and have access to the same number of books that they would if they were to just walk into a physical library.

MS. NEWTON: But my -- and I don't mean to be confrontational in the sense that I -- I just may not understand. But you've got a position that requires a master's degree, and so you would assume that she did more than -- or he would do more than just help -- assist in checking out books. I don't -- maybe someone --

MR. NOGUEROLA: I think schools -- from my understanding is some schools use that person in a different variety of roles to prioritize buying of books across the campus. You know, again, for the English teachers -- and in that library I think that person typically is also responsible for the technology on the campus and that space. So like the Chromebooks I'm talking about with my students -- if there's a Chromebook cart in a school, that person would be handling that and making sure those updates happened with somebody in the central office. But, again, due to our size and having such a small campus
those things kind of consolidate among the people we already have there. So like we have a Chromebook cart that's locked away in a room that the IT and administrators can get to. So whereas you might have a larger campus with multiple -- like many hundreds of students and multiple Chromebook carts that a media -- a Library Media Specialist would handle, we just don't have that kind of volume that might warrant a person in that role. So, again, it's our size doesn't necessarily warrant somebody in that role at this given time. I think if we got up to our maximum enrollment and actually looked for an expansion of that in the long-term future we might need to consider filling that role. And I -- you know, I think that's something that is not lost on us. But given our current size and our current kind of situation with how we handle technology and how we handle our other services to students, just having a person in that role just does not logically make sense for us at this time.

CHAIRPERSON PFEFFER: So can I ask a question? Is this your first year in operation?

MR. NOGUEROLA: Yes, ma'am.
CHAIRPERSON PFEFFER: Okay. You opened in the fall of --

MR. NOGUEROLA: Yes, ma'am.
CHAIRPERSON PFEFFER: -- '18. So do you currently have a counselor or Library Media Specialist?

MR. NOGUEROLA: No, ma'am.
CHAIRPERSON PFEFFER: Okay. So -- but you did not have the waivers for those positions?

MR. NOGUEROLA: So something happened from the application to now where we initially applied for those in our initial application, and then when the Standards for Accreditation changed over something happened in that not transferring correctly. And I can be corrected if I'm wrong --

CHAIRPERSON PFEFFER: Yeah.
MR. NOGUEROLA: -- but I do remember those being a part of our initial application. But we don't have them now and that's -- we're just trying to come back into full legal compliance with the Standards for Accreditation and ADE rules.

CHAIRPERSON PFEFFER: Okay. And I think help is here.

MS. HYATT: Mary Claire Hyatt.
So I think -- the Department has been working very closely with Southeast Arkansas Prep over the past couple of months. In those conversations we

- February 25, 2019
noted that there were some missing waivers that they believed that they had that were -- either weren't fully effectuated or were just missing. And I do think that that comes from some misunderstanding between the original application process and some were just left off. It's really common, as I'm sure you remember from this past application cycle, for new charters to leave off waivers that they need and then figure out they need them and come back. Legal doesn't have any type of concern with the ones asked, and we did work very closely with them to make sure they were requesting the ones that they needed in order to continue running the school as they have been.

MS. NEWTON: Okay. So Legal doesn't have any issue with it. I'd like to ask Mr. Ballard if the operations end of it or the requirement end of it or your staff -- you know, your staff have any concerns or questions?

MR. BALLARD: Not at this time.
MS. NEWTON: Specifically about the Library -the Media Specialist; I'm sorry -- and the Guidance Counselor.

MR. BALLARD: Okay. So we know they have -they're in the process of getting academically and
operationally sound. Currently, not at this time for any hard issues or not -- especially for the waivers that are being requested right now we don't have any concerns.

MR. WILSON: Don't have any what?
MS. NEWTON: Concerns.
MR. BALLARD: Any concerns.
MS. HYATT: And I don't know how helpful this is, but I will just mention that most charters, if not all charters -- there may be one or two that don't -- have waivers of the Guidance Counselor provisions and the Library Media Specialist provisions, as well as the board provisions that are listed too. So this isn't a unique request.

MR. NOGUEROLA: I would like to say that I really am trying to work with ADE and Legal, Finance, Academics and the Charter Office to just put us in full compliance with Arkansas rules and law, particularly given how we practice. We have 85 students right now, and so just given our size and where we're trying to go, just trying to operate within how most of the charters in the state operate and making sure that we are fully effectuating what we need to effectuate in order to be in full compliance.

CHAIRPERSON PFEFFER: Panel Members, do you have additional questions?

MR. ROGERS: I have one.
CHAIRPERSON PFEFFER: Mr. Rogers, you do have one?

MR. ROGERS: Yes.
CHAIRPERSON PFEFFER: Okay.
MR. ROGERS: I have one, and it's not related to these waivers at all.

The former superintendent --
MR. NOGUEROLA: Yes, sir.
MR. ROGERS: -- is he through? Have y'all cut ties with him?

MR. NOGUEROLA: Yes, sir.
MR. ROGERS: I just want that on record.
MR. NOGUEROLA: Yes, sir.
MR. ROGERS: That's it.
CHAIRPERSON PFEFFER: Okay. Mr. Scott, do you need to address something?

MR. SCOTT: Freddie Scott, Operations Manager, Charter Schools Office.

I just want to provide some clarity on the question about remote board attendance. Should you go that route, just one thing to -- that the school should always be conscious of is an open meeting. So
it makes good sense/best practices to insure that the calling information that the board member has calling in is also made available to the public as well so that they may be participants.

CHAIRPERSON PFEFFER: Okay. Are there any remaining issues that need to be discussed with this? MS. COFFMAN: Deborah Coffman, Public School Accountability.

We will be working with this charter for senior transcripts. They only have 12 seniors on their list at present, so I can't discuss any issues with you because of the small number of students, to protect student privacy. But I think those are issues that we can resolve very quickly. They may be coding issues.

MR. NOGUEROLA: To speak to transcripts, we're working on coding them in from the variety of school districts these students are coming from and we're trying to find ways to make sure that things get coded correctly. So I appreciate being able to work with Dr. Coffman on that.

CHAIRPERSON PFEFFER: Okay. Ms. Hyatt.
MS. HYATT: I just wanted to note one thing for clarity. On the amendment request all the statutes are written as 16 -dash and then the numbers. Those
should all be 6-dash. And I just wanted to make sure that we clarified that so you weren't -- I don't even know what's in Title 16 , so just to make sure we're not granting waivers of that.

CHAIRPERSON PFEFFER: Okay. So if we don't have any remaining questions, at this time we can make a decision -- or do you -- comments?

DR. KREMERS: I just -- would you publicly confirm that that information for the board meetings would be made public, as he suggested?

MR. NOGUEROLA: Yes, ma'am. We'll put it at the bottom of our agenda where they can call in for future meetings.

DR. KREMERS: Thank you, sir.
CHAIRPERSON PFEFFER: Okay. I think before we move into making a recommendation, I think we have concerns here today, as our Charter Office and our attorney has noted, that what you're asking for is in line with what most other charters seek. However, I think it's the fact of coming back over a year-and-ahalf into operation -- you know, you're over halfway through the first year of operation now coming back and doing this. So it does give us some pause and concern, I think, as far as the planning and the resources to follow through, so we will have an
opportunity to see this first year success when information comes out in the early fall. So, you know, $I$ think there's just a lot of things here that cause us to ask questions and we want to make sure everything from the governance structure -- and that starts with the board and the meetings -- all the way through down to the last detail of academic support for students. So I would just like to say there are some concerns when we're having to come back and do some clean-up after the fact, but we also realize the transition that we went through with the updates to rules and regs and that also could play a part.

So with that, at this time I would entertain a motion.

MR. WILSON: Madam Chairman, I move that the amendment request be approved, with a little concern about the guidance counselor. It sounds like they're spread pretty thin to me. But I think with proper cooperation with the Department I think some of those things that you all mentioned can be straightened out.

CHAIRPERSON PFEFFER: So we have a motion to approve the amendment request.

MR. BALDWIN: Second.
CHAIRPERSON PFEFFER: And a second.

All those in favor say "aye." (UNANIMOUS CHORUS OF AYES)

CHAIRPERSON PFEFFER: Any opposed?
Okay. So your amendment request has been approved.

We'll take just a moment for panel members to record their responses.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We're going to start with Mr. Wilson. It looks like his response is in the document.

MR. WILSON: I voted for the motion. I think that the remaining issues can be satisfied or corrected with the help of the Department staff. It sounds like they're working on it.

CHAIRPERSON PFEFFER: Okay. Mr. Rogers.
MR. ROGERS: I voted for the request as it's a small charter and needs to be able to balance its people and finances with the needs of their student population. Other charters have similar requests.

CHAIRPERSON PFEFFER: Okay. Ms. Newton.
MS. NEWTON: I voted for the amendment based on the request -- I voted on the amendment request with the condition that the charter's operation will be reviewed at the end of the school year.

## Sharon Hill Court Reporting

CHAIRPERSON PFEFFER: Dr. Kremers.
DR. KREMERS: I voted to approve the amendment request. The small school, it seems an appropriate waiver request.

CHAIRPERSON PFEFFER: And Mr. Baldwin.
MR. BALDWIN: Yes. I also voted for the request. And I believe the waivers requested are consistent with other small charter school practices.

CHAIRPERSON PFEFFER: Okay. Thank you, Panel.
And we appreciate Southeast Arkansas Prep being here.

The next two items on our action agenda, both schools have said they think that they're pretty quick items. So if the Panel is ready, we're going to keep moving.

A-7: REQUEST FOR DISTRICT CONVERSION CHARTER SCHOOL AMENDMENT: FAYETTEVILLE VIRTUAL ACADEMY

CHAIRPERSON PFEFFER: Okay. So the next item on our agenda is the request for the Fayetteville Virtual Academy. Mr. Ballard, would you present that for us?

MR. BALLARD: Yes, ma'am.
On November 18, 2015, the Charter Authorizing Panel approved the application for Fayetteville Virtual Academy. The charter is approved to serve

- February 25, 2019
students in grades $\mathrm{K}-12$ with a maximum enrollment of 500. Representatives of Fayetteville Virtual Academy are appearing before the Charter Authorizing Panel to request an amendment to their current charter.

CHAIRPERSON PFEFFER: Okay. Will all
representatives of the charter and anyone speaking in opposition please stand to receive the oath? Okay. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY)
CHAIRPERSON PFEFFER: Okay. Thank you. And we'll just ask that anyone who is speaking please state your name and title for the record, and you're recognized. And you have 20 minutes to present your amendment request.

DR. SLOCUM: Yes, ma'am. Thank you so much for hearing us and for allowing us to go before you break for lunch, if you're going to have lunch. We'll try to be brief in our comments.

This is -- my name is Megan Slocum; I'm associate superintendent at Fayetteville Public Schools. And we appreciate you allowing us the opportunity to be here today. This is a different request than you've probably

|  | 121 |
| :---: | :---: |
| 1 | seen before, but one that comes before you in the |
| 2 | efforts of trying to be respectful of your time and |
| 3 | also trying to give you some context for why we are |
| 4 | making this request. |
| 5 | One of the things that we can say that has |
| 6 | happened and been consistent with Fayetteville |
| 7 | Virtual Academy is that we have an excellent |
| 8 | education for students. We want to continue that |
| 9 | educational excellence and that is one of the reasons |
| 10 | that we're coming before you today. One of the |
| 11 | things we don't want to compromise is our consistency |
| 12 | or our quality that is happening in our public |
| 13 | schools for virtual students or face-to-face |
| 14 | students. |
| 15 | And the other issue that we have had is growth, |
| 16 | which is a great thing but at the same time you have |
| 17 | to be able to have facilities and you have to be able |
| 18 | to insure that you're providing a safe and welcoming |
| 19 | environment for students. |
| 20 | And so what we're coming today to ask in this |
| 21 | request is we've looked at optimal locations for |
| 22 | students in kindergarten through 3rd grade. We are |
| 23 | wanting to modify our grade level configuration to |
| 24 | serve students in grades 4 through 12, instead of the |
| 25 | original request of K through 12. We want to do this |

simply because we want to protect the integrity. It's not something that we don't think that will come forward when we look at a resubmission, but something we think that will come forward with the resubmission process. But we also want to be true to doing and implementing what we said we were going to do.

And so with that, that is our overall request is to seek that grade level configuration change.

CHAIRPERSON PFEFFER: All right. Is there anyone in opposition, Ms. Hyatt?

MS. HYATT: (Shaking head from side to side.)
CHAIRPERSON PFEFFER: No. All right.
Are you ready for questions then?
DR. SLOCUM: Yes, ma'am.
CHAIRPERSON PFEFFER: Okay. Panel Members, any questions on this end?

Dr. Kremers.
DR. KREMERS: You may have said it, but if you'll just explain a little bit more thoroughly --

DR. SLOCUM: Yes, ma'am.
DR. KREMERS: -- the reasoning for taking the K 3 away?

DR. SLOCUM: We want to remove the $\mathrm{K}-3$ at this point because we are in a physical space that doesn't allow for that to be facilitated at the level we
would like for it to be facilitated to. Currently it's a shared space between professional learning, which is a wonderful thing and we want to be able to provide quality $P D$, and we also have students that are there that are being housed in that space. And so with the growth and the access of both we want to make sure that we can give appropriate physical space when students do come. It is a virtual school, but that doesn't mean that students don't come. We do have students that come on a very regular basis. And so we want to make sure that we can give appropriate space accommodations if students do want to attend physically, and we don't limit that if they want to come virtually, physically, or in a blended approach. We want to make sure we have space available for teachers who need to provide tutorials, for RTI, for students with special needs. Whatever the interventions are, we want to make sure we have available space to do that.

DR. KREMERS: Okay.
CHAIRPERSON PFEFFER: Okay. Any questions on this end?

All right. It does not look like we have questions.

Are there any -- it looks like we don't have any
other issues. So with that said --
DR. KREMERS: One more question. I apologize.
CHAIRPERSON PFEFFER: Okay.
DR. KREMERS: For those -- since it's for the remainder of the charter approval -- you're seeking educational partnerships. Will it affect -- like when would that go into affect where there may be families that have to have a change of plan like for the remainder of the school year? Or what happens with -- let's say if I'm a kindergarten, 1st, 2nd, 3rd grader, what's going to happen to them in the next few months?

DR. SLOCUM: We currently serve students in 412.

DR. KREMERS: Okay.
DR. SLOCUM: What we're asking to do is to continue to serve the students we're serving for the duration of the charter.

DR. KREMERS: Okay.
DR. SLOCUM: Allow us in our -- we're in a growing city with a growing university, with a growing school district, which is a great problem. But real estate is at a premium, space is at a premium. And so we want to make sure that we make solid decisions that will be long-term sustainable
options for us. And so I don't see any lack of service for students. We will continue on with the operational services that we've offered. We just want to say give us an opportunity to look at additional physical spaces for students. And then in our upcoming -- when we ask for the renewal, being able to be allowed at that point to flex out to $\mathrm{K}-12$. DR. KREMERS: So you're currently not -- you said you're not serving K -12? DR. SLOCUM: Yes, ma'am. That's correct. DR. KREMERS: Okay. Thank you. CHAIRPERSON PFEFFER: All right. At this time I will entertain a motion. And actually before we do that, it looked like on the amendment request there were three parts: changing the superintendent of record? DR. SLOCUM: Yes, ma'am. CHAIRPERSON PFEFFER: And the principal? DR. SLOCUM: Yes, ma'am. CHAIRPERSON PFEFFER: Updating those. And then the --

DR. SLOCUM: Grade configuration.
CHAIRPERSON PFEFFER: -- grade configuration. DR. SLOCUM: Yes, ma'am.

CHAIRPERSON PFEFFER: So if we approve the
amendment request that would be -- all three of those would be included in that motion.

DR. SLOCUM: Thank you.
MR. ROGERS: Make a motion we approve the amendment request.

CHAIRPERSON PFEFFER: Okay. I have a motion from Mr. Rogers to approve.

DR. KREMERS: Second.
CHAIRPERSON PFEFFER: And a second.
All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. Thank you very much.

DR. SLOCUM: Thank you very much. Thank you.
CHAIRPERSON PFEFFER: And we'll record our responses, if you would like to have our feedback.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. We'll go through our reasons. Mr. Baldwin.

MR. BALDWIN: Yes. I voted for the request. I believe the requests are reasonable and appropriate.

CHAIRPERSON PFEFFER: Okay. Dr. Kremers.
DR. KREMERS: I voted to approve the amendment request. The school has clear rationale with space limitations and other considerations.

CHAIRPERSON PFEFFER: Mr. Rogers.
MR. ROGERS: I voted for the amendment. I have -- don't have any concerns.

CHAIRPERSON PFEFFER: Okay. And Ms. Newton.
MS. NEWTON: I voted for the amendment request. The adjustments to the present charter were logical and practical.

CHAIRPERSON PFEFFER: And Mr. Wilson.
MR. WILSON: I voted for the amendment. It appeared to be a routine request and reasonable strategy.

CHAIRPERSON PFEFFER: Okay. Thank you all very much for being here with us today.

A-8: REQUEST FOR DISTRICT CONVERSION CHARTER SCHOOL AMENDMENT: POLK COUNTY VIRTUAL ACADEMY

CHAIRPERSON PFEFFER: And that brings us to item number eight, which is the request for the Polk County Virtual Academy. And if -- Mr. Ballard, we'll let you present this item for us.

MR. BALLARD: Okay. On October 19, 2017, the Charter Authorizing Panel approved the application for Polk County Virtual Academy. The charter is approved to serve students in grades $\mathrm{K}-12$ with a maximum enrollment of 200. Representatives of Polk County Virtual Academy are appearing before the

Charter Authorizing Panel to request an amendment to the current charter.

CHAIRPERSON PFEFFER: Okay. Will all representatives of the charter and anyone speaking in opposition please stand? Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY) CHAIRPERSON PFEFFER: Okay. If you'll state your name and title for the record you'll be recognized. And you have 20 minutes. SUPT. WESTON: I'm Benny Weston, superintendent of Mena Public Schools as well as Polk County Virtual Academy .

CHAIRPERSON PFEFFER: Okay.
MS. SMITH: Jeanne Smith, assistant superintendent, as well as director of Polk County Virtual Academy.

CHAIRPERSON PFEFFER: Okay. We're ready.
MS. SMITH: We are here to ask for a waiver for the principal licensure, not necessarily the waiver of a principal. I am currently serving in that role, and I was surprised when we had a Standards of Accreditation violation for our high school principal. I didn't realize that my district
leadership license would not cover the high school principal. I currently have -- hold a building principal license of a K-9. So we were missing the 10, 11 and 12, and I mistakenly assumed that I could do that. So I'm asking for a waiver for that particular piece of licensure.

CHAIRPERSON PFEFFER: Okay. Any -- are you ready for our questions then?

MS. SMITH: Yes.
CHAIRPERSON PFEFFER: Okay. Any questions on this end?

Any questions?
Okay. It doesn't look like there are any questions. We all know licensure can be tricky with --

MS. SMITH: Yes, ma'am.
CHAIRPERSON PFEFFER: -- some of those different building levels and as you're adding on.

So if there aren't any questions, I would entertain a motion.

MR. WILSON: So moved. Move the approval of the amendment request

CHAIRPERSON PFEFFER: Okay. So I have a motion to approve the amendment request.

MR. ROGERS: Second.

CHAIRPERSON PFEFFER: And a second.
All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. You have a unanimous vote to approve that amendment request. We appreciate you being here.

And as you're recording your responses -- I think I could summarize all of your responses.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON PFEFFER: Okay. Mr. Baldwin.
MR. BALDWIN: Yes. Thank you. I voted for the request which I considered reasonable and appropriate.

CHAIRPERSON PFEFFER: Dr. Kremers.
DR. KREMERS: I voted for the amendment request;
it seems reasonable and appropriate.
CHAIRPERSON PFEFFER: Mr. Rogers.
MR. ROGERS: I voted for the request. No concerns.

CHAIRPERSON PFEFFER: Ms. Newton.
MS. NEWTON: I also voted for the request for the same reason, no concerns.

CHAIRPERSON PFEFFER: And Mr. Wilson.
MR. WILSON: I voted for because it seemed to be a routine request.

CHAIRPERSON PFEFFER: Okay. Thank you, everyone.

A-9: REQUEST FOR CHARTER SCHOOL AMENDMENTS: CLASS SIZE AND teaching load rules

CHAIRPERSON PFEFFER: And I think this brings us to the last item on our agenda. Is that correct?

MR. BALLARD: Yes.
CHAIRPERSON PFEFFER: Okay. Mr. Ballard, we have a request for amendments to Class Size and Teaching Load Rules.

MR. BALLARD: All right. On October 29, 2018, new ADE rules governing Class Size and Teaching Loan became effective, necessitating charter schools holding a waiver of the Standards for Accreditation Section 1-A. 6 obtain a waiver of new rules to fully effectuate the waiver topic. ADE staff is requesting approval of the transition of these waivers on behalf of several schools -- several charter schools.

CHAIRPERSON PFEFFER: Okay. So all those schools that are listed -- this is an appropriate waiver then for all those schools that have been listed there?

MR. BALLARD: Yes.
CHAIRPERSON PFEFFER: Okay. Are there are any questions for ADE staff from panel members?

Okay. And these, again, are the result of the change in Standards for Accreditation and the law that changed and updated this.

If there are not any questions, I would entertain a motion.

MR. WILSON: I move we approve the amendments.
CHAIRPERSON PFEFFER: Okay. I have a motion to approve the amendments.

DR. KREMERS: Second.
CHAIRPERSON PFEFFER: And a second.
All those in favor say "aye."
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: Okay. We have a unanimous vote to approve that.

And I'm going to say instead of going through and reading out these we can all say we approve these because this is part of the transition to our new standards, if everyone is in agreement with that.
(VERBAL AFFIRMATIONS BY PANEL MEMBERS)
CLOSING COMMENTS
CHAIRPERSON PFEFFER: Okay. All right. Are there any other concerns, anything we need to discuss as a board?

All right. Mr. Ballard, anything you need us to know for anything upcoming?

MR. BALLARD: No.
CHAIRPERSON PFEFFER: No.
Our next meeting is scheduled for -- yeah, so right now it's scheduled in May. Is that correct? What is that May date? Do you have it handy?

Okay. We'll just have -- if your office can just update us.

MR. BALLARD: Yes.
CHAIRPERSON PFEFFER: I don't think I have it on my calendar. So let's make sure and get those sent out to be sure that we're all prepared.

So, Panel, unless there's something that comes up in the meantime, our schedule is for May, our next meeting.

## ADJOURNMENT

CHAIRPERSON PFEFFER: Okay. If there's not anything further, I'll accept a motion to adjourn.

MS. NEWTON: So moved.
MR. WILSON: Second.
CHAIRPERSON PFEFFER: Okay. I have a motion.
All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON PFEFFER: All right.
(The meeting was concluded at 12:49 p.m.)

- February 25, 2019


C ERTITICATE

| STATE OF ARKANSAS | ) |
| :--- | :--- |
| COUNTY OF SALINE | ) |

I, SHARON K. HILL, CCR, a Certified Stenomask Reporter and Notary Public before whom the foregoing proceedings was taken, do hereby certify that the same is a true and correct transcription before the Arkansas State Department of Education, Charter Authorizing Panel, in Little Rock, Arkansas, on February 25, 2019, that the said proceedings was reduced to typewritten form by me or under my direction and supervision; and that the foregoing pages constitute a true and correct transcription of all proceedings had in said matter.

I FURTHER CERTIFY that I am neither counsel for, related to, nor employed by any of the parties to this action.

I FURTHER CERTIFY that $I$ have no contract with any parties within this action that affects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial agency, or that requires me to provide any service not made available to all parties to the action.

WITNESS, MY HAND AND SEAL, THIS DATE: March 3, 2019.

|  | academics (6) | Action (8) | administrative (8) | 64:5 |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 12:7;30:13;79:15, | 4:15,19;11:17; | 14:19;15:15;16:10; | aiming (2) |
|  | ;113:17 | 8;18:12;26:12; | :21;18:7;37:21 | 30:6;54:21 |
| \$16,000 (1) | Academies (5) | 84:25;119:12 | 54:16;100:1 | Alabama (1) |
| 58:8 | 5:20,24,24;6:12; | active (3) | administrator (3) | 32:4 |
| \$39,000 (1) | 7:23 | 96:13,20;105: | 14:22;18:3;100:15 | Alex (1) |
| $58: 9$ | ACADEMY (66) | actively (4) | administrators (3) | 93:7 |
|  | 13:6,9,12,15,18 | 103:1,9,21;105:6 | 65:1;66:13;110:4 | Alexandra (1) |
| [ | 14:11;26:10,13,19, | activities (3) | ADP (1) | 36:10 |
|  | 21;27:1,25;28:2,10, | 33:15;40:8;45:1 | 45:14 | align (1) |
| [clearin | 12,17;30:9,22;31:14; | activity (1) | Adrianne (1) | 25:19 |
| [clearing | 32:21;34:22;35:1,4; | 103:14 | 71:8 | aligning (3) |
| [sic] (1) | 36:5,7;40:25;41:1,8, | actually (17) | adults (1) | $23: 23,24 ; 55: 14$ |
| 18:18 | $9,12,16 ; 42: 2,20$ | $8: 12 ; 9: 15 ; 14: 21 ;$ | 30:20 | alignment (1) |
| A | 47:17;52:2;53:22 | 38:13;39:5;46:21; | 39:25;60:3;62:9,10 | aligns (1) |
|  |  |  |  |  |
| $\begin{gathered} \mathbf{A} / \mathbf{B}(\mathbf{1}) \\ 30: 4 \end{gathered}$ | $78: 21 ; 81: 9 ; 83: 10$ | add (12) | advising (1) | $\begin{aligned} & \text { allow (11) } \\ & \quad 10: 13,16 ; 12: 18 \text {; } \end{aligned}$ |
| A-1 (2) | 84:23;85:5,8,25; | 5:24;47:22;58:21; | $39: 16$ advisery | 13:2;19:25;26:5; |
| 4:16;74:17 | 119:17,20,25;120:2; | 59:14;71:23;75:2; | advisory (2) | 41:3;78:14;107:17; |
| A-2 (1) | $\begin{aligned} & \text { 121:7;127:15,18,22, } \\ & 25 ; 128: 14,18 ; 134: 24 \end{aligned}$ | $\begin{aligned} & 77: 5,8 ; 84: 8 ; 89: 12 \\ & 97: 3 ; 105: 13 \end{aligned}$ | 103:16,20 advocate (1) | $\begin{aligned} & \text { 122:25;124:20 } \\ & \text { allowed (1) } \end{aligned}$ |
| 13:5 A-3 (1) | acceleration (1) | added (2) | 103:23 | 125:7 |
| 18:9 | 40:7 | 63:24;64: | affect (2) | allowing (5) |
| A-4 (2) | accept (5) | adding (2) | 124:6,7 | 6:5;78:19;107:1 |
| 26:9;134:24 | 4:5;16:25;80:17 | ;129:18 | affirm (8) | 20:18,23 |
| A-5 (1) | acceptance (1) | addition (2) | 27.5:85:14:92:25. | allows (2) |
| $\begin{array}{r} 84: 22 \\ \mathbf{A - 6}(\mathbf{1}) \end{array}$ | $\begin{array}{\|l} \text { acceptance (1) } \\ 31: 13 \end{array}$ | $\begin{gathered} \text { 16:9,12 } \\ \text { additional (20) } \end{gathered}$ | $\begin{aligned} & 27: 5 ; 85: 14 ; 92: 25 ; \\ & 120: 8 ; 128: 5 \end{aligned}$ | $\begin{aligned} & 81: 22 ; 107: 12 \\ & \text { alluded (1) } \end{aligned}$ |
| A-6 (1) 92:4 | accepted (2) | 15:4;41:5;42:24 | affirmation (2) | 39:20 |
| A-7 (1) | 31:19;57:22 | 44:21;45:21;58:3 | 85:20,20 | almost (2) |
| 119:16 | access (6) | 59:18;63:24;72:23 | AFFIRMATIONS (1) | 43:21;50:8 |
| A-8 (1) | 95:7;102:17;108 | 75:2;76:6,8,17,20; | 132:19 | alone (2) |
| 127:14 | 23;109:4;123:6 | 97:2,3;99:12;105:13; $114 \cdot 2 \cdot 125 \cdot 5$ | AFFIRMATIVELY (4) | $47: 11 ; 50: 2$ along (4) |
| A-9 (1) | accommodations (1) <br> 123:12 | $\begin{aligned} & \text { 114:2;125:5 } \\ & \text { address (10) } \end{aligned}$ | $\begin{aligned} & \text { 27:8;93:3;120:11; } \\ & 128: 8 \end{aligned}$ | along (4) $26: 1 ; 55: 12 ; 59: 1$ |
| $131: 3$ | 123:12 accomplish | $\begin{aligned} & \text { address (10) } \\ & 48: 3,19 ; 49: 19 \end{aligned}$ | $\begin{gathered} \text { 128:8 } \\ \text { again (10) } \end{gathered}$ | $\begin{aligned} & 26: 1 ; 55: 12 ; 59: 1 ; \\ & 102: 6 \end{aligned}$ |
| $52: 7 ; 94: 4 ; 96: 2$ | 46:3 | 50:15;51:25;63:3 | 24:13;32:16;54:14; | alongside (1) |
| able (31) | Accountability (2) | 67:12;76:20;78:22 114.19 | 59:9;62:1;100:19; | $54: 11$ |
| 36:11,12;39:19; | 69:20;115:8 | 114:19 | 109:17,25;110:9; | alternative (2) 47:23;68:7 |
| 45:12,12;52:22;56:3; | Accreditation (7) | addressed (3) <br> 48:8•50:13•105. | $132: 1$ | 47:23;68:7 <br> Although (2) |
| 58:2;65:12;67:21,24; | $\begin{aligned} & \text { 69:15,23;111:11, } \\ & \text { 19;128:24;131:14; } \end{aligned}$ | 48:8;50:13;105:1 addresses (1) | $\begin{array}{\|c\|} \hline \text { against (2) } \\ 50: 7 ; 81: 17 \end{array}$ | Although (2) 12:16;105:12 |
| $\begin{aligned} & \text { 69:10,25;73:20; } \\ & \text { 80:11;95:6,8,23 } \end{aligned}$ | $132: 2$ | 91:20 | AGENDA (17) | always (12) |
| $96: 2 ; 100: 17 ; 101: 3$ | Achieve (1) | ADE (17) | 4:1,3,6,10,15,19; | 3:21;28:17;30:5 |
| $15,24 ; 104: 21 ; 107: 6$ | 28:21 | 3:5,25;36:12,13, | 11:17;13:8;18:12; | 36:15;94:22;96:15, |
| 115:20;118:18; | achievement (2) <br> 16:11:30:3 | $\begin{aligned} & \text { 15;37:3;64:20;86:15, } \\ & \text { 23:87:13.23:91:20; } \end{aligned}$ | $\begin{aligned} & \text { 26:12;84:14,20,25; } \\ & 116: 12 ; 119: 12,19 \end{aligned}$ | $\begin{aligned} & \text { 16;103:10;104:14; } \\ & 105: 2,19 ; 114: 25 \end{aligned}$ |
| 121:17,17;123:3; | achieving (1) | $\begin{aligned} & \text { 23;87:13,23;91:20; } \\ & \text { 111:19;113:16; } \end{aligned}$ | 131:6 | amazing (3) |
| Absolutely (1) | 54:23 | 131:12,16,25 | ago (3) | 48:23,23,24 |
| 20:25 | acknowledge (1) | adjourn (1) | 52:2;68:9;98:25 | amazingly (1) |
| academic (22) | 71:21 | 133:17 | Agree (1) | 49:1 |
| 5:23;6:11;7:19,22; | acknowledgement (1) | ADJOURNMENT (1) | 81:25 | amend (1) |
| 12:12;16:5,6,7,8; |  | 133:15 | agreement (1) |  |
| $\begin{aligned} & 28: 18 ; 29: 11 ; 30: 15 \\ & 36: 10: 37: 22: 51: 16 \end{aligned}$ | $57: 18$ | 127:6 | ahead (14) | $107: 14$ |
|  | across (4) | admin (2) | 5:15;6:22;13:8; | AMENDMENT (74) |
| $100: 14 ; 101: 12$ | 32:24;41:24; | 36:8;37:11 | 14:5;27:18;41:19,19; | 4:16;5:5,21;11:1,2, |
| 102:8;117:7 | 104:25;109:17 | administration (10) | 42:17;45:22;67:7; | 7,16,20;12:5,6,10,11, |
| academically (4) | ACT (4) | 16:16;39:2;53:16; | 82:24;84:20;88:7; | 23;13:5,12,20;16:25; |
| 36:20,25;37:6; | 19:19;30:9;38:21; | 54:1,3,8,10;65:21; | 107:3 | 17:3,19;18:2,9,13,23; |
| 112:25 | 49:5 | 79:3;86:22 | aids (1) | 25:3,7,18,22;26:9,23; |


| 28:14;40:24;41:7 | $99$ | , | 13:14,20;18:17,22; | 11,23 |
| :---: | :---: | :---: | :---: | :---: |
| 55:23;71:20;73:9; | appr | 57:2;59:10,11, | ;92:11,16; | bank (1) |
| 76:2,6;77:12;78:7 | 48: | , $2: 6 ; 78: 14$ | -23:120.3. | 36:17 |
| 80:18;82:9,14;83:9; | appropriate (13) | 95:4;98:13;107:2 | 7:21;128: | Barb (11) |
| 84:22;85:1,10;91:5; | 17:16;43:6;77:6 | arrow (1) | availability | 28:3,6;36:3, |
| 92:4,7,17,19;115:24; | 91:12;97:19;106:19; | 7:1 | 2:12 | 38:11;39:20;47: |
| 117:16,23;118:4,22, | 119:3;123:7,11; | ar | available (3) | 48:22;52:13;54:20; |
| 23;119:2,16;120:4, | 126:21;130:13,1 | 63:1 | 5:3;123:15, | 70:16 |
| 16;125:15;126:1,5, | 131:20 | Aspire | aware (1) | BARONI (48) |
| 23;127:2,5,9,14; | ap | :19;30:10 | 86:20 | 27:15,21,23,23 |
| 8:1;129: | , | :5 | away | 28:13;38:11;42: |
| 130:5,15 | 124:5;129:21;131 | assessme | 94:2;100:22 | 13;46:9;47:1;48:20 |
| AMENDMENTS | appro | :22 | 122:2 | 53:15;54:5,19;55:1 |
| 131:3,9;132:6,8 | 4:10;11 | ass | aye | 15,17;56:2,12,14,16 |
| among | 12:11;17:2;25:3 | 97:24 | ;11 | 23;57:7,10;59:22; |
| 31:17;47:13;94:8, | 8:6,9;77:12;78 | as | :4;82:18;118: | 60:1,24;61:7,11,16 |
| 18;97:8;99:9;110:1 | 82:14;83:2,9;90:2 | 09:1 | 6:10;130:2;132:11 | 64:10;65:5;66:3,6, |
| amount (2) | 95:19;117:23;119:2 | assistanc | AYES (11) | 14,17,19,23,2 |
| 19:18;62:1 | 125:25;126:4,7,23; | 37:4 | 4:12;11:14 | 67:25;73:1,1,17 |
| ana | 129:24;130:5;132:6, | assistan | 82:19;91 | 6,12,15 |
| 46:1;93:23 | 8,14,16 | 7:24:69 | 118:2;126:11;130 | barrier (2) |
| annual (2) | appro | 28:16 | 132:12;133:22 | 106:12,13 |
| 32:7,22 | 4:14,25;5:1; | associate |  | based (4) |
| ANSWERED (5) | 1:16;13:15, | 0:22 | B | 58:12;95 |
| 9:3;93:3; | 18:1 | as |  | 118:22 |
| 11;128:8 | 19;29:6;65:15,24; | 61:11;109: |  | basicall |
| anticipate (1) | 67:12;85:4,6;91: | as |  | 7:9 |
| $23 \cdot 1$ | 92:11,13;117:16 | 129:4 | 79:17;56:23 | basis (2) |
| ant | 8:5;119:24,25 | ass | 4:20;67:16;79:18 | 97:22;123:10 |
|  | 127:21,23 | 69:24 | 1:14;84:20;100:8 | basketball (1) |
| antithesi | app | atm | 104:13;105:2; | 30:17 |
| -14 | 59:20 | 52:4 | 111 | battle (1) |
| anymore | A | at | 2:9 | 93:21 |
| 66:18 | 37:3;87 | :2;107 | 117:9 | became (1) |
| anyways | AQT (2) | 123:12 | background (12) | 131:13 |
| 97:22 | 65:13; | att | 16:17;28:16;70:10 | become (6) |
| apolo | area | 5;24:4;10 | :1,1;98:19;102:14, | 30:20;97:8, |
|  | 7:6 | 14 | 23;106:3,3,5 | 100:6,13,15 |
| ap |  | attend | balance ( | becomes (1) |
| 127:10 | 32:8;34:2;35:4,11,13 | 47-16 | 58:6;68:24;69 | 76:5 |
| appearin | 20,21,24;40:2,21,23 | att | 18;118:18 | becoming |
| 5:4;13:19; | 41:3;45:19;47:6,7; | 25.3 | balanced (1) | 100:10 |
| 26:21;85:8;92:16 | 60:15;67:17,21 | 86:16,17,2 | 39.19 | began (4) |
| 120:3;127:25 | 78:14;84:4;96:19; | attorney (2) | balances (3) | 5:19,2 |
| applicant (3) | 97:10;98:5;102:19, | ;116:18 | 58:7;64:12;68 | 46:13 |
| 44:20;4 | 25 | at | Baldwin (3) | begin (12) |
| appli |  |  | 3,14 8 | 2.6:4 |
|  |  |  | $\begin{aligned} & 5 ; 15: 8 ; 17: 14,15 ; \\ & \text { 22:4;24:24;25:12,14; } \end{aligned}$ | 13,14;28:5;43:8; |
| 63:6; | 50 |  | 45:23,25;46:24;48: | beginnin |
| 95:18,19;111:9,10 | Arkansas |  | 64:16,18;83:1,2;88:8, | 10:25;19:14;20:1; |
| 112:5,7;119:24 | 5:20;23:1;2 | aud | 10;91:10,11;104:2,3; | 21:13;29:9;36:20; |
| 127:21 | 30:1 |  | 117:24;119:5,6; | 48:25;93:14 |
| applica | 32:8;34:25;40:19; | audito | 126:19,20;130:10,1 | begins (1) |
| 0:3 | 41:11;47:6;60:15; | 3:5 | Baldwin's (1) | 44:9 |
| applied (3) | 68:13;70:6,21,22; | Augus | 1 | begun (4) |
| 21:22;56:1 | 71:3,16;84:6;86:4; | , | Ballar | 40:20;5 |
| appointed (1) | 92:5,8,12,15;93:9; | 2;23:15;24 | 4-20 | 24 |
| 95:14 | 111.24,113:18, | 92:10;93:1 | 11;18:14,16;26:14 | behalf (2) |
| appreciate (5) | 111:24;113:18 | authorizatio | 15,17;76:21,22;85 | 26:25;131:17 |
| 8;115:20 | 119: | 3:8 | 3;92:9,10;112:16,20, | Behavioral (1) |
| 119:10;120:23;130 | around (17) | Authorizing (16) | 24;113:7;119:20,22 | 103:3 |
| approach (2) | 19:13;20:15;23:25; | 3:3,7;4:24;5:5; | 127:18,20;131:7,8, | behind (1) |


| 49:4 | 38:15 | 129:2,18 | 57:21;65:6,18,19; | certainly (3) |
| :---: | :---: | :---: | :---: | :---: |
| Ben (1) | BOGREK (19) | buildings (3) | 67:1,4,23;68:11,17; | 68:13;89:20; |
| 42:19 | 44:25,25;45:5; | 28:25;29:8;33:24 | 71:3;73:21;74:20; | 108:11 |
| benefit (2) | 56:13,15,18,25; | built (4) | 75:2,3,21,25;77:18; | certification (2) |
| 3:19;52:11 | 58:10;59:9;61:20,22; | 30:14;32:9,10; | 78:4,7;79:17;81:2; | 60:10;65:13 |
| Benny (1) | 63:15;74:19;75:3,10, | 93:19 | 84:16;85:19;88:6; | certified (2) |
| 128:12 | 14,17;80:24;81:1 | burden (1) | 89:16;90:17;94:11, | 59:6;65:11 |
| Benton (1) | book (1) | 20:5 | 19;95:8;96:20;97:8, | Chair (3) |
| 35:24 | 108:18 | bus (1) | 16;101:12,23,24; | 3:14;11:6;48:5 |
| Benton/Washington (1) | books (7) | 10:15 | 103:19;104:11; | CHAIRMAN (2) |
| 35:20 | 78:15;108:20,25 | buses (2) | 105:1,17;106:19; | 3:2;117:15 |
| best (7) | 109:1,4,12,17 | 9:13;44: | 107:7,8,19;108:18, | CHAIRPERSON (272) |
| 34:9;38:3,8;77:11; | both (11) | business (5) | 20;109:2,3;110:4,21; | 4:2,9,13,18;5:7,14; |
| 106:1;107:3,4 | 30:10,23;31:1 | 68:3;70:7;71:6; | 111:13;115:14; | 6:13,16,20,25;8:3,6; |
| better (6) | 38:15;40:1;46:15; | 92:19;106:2 | 116:6,12;117:20; | 9:10,19,22,25;10:3,6, |
| 25:19;26:5;33:19; | 52:11;54:2;103:4; | busy (1) | 118:13;121:5;123:7, | 11,18,22;11:11,15, |
| 40:21;54:25;62:15 | 119:12;123:6 | 104:8 | 11;129:14;132:16; | 21,23;12:3,9,15,21, |
| beyond (3) | bottom (1) | buying (1) | 133:6 | 25;13:4,7,22;14:4,9, |
| 7:8;28:20;30:21 | 116:12 | 109:16 | cap (16) | 25;15:3,7,9,12,21; |
| big (5) | Boyd (2) |  | 41:2;55:24,25; | 16:1,3,19;17:2,5,9, |
| 6:9;9:5;23:22 | 19:10;36 | C | 57:3;72:1;73:11; | 13,18,23;18:1,5,8,11, |
| 30:18;66:22 | bracelet (1) |  | 74:9,11;78:12;79:6; | 24;19:6;20:18,21,24; |
| bigger (1) | 55:20 | calendar (3) | 80:10,18;81:15,19; | 21:1,5,8,10;22:5,10, |
| 78:23 | break (7) | 22:10;93:19; | 82:14;83:19 | 13,16,19;23:12,19; |
| biggest (6) | 57:13;84:12,14,16, | 133:10 | capacity (3) | 24:14,17,21,25;25:2, |
| 46:7,24;47:1,2,4; | 19,21;120:18 | calendars (1) | 56:7;57:20;97:24 | 6,11,17,21,25;26:3,7, |
| 104:11 | BRIEF (2) | 25:20 | CAPITAL (5) | 11,15,24;27:9,18,22; |
| bit (16) | 76:18;120:20 | California (1) | 4:17,19,25;5:3; | 41:18;42:12,14,16, |
| 8:8;23:20;36:4; | briefly (1) | 32:12 | 10:16 | 21;44:17;45:20;48:7; |
| 40:2;44:11;46:18; | 28:5 | call (5) | Capitol (1) | 49:19;51:21;53:7; |
| 51:9;57:13;59:7; | bring (1) | 79:17;104:17; | 32:18 | 55:22;57:8,16;63:4; |
| 61:10;69:3;73:10; | 43:7 | 107:6,18;116:1 | car (2) | 64:9,16,19,24;67:7; |
| 74:5;75:1;76:1; | bringing (1) | called (2) | 32:9,13 | 68:18;69:11,17;70:3, |
| 122:19 | 33:9 | 3:4;93:21 | care (1) | 15,19;71:5,10;72:14, |
| black (2) | brings (3) | calling (2) | 58:3 | 20,25;73:5,15,25; |
| 36:18;58:9 | 104:25;127:16 | 115:2,2 | career (7) | 74:4,7,14,21;75:20; |
| Blade (1) | 131:5 | calls (1) | 28:20;29:15;31:10; | 76:13,16,19,23,25; |
| 31:23 | broke (1) | 105:1 | 34:7;97:12;100:2; | 77:7,22,25;78:4,10; |
| blend (1) | 51:12 | came (6) | 101:12 | 79:21,25;80:6,14,25; |
| 60:17 | broken (1) | 7:17;36:2,4;67:10; | caring (1) | 81:4,8;82:13,20,24; |
| blended (1) | 99:12 | 71:18;86:8 | 49:12 | 83:8,15,22;84:1,7,17, |
| 123:14 | brought (4) | Camp (2) | carry (1) | 24;85:11,18;86:1,11, |
| blends (1) | 52:2;86:16,21 | 32:3,4 | 95:3 | 13;87:25;88:2,5,11, |
| 99:23 | 87:12 | campaign (1) | cart (2) | 13,16;89:11,14,25; |
| Bluff (7) | BROYLES (11) | 96:7 | 109:22;110:3 | 90:4,6,9,12,16,23; |
| $96: 6 ; 102: 3,4$ | 85:17,23,23;86:9; | campus (15) | carts (1) | 91:2,7,10,14,18,22, |
| 103:5;104:13;105:2; | 87:8,8;88:1;89:2,16; | 10:15;47:10;56:3; | 110:6 | 25;92:3,6,21;93:4; |
| 108:24 | 90:3;91:6 | 71:24;72:2;94:8,18; | case (1) | 96:23;97:1;98:6,9, |
| Board (48) | budget (24) | 95:3;96:15;102:1; | 60:11 | 11;102:6,13;104:1; |
| 26:18;28:4;32:15; | 9:6;39:17,19; | 108:15;109:17,20,25; | cause (2) | 105:8;107:22,25; |
| 37:11;38:18;41:15, | 57:17,23;58:4,6,11, | 110:5 | 63:23;117:4 | 110:21,24;111:2,6, |
| 21;42:20;49:16; | 11;61:17,21,25; | campuses (4) | caused (2) | 14,20;114:1,4,7,18; |
| 51:24;52:12;70:2; | 62:15;63:1,3,5;64:12, | 6:3;33:23;34:13 | 23:7,25 | 115:5,22;116:5,15; |
| 72:24;85:4;87:16; | 15;75:7;79:1,4,18; | 61:16 | celebrate (2) | 117:22,25;118:3,9, |
| 95:12,14,15,17,18,20, | 83:11,12 | can (89) | 31:5,9 | 16,21;119:1,5,9,18; |
| 22,24;96:1,2,12,13; | build (5) | 3:12;9:8;10:24 | center (3) | 120:5,12;122:9,12, |
| 104:4,6,7,9,12,14; | 100:7;101:16,21; | 11:1,19;19:6,19; | 43:15;86:4;103:3 | 15;123:21;124:3; |
| 105:3,10,17,19,25; | 103:12,19 | 23:19;24:6;28:23; | central (8) | 125:12,18,20,23,25; |
| 106:15;107:1,5,17; | building (19) | 29:22;30:8,21,23; | 28:24;30:11;34:25; | 126:6,9,12,15,18,22; |
| 113:13;114:23; | 29:3,5,7;37:9;39:6; | 32:17;33:7;34:15,16, | 40:19;60:15;68:13; | 127:1,4,8,12,16; |
| 115:2;116:9;117:6; | 40:12;56:4,7;57:5,7, | 23;35:15;38:22,23; | 84:4;109:24 | 128:3,9,15,19;129:7, |
| 132:23 | 10,12;60:25;62:12; | 40:11;41:19;46:20; | certain (4) | 10,17,23;130:1,4,10, |
| boards (1) | 70:17;98:2;108:22; | 47:3;55:13;56:24; | 21:14;24:3,3;79:18 | 14,17,20,23;131:1,5, |


| 32:7,10,13, | check-out (1) | 67:3;10 | 37:18 | $112$ |
| :---: | :---: | :---: | :---: | :---: |
| 21;133:2,9,16,20,23 | 08:18 | Clay | committee (2) | 117:16 |
| challenge (10) | c | 2, | 35:6,9 |  |
| 44:2;46:7,8, |  | clean-up (1) | com | 58:6;64:11;78 |
| 47:2,4,9;50:4,8 | nal | 10 | 62:21; | oncerning (3) |
| 105:11 |  |  | 6 | 87:2,3;108:1 |
| challenges (4) | Chief ( | 126:24 | 89:6 | concerns (18) |
| 47:17.13-50:1 | 1:7 | cleared | c | 12:17;17:25 |
| challeng | child (1) | 70:25; | 87:13 | 2 |
| 3 | 37-1 | clearly | communication | 83:11;91:24;112:18; |
| chan | childca | 3.1 | 88:23 | 3:4,6,7;116 |
| 41: | 20:11 | close (1) | community (33) | 117:9;127:3;130:19, |
| 62:22,23;6 | childre | 39:24 | 29:14,20;31: | 22;132:22 |
| $71: 25 ; 77: 21 ; 79:$ | 0:6, | closely | 34:6;35:3,8,17,22; | concluded (1) |
| 19;122:8;124:8; | 37:7,18;38:3,4,8;52:2 | 9:3;95:1 | 37:8,10;40:18;42:3, | 133:25 |
| 132:2 | chime | 112:11 | 7:5,9;48:1;60:20; | condition |
| changed | 47:3 | CLOSIN | 62:10;83:14;88:21; | 118:24 |
| 111:11;13 | chippi | 32:20 | 6:4,5,14,21; | condition |
| changes (8) |  |  | 03:3,13,2 | 44:11 |
| 7:21;41:6, | choice | 101:23 | 105:5,7;106:8,22 | conducting |
| 58:7,17;6 | :10,13; | co | companies (1) | 53:13 |
| 107:16 | CHORUS | 5:20 | 102:25 | conference |
| changing | 12;11:14;17:8 | coding (4) | comparative | 34:7 |
| 125:16 | 25:5;82:19;91:1 | 1:25;70:9 | 30:8 | confident (2) |
| charge ( | 118:2;126:11;130:3; | 17 | compare | 38:7;39:17 |
| 18:3 | 132:12;133:22 | Coffma | 21:15;30:1 | configuration |
| Charter | chose (1) | 9:13, | comparing (1) | 121:23;122: |
| 3:3,7 | 49:11 | :5;87:14;115:7,7, | $50: 24$ | 125:22,23 |
| 24;5:1,1,4,5,6,8,21; | Chromebook (6) | 21 | compass | confirm (1) |
| 6:10;7:7;13:5,12,14, | 108:2,12;109:3, | c | 41:14 | 116:9 |
| 16,20,21,23;14:19, | 110:2,6 | 9:19;34:1;45:17 | compete | confrontational (1) |
| 20;18:9,16,18,22,23; | Chromebooks ( | collaborating (1) | 32:16 | 109:8 |
| 19:1;24:12;26:9,19, | 39:11;95:4,7; | $45: 15$ | competition (5) | congealed |
| $22,23 ; 27: 2 ; 28: 12,12$ | 108:6;109:21 | collaboration | 30:16,17;32:1 | 107:2 |
| 37:5;38:8;40:25; | ChromeCarts (1) | :11,17;68:1,1 | 68:3 | Congratulations (4) |
| 41:25;4 | 9:12 | 8:20;83: | comple | 11:15;17:10;25:7; |
| 46:12,13;49:1;71:22, | Circles | collaborative ( | 17:11 | 91:4 |
| 23;72:10,10,12;73:4; | 34:3 | 35:16 | completel | conscious (1) |
| 77:17;82:3,4,6,7; | CITY | collectively | 50:6,10 | 114:25 |
| 84:22;85:5,9,10,12; | 4:17,19,25;5:3 | 87:13,23 | compliance | consensus (3) |
| 91:20;92:4,10,13,16, | 10:16;124:21 | co | 87:1,7,18,24;9 | 105:12,24;107 |
| 17,22;107:16; | Claire (6) | - | $20 ; 92: 2 ; 95: 13$ | CONSENT (4) |
| 113:17;114:21 | 23:1;71:16;80 | 31:10,12;34:7;35:15 | 111:18;113:18,2 | 4:1,3,5,10 |
| 115:9;116:17; | 95:15;107:10;111:22 | combined (2) | compliant (2) | consider (5) |
| 118:18;119:8,16,23, | clarification (1) | 46:15;83: | 23:6;90:11 | 43:25;44:6; |
| 25;120:3,4,6;124:5, | :7 | comfortable (4) | complying | 6:18;110: |
| 18;127:6,14,21,22; | clarified | 15;52:24;7 | 89:18 | considerations |
| 128:1,2,4;131:3,13, | 16:2 | 80:10 | compon | 126:25 |
| 18 | clarify | com |  | considered (2) |
| charters (11) | 15:13;72 | 19:13;22:2 | compreh | 83:6;130:12 |
| 3:9;7:12;46:14,15, | clarity (2) | 37:13;54:11;64:20; | 48:9 | considering |
| 16;112:8;113:9,10, | 14:22; | 115:18;116:20, | compromi | 79:18 |
| 22;116:19;118:20 | class | 22, | 98:18;121: | considers (1) |
| charter's (1) | 62:13:63:21:64:2. | commen | computer (2) | 95:19 |
| 118:24 | 62:13;63:21;64:2; | 45:25 | 108:16,19 | consistency |
| check (2) | 131:3,9,12 | com | concentrate | 121:11 |
| 84:11;97:17 | classes (6) | 16:23;24:1 | 12:19 | consistent (3) |
| checked (1) | 51:6,14;5 | comments (4) | concentr | 17:17;119:8;121 |
| 39:24 | 21,2 | 116:7; | 50: | consolidate |
| checking (2) | classroom (4) | 132:20 | concern (14) | 110:1 |
| 69:6;109:12 | $54: 3,17 ; 55: 4$ | Commissioner (1) | $52: 9 ; 66: 20 ; 76: 1$ | construct |
| checklist (1) | classrooms (5) | 69:20 | $78: 12,24 ; 79: 7,9,16$ | $56: 4$ |
| 97:16 | 52:19;55:3;57:11; | committed (1) | 80:8;105:14;106:12; | construction (1) |


| 29:6 | 94:23;95:1;98:16; | 40:6;53:24;54:12; | 34:21;35:1;56:20 | 115:11;132:22 |
| :---: | :---: | :---: | :---: | :---: |
| constructive (1) | 102:8;103:7 | 55:14 | demands (1) | discussed (2) |
| 41:22 | count (2) | cut (1) | 35:17 | 74:23;115:6 |
| consulting (2) | 96:18;101:12 | 114:1 | demonstration (1) | discussion (7) |
| 53:15;54:6 | country (1) | cycle (3) | 33:6 | 65:23;77:2,18,25; |
| contact (1) | 42:1 | 39:9;72:12;112:7 | dent (1) | 80:8;81:5;90:17 |
| 22:14 | County (7) |  | 68:6 | disrupting (1) |
| contacts (1) | 35:20;127:15,18, | D | deny (1) | 50:6 |
| 36:12 | 22,25;128:13,17 |  | 11:1 | distance (1) |
| context (1) | couple (11) | dangerous (2) | Department (8) | 107:9 |
| 121:3 | 23:5,16;38:17 | 48:14;49:9 | 4:23;23:2;68:19; | District (20) |
| continue (17) | 43:7;68:9;71:15,18; | data (4) | 71:16;107:11; | 20:4,7,9,10;23:17, |
| 3:18;40:15;43:14; | 73:12;86:6;98:13; | 16:10;30:8;49:5; | 111:23;117:19; | 23,24;24:2;25:19,24; |
| 47:21;52:25;60:14; | 111:25 | 93:23 | 118:14 | 34:11;43:4,14;45:8; |
| 64:22;73:21;89:20; | course (7) | date (9) | departmentalized (1) | 47:25;67:15;119:16; |
| 95:11;96:20;100:11; | 7:19;40:18;42:8; | 19:14;21:14,16; | 51:5 | 124:22;127:14; |
| 101:20;112:13; | 65:16;70:6;94:20 | 23:4,6;25:15,23; | depending (1) | 128:25 |
| 121:8;124:17;125:2 | 100:3 | 82:3;133:5 | 103:17 | districts (6) |
| continued (2) | courses (3) | Dates (1) | depth (1) | 7:5,6;22:21;26:6; |
| 23:10;51:3 | 9:3;14:22;97:15 | 93:13 | 96:11 | 45:18;115:18 |
| continuing (2) | court (1) | day (9) | designed (1) | district's (2) |
| 60:9,12 | 3:23 | 24:3,3,5;32:18; | 32:10 | 24:7;89:24 |
| continuity (2) | cover (3) | 44:5;55:20;93:23; | desire (1) | district-wide (1) |
| 65:18;67:5 | 58:25;59:3;129:1 | 94:2;106:2 | 100:14 | 60:25 |
| contract (7) | craved (1) | days (6) | detail (1) | diverse (4) |
| 71:23;72:4,12; | 51:9 | 19:25;22:11,14; | 117:7 | 31:2;45:8,10,10 |
| 82:3,4,7,10 | create (4) | 23:16;93:18,25 | determined (1) | diversity (8) |
| contracting (1) | 9:18;89:1;99:4 | deal (5) | 35:10 | 29:13;30:22;31:5, |
| 102:15 | 108:8 | 30:18;39:10;94:11; | develop (2) | 9;35:16;37:16; |
| contribute (1) | credentials (2) | 95:1;102:8 | 101:11,24 | 105:24;106:7 |
| 29:19 | 65:7,17 | deals (2) | development (5) | divided (3) |
| contributed (1) | credits (1) | 96:12;97:1 | 16:13;19:23;20:3; | 98:22;100:25; |
| 33:14 | 94:16 | Dean (7) | 93:18;102:10 | 101:1 |
| conversation (3) | criteria (2) | 94:9;97:21;100:2, | devices (1) | document (1) |
| 44:9;96:17;101:7 | 35:10,21 | 16;102:11,14,22 | 3:6 | 118:11 |
| conversations (3) | critical (1) | Deborah (3) | diagnostic (1) | documents (1) |
| 65:21,22;111:25 | 49:23 | 69:19;87:14;115:7 | 38:22 | 88:19 |
| CONVERSION (2) | cultural (1) | December (1) | different (19) | done (9) |
| 119:16;127:14 | 31:5 | 89:9 | 28:15;32:1;37:12, | 16:15;39:25;40:19; |
| cooperate (1) | curious (2) | decide (1) | 13;48:14;51:1;55:6; | 46:1,5,9,18;50:18; |
| 28:19 | 21:12;88:23 | 84:15 | 61:10;80:15;82:5; | 70:25 |
| cooperation (1) | current (27) | decided (1) | 89:24;96:4;98:3; | Donna (2) |
| 117:19 | 5:6;7:11;9:8; | 35:5 | 102:21;105:4;106:6; | 85:23;87:8 |
| coordinates (1) | 13:21;16:5;17:17 | decision (7) | 109:16;120:25; | doubting (1) |
| 61:1 | 18:23;26:23;28:22; | 7:15;10:12,24; | 129:17 | 78:18 |
| coordinator (1) | 40:10;54:1;58:18; | 25:16;35:11;90:18; | difficult (3) | down (7) |
| 94:25 | 59:12;65:8;71:23; | 116:7 | 36:14;51:2;74:24 | 56:8;78:9;80:22; |
| corrected (2) | 72:4,10;82:4,10; | decisions (1) | dilemma (1) | 89:15;99:23;104:13; |
| 111:13;118:14 | 85:10;92:17;95:13; | 124:25 | 50:1 | 117:7 |
| correctly (2) | 102:22;110:16,16; | decline (1) | diligently (1) | downtown (1) |
| 111:12;115:20 | 120:4;128:2 | 95:20 | 55:17 | 67:21 |
| cost (2) | currently (33) | declining (1) | diminish (1) | Dr (91) |
| 12:19;69:10 | 5:22;6:8;8:1;10:7; | 68:21 | 97:5 | 3:11;4:7,22;8:3,5; |
| counseling (8) | 14:17;15:17;28:8,24; | definitely (4) | dinner (1) | 12:9,10;17:18,19; |
| 94:9,11; $97: 12,21 ;$ $100 \cdot 14 \cdot 101 \cdot 12$. | 29:4;34:24;36:23; | 45:12;58:24;64:6; | 33:17 | 21:11,12,18,25;22:3; |
| 100:14;101:12; | $38: 4,23 ; 43: 18 ; 47: 14$, $16 \cdot 56 \cdot 3 \cdot 59 \cdot 23 \cdot 60 \cdot 9$ | 71:11 | direction (2) | 25:1,17,18;47:2; |
| 102:23;103:25 Counselor (10) | 16;56:3;59:23;60:9; | degree (3) | 30:7;54:21 | 57:16,17;59:1,17,25; |
| Counselor (10) | 62:5;69:21;75:24; | 54:3;99:1;109:10 | director (3) | 60:22;61:3,9,15,17, |
| 94:6,22;97:10,13; | 76:4;95:9,22,25; | deliver (1) | 5:19;43:3;128:17 | 21;62:17;63:4,10; |
| 98:14;99:2;111:3; | 111:3;113:1;123:1; | 40:22 | discouraging (1) | 64:11;75:7,13,16; |
| 112:23;113:11; $117 \cdot 17$ | $124: 13 ; 125: 8 ;$ $128 \cdot 22 \cdot 129 \cdot 2$ | $\underset{\text { delivering (1) }}{40: 6}$ | $36: 15$ discuss (6) | 77:18;79:8;81:6,10, |
| counselors (5) | $\begin{array}{r} 128: 22 ; 129: 2 \\ \text { curriculum (4) } \end{array}$ | $\begin{gathered} \text { 40:6 } \\ \text { demand (3) } \end{gathered}$ | $\begin{aligned} & \text { discuss (6) } \\ & 78: 3,5,7 ; 90: 14 ; \end{aligned}$ | $\begin{aligned} & 16,25 ; 82: 1,12 ; 83: 8,9 ; \\ & 86: 2 ; 89: 12 ; 91: 14,15 ; \end{aligned}$ |


| 105:8,9;106:10,24; | effective (1) | engaging (1) | 80:11,11 | expect (2) |
| :---: | :---: | :---: | :---: | :---: |
| 107:5,20;115:21; | 131:13 | 33:9 | evaluation (1) | 33:20;48:19 |
| 116:8,14;119:1,2; | effectuate (4) | English (16) | 38:16 | expectation (1) |
| 120:17;122:14,17,18, | 41:6;76:10;113:24; | 43:17,19,22;44:13; | even (7) | 63:1 |
| 20,21,23;123:20; | 131:16 | 50:9,10;53:23;58:1; | 37:18;51:17;55:20; | expectations (1) |
| 124:2,4,13,15,16,19, | effectuated (2) | 59:4,5;60:23;62:20; | 79:3;94:21;95:9; | 16:4 |
| 20;125:8,10,11,17, | 76:11;112:3 | 95:4;109:1,2,18 | 116:2 | expecting (2) |
| 19,22,24;126:3,8,14, | effectuating (1) | enough (3) | event (1) | 58:22;59:18 |
| 22,23;130:14,15; | 113:23 | 48:13;49:9;99:25 | 33:6 | expensive (1) |
| 132:9 | efforts (2) | ENROLLMENT (32) | events (1) | 8:25 |
| drawing (1) | 68:1;121:2 | 4:16;5:3;13:5,12, | 89:7 | experience (6) |
| 32:15 | eight (3) | 18;18:9,20;26:9,20; | eventually (3) | 14:18;40:23;84:3; |
| drive (1) | 58:20,21;127:17 | 34:22;61:25;62:2; | 74:13;100:14; | 99:2,11;103:24 |
| 32:12 | either (4) | 63:12;72:1;73:2,7,8, | 101:14 | experienced (1) |
| driven (2) | 19:12;60:10;76:8; | 11,17;74:9,16,22; | everybody (2) | 40:13 |
| 99:14,15 | 112:2 | 77:14;84:22;85:7; | 21:21;26:2 | expert (1) |
| due (2) | ELA (2) | 92:4,14;99:3,25; | everyone (4) | 98:5 |
| 73:6;109:25 | 38:25;51:6 | 110:12;120:1;127:24 | 3:5;66:15;131:2; | experts (2) |
| duration (1) | election (1) | entered (2) | 132:18 | 97:9,10 |
| 124:18 | 95:17 | 32:11;74:18 | evidence (3) | expiration (1) |
| during (4) | elections (1) | entertain (7) | 29:22;30:22;34:2 | 82:4 |
| 54:15;71:18;72:24; | 95:15 | 11:5;24:22;77:3; | evidenced (1) | expire (3) |
| 103:14 | electric (1) | 117:13;125:13; | 49:17 | 72:4,6,13 |
| dyslexia (1) | 32:9 | 129:20;132:5 | evidently (1) | explain (3) |
| 37:16 | electronic (1) | entire (1) | 70:8 | 7:14;59:7;122:19 |
| E | $\begin{aligned} & \text { 3:6 } \\ & \text { elementary (10) } \end{aligned}$ | $\begin{gathered} 16: 6 \\ \text { entity }(3) \end{gathered}$ | $\begin{aligned} & \text { exactly (2) } \\ & 46: 10 ; 57: 24 \end{aligned}$ | $\begin{array}{\|l} \text { explained (1) } \\ 52: 14 \end{array}$ |
|  | 12:7,18;13:2;32:1, | 37:7;41:10;71:25 | EXALT (6) | exploration (1) |
| earlier (9) | 3;50:22,22;51:7; | environment (7) | 13:6,9,12,15,18; | 31:22 |
| $7: 18 ; 8: 16 ; 19: 20,$ | 53:24;67:18 | 35:7;48:2;49:13, | 14:11 | explore (1) |
| $24 ; 21: 20 ; 22: 22 ; 67: 9$ | ELL (7) | $24 ; 68: 8 ; 108: 17$ | example (4) | $35: 6$ |
| 68:20;75:1 | 37:16;45:2;50:2; | 121:19 | 58:14;63:19,22,24 | expressed (3) |
| early (5) | 60:24;61:6,7;63:16 | equate (1) | excellence (1) | 52:9;60:2,16 |
| $20: 15 ; 22: 7 ; 23: 14$ | else (8) | 108:3 | 121:9 | extensive (1) |
| 25:23;117:2 | 6:17,21;21:21; | error (1) | excellent (2) | 14:18 |
| ease (1) | 26:2;44:19;79:23; | 70:9 | 106:10;121:7 | extent (1) |
| 20:5 | 90:14;98:21 | eSchool (2) | except (3) | 80:5 |
| easing (1) | elsewhere (1) | 39:10;97:19 | 3:10;80:18;82:14 | extra (5) |
| 52:14 | 104:8 | ESL (2) | exceptions (3) | 59:4;94:24;100:18, |
| easy (1) | embed (1) | 63:25;64:4 | 69:22;70:4,24 | $23 ; 103: 25$ |
| 37:25 | 29:15 | especially (8) | excited (4) | extracurricular (3) |
| eBooks (1) | embedded (1) | 12:12;43:10;50:2; | 28:8;45:16;105:5,6 | $30: 14,19 ; 40: 7$ |
| 95:7 | 103:18 | 52:4;67:21;79:11; | excuse (3) | extremely (3) |
| economics (3) | embrace (2) | 89:8;113:2 | 3:24;18:21;27:2 | $41: 22 ; 42: 9 ; 86: 23$ |
| 98:20;99:15,22 | 29:13;31:5 emotional (1) | ESSA (2) | executive (4) $5 \cdot 19 \cdot 89 \cdot 2 \cdot 104: 20$, | F |
| $\begin{aligned} & \text { ed (1) } \\ & 64: 4 \end{aligned}$ | $\begin{array}{\|c} \text { emotional (1) } \\ 97: 21 \end{array}$ | $\begin{array}{r} \text { 29:23;79:13 } \\ \text { essentially (3) } \end{array}$ | $\begin{aligned} & 5: 19 ; 89: 2 ; 104: 20, \\ & 21 \end{aligned}$ | F |
| educating (3) | Employment (2) | 53:15;54:8;71:19 | Exhibit (2) | faces (2) |
| 37:18;43:9;44:12 | 70:7;104:16 | establish (3) | 74:17;134:25 | 60:20;66:25 |
| Education (18) | encouraging (1) | 67:23,24;68:1 | existence (1) | face-to-face (1) |
| 4:23;23:2;26:18; | 100:5 | established (2) | 30:25 | 121:13 |
| 29:18;37:17;40:5; | end (13) | 6:4;81:9 | existing (3) | facilitate (1) |
| $43: 14 ; 45: 18,18$ | $7: 1 ; 21: 2,10 ; 36: 17$ | establishment (1) | 41:4;59:3;61:4 | $3: 14$ |
| 48:11,12;49:15; | 58:5;68:24;93:14; | $25: 15$ | exists (1) | facilitated (2) |
| 63:25;71:17;85:4; | 112:17,17;118:25; | estate (1) | 72:12 | 122:25;123:1 |
| 106:3;107:11;121:8 | 122:16;123:22; | 124:23 | expand (2) | facilities (1) |
| educational (11) | 129:11 | eStem (1) | 78:23;95:11 | 121:17 |
| 12:24;29:20;40:22; | end-of-year (1) | $16: 16$ | expanded (1) | facility (1) |
| 43:24;44:10;98:15, | 58:7 | eternity (1) | 46:10 | $58: 7$ |
| 19,24;99:8;121:9; | engage (1) | 37:1 | expanding (1) | fact (4) |
| 124:6 | $40: 16$ | ethnic (1) | $30: 12$ | $46: 2 ; 49: 17 ; 116: 20$ |
| educators (2) | engagement (2) | 37:15 | expansion (1) | $117: 10$ |
| 34:8;70:11 | 29:16;88:21 | evaluate (2) | 110:13 | factors (1) |


| 69:2 | 24:12;25:10;45:4; | 84:16,19 | friends (1) | governance (2) |
| :---: | :---: | :---: | :---: | :---: |
| fair (3) | 59:15;81:2;82:23; | fixing (2) | 24:2 | 96:22;117:5 |
| 3:14;30:15;32:6 | 91:9;93:16;118:8; | 66:8,16 | front (1) | governing (1) |
| fairly (3) | 124:12;126:17;130:9 | flex (1) | 32:18 | 131:12 |
| 6:1;55:11;57:12 | fewer (2) | 125:7 | front-loaded (1) | Governor (1) |
| fall (6) | 62:13;64:2 | flexibility (4) | 20:1 | 32:17 |
| 29:7,9;38:14; | field (1) | 96:19;105:21; | full (4) | grade (33) |
| 52:16;110:25;117:2 | 102:24 | 106:21;108:14 | 7:24;111:18; | 5:22;6:1;7:16;10:2, |
| familiar (5) | fifth (1) | focus (8) | 113:18,24 | 8,9;12:17;29:2; |
| 46:11;60:18,19; | 64:8 | 5:23;6:11;7:25; | full-time (3) | 34:25;43:13;51:2,12, |
| 66:25;84:3 | figure (1) | 9:6;12:6,23;13:2; | 39:4;53:21;61:12 | 13,13,14;52:21; |
| familiars (1) | 112:9 | 102:8 | fully (6) | 54:23;55:7,8;58:14, |
| 88:24 | file (1) | focused (2) | 76:10,11;90:10; | 19,20;62:13,14; |
| families (17) | 94:15 | 12:13;97:14 | 112:3;113:23;131:15 | 63:20,20;73:17,20; |
| 6:2;7:10;9:14; | fill (2) | focusing (1) | funds (1) | 121:22,23;122:8; |
| 20:6;28:19;29:17; | 11:19;25:9 | 16:11 | 58:6 | 125:22,23 |
| 33:9,10,14,19,23; | filled (3) | folks (5) | further (2) | grade-level (1) |
| 40:16;42:8;47:23; | 39:23,24;105:4 | 37:13;55:18;60:18; | 16:24;133:17 | 39:3 |
| 48:2;89:7;124:8 | filling (1) | 68:8,23 | future (12) | grader (1) |
| family (1) | 110:14 | follow (3) | 11:3;18:10,13,17, | 124:11 |
| 88:21 | final (2) | 9:12;48:15;116:25 | 20;19:11;56:22; | graders (2) |
| fantastic (1) | 7:14;70:1 | following (6) | 89:20;100:17; | 6:9;19:17 |
| 53:1 | finance (4) | 57:1;58:16,24; | 106:17;110:13; | grades (19) |
| far (12) | 68:19,23;86:15; | 62:25;64:3;75:11 | 116:13 | 5:2,22;8:1;12:7,11; |
| 22:13;57:21;67:19; | 113:16 | follow-up (4) |  | 13:3,17;18:19;20:6; |
| 69:5;70:25;79:3; | finances (3) | 48:5;53:9;54:14; | G | 26:20;50:22,22; |
| 86:10;88:23;89:18; | 39:18;63:14; | 71:12 |  | 73:13,14;85:6;92:13; |
| 94:6;105:24;116:24 | 118:19 | form (4) | gained (1) | 120:1;121:24;127:23 |
| farther (3) | financial (3) | 35:5;39:23,25;40:1 | 31:12 | gradual (1) |
| 49:4,4,4 | 36:9;37:21;71:7 | formal (1) | gap (2) | 55:2 |
| fashion (1) | financially (2) | 95:3 | 101:10;108:8 | graduate (2) |
| 86:24 | 36:25;37:6 | formed (1) | gave (1) | 14:21;97:16 |
| Fatih (3) | find (5) | 35:8 | 56:10 | graduation (4) |
| 44:25;47:3;63:4 | 34:10;38:20;49:7 | former (1) | General (2) | 30:10;31:13;94:12, |
| favor (13) | 101:19;115:19 | 114:10 | 70:7;71:5 | 14 |
| 4:11;11:13;17:7; | finding (1) | forms (2) | Gentlemen (1) | grant (2) |
| 25:4;80:3;82:18; | 100:11 | 103:9;107:1 | 3:2 | 8:21;72:5 |
| 90:25;91:11;118:1; | fine (1) | FORT (9) | gets (1) | granted (4) |
| 126:10;130:2; | 65:9 | 18:10,13,18,21,21; | 101:6 | 22:6;23:3,11;71:20 |
| 132:11;133:21 | finish (2) | 19:11;20:4;23:17; | Girls (1) | granting (3) |
| FAYETTEVILLE (6) | 39:19;43:12 | 25:16 | 31:24 | 22:19;91:19;116:4 |
| 119:17,19,24; | firmly (1) | forth (1) | given (8) | grateful (3) |
| 120:2,22;121:6 | 29:17 | 67:16 | 16:4;22:8;73:21; | 3:22;38:9;42:9 |
| feasible (2) | first (36) | forward (15) | 97:14;110:11,16; | Great (13) |
| 104:15;105:2 | 4:18;10:7,9;19:16; | 5:17;14:7;27:16, | 113:19,20 | 29:23,24;30:6,9; |
| February (1) | 20:15;23:23;28:7; | 16;45:19;65:10,12, | gives (1) | 32:4;33:2,6;36:21; |
| 3:3 | 35:12;43:9,17;51:4; | 15,24;67:25;83:19, | 108:14 | 39:10;41:24;88:22; |
| feedback (3) | 55:23;56:18;58:10, | 25;96:6;122:3,4 | giving (1) | 121:16;124:22 |
| 91:4;105:13; | 15,22;60:6;62:1; | found (3) | 108:22 | group (7) |
| 126:16 | 64:2;65:5;73:23; | 37:19;49:3,10 | goal (3) | 10:8,9;44:5;45:11; |
| feel (6) | 75:13,14;86:14; | Foundation (1) | 3:14;60:5;87:17 | 83:5,5;105:13 |
| 24:14;35:7;39:17; | 93:13,16;98:14,17, | 41:11 | goals (1) | grow (6) |
| 56:5;60:4;67:4 | 23;99:7,22;102:22; | four (6) | 100:13 | 35:12;36:20;56:6; |
| feelings (1) | 104:5;110:22; | 23:5;28:20;31:17; | goes (6) | 74:2,13;95:11 |
| 37:25 | 116:22;117:1 | 52:1;100:25;101:1 | 57:1;72:11;82:10; | growing (3) |
| felt (3) | fit (2) | fourth (1) | 86:10;94:6;105:24 | 124:21,21,22 |
| 35:20;52:4;79:1 | 57:5,13 | 32:22 | Good (17) | grown (3) |
| Felton (1) | five (13) | Freddie (1) | 5:18;14:11;19:10; | 30:24;34:23;38:2 |
| 16:16 | 23:5,8;56:21; | 114:20 | 28:6;38:18;40:2,22; | growth (10) |
| festival (4) | 70:10,11;72:9,18; | free (3) | 43:2;46:18;53:4; | 30:1,3;34:21; |
| 31:7;32:7,21,22 | 73:2,5;74:11;81:11; | 30:23;37:16;44:13 | 67:4;84:6;85:23; | 35:14;41:4;51:11,16; |
| FEW (15) | 93:20,24 | frequently (1) | 86:2;93:7;105:19; | 57:19;121:15;123:6 |
| 12:2;17:12;19:15; | five-minute (2) | 67:19 | 115:1 | GT (1) |


| 64:4 | 102:23;103:2; | 31:11;70:6,21,23; | impact (2) | 73:11,16;75:8;77:1; |
| :---: | :---: | :---: | :---: | :---: |
| guess (3) | 106:4,5 | 71:3 | 9:5;19:19 | 88:25;90:11;115:2; |
| 7:3;74:8;104:5 | hear (2) | hit (1) | impacts (2) | 116:9;117:2 |
| guessing (2) | 40:17;59:17 | 95:16 | 87:21,21 | inherent (1) |
| 27:15;74:15 | heard (2) | hold (3) | implement (3) | 49:25 |
| Guidance (12) | 35:2;72:17 | 65:9;93:15;129:2 | 39:15;40:5,18 | initial (2) |
| 94:6,21,22,25;97:9, | hearing (2) | holding (1) | implementing (1) | 111:10,16 |
| 13;98:14,16;99:2; | 3:15;120:18 | 131:14 | 122:6 | initially (1) |
| 112:22;113:11; | heavily (1) | holds (1) | important (4) | 111:9 |
| 117:17 | 95:6 | 75:24 | 30:3;35:10;42:4; | initiated (1) |
| guide (1) | held (1) | home (3) | 106:7 | 32:22 |
| 54:11 | 32:23 | 33:12,12;40:18 | importantly (1) | initiatives (1) |
| guys (4) | Helena (1) | honing (1) | 36:18 | 96:7 |
| 7:18;11:19;48:18; | 34:17 | 97:22 | impressive (3) | Innovate (1) |
| 87:10 | Helena-West (1) | hope (3) | 37:20;42:1;46:4 | 28:21 |
|  | 34:17 | 32:16;43:13,15 | improve (9) | input (1) |
| H | help (26) | hopeful (1) | 7:22;8:8,13;9:9; | 38:19 |
|  | 7:16;12:6;20:11; | 68:10 | 12:7;45:18;51:11; | insight (1) |
| half (1) | 22:21;30:20;35:10; | hopefully (4) | 79:13;83:4 | 69:3 |
| 116:21 | 36:10,13;37:22; | 12:18;56:20;62:14; | improvement (4) | instance (3) |
| halfway (1) | 38:23;48:18;53:23; | 100:20 | 8:21;12:13,24; | 81:11;106:13; |
| 116:21 | 54:16,17;60:20;64:9; | hoping (4) | 81:13 | 107:7 |
| hand (4) | 75:22,25;84:15; | 62:11;67:20,23; | improvements (1) | instances (1) |
| 27:4;38:2;92:24; | 94:24;95:13;100:17; | 95:23 | 12:19 | 107:9 |
| 94:13 | 101:13;109:11; | hosted (1) | improving (1) | instead (8) |
| handing (1) | 111:20;118:14 | 34:11 | 9:7 | 20:2;41:14;55:7; |
| 74:15 | helpful (4) | hours (1) | inaudible (2) | 63:22;82:15;98:4; |
| handle (3) | 19:20;86:23;87:15; | 33:13 | . 45:6,13 | 121:24;132:15 |
| 110:7,17,18 | 113:8 | housed (1) | inception (1) | institutions (1) |
| handles (1) | helping (3) | 123:5 | 34:22 | 29:21 |
| 94:9 | 33:11;54:11,12 | housing (1) | include (1) | instruction (6) |
| handling (2) | herself (1) | 29:5 | $71: 24$ | $9: 7,9 ; 39: 4 ; 45: 11$ |
| 108:25;109:23 | 100:16 | huge (1) | included (4) | $54: 4,17$ |
| handy (2) | Hey (1) | 57:11 | 57:18;61:4;63:5; | insure (4) |
| 11:24;133:5 | 101:10 | hundred (1) | 126:2 | 37:7;73:20;115:1; |
| hang (1) | high (27) | 56:24 | includes (1) | 121:18 |
| 11:18 | 5:25;6:4;7:23; | hundreds (1) | 31:22 | insuring (1) |
| happen (3) | 8:25;9:4,20;19:16; | 110:5 | including (2) | 42:4 |
| 49:2;68:16;124:11 | 29:2,25;30:1;31:15; | HYATT (49) | . 63:16,17 | integrity (1) |
| happened (5) | 32:1;33:5;34:5;42:6; | 6:19;10:20,21,25; | incorporate (1) | 122:1 |
| 49:3;109:24;111:8, | 43:23;44:13;50:2; | 11:19,22;14:25;15:2; | 77:13 | intend (1) |
| 12;121:6 | 79:5;92:5,8,12,15; | 16:21;20:20;22:20, | increase (13) | 41:9 |
| happening (1) | 100:1;108:24; | 24;23:1,1;24:18,20; | 41:2;55:25;57:20; | intents (1) |
| 121:12 | 128:24;129:1 | 71:13,15,16;72:14, | 61:25;62:1,19;63:12; | 38:5 |
| happens (6) | highest (1) | 17,21;73:8;75:20; | 64:7;72:1;73:13; | interact (1) |
| 20:16;93:24;97:20; | 29:25 | 76:2,15,23,24;77:7, | 78:18;80:9;83:13 | 95:8 |
| 103:16;105:23;124:9 | highly (2) | 11,24;78:9;80:22; | increased (3) | interacting (1) |
| happy (7) | 49:24;60:10 | 82:1;88:3,4;90:13, | 31:1;69:7;81:15 | 33:3 |
| 34:18;36:19;42:9, | high-quality (1) | 15;95:16;96:25; | increases (1) | interest (8) |
| 13;79:23;96:16; | 83:3 | 107:10,10;111:22,22; | 58:4 | 35:22;39:20,23,25; |
| $106: 15$ hard (4) | Hill (1) | 113:8;115:22,23; | increasing (6) | 40:1,2;60:2,16 |
| hard (4) | 3:22 | 122:10,11 | 63:18,21;75:6,15; | interested (7) |
| $\begin{aligned} & 29: 19 ; 49: 22 ; 50: 4 ; \\ & 113: 2 \end{aligned}$ | $\begin{aligned} & \text { hinder (1) } \\ & 94: 3 \end{aligned}$ | I | $\begin{aligned} & \text { 81:19;105:10 } \\ & \text { incredibly (1) } \end{aligned}$ | $\begin{aligned} & 35: 4 ; 60: 9,12 ; 62: 6, \\ & 7 ; 66: 10 ; 100: 22 \end{aligned}$ |
| head (14) | hire (2) |  | 106:7 | interim (5) |
| 6:19;10:21;15:2; | 101:8,20 | idea (1) | independent (1) | 38:22;52:18;85:24; |
| 20:20;76:22,24;78:9; | hired (1) | 68:25 | 46:17 | 87:11;93:22 |
| 80:22;88:4;89:14; | 8:19 | identification (1) | indicated (2) | intervention (3) |
| 90:15;96:25;103:6; | hiring (3) | 74:18 | 59:23;66:9 | 33:18;40:7;61:13 |
| 122:11 | 65:17;101:5,19 | identify (1) | industry (1) | interventionists (2) |
| headed (1) | Hispanic (2) | 19:7 | 35:17 | 8:19;64:5 |
| 106:23 | 45:3,6 | imbed (1) | information (12) | interventions (1) |
| health (4) | history (5) | 19:25 | 48:13;69:17;72:23; | 123:18 |


| into (35) | Jennifer (1) | kindness (1) | 23:7;41:6;95:14; | 24;109:6,18;110:7; |
| :---: | :---: | :---: | :---: | :---: |
| 3:18;8:8;9:1,20; | 51:23 | 36:16 | 104:22;107:12; | 111:3;112:21;113:12 |
| 10:2;19:25;28:1; | Jig-Jag (1) | kinds (3) | 113:18;132:2 | license (9) |
| 29:16;33:10,23;34:6; | 32:9 | 33:22;68:11;101:7 | Lead (2) | 71:23;72:5,6,9; |
| 49:24;50:9;51:12; | job (2) | kinks (1) | 31:25;32:2 | 82:2,5,9;129:1,3 |
| 52:14,21;54:16,17; | 30:6;98:17 | 83:20 | leader (3) | licensed (2) |
| 57:22;74:18;93:19; | join (3) | knowing (2) | 16:8,15;93:8 | 14:22;59:5 |
| 94:2;95:13;96:11; | 33:7;37:6;102:24 | 51:10;101:13 | leaders (3) | Licensure (10) |
| 99:23;101:14;103:7; | July (1) | knowledge (1) | 39:1;100:6,10 | 14:13,15,16;65:9; |
| 108:19,24;109:3,5; | 24:9 | 49:9 | leadership (10) | 67:2;77:5,14;128:21; |
| 111:18;116:16,21; | June (3) | KREMERS (69) | 14:19,19;16:7,9, | 129:6,14 |
| 124:7 | $71: 22 ; 94: 2,3$ | 4:7;8:3,5;12:9,10; | 17;40:9,12;100:7; | life (3) |
| introductory (1) |  | 17:18,19;21:11,12, | 101:14;129:1 | 30:25;37:1,9 |
| 86:6 | K | 18,25;22:3;25:1,17, | leading (1) | LIGHTHOUSE (8) |
| vested (1) |  | 18;57:16,17;59:1,17, | 30:4 | 4:17,20;5:1,4,19; |
| 100:9 | K-(1) | 25;60:22;61:3,9,15, | learn (4) | 9:17;13:2;16:17 |
| investing (1) | 122:21 | 17,21;62:17;63:10; | 23:24;28:20;34:15, | liked (2) |
| 100:10 | K-12 (8) | 64:11;75:7,13,16; | 16 | 37:17;52:8 |
| invite (4) | 5:2;26:20;28:24 | 77:18;79:8;81:6,10, | learned (3) | limit (3) |
| 31:8;33:2,18,23 | 29:5;120:1;125:7,9; | 16,25;82:12;83:8,9; | 24:5;32:14;47:6 | 89:1;104:24; |
| invited (1) | 127:23 | 91:14,15;105:8,9; | Learners (7) | 123:13 |
| 34:8 | K-3 (1) | 106:10,24;107:5,20; | 43:18,19,23;44:13; | limitations (1) |
| involve (2) | 122:23 | 116:8,14;119:1,2; | 50:3;59:4;60:23 | 126:25 |
| 89:6;106:22 | K-5 (2) | 122:17,18,21;123:20; | Learning (5) | limited (4) |
| involved (9) | 8:9;29:8 | 124:2,4,15,19;125:8, | 31:23;47:8;52:5, | 35:13;58:8;64:14; |
| 31:24;33:17;69:2; | K-6 (1) | 11;126:8,22,23; | 23;123:2 | 104:23 |
| 96:3,9,20,21;105:6,7 | 29:1 | 130:14,15;132:9 | least (3) | limits (1) |
| involvement (1) | K-8 (12) | Kremers' (1) | 44:2;59:18;89:21 | 96:17 |
| 95:25 | 5:22;6:10;8:14 | 82:1 | leave (3) | line (7) |
| volving (1) | 12:11,23;13:17;41:1; |  | 70:17;79:17;112:8 | 55:12;63:15,17,25; |
| 29:17 | 56:5,6;73:18,23;85:6 | L | led (1) | 64:6,7;116:19 |
| iReady (1) | K-9 (1) |  | 29:10 | lines (2) |
| 39:14 | 129:3 | laboratory (1) | left (5) | 26:2;102:7 |
| issue (7) | keep (9) | 34:19 | 41:17,19;101:22; | LISA (72) |
| 23:8;50:12;86:10, | 23:16;26:11;59:11 | lack (1) | 102:23;112:6 | 26:10,13,19,21,25; |
| 16;105:21;112:16; | 15;60:19;65:19; | 125:1 | Legal (7) | 27:24,25;28:12,16; |
| 121:15 | 66:23;67:5;119:15 | Ladies (1) | 43:3;76:13;86:7; | 29:1,1,2,25;30:9,22; |
| issues (15) | KEITH (2) | 3:2 | 111:18;112:9,15; | 31:14,16;32:21; |
| 10:20,23;16:23; | 51:23,23 | landscape (1) | 113:16 | 34:22;35:1,4;37:14, |
| 23:25;50:12;71:11; | Kendra (1) | 41:25 | length (6) | 17,17,20;38:3,6; |
| 84:9;89:1;113:2; | 43:2 | language (11) | 23:4;73:3;79:16; | 39:21;40:3,11;41:1,9, |
| 115:6,11,13,15; | kept (1) | 31:6;43:18,19,23; | 81:7,8;82:8 | 11,23;42:1;43:11; |
| 118:13;124:1 | 37:13 | 44:13;59:4;60:23; | Lenisha (1) | 45:1,5,7,15;46:16; |
| iStations (1) | kids (28) | 62:20,21,21,22 | 5:18 | 49:18;50:14;52:10; |
| 49:5 | 32:25,25;33:3,4; | large (4) | less (2) | 53:11,22;54:2,18; |
| item (11) | 43:9,12,22;44:4,4; | 38:17;43:17;47:25; | 49:22;52:6 | 55:13,16;57:25; |
| 4:18;11:17;13:8; | 49:17;50:25;51:8; | 99:25 | lesson (1) | 59:24;60:9,18,22; |
| 18:12;26:12;84:25; | 52:14,17;55:5;56:11; | larger (3) | 23:24 | 62:8;66:10;67:12,20, |
| 92:7;119:18;127:16, | 57:14;58:15;66:7; | 29:19;83:19;110:5 | level (11) | 23;69:6;72:4;73:1; |
| 19;131:6 | 67:16;81:21,23,23; | last (16) | 8:23;9:7;14:21; | 75:24;76:5,9;77:5; |
| items (3) | 102:18;106:1,9; | 21:22;23:11;28:9; | 39:7;51:2;52:21; | 78:21;81:9;83:3,10; |
| 84:14;119:12,14 | 107:3,4 | 29:11;31:7;32:23; | 54:23;55:7;121:23; | 134:24 |
| iterate (2) | kind (23) | 35:5;36:8;53:13; | 122:8,25 | LISA's (3) |
| 97:5,25 | 14:16;20:14;28:23; | 69:8;94:1;96:10; | levels (7) | 37:14;71:23;84:3 |
| J | $\begin{aligned} & 34: 17 ; 35: 6 ; 36: 4 ; \\ & 47: 7 ; 52: 7,18 ; 56: 16 \end{aligned}$ | $\begin{aligned} & 100: 20 ; 103: 15 ; \\ & 117: 7 ; 131: 6 \end{aligned}$ | $\begin{aligned} & 32: 1 ; 34: 25 ; 51: 12 ; \\ & 55: 8 ; 73: 18,20 ; \end{aligned}$ | list (1) <br> 115:10 |
| J | 57:4;59:6;67:10 | late (1) | $129: 18$ | listed (4) |
| Jacksonville (3) | 94:17;95:13;101:17; | 38:14 | librarian (1) | 76:6;113:14; |
| 6:3;9:17;10:15 | 105:9;106:6;107:2, | late-November (1) | 108:24 | 131:20,22 |
| January (3) | 14;110:1,8,16 | 53:18 | libraries (1) | literacy (2) |
| 4:4;26:17;87:11 | kindergarten (3) | later (4) | 95:5 | 8:18,20 |
| Jeanne (1) | 50:21;121:22; | 21:13,14,16;74:20 | Library (13) | Little (49) |
| 128:16 | 124:10 | law (7) | 95:2,3;108:1,7,8,9, | 7:6,11;8:8;9:15; |

$13: 6,9,13,16,19 ;$
$19: 20,24 ; 21: 20 ;$
$23: 20 ; 24: 15 ; 28: 16$
$25 ; 29: 4 ; 33: 4 ; 34: 11$,
$12 ; 36: 4 ; 41: 10 ; 44: 11$
45:9;46:12,12;47:5,
6;51:9;57:13;59:7;
61:10;69:3;73:10;
74:5;75:1,25;84:23;
85:1,5,7,24;86:18;
87:8;103:4;104:13,
25;117:16;122:19
live-streamed (1) 3:21
load (3)
94:20;131:4,10
Loan (1) 131:12
local (1)
102:25
locally (1) 68:2
located (2) 67:22;102:1
location (3) 41:4;59:16;73:22
locations (2) 59:10;121:21
locked (1) 110:3
$\log (2)$ 108:19;109:3
LOGAN (15) 19:5,10,10;20:23, 25;21:16,19;22:1,9, 12,15,18;23:18,21; 24:16
logical (2) 99:19;127:6
logically (1) 110:19
LONG (10) 14:3,8,10,10;15:6, 15,25;16:2,6;79:14
longer (3) 22:11;71:2;93:17
longer-range (1) 74:16
longest (2) 23:4,8
long-term (3) 87:22;110:13; 124:25
look (16) 16:4;30:8;35:9,19, 19;37:4;41:24;67:2; 88:17,20;89:23; 101:23;122:3; 123:23;125:4;129:13
looked (6)
7:18;35:12;37:12; 110:12;121:21; 125:14
looking (15)
24:8,12;30:12;
$35: 25 ; 50: 23 ; 57: 17 ;$
$63: 5 ; 65: 2,7,14 ; 66: 4 ;$
$68: 22 ; 78: 5 ; 81: 12,24$
looks (3)
27:19;118:10; 123:25
lost (4)
11:17;41:13;64:25; 110:15
$\operatorname{lot}(20)$
7:4,24;16:14;
21:22,23;23:25;
31:22;32:14;33:22;
40:15;49:8;67:16;
79:2,4,10,19;81:19;
96:12;99:5;117:3
lots (4)
9:4;30:18;33:15; 107:16
love (6)
33:4,6;38:2;50:15; 51:8;55:21
low (2)
24:4;62:2
lower (2) 20:6;50:21
Luanne (2) 27:23;73:1
lumped (1) 90:8
lunch (5) 37:16;44:14;84:12; 120:19,19

| $\mathbf{M}$ |
| :---: |

ma'am (27) 6:15;10:13;15:25; 23:21;51:23;55:15; 76:15;80:13;98:8; 99:6,18;102:5,12,20; 110:23;111:1,5; 116:11;119:22; 120:17;122:14,20; 125:10,17,19,24; 129:16
Madam (3)
11:6;48:5;117:15
major (2) 52:9,17
makes (6) 9:5;24:14;27:16; 83:17;99:20;115:1
making (14) 7:21;9:8;42:9; 47:9;83:20;89:5; 94:11,13;106:21; 107:3;109:23; 113:23;116:16;121:4
manager (5)
38:24;70:7;71:6;

92:20;114:20
many (10)
40:10;49:7;50:19;
56:4;57:21;65:1;
66:25;74:1;104:6;
110:5
March (2)
32:23;33:1
marked (1) 74:17
married (1) 48:24
Mary (6)
23:1;71:16;80:21; 95:15;107:10;111:22
master's (2)
99:1;109:10
materials (2)
48:24;51:18
math (9) 8:20;33:4;38:25; 39:4,5,7;53:21,24; 58:1
mathematics (1) 51:6
matter (2) 11:2;36:14
maximum (11) 5:2;13:17;18:19; 26:20;56:6;85:7; 92:14;96:1;110:12; 120:1;127:24
may (28) 5:15;14:4;19:8; 20:6,10;22:20;44:9; 47:13;48:5,7,13; 50:19;65:12;69:3; 73:9;76:11;79:23; 89:12;105:13;109:8; 113:10;115:4,14; 122:18;124:7;133:4, 5,13
maybe (10) 6:8;46:7;58:15; 62:4;63:19;64:8; 72:7,9;108:9;109:12
mayor (1) 96:7
McGinnis (1) 71:8
mean (9) 23:21;55:25;65:3; 68:15;90:5;107:8; 108:3;109:7;123:9
means (2) 47:24;72:5
meantime (1) 133:13
Media (6) 95:2;110:7,7; 111:3;112:22;113:12
meet (11) 30:19;40:8;47:20;

48:1;54:25;65:13,16; 74:11;89:22;91:16; 103:8
meeting (13)
3:3,20,24;4:4;11:3;
47:21;87:19;104:12,
14;114:25;133:3,14,
25
meetings (16)
16:10,10;38:18;
96:12,17;104:4,7,18,
22;105:3,22;107:6,
13;116:9,13;117:6
meets (1) 60:13
Megan (1) 120:21
melding (1) 54:18
member (6) 53:21;57:25;101:8; 107:7;108:12;115:2
members (36)
3:10;4:2;10:19;
16:8;28:2,4;35:3,23;
41:15;58:23;64:20;
65:9;75:12;86:2;
95:24;96:1,13,21;
101:23;104:6,7,9,12,
23;105:4,10,17,19;
106:15;107:12,17;
114:1;118:6;122:15; 131:25;132:19
Memorandum (2) 38:14;53:11
Mena (1) 128:13
mental (2)
102:23;103:2
mention (1) 113:9
mentioned (3) 9:11;68:20;117:20
mentioning (1) 79:11
mentorship (1) 103:12
merge (1) 48:15
merging (2) 48:10;54:18
met (5) 35:21;38:16,18,19; 87:14
method (1) 48:23
microphone (8) 3:19;5:16;14:5; 19:7;22:25;27:10,11; 57:9
middle (7) 23:7;27:24;29:1; 32:5;33:5;39:5;67:18
might (11)
55:4;56:7;65:23;
102:16,17;103:12;
108:17,21;110:4,8,13
mindful (1) 44:10
Minimum (6)
86:19;87:2,7,19; 89:23;91:16
minority (1) 30:24
minute (4) 4:4;11:18;41:18,21
minutes (13) 4:3;5:16;6:14;14:6, 6;19:8,12;27:14; 42:23,24;44:21; 120:15;128:11
mirror (1) 37:15
missed (2) 14:17;15:14
missing (5) 70:5;104:7;112:1, 3;129:3
mission (1) 28:17
mistakenly (1) 129:4
misunderstanding (1) 112:4
model (10) 36:22;48:11,12; 51:16;54:25;56:5; 61:9;65:11;79:12,19
modify (2) 80:4;121:23
MOMENT (4) 76:18;82:21;97:14; 118:6
MOMENTS (9)
12:2;17:12;25:10; 45:4;82:23;91:9; 118:8;126:17;130:9
monetary (1) 9:5
money (1) 36:16
Montessori (41)
28:2,10;36:5,6,9; 38:13;40:25;41:8,16; 42:20;43:11;47:16; 48:10,22,23,24;49:8, 10,11,12,15;50:19, 20,25;51:17,18;52:2, 3;53:12;54:18,25; 55:5;60:8;65:11; 69:21;70:16;71:2,21; 75:24;76:4;81:23
month (5)
7:18;8:16;31:7;
70:2;94:3
months (4)

| $\begin{aligned} & 28: 9 ; 53: 14 ; 111: 25 ; \\ & 124: 12 \end{aligned}$ | $\begin{gathered} \text { multi-age (1) } \\ 50: 20 \end{gathered}$ | $\begin{aligned} & \text { 52:5,6;112:12 } \\ & \text { needs }(\mathbf{1 5}) \end{aligned}$ | 93:7,8;97:4;98:8; | $95: 20 ; 97: 17 ; 112: 6,8$ |
| :---: | :---: | :---: | :---: | :---: |
| Moore (2) | multiple (12) | 13:3;30:19;34:4; | 102:3,5,12,20;104:9; | 35:8;49:13;65:25; |
| 86:15,20 | 31:19;93:18;94:8, | 38:21;40:8,17;43:25; | 105:15;106:14,25; | 68:7;94:4,5 |
| more (50) | 18;97:8;98:3;99:9, | 47:20,22;48:1;70:13; | 107:21;108:5,13; | offered (2) |
| 8:8,20,25;12:13; | 11;103:2;108:13; | 83:13;118:18,19; | 109:14;110:23; | 73:13;125:3 |
| 19:25;24:6,15;31:11; | 110:5,6 | 123:17 | 111:1,5,8,15;113:15; | offering (3) |
| 36:25;37:2;40:17; | music (1) | negotiate (1) | 114:11,14,16,115:16; | 44:12;47:15;70:6 |
| 50:14;51:9,19;52:6; | 63:16 | 82:8 | 116:11 | office (5) |
| 54:5,6;56:24;57:14; | myON (1) | negotiating (1) | none (2) | 109:24;113:17; |
| 58:18,21,23,25;59:7, | 39:13 | 81:1 | 44:20;97:5 | 114:21;116:17;133:6 |
| 14;61:24;62:4,11,14; | myself (1) | neighborhood (1) | North (8) | Officer (1) |
| 64:3;67:6;73:10; | 16:9 | 49:14 | 7:11;9:15;29:3,25; | 71:8 |
| 79:5;80:10;82:8; |  | new (22) | 31:14,16;34:12; | often (2) |
| 86:9;95:9,25;96:3,8, | N | 14:16;17:21;41:10; | 46:12 | 104:7,24 |
| 11;98:21;99:10,19; |  | 46:10,12,17;47:8; | northwest (1) | OMA (8) |
| 106:21,22;109:11,11; | name (17) | 52:15,23;53:2;58:3; | 84:6 | 36:13;37:23;38:3; |
| 122:19;124:2 | 3:17;14:10;27:12, | 59:19;71:24;72:10; | note (2) | 39:1;41:23;61:8; |
| morning (12) | 23;28:6;42:15,17; | 77:5;82:2,6,7;112:8; | 92:18;115:23 | 73:19;83:10 |
| 5:18;14:11,12; | 44:23;51:21;71:8; | 131:12,15;132:17 | noted (3) | once (4) |
| 19:10;28:6,11;39:23 | 85:21;86:3;93:5,7; | newest (1) | 79:22;112:1; | 84:14;86:21; |
| 43:2;85:23;86:2,8; | 120:14,21;128:10 | 32:8 | 116:18 | 103:16;106:17 |
| 93:7 | name-change (2) | News (1) | notes (1) | one (59) |
| most (17) | 41:8;71:25 | 31:13 | 11: | 8:25;14:17;15:18, |
| 22:23;31:2,17; | nameplates (1) | NEWTON (60) | November (3) | 19;24:18;29:5,8,12; |
| 36:18;37:18;39:21; | 3:11 | 4:8;9:10,11;11:6,9; | 13:14;85:3;119:23 | 31:23;32:18;33:1,16, |
| 42:3;43:6;45:7,15; | names (1) | 12:21,22;15:9,10; | Number (32) | 25;42:3,5;46:5,6,17; |
| 49:10;52:21;94:25; | 103:5 | 18:1,2;21:5,6;25:21, | 18:12;31:14,15,17; | 48:15;51:1,13,15; |
| 99:21;113:9,22; | national (1) | 22;48:5,8;49:21; | 42:3;43:22;44:13; | 52:25;53:20;54:9; |
| 116:19 | 32:11 | 50:17;53:6;55:12,16; | 56:6,16,21;57:19,23; | 63:19,20;67:6,8;70:5, |
| motion (49) | natural (2) | 77:4,21,23;78:1; | 58:10,12;61:22,24; | 8;74:17;78:4;79:24; |
| 4:5,9;11:5,11; | 62:20;104:16 | 79:11,22;80:1;83:22, | 62:19;63:7,9,13,18, | 80:17;81:23;85:17; |
| 12:22;13:1;16:25; | nature (2) | 23;84:16;88:13,14; | 21;65:25;67:4;75:4; | 86:15;88:18;98:4; |
| 17:2;18:6;24:23,24 | 20:12;24:10 | 90:22;91:18,19; | 84:25;92:7;93:10; | 99:17;100:25;102:7, |
| 25:2;26:5;77:3,4,4, | navigate (2) | 98:10,12,13;99:14, | 99:17;109:4;115:12; | 24;104:23;106:4; |
| 10,11,16,17,21;78:6; | 96:5;105:22 | 17,19;100:20;102:1, | 127:17 | 107:23;113:10; |
| 79:23;80:4,7,16; | navigating (1) | 4;107:25;108:1,6; | numbers (10) | 114:3,5,8,24;115:23; |
| 81:4;82:13,16,17; | 106:20 | 109:7;112:15,21; | 24:4;45:3;58:13; | 121:1,5,9,10;124:2; |
| 83:16,23;84:2;90:18, | necessarily (6) | 113:6;118:21,22; | 59:12;62:3,11;74:19, | 134:25 |
| 23;92:1;117:14,22; | 43:5;49:23;50:7; | 127:4,5;130:20,21; | 20,25;115:25 | one- (1) |
| 118:12;125:13; | 96:14;110:10;128:21 | 133:18 |  | 108:16 |
| 126:2,4,6;129:20,23; | necessary (1) | Newton's (4) | 0 | ones (4) |
| move (20) | necessitating (1) | $\begin{aligned} & 52: 1 ; 53: 10 ; 54: 15 ; \\ & 80: 4 \end{aligned}$ | oath (7) | ongoing (1) |
| 4:15;5:17;11:6; | 131:13 | next (28) | 5:9;13:24;19:2; | 19:23 |
| 12:18;13:8;14:7; | need (51) | 6:6;11:17;13:8 | 27:3;85:13;92:23; | online (4) |
| 18:11;45:18,22; | 7:10,22;14:6;19:9; | 19:22;26:12;32:16; | 120:7 | 11:25;39:13,23; |
| 65:10,12,15,24; | 36:24,25;39:8;40:22; | 33:1;38:6;39:21; | obstacle (1) | 54:12 |
| 83:19;90:19;92:6; | 44:6;57:20;58:25; | 40:3;41:3;52:17; | 47:18 | only (19) |
| 116:16;117:15; | 61:12;64:14;70:13; | 56:25;58:13;62:25; | obtain (1) | 5:21;22:11;23:11; |
| 129:21;132:6 | 71:11;72:15;73:19; | 63:8;66:3;70:2; | 131:15 | 30:2,13;31:3;51:14; |
| moved (4) | 76:8,9,20;77:7,8,16; | 73:12;74:10;84:13; | obvious (1) | 53:21;54:9;56:10; |
| 4:7;17:1;129:21; | 83:7,13;84:8;90:14, | 95:12;100:20; | 46:1 | 58:9;65:3;78:24; |
| 133:18 | 17;94:5,17,19;95:7; | 119:12,18;124:12; | obviously (4) | 79:7;89:20;90:7,8; |
| moving (6) | 97:18;99:21;100:9; | 133:3,13 | 6:13;66:20;67:1 | 106:12;115:10 |
| 26:11;50:9;67:25; | 101:11;103:8,9,25; | Niche (1) | 87:4 | onus (2) |
| 83:25;107:3;119:15 | 105:18;106:17; | 29:23 | occur (1) | 99:4;101:18 |
| much (8) | 108:10;110:14; | nine (2) | 107:8 | OPEN (19) |
| 19:19;26:7;42:6; | 112:8,9;113:24; | 95:23;105:10 | October (4) | 4:16;13:5,11;18:9; |
| 46:19;120:17; | 114:19;115:6; | nodding (4) | 4:24;18:16;127:20; | 21:14;26:9;29:7; |
| 126:13,14;127:13 | 123:16;132:22,24 | 55:18;78:9;80:22; | 131:11 | 65:21;68:13,15; |
| multi (1) | needed (6) | 89:14 | off (7) | 73:18,23;79:17; |
| 55:8 | 8:18;9:9;51:11; | NOGUEROLA (32) | 24:2;38:15;93:25; | 84:22;86:6;92:4; |


| 108:19;109:3;114:25 | $44: 8,15$ | $3: 4,7,19 ; 4: 2,25$ | $52: 22$ | $78: 4,10 ; 79: 21,25$ |
| :---: | :---: | :---: | :---: | :---: |
| open | $\begin{gathered} \text { ours (1 } \\ 37: 1 \end{gathered}$ | . | eople (29) | 80:6,14,25;81:4,8; <br> $82 \cdot 13,20,24 ; 83: 8,15$ |
| 110:24 | out (38) | 28:8;64:20;69:11; | 49:7,9;53:25;54:7 | 22;84:1,7,17,24; |
| opening (3) | 11:19;15:16;16:21 | 74:21;76:16;81:5; | 66:1;71:2;78:5;94:8, | 85:11,18;86:1,2,11, |
| 21:16;35:23;60:4 | 22:21;25:9;32:18; | 84:11;85:9,9;86:3 | 18;96:3,9;97:8;98:2, | 13;87:25;88:2,5,11, |
| operate (3) | 36:12;37:3;38:21 | 91:8;92:3,11,16,18 | 3,23;99:9;101:1,1,2, | 13,16;89:11,13,14, |
| 89:19;113:21 | 39:19,23,24;49:7 | 98:7;114:1;118:6; | 10,19,22;102:18; | 25;90:4,6,9,12,16,23; |
| operating (5) | 62:10;68:16,22 | 119:9,14,24;120:3 | 106:2;110:1;118:19 | 91:2,7,10,14,18,22, |
| 43:24;44:3,5; | 70:13;73:6,12;75:25; | 122:15;127:21; | percentage (1) | 25;92:3,6,21;93:4; |
| 53:12;68:21 | 76:14;77:8;78:23; | 128:1;131:25; | 105:19 | 96:23;97:1;98:6,9, |
| operation (5) | 79:6;83:20,24;94:18; | 132:19;133:1 | perform | 11;102:6,13;104:1; |
| 46:18;110:22 | 99:13;101:1;103:9; | Panel's (1) | 31:8 | 105:8;107:22,25; |
| 116:21,22;118 | 108:22;109:12; | 6:5 | performance ( 7 | 110:21,24;111:2,6, |
| operational (1) | 112:9;117:2,21; | parent (4) | 5:23;6:11;7:19,23 | 14,20;114:1,4,7,18; |
| 125:3 | 125:7;132:16;133:11 | 38:17;51:24;52: | 78:16;83:12;87:2 | 115:5,22;116:5,15; |
| operationa | outco | 12 | period ( | 117:22,25;118:3,9, |
| 113:1 | 12:24;83:4 | parents | 41:24;53:1;73:1 | 16,21;119:1,5,9,18; |
| operations (3) | outs (1) | 7:13;10:14;29:17 | 94:24;103:16,21 | 120:5,12;122:9,12, |
| 84:3;112:17; | 61:13 | 49:6,11,16;50:1 | periods (1) | 15;123:21;124:3; |
| 114:20 | outside (1) | part (16) | 103:14 | 125:12,18,20,23,25; |
| opinion (1) | 104:16 | 49:18;51:3;52:2 | permission | 126:6,9,12,15,18,22 |
| 44:2 | over (26) | 76:2;96:16;100:3,4; | 86:5 | 127:1,4,8,12,16; |
| opportunities (2) | 28:22;29:11;30:25 | 103:20;104:5,15,17, | Perry (3) | 128:3,9,15,19;129:7, |
| 40:16;47:8 | 32:23,25;33:8,12,13; | 19,22;111:16; | 36:11;70:14;87:1 | 10,17,23;130:1,4,10, |
| opportunity (12) | 38:2;43:19;44:4; | 117:12;132:17 | person (18) | 14,17,20,23;131:1,5, |
| 7:13;10:14;36:1; | 55:18;62:7;64:6; | participants (2) | 3:16;50:9;60:2 | 8,19,24;132:7,10,13, |
| 47:24;53:19;68:7 | 69:7;73:12,14;80:12; | 96:14;115:4 | 25;61:6,7,12;70: | 21;133:2,9,16,20,23 |
| 78:15,21;95:10; | 87:10;100:12; | participate (4) | 98:4;99:4;100:13 | philosophically (1) |
| 117:1;120:24;125:4 | 107:14,19;111:11,24; | 32:6;34:2;104:19, | 101:18;108:22; | 48:10 |
| oppos (1) | 116:20,21 | 21 | 109:15,19,22;110: | phone (2) |
| 27:2 | overall (3) | particular (8) | 19 | 96:16;107:19 |
| opposed (7) | 12:17;87:22;122:7 | 3:13;33:16;50: | personnel | physical (7) |
| 4:13;17:9;25:6; | overlooked (2) | 12;65:25;98:17 | 90:1 | 108:18,25;109:1,5; |
| 82:20;91:2;108:7; | 17:20;73:9 | 101:9;129:6 | perspective (1) | 122:24;123:7;125:5 |
| 118:3 | oversees (1) | particularly (3) | 41:21 | physically (2) |
| opposition (18) | 3:7 | 96:4;97:9;113:19 | PFEFFER | 123:13,14 |
| 5:9;6:18;13:24 | oversigh | partner (2) | 3:2;4:2,9,13,18,22 | pick (1) |
| 15:1;19:1;20:19; | 70:23 | 43:10;68:1 | 5:7,14;6:13,16,20,25; | 108:20 |
| 27:3;42:23;43:1,5; | own (5) | partners (2) | 8:3,6;9:10,19,22,25; | piece (18) |
| 44:19;85:13;88:3; | 34:6;52:7;55:8 | 103:13,22 | 10:3,6,11,18,22; | 23:22;49:23;50:25; |
| 92:23;96:24;120:7; | 101:21;108:16 | partnership (3) | 11:11,15,21,23;12:3, | 87:3;89:12,17;90:8, |
| 122:10;128:5 | Ozark (31) | 41:23;67:19;69 | 9,15,21,25;13:4,7,22; | 11;94:23,25;95:17; |
| optimal (1) | 28:2,10;36:5,6,9 | partnerships (1) | 14:4,9,25;15:3,7,9, | 100:21,24;102:9; |
| 121:21 | 38:12;40:25;41:8,16; | 124:6 | 12,21;16:1,3,19;17:2, | 103:1,15;106:21; |
| option (3) | 42:19;43:11;47:16; | parts (3) | 5,9,13,18,23;18:1,5,8, | 129:6 |
| 38:8;95:23;104:18 | 48:22;49:11;50:20; | 35:2;102:2 | 11,24;19:6;20:18,21, | pieces (3) |
| options (3) | 51:17;52:2;53:12; | 125:15 | 24;21:1,5,8,10;22:5, | 102:7;103:6;106:6 |
| 37:5,12;125:1 | 60:8;65:2;67:11; | part-time (5) | 10,13,16,19;23:12, | pillars (1) |
| oral (1) | 69:5,21;70:16;71:2, | 38:24,25;57:25 | 19;24:14,17,21,25; | 28:20 |
| 69:24 | 21;75:24;76:4,9,11; | 61:6,7 | 25:2,6,11,17,21,25; | pilot (1) |
| order (6) | 77:16 | past (4) | 26:3,7,11,15,24;27:9, | 34:3 |
| 3:4;7:22;93:11; |  | 30:2;76:12;111:25; | 18,22;41:18;42:12, | Pine (7) |
| 96:18;112:13;113:24 | P | , | 14,16,21;44:17 | 96:6;102:3,4; |
| $\underset{37 \cdot 19}{\text { organizational (1) }}$ |  | path (1) | 45:20;48:7;49:19; | 103:5;104:13;105:2; |
| 37:19 | pace (1) | 36:9 | 51:21;53:7;55:22; | 108:24 |
| organizations (2) | 55:8 | pause (1) | 57:8,16;63:4;64:9,16, | Pinnacle (1) |
| 102:16;103:2 | Padgett (15) | 116:23 | 19,24;67:7;68:18; | 103:4 |
| original (3) | 28:3,6,7;36:6,6; | pay (1) | 69:11,17;70:3,15,19; | pipeline (2) |
| 80:6;112:5;121:25 | 48:22,22;50:15,18 | 87:20 | 71:5,10;72:14,20,25; | 100:7;101:16 |
| others (1) | 61:6;67:14;70:16,16, | PD (2) | 73:5,15,25;74:4,7,14, | place (12) |
| 34:20 | 22;71:7 | 19:25;123:4 | 21;75:20;76:13,16, | 8:17,18,24;9:2 |
| Otherwise (2) | Panel (42) | peers (1) | 19,23,25;77:7,22,25; | 17:20;37:22;41:5; |


| 54:7;64:25;76:4,5,10 | possible (2) | 125:18;128:21,22,25; | properties (1) | $40: 11 ; 60: 10$ |
| :---: | :---: | :---: | :---: | :---: |
| places (1) | 42:7;86:25 | 129:2,3 | 35:25 | quality (3) |
| 55:6 | possibly (3) | principals (1) | proposal (1) | 42:6;121:12;123: |
| plan (12) | 46:20;50:3;67:1 | 64:4 | 80:4 | quick (2) |
| 6:2;29:11;34:6; | Post (4) | prior (1) | proposed (1) | 84:19;119:14 |
| 40:4,15;47:15;59:24; | 31:16;87:5;90:1,2 | 68:20 | 82:15 | quickly (2) |
| 73:13,18;74:1;83:25; | posted (3) | prioritize (1) | protect (2) | 69:25;115:14 |
| $124: 8$ | 3:25;70:9;87:6 | 109:16 | 115:12;122:1 | quite (2) |
| planning (2) | posting (3) | priority (2) | proud (3) | 48:8;101:4 |
| 72:24;116:24 | 87:3;88:19;89:18 | 65:16,17 | 30:2;32:20;33:25 | quorum (5) |
| plans (2) | potential (2) | privacy (1) | proven (1) | 96:18;104:11,19; |
| 59:3;83:24 | 46:2;62:19 | 115:13 | 18:3 | 105:11,20 |
| $\begin{aligned} & \text { play (2) } \\ & 94: 13 ; 117: 12 \end{aligned}$ | potentially (1) | probably (4) 10:24:50:14:78:14 | provide (15) <br> 6:7:9•8,14 | R |
| playing (1) | practic | $\begin{aligned} & 10: 24 ; 50: 14 ; 78: 14 \\ & 120: 25 \end{aligned}$ | $\begin{aligned} & 6: 7 ; 9: 8,1, \\ & 28: 17: 39: 8: \end{aligned}$ | R |
| 79:6 | 127:7 | problem (1) | 53:20;61:1;72:23; | racial (1) |
| please (19) | practice (2) | 124:22 | 103:10;114:22; | 37:15 |
| 3:6,16;5:9;13:24; | 17:17;113:19 | problems (2) | 123:4,16 | racially (1) |
| 14:9;18:15;19:1; | practices (3) | 24:1;54:18 | provided (10) | 31:2 |
| $27: 3,12 ; 44: 23 ; 51: 21$ | 34:9;115:1;119:8 | procedural (2) | 34:7;38:24;39:10; | raise (2) |
| $57: 9 ; 59: 8 ; 85: 2,13$ | premium (2) | $48: 9 ; 86: 7$ | $53: 18,18,22 ; 54: 2,9$ | $27: 4 ; 92: 24$ |
| 92:23;120:7,13; | 124:23,24 | procedurally (2) | 16;98:3 | raised (2) |
| 128:5 | Prep (7) | 46:16;71:19 | provides (2) | 80:8;85:17 |
| pleased (1) | 85:1;86:18;87:9; | proceed (2) | 3:23;108:10 | rankings (1) |
| 28:13 | 93:9;94:24;111:24 | 20:24;88:7 | providing (7) | 30:4 |
| plenty (2) | $119: 10$ | process (16) | 39:4,8,13;53:16, | rate (2) |
| 60:4;62:8 | preparation (3) | 6:5,6;8:17,22; | 25;57:25;121:18 | 30:10;31:13 |
| plus (1) | 28:18;31:10;46:20 | 36:19;37:11;38:20; | provisions (5) | rather (3) |
| 81:24 | preparations (1) | 48:9;49:22;51:7; | 77:13;107:17; | 9:1,6;80:19 |
| pm (1) | 47:12 | 55:2;86:24;95:18; | 113:12,13,13 | ratio (4) |
| 133:25 | PREPARATORY (8) | 112:5,25;122:5 | proximity (1) | $59: 2,8,11,15$ |
| point (19) | 84:23;85:5,8,25; | professional (5) | 35:14 | rationale (2) |
| $10: 17 ; 24: 7,8,13$ | $92: 5,8,12,15$ | $16: 12 ; 19: 23 ; 20: 2$ | public (17) | $21: 12 ; 126: 24$ |
| $31: 11 ; 56: 8 ; 67: 24$ | prepare (3) | $93: 18 ; 123: 2$ | $16: 23 ; 21: 23 ; 22: 17$ | reach (4) |
| 74:10;78:4,8;99:7; | 28:19;29:14;45:14 | pro-forma (1) | 24:18;25:13;31:9; | 36:12;60:5;62:10; |
| 103:4,21;104:20; | prepared (1) | 75:17 | 43:14;48:11,12; | 68:16 |
| 105:1;106:11,11; | 133:11 | program (17) | 69:20;86:4;115:3,7; | reached (1) |
| 122:24;125:7 | present (18) | 7:24;9:2,17;18:4; | 116:10;120:22; | 37:3 |
| points (1) | 5:16;6:22;18:14; | 30:14;32:2;34:3,5; | 121:12;128:13 | Read (1) |
| 79:18 | 26:16;28:14;31:8; | 40:19;83:3,6;84:6; | publicly (2) | $55: 21$ |
| policies (1) | 44:22;50:8;64:21; | 94:4;97:7;101:12; | 82:25;116:8 | readily (1) |
| 90:1 | 85:2;93:24;96:15; | 103:12,19 | pull- (1) | 95:8 |
| POLK (6) | 105:20;115:11; | programs (3) | 61:12 | readiness (1) |
| 127:15,17,22,24; | 119:20;120:15; | 30:19;31:24;33:18 | purchase (1) | 100:2 |
| 128:13,17 | 127:6,19 | Project (3) | 103:19 | reading (5) |
| polled (1) | presentation (6) | 31:25;32:2;38:24 | purchased (1) | $7: 3 ; 39: 13 ; 55: 14,$ |
| 49:6 | $8: 15 ; 19: 9 ; 28: 1,5 ;$ $59: 20 ; 71: 19$ | projected (13) | 39:11 | 20;132:16 |
| population (16) | 59:20;71:19 | 36:17;57:19,23; | push (1) | ready (7) |
| 29:13;30:24,24; | presented (2) | 58:9;62:16;63:7,8, | 84:13 | 20:22;88:6;98:6; |
| 35:12,14;37:14; | 28:15;93:12 | 11;64:13;68:24;69:7; | put (7) | 119:14;122:13; |
| 43:17,19,20,21;45:2, | president (1) | 73:6;75:4 | 9:1;36:9;40:1; | 128:19;129:8 |
| 3,7,10,13;118:20 | 42:19 | projecting (2) | 56:3;68:6;113:17; | real (1) |
| pose (1) | pretty (6) | 63:12,13 | $116: 11$ | $124: 23$ |
| 50:1 | 32:19;64:14;95:5 | projection (5) | putting (1) | realize (2) |
| position (4) | 105:19;117:18; | 56:19,21,25;57:2; | 8:17 | 117:10;128:25 |
| 44:23;101:1,19; | 119:13 | 61:24 | puzzle (1) | realized (1) |
| 109:9 | previously (5) | projections (4) | 100:21 | 50:25 |
| positions (4) $100: 25 ; 101: 7,20$ | $\begin{aligned} & 14: 14 ; 15: 14 ; 17: 20, \\ & 25: 51: 10 \end{aligned}$ | $\begin{aligned} & 56: 17 ; 73: 3 ; 74: 16 ; \\ & 83: 12 \end{aligned}$ |  | realizing (1) |
| $\begin{aligned} & 100: 25 ; 101: 7,20 ; \\ & 111: 7 \end{aligned}$ | $\begin{gathered} 25 ; 51: 10 \\ \text { principal (16) } \end{gathered}$ | 83:12 <br> Promise (1) | Q | $\begin{aligned} & 52: 16 \\ & \text { really (36) } \end{aligned}$ |
| positive (5) | 10:16;14:13,18; | Proni:25 | qualifications (1) | 5:23;6:10;7:20,25; |
| 25:16;35:14;68:24; | 15:17,18,22,23;16:4; | proper (1) | $60: 13$ | $8: 22 ; 9: 6 ; 23: 22 ; 24: 5$ |
| 75:18;78:16 | 27:25;100:16; | 117:18 | qualified (2) | $7 ; 32: 20 ; 39: 7 ; 42: 1$ |


| 46:5;49:24;52:8,14; | re-engineering (1) | 70:12 | 109:9 | 7:17,20,25;8:2,9 |
| :---: | :---: | :---: | :---: | :---: |
| 4:11;66:4; | 32:15 | re | res | 6:10:3:13:7;16:6 |
| 96:5,8;97:4,14,22,23, | re-estab |  |  | 0:21;21:1;23:18,2 |
| 24,25;101:11;105:20, | 36:11 | repo | res | 4:16,17,21;26:17; |
| 22,25;106:20,22; | referen | ,23 | 69:25;115:14 | 27:4,15,16;28:23 |
| 107:2;112:6;113:16 | 102:10 | reporting | resolved (5) | 29:6;30:6;35:6; |
| eason (8) | referral | 39:9 | 69:24;70:1,14,17 | 36:13;47:19,21 |
| 14:12;21:14;37:3 | 103:9 | report | 20 | 50:15;53:14;56:5,10; |
| 50:7;51:3;89:21; | referrin | 29:23 | res | 58:8,18;59:17;60:1; |
| 95:24;130:22 | 1 | pre | 4;86 | 61:8,15;62:5;63:13 |
| reasonable (8) | regard | 31:3 | resources (6) | 65:2;66:7,14,19; |
| 12:13;18:7;56 | 37:15;49 | Representa | 9:1,9;39:13;40:13; | 67:11,14;69:9;71:10 |
| 91:13;126:21 | regarding | 5:3,8;13:18,23; | 54:13;116:25 | 13;74:12;78:6,22; |
| 127:10;130:12,16 | 74:22 | 8:20,25;26:21;27 | respect (1) | 80:21;81:16,21; |
| reasoning (1) | rega | ;92:14,22 | 36:16 | 82:21;86:10,12;91:3 |
| 122:21 | 23:15 | 120:2,6;127:24; | respectful | 92:21,24;104:6,10; |
| reasons (11) | Reginal | 128:4 | 121:2 | 106:8;107:12;113:3, |
| 17:14;19:15;25:12; | 4:22 | request | respond (2) | 20;122:9,12;123:23; |
| 26:4;37:14;82 | region | 3:16;4:16, | :17;82: | 125:12;131:11; |
| 92:2;93:16;95: | 30:17 | 21;11:1,2,9,16,20 | response | 132:21,24;133:4,23 |
| 121:9;126:19 | regs (1) | 13:5,11,20;14:13 | 118:10 | rigorous (3) |
| re-authorize (1) | 117:12 | 16:25;17:15,16,19 | responses | 5:25;8:23;28:18 |
| 24:11 | regular | 18:7,9,12,23;25:3,7, | 12:1,4;91:3;118:7; | RISE (1) |
| rebuild (1) | 62:21;97:22;100:3 | 14,19,22;26:9,22; | 126:16;130:7,8 | 55:13 |
| 96:6 | 123:10 | 28:11,14;38:7,10 | responsibilities (3) | river (1) |
| receive | regulation | 40:24;41:8;55:24 | 99:12;100:3,18 | 29:3 |
| 5:9;13:24 | 14:17;91: | 69:23;71:21;72:1 | responsible (3) | road (1) |
| 27:3;85:13;92:23 | reiterate | 73:9;74:9;76:3,6; | 3:15;51:15;109:19 | 56:8 |
| 120:7 | 38:12 | 77:12;78:7;80:18 | rest (1) | roadblock (1) |
| received | related (1) | 82:14;83:3,10;84:22; | 62:24 | 06:25 |
| 35:3 | 114:8 | 85:1,9;90:18,20,24; | restructure | ROBERTS (15) |
| receiving | relates | 91:7,12,15,19;92:4,7, | 39:2;57:12 | :13,18,19;6:15 |
| 22:22 | 5:17;98: | 8,17,19,113:14; | restructured | $4 ; 7: 9,17 ; 8: 10,15$ |
| recent | relating (1) | 115:24;117:16,23 | 39:1 | 9:13,21,24;10:1,9,13 |
| 29:24 | 95:12 | 118:4,17,23,23; | resubmission (2) | robotics (1) |
| recently | relations | 119:3,4,7,16,19 | 122:3,4 | 68:9 |
| 107:1 | 67:15 | 120:4,16,25;121:4, | result (4) | robust (3) |
| recogn | relative | 21,25;122:7;125:15; | 12:8;35:5;50:13; | 94:4;95:10;97:7 |
| 14:9; | - 3 | 126:1,5,20,24;127:5, | 132:1 | Rock (26) |
| recognized (10) | relocate | 10,14,17;128:1; | retain (3) | 6,11;9:15;13:6,9, |
| 4:21;13:10;31 | 39:6 | 129:22,24;130:5,12, | 40:10;100:11,17 | 13,16,19;28:25;29:4 |
| 14,16;85:22;92:9 | remain | 15,18,21,25;131:3,9 | return (3) | 34:11,12;45:9;46:12 |
| 93:6;120:15;128:11 | 37:7;41: | requested (2) | 38:6;39:21;59:24 | 3;47:5;84:23;85:1, |
| recommendation (1) | remainder | 113:3;119:7 | returning (1) | ,8,24;86:18;87:8; |
| 116:16 | 124:5,9 | requesting (6) | 62:7 | 103:4;104:13,25 |
| recommended (1) | remaining | 7:15;14:24;96:10 | review | Rock/central (1) |
| 77:23 | 16:23;42:5;70:10 | 97:5;112:12;131:16 | $4 \cdot 5$ | 47:6 |
| record (20) | 83:11;115:6;116:6; | requests (4) | reviewed (2) | Rogers (67) |
| 3:17;12:1; | 118:13 | 23:10;35:3;118:20; | 76:13;118:25 | 8:6,7,11;12:15,1 |
| 27:13;42:17;44:24; | remember (3) | 126:21 | reviewing (1) | 17:4,23,24;21:7,8,9; |
| 51:22;68:14;74:18; | 21:21;111:15 | require | 87:16 | 25:25;26:1;55:22,23; |
| 82:22;84:5;85:22; | 112:7 |  | revision | 56:9;57:4,15;64:23, |
| 91:3;93:6;114:15; | remodeling | required (4) | 3:8 | 24,25;66:2,4,7,12,15 |
| 118:7;120:14; | 56:7;5 | :4;70:6;93 | revocation | 18,20,24;67:6,9;69:3 |
| 125:16;126:15 | remoldi | 97 | 3:8 | 4;77:20;78:3,11; |
| 128:10 | 54:25 | requirement (4) | rich (1) | 80:13,17,21,23; |
| recorded (1) | remote (2) | 87:5;98:24;99:1; | 37:24 | 81:12,17;83:15,16 |
| 3:21 | 107:9;114:2 | 112:17 | rid (1) | 88:11,12;90:21; |
| recording (1) | remove (1) | requirements (5) | 8:12 | 91:22,23;107:23,24; |
| 130:7 | 122:23 | 67:2;87:19;89:23; | riding (1) | 114:3,4,6,8,12,15,17 |
| reduced (5) | renewal (3) | 98:16;99:8 | 44:4 | 118:16,17;126:4,7; |
| $30: 23 ; 37: 16 ; 44: 14 ;$ $94 \cdot 10,20$ | $3: 8 ; 72: 12 ; 125: 6$ | requires (4) | right (79) | $127: 1,2 ; 129: 25$ |
| 94:10,20 | renewals (1) | 7:24;9:4;54:24; | $4: 14 ; 5: 22 ; 6: 25$ | 130:17,18 |


| role (8) | 91:16;94:10;133:13 | 79:14 | 37:25;38:20 | sheet (4) |
| :---: | :---: | :---: | :---: | :---: |
| 94:8,17;97:8; | scheduled (2) | scores (3) | sent (1) | 12:1;17:11;63:5; |
| 110:9,11,14,19; | 133:3,4 | 29:24;30:9;51: | 133:1 | 94:15 |
| 128:22 | schedu | Scott (3) | separate | sheets (2) |
| roles (2) | 25:23;39:3;94 | 114:18,20,20 | 15:23;17:21;46:13 | 11:20;25:9 |
| 65:22;109:16 | scheduling (1) | seasoned (1) | 77:8 | Sherwood/North (1) |
| rolled (1) | 97:11 | 16:15 | separated (1) | 29:4 |
| 73:11 | Scholars (1) | seats (2) | 15:16 | shop (1) |
| rollout (1) | 41:11 | 6:6;73:21 | separately (1) | 34:13 |
| 73:23 | SCHOOL (137) | Second (39) | 77:9 | short (2) |
| room (4) | 4:16,17,20;5:1,4 | 4:8;11:8,10,12 | serve (18) | 19:18;89:12 |
| 16:22;55:4;108:18; | 25;6:4;7:5,6,23;8:9, | 17:4,6;25:1,3;44:1; | 5:2,21;8:1;12:11; | show (3) |
| 110:3 | 21,25;9:4,20;12:18; | 45:9;46:6,22;53:10, | 13:17;14:10;18:19; | 69:7;78:15;101:2 |
| route (1) | 13:5;14:19;18:9,10, | 19;63:17;78:1,2,7; | 26:19;29:14;31:4; | showing (7) |
| 114:24 | 13,18,20;19:11,14, | 79:8;80:2,3,7,20; | 41:3;85:6;92:13; | 63:6,9;69:22;75:8, |
| routes (1) | 16,24,25;20:4,9; | 81:5;82:15;87:3; | 119:25;121:24; | 18;81:13,14 |
| 9:18 | 21:17;22:10,17,21; | 90:21,22,24;103:1; | 124:13,17;127:23 | shown (1) |
| routine (2) | 23:17;26:9;27:24; | 117:24,25;126:8,9; | served (2) | 68:14 |
| 127:10;130:25 | 29:2,25;31:2;32:1,5; | 129:25;130:1;132:9, | 14:20;28: | side (21) |
| row (1) | 34:5,11,12,14;35:4, | 10;133:19 | serves (1) | 6:19,19;10:21,21; |
| 23:6 | 13,23;36:1;37:8,9; | secondary (1) | 12:23 | 15:2,2;20:20,20 |
| RTI (1) | 38:1;39:6;40:3;41:1, | 29:7 | service (6) | 29:3;76:22,22,24,24; |
| 123:16 | 10;42:5;43:4,14; | secretary (1) | 9:23;33:14;100:19 | 88:4,4;90:15,15; |
| rule (1) | 45:8,16,17;47:21,25; | 51:24 | 103:11;106:9;125:2 | 96:25,25;122:11,11 |
| 41:7 | 49:14,15;52:3;53:13; | section (3) | services (8) | signed (2) |
| rules (9) | 56:6;57:22;59:24; | 58:13;86:15 | 34:6;43:3;53:16; | 24:18;38:5 |
| 87:3;91:21;111:19 | 60:2;67:1,15,22;68:5, | 131:15 | 97:6;98:1;108:3; | significant (1) |
| 113:18;117:12; | 21;69:20;73:22;76:5; | sections (2) | 110:18;125:3 | 62:22 |
| 131:4,10,12,15 | 84:22;86:4,10,22; | 58:12;63:18 | serving (7) | silence (11) |
| run (2) | 87:1;89:8,24;92:4,5, | sectors (2) | 29:8,9;41:1;44:25; | 3:6;12:2;17:12; |
| 54:16, | 9,12,15;93:8,13,14, | 96:4;105: | 124:17;125:9;128:22 | 25:10;45:4;76:18; |
| running (2) | 17,19,25;94:1,4; | seeing (5) | session (2) | 82:23;91:9;118:8; |
| 103:5;112:13 | 95:12,14,15,17,22; | 10:23;44:20;51:16; | 104:20,21 | 126:17;130:9 |
| S | $\begin{aligned} & 96: 2,12,22 ; 97: 25 ; \\ & 100: 7,15,16 ; 101: 1 \end{aligned}$ | (54:22;66:16 | set (5) | $\begin{gathered} \text { similar (1) } \\ 118: 20 \end{gathered}$ |
|  | 14;102:24;103:7,11; | 116:19;122: | 51:15;82:1 | similarly (1) |
| safe (1) | 104:4,16;109:22; | seeking (4) | sets (1) | 20:9 |
| 121:18 | 112:13;114:24; | 41:7;87:4;88:19 | 51:2 | simple (1) |
| salaries (2) | 115:7,17;118:25; | 124:5 | set-up (1) | 57:12 |
| 63:2;92:2 | 119:3,8,16;123:8; | seem (2) | 52:15 | simply (1) |
| Salary (8) | 124:9,22;126:24; | 48:15;108:2 | seven (9) | 122:1 |
| 86:19;87:2,7,16, | 127:14;128:24; | seemed (2) | 31:15;58:15,19,20 | single (1) |
| 19;89:18,22;91:16 | 129:1;131:3 | 48:14;130:2 | 59:13;63:22;96:1; | 103:10 |
| Same (26) | schoolers (1) | seems (6) | 104:9;105:4 | site (3) |
| 13:1;20:5,8;26:1,4; | 33:5 | 37:15;43:6;49:25; | several (14) | 59:12;108:19 |
| 52:19,19,20;53:2; | schools (37) | 83:24;119:3;130:16 | 14:20,20,21;16: | 109:3 |
| 54:8,8,10;57:24; | 14:20;20:7;21:22, | selection (1) | 26:25;36:24;37:12 | sitting (2) |
| 58:13,22;59:11,16; $61 \cdot 2 \cdot 63 \cdot 9 \cdot 92 \cdot 1$. | 23;25:16,24;29:23; | 108:20 | 13,14;53:13;65:8; | 55:6;108:25 |
| 61:2;63:9;92:1; | 30:1,5;31:6,15,18,19; | sell (1) | 70:24;131:18,18 | situated (1) |
| 102:6;105:9;108:23; | 32:25;33:15;34:1; | 33:20 | Shaking (10) | 44:12 |
| 109:4;121:16;130:22 | 41:25;46:11;67:17, | semester (4) | 6:19;10:21;15:2; | situation (6) |
| satisfied (1) | 18,18,20;68:2;83:24; | 37:24;38:13;51:10; | 20:20;76:22,24;88:4; | 36:14;38:16;52 |
| 118:13 | 107:16;109:14,15; | 53:19 | 90:15;96:25;122:11 | 79:10;86:17;110:17 |
| savings (2) | 114:21;119:13; | senior (1) | shall (8) | $\boldsymbol{s i x}(3)$ |
| 12:20;69:10 | 120:23;121:13; | 115:9 | 5:11;14:1;19:3; | 92:7;93:20,24 |
| saw (1) | 128:13;131:13,18,18, | seniors (1) | 27:5;85:15;92:25; | Size (9) |
| 83:25 | 20,21 | 115:10 | 120:9;128:6 | 95:22;100:4 |
| saying (7) | school's (1) | sense (5) | share (3) | $109: 25 ; 110: 10,16$ |
| $\begin{aligned} & 50: 6 ; 59: 18 ; 63: 1 ; \\ & 79: 8: 81: 17.20: 108: 6 \end{aligned}$ | $86: 16$ | $\begin{aligned} & \text { 83:17,20;99:21; } \\ & \text { 109:8:110:20 } \end{aligned}$ | $34: 9,19 ; 69: 18$ | $113: 20 ; 131: 3,9,12$ |
| schedule (12) | 30:15;32:6;33:3; | sense/best (1) | chared $123: 2$ | 62:13 |
| 23:16;24:6;86:20; | 39:14;51:6 | 115:1 | Sharon (1) | skills (2) |
| 87:2,5,6,7;89:19,22; | score (1) | sensitive (2) | 3:22 | 103:18,20 |


| slide (1) | sounds (3) | 28:10;30:11;41:9; | 99:22;117:6 | strategy (2) |
| :---: | :---: | :---: | :---: | :---: |
| 39:22 | 64:13;117:17; | 43:4,10,13,18,22,24; | state (37) | 12:14;127:11 |
| SLOCUM (15) | 118:15 | 44:6,11;45:9,17; | 3:17;26:18;27:12; | strength (2) |
| 120:17,21;122:14, | SOUTHEAST (8) | 47:25;56:1,2;59:16; | 30:1,11;31:2,18,20; | 33:8;101:2 |
| 20,23;124:13,16,20; | 92:5,8,12,15;93:8; | 67:10,15,20;68:4,6,9; | 32:7,24,25;34:9; | strengthen (1) |
| 125:10,17,19,22,24; | 103:3;111:24;119:10 | 69:22;71:24;72:2; | 35:2;41:25;42:15,17; | 12:23 |
| 126:3,14 | SOUTHWEST (5) | 78:21 | 44:12,23;45:8,16,19; | strides (1) |
| small (10) | 13:6,9,13,16,19 | stability (1) | 48:25;51:21;54:23; | 36:22 |
| 6:1;45:11;49:12; | Space (13) | 36:10 | 55:1,7;67:2;70:2; | strong (4) |
| 52:3;68:5;109:25; | 32:2,4;57:13 | staff (48) | 82:25;85:3,21;89:23; | 30:14;31:10;39:20; |
| 115:12;118:18; | 109:20;122:24 | 20:10;38:19;40:10 | 93:5;104:25;113:22; | 94:13 |
| 119:3,8 | 123:2,5,7,12,15,19, | 45:10;53:21;54:1; | 120:14;128:9 | stronger (2) |
| smaller (3) | 124:23;126:24 | 55:13,16;57:23,25 | stated (2) | 101:11;103: |
| 48:2;68:8;80:10 | spaces (1) | 58:4,10,17,22,25; | 17:25;59:19 | structure (9) |
| SMITH (12) | 125:5 | 59:3,5;61:19,22,24; | state-required (2) | 28:22;37:20;51:8, |
| 18:10,13,21;19:12; | speak (15) | 62:23;63:8,10,13,24; | 89:4;90:11 | 9,19;52:6;60:19,22; |
| 20:4;23:17;25:16; | 3:18;10:16;20:19 | 64:21;65:8,8;74:19, | States (1) | 117:5 |
| 128:16,16,20;129:9, | 26:25;27:12;28:5; | 20;75:4,9,12;79:12; | 31:21 | structured (4) |
| 16 | 42:22;43:1,5;44:19; | 86:3,23;100:5;101:6, | stating (2) | 43:12;49:22,24; |
| smooth (1) | 48:20;88:3;96:24; | 8,21,21,22;108:12; | 25:12;57:20 | 57:11 |
| 55:11 | 105:17;115:16 | 112:18,18;118:14; | status (3) | structures (3) |
| social (1) | SPEAKERS (4) | 131:16,25 | 7:4,5;60:11 | 8:18,24;37:22 |
| 102:17 | 27:8;93:3;120:11 | staffing (5) | statute (2) | struggle (1) |
| social/ (1) | 128:8 | 40:9;59:7;63:2 | 96:1,17 | 51:4 |
| 97:20 | speaking (12) | 74:25;83:12 | statutes (1) | struggles (1) |
| social/emotional (2) | 3:16;5:8;13:23; | stakeholders (1) | 115:24 | 49:25 |
| 94:9;102:10 | 19:1;27:2;50:9; | 38:17 | stay (5) | student (16) |
| socio/emotional (1) | 62:20;85:12;92:2 | stand (12) | 9:16;52:18,22 | 16:11;22:13;29:13; |
| 103:18 | 120:6,13;128:4 | 5:9,20;13:24;19:2 | 76:4;78:16 | 35:12;37:14;43:3,20, |
| solar (1) | special (5) | 27:3;50:21;57:8; | stayed (1) | 20;51:11;57:19;83:4; |
| 32:9 | 34:4;37:17;63:25 | 76:14;85:13;92:23; | 52:3 | 87:21;94:15;98:2; |
| sole (1) | 64:4;123:17 | 120:7;128:5 | staying (1) | 115:13;118:19 |
| 16:7 | Specialist (8) | standalone (1) | 52:23 | student-focused (1) |
| solid (2) | 95:2;108:2,7,9; | 51:5 | steadily (1) | 40:5 |
| 84:5;124:25 | 110:7;111:4;112:22; | standards (21) | 30:25 | students (139) |
| solutions (2) | 113:12 | 17:21;39:9;48:25; | steady (1) | 5:2;6:8;8:19; |
| 34:10;36:16 | specific (2) | 50:23,24;51:1,2,15; | 34:21 | 13:17;18:19;24:1; |
| so-many (1) | 98:16,22 | 54:23;55:1,7;69:13, | STEM (8) | 26:20;28:18;29:12, |
| 99:1 | specifically (3) | 14,23;84:9;111:11, | 29:16;31:22;32:7 | 15,18;30:4,15,20; |
| somebody (4) | 81:10;105:16; | 18;128:23;131:14; | 8,21,22;40:6;49:15 | 31:8,9,12,19;32:3,5, |
| 58:1;95:20;109:24; | 112:21 | 132:2,18 | STEMscopes (1) | 9,24;33:12,17;34:3, |
| 110:10 | spend (2) | standing (2) | 39:14 | 10,23;37:22;38:4,5, |
| someone (8) | 7:20;106:19 | 16:5;47:11 | STEM-trained (1) | 23;39:16,21;40:6,8; |
| 15:23;40:12;70:20; | spent (1) | standpoint (1) | 35:18 | 41:2;42:7;44:7,14; |
| 79:23;98:21;100:22; | 36:8 | 86:7 | step (2) | 45:6;47:16;48:17,21; |
| 107:18;109:13 | spite (1) | start (35) | 51:25;55:2 | 49:3,11,13;50:1; |
| Sometime (2) | 36:21 | 6:23;7:1;12:3 | stepped (2) | 51:20;53:2;54:22; |
| 46:14;98:25 | split (5) | 15:5;19:20,22,24; | 16:21;36:1 | 56:20;57:21;58:3,18, |
| sometimes (2) | 52:21;94:7,17; | 20:8,13,15,17;21:1, | still (26) | 23,25;59:10,13,14, |
| 68:2;105:10 | 97:7;99:9 | 20;22:7,22;23:3,6; | 9:22;12:16;41:17 | 19,22,23;60:5;61:14; |
| son (1) | splitting (1) | 25:12,15,23;27:17, | 51:17;52:19,23; | 62:6,14,19;63:7,21, |
| 52:4 | 98:18 | 19;45:23,25;62:9; | 53:17;54:7,8,10; | 22;64:2;66:21;68:5; |
| soon (1) | sponsor (2) | 73:13;78:19;93:15; | 55:4;62:17,17;63:19; | 72:1;73:19,21;74:1; |
| 86:25 | 31:6;32:7 | 94:2,2;98:11;104:14; | 70:10,12;79:2;81:21; | 77:14;78:17,22;85:6; |
| sorry (6) | sponsoring (2) | 105:3;107:14;118:10 | 89:25;90:1;96:21; | 92:13;93:20,23;94:5, |
| 11:23;45:5;46:23; | 41:10;71:25 | started (13) | 97:6;104:18,22; | 9,12,14;95:3,6,6,10; |
| 57:10;90:5;112:22 | sports (1) | 7:7,8,9;8:16;38:13, | 108:22;109:2 | 97:6,6,15,17,21,23; |
| sort (1) | 30:16 | 15;40:14;42:5,16; | stop (2) | 98:1;99:21;100:2,9, |
| 20:7 | spot (1) | 46:11;47:5;70:24; | 6:10;7:16 | 19;102:9,11,14,17, |
| sound (2) | 42:5 | 86:22 | straightened (1) | 22;103:8,9,17,23; |
| 71:11;113:1 | spread (1) | starting (4) | 117:20 | 108:5,15;109:21; |
| sounded (2) | 117:18 | 20:5,8;23:14;24:9 | strategies (1) | 110:6,18;113:20; |
| 72:8;80:9 | Springdale (27) | starts (2) | 40:4 | 115:12,18;117:8; |



| 6:2;14:16;15:14; | turn (1) | 3:13;24:18;36:3, | 36:11;70:14;87:15 | 119:4;128:20,21; |
| :---: | :---: | :---: | :---: | :---: |
| 34:4,6;41:23;42:10; | 66:8 | 15;38:1;47:10;51:25; | VIRTUAL (13) | 129:5;131:14,15,16, |
| 50:5;51:19;52:9,13, | turnaround (1) | 53:22,25;57:13;63:9; | 119:17,20,25 | 21 |
| 13,17;53:1;60:21; | 40:4 | 67:10;71:18,22; | 20:2;121:7,13 | waivers (29) |
| 83:10,17,17,23; | turnout | 74:20;77:16;78:9,19; | 123:8;127:15,18,22, | 17:22;23:3;41:5,6; |
| 117:11;131:17; | 38:18 | 80:22;84:9;86:6; | 25;128:13,18 | 72:3;75:21,22,23; |
| 132:17 | tutorials | 88:24;89:14;95:23; | virtually (3) | 76:3,6,8,9,10;77:6,6, |
| transitional (1) | 123:16 | 98:22;99:9;100:25; | 107:13,18;123:1 | 15;86:25;93:10;97:5; |
| 38:20 | twice (1) | 104:18,25;105:4; | visit (2) | 107:17;111:7;112:1, |
| transitioning (1) | 103:16 | 108:19;109:3; | 34:16;40:1 | 8;113:2,11;114:9; |
| 89:9 | two (27) | 110:11;133:13 | visiting (1) | 116:4;119:7;131:17 |
| transitions (1) | 8:25;22:11;23:9; | upcoming (2) | 55:3 | walk (2) |
| 83:6 | 28:24;29:8;31:17; | 125:6;132:25 | visits (2) | 108:23;109:5 |
| transparent (1) | 43:15;46:5,15;48:12, | update (4) | 33:12,13 | walked (1) |
| 65:22 | 14,17;51:13;55:19; | 64:21;89:4;91:16; | voice (3) | 55:4 |
| transport (1) | 58:13,22;75:6,13,14; | 133:7 | 105:25;106:7,2 | WALTER (11) |
| 9:17 | 98:14,20;101:2,22; | updated (1) | voices (1) | 86:2,3,12,14; |
| transportation (7) | 105:16;106:5; | 132:3 | 96:8 | 87:14;89:12,16;90:5, |
| 6:7;9:11,14;44:3; | 113:10;119:12 | updates (2) | volume (1) | 7,10;91:8 |
| 46:8;47:14,15 | two-fold (1) | 109:23;117:1 | 110:8 | warrant (2) |
| traumatic (1) | 99:24 | Updating (1) | voluntarily ( | 110:9,10 |
| 103:24 | two-thirds | 125:20 | 28:11 | Warriors (1) |
| traveling (1) | 44:4 | upgraded (1) | volunteer (1) | 93:21 |
| 104:15 | type (2) | 39:12 | 33:14 | Washington (2) |
| trenches (1) | 58:7;112:10 | upgrades (1) | vote (7) | 31:16;35:24 |
| $55: 19$ | typically (2) | 40:14 | 70:2;82:17;83:2 | watching (1) |
| trend (5) | 105:18;109:19 | upper (3) | 107:8,19;130:5 | 33:5 |
| $63: 15,17,25 ; 64: 6,7$ <br> trending (1) | $\mathbf{U}$ | 39:7;50:22;51:6 | 132:14 | Way (21) $31: 25: 32: 2,1$ |
| 69:8 | U | $66: 8$ | $12: 5,10,16,22$ | $34: 1 ; 35: 16 ; 40: 6$ |
| trends (1) | UALR (1) | use (4) | :1;17:15,19,24 | 43:11;52:23;56:4; |
| 16:11 | 32:2 | 42:24;99:10,10 | 18:2,6;25:14,18,22 | 57:7,10;68:17;69:9; |
| tricky (1) | UNANIMOUS (13) | 109:15 | 26:1,4;83:9,16,23; | 79:14;88:20;100:6,8; |
| 129:14 | 4:12;11:14;17:8; | used (1) | 84:2;91:11,15,19,23; | 101:25;103:22; |
| tried (2) | 25:5;82:19;91:1; | 66:15 | 92:1;118:12,17,22, | 107:22;117:6 |
| 46:19;105:22 | 118:2;126:11;130:3, | using (1) | 23;119:2,6;126:20, | ways (3) |
| trip (1) | 5;132:12,13;133:22 | 51:18 | 23;127:2,5,9;130:11, | 100:11;108:13; |
| 32:13 | uncomfortable (1) | usually (1) | 15,18,21,24 | 115:19 |
| Tripp (2) | 62:18 | 59:9 | votes (2) | wearing (1) |
| 86:3;87:14 | under (6) | utilize (4) | 82:22,25 | 55:20 |
| true (1) | 11:2;34:23;53:11; | 38:21;65:14;95: | voting (4) | website (4) |
| 122:5 | 86:19;89:19;106:14 | 108:14 | 11:20,25;17:11 | 3:25;88:19,21;89:5 |
| trust (1) | undergoes (1) |  | 25:9 | websites (1) |
| $\begin{gathered} 38: 3 \\ \text { trustees } \end{gathered}$ | $16: 12$ | V | W | $\begin{gathered} 40: 1 \\ \text { week (8) } \end{gathered}$ |
| 42:20;51:24;52:12 | 46:14 | valuable (1) |  | 20:5,15,16,17 |
| truth (24) | uniform (3) | 37:2 | waiting (1) | 23:7;53:23;103:17, |
| 5:11,11,12;14:1,1, | 20:8;25:15;93:13 | variety (4) | 2:2 | 17 |
| 2;19:4,4,4;27:6,6,7; | unique (1) | 24:1;95:21;109:16; | wait-list (1) | weekly (1) |
| $85: 15,15,16 ; 93: 1,1,2$ | $113: 14$ | 115:17 | 34:24 | 16:10 |
| $120: 9,9,10 ; 128: 7,7,7$ | uniquely (1) | vary (1) | waive (1) | weeks (2) |
| try (12) | 44:11 | 23:4 | 99:7 | 68:9;93:20 |
| 19:18;23:15;38:19; | unitary | verbal (2) | waiver (46) | welcome (2) |
| 59:15;68:16;96:3,5, | 7:4,5 | 85:20;132:19 | 14:13,14,15,23 | 3:4;103:7 |
| 8;103:1,21;106:22; | United (1) | versus (1) | 15:13,16;17:16,20; | welcoming (1) |
| 120:19 | 31:20 | 9:3 | 18:3;19:13;21:20,22; | $121: 18$ |
| trying (17) | university (2) | veteran (1) | 22:2,7,19,22,23; | well-rounded (1) |
| 68:4;86:24;87:23 | $35: 15 ; 124: 21$ | $99: 10$ | $23: 13 ; 86: 19,24 ; 87: 4$ | 30:20 |
| 89:4;95:9;96:5; | unknowns (2) | viewing (1) | $18 ; 88: 18 ; 89: 21 ;$ | weren't (5) |
| 99:14;100:6;103:11; | 79:10,20 | 3:20 | 90:18,19,24;91:20 | 16:22;21:16;69:6; |
| 105:25;111:17; | unless (1) | violation (1) | 24;92:20;93:16;94:7; | 112:2;116:2 |
| 113:16,21,21;115:19; | 133:12 | 128:24 | 96:10;98:14;99:7; | West (6) |
| 121:2,3 | up (34) | Virginia (3) | 104:4;107:6;108:10; | 27:24;28:25;29:1, |


| 2;31:14,17 | 30:13;31:3;34:5,9; | 19;93:14,15,17,19, | 14 (1) | 2015 (3) |
| :---: | :---: | :---: | :---: | :---: |
| Weston (2) | 35:15;36:1,5;40:10, | 25;94:1;110:22; | 18:16 | 18:16;32:22; |
| 128:12,12 | 11,20;52:7;65:4; | 116:22;117:1; | 148 (1) | 119:23 |
| what's (14) | 67:5;68:6;70:13; | 118:25;124:9 | 38:4 | 2017 (2) |
| 38:3;46:24;52:10; | 79:15;89:10;95:15; | year-and-a- (1) | 15 (2) | 92:10;127:20 |
| 56:11;82:10;86:9; | 99:5;102:18;103:1, | 116:20 | 4:24;29:11 | 2018 (1) |
| 89:8;93:20;106:1,8; | 22;104:24;108:4; | year-by-year (3) | 15th (1) | 131:11 |
| 107:3,4;116:3; | 112:11;113:16; | 73:22;74:6,8 | 4:4 | 2019 (2) |
| 124:11 | 115:20 | year-end (1) | 16 (1) | 3:3;71:22 |
| whereas (2) | worked (5) | 64:12 | 116:3 | 2019-20 (1) |
| 108:17;110:4 | 39:1;70:13;83:20; | years (31) | 16\% (1) | 63:7 |
| WHEREUPON (1) | 89:3;102:24 | 14:21;23:5,5; | 45:7 | 2020-21 (1) |
| 74:17 | workers (1) | 24:12;29:11,24;33:9; | 16-dash (1) | 61:23 |
| whole (13) | 102:17 | 36:24;52:1;56:21,22; | 115:25 | 2021- (1) |
| 5:11;14:1;19:4; | workforce (1) | 58:13,22,24;59:15; | 178 (1) | 62:23 |
| 27:6;30:25;32:13,13, | 35:18 | 64:6;72:9,18;73:2,5, | 93:17 | 20-21 (2) |
| 14;81:19;85:15;93:1; | working (28) | 12;74:10,11,11;75:6, | 18 (2) | 57:18;58:9 |
| 120:9;128:7 | 12:12;29:20;30:5; | 13,14;81:2,11;99:1, | 111:2;119:23 | 2021-2022 (1) |
| who's (5) | 34:15,18;36:8;38:12; | 11 | 19 (1) | 61:18 |
| 3:13;40:13;60:12; | 39:14;46:2;52:10,11; |  | 127:20 | 2021-22 (1) |
| 101:18;104:23 | 53:17;55:7,8;67:14; | 1 | 190 (1) | 75:4 |
| who've (1) | 69:6;79:13;81:18; |  | 63:7 | 2022 (1) |
| 60:16 | 86:19,22;87:23; | 1 (3) | 19-20 (3) | 62:24 |
| wide-eyed (1) | 91:16;95:9;102:8; | 51:12;74:17; | 41:1;57:18;58:8 | 2022-(1) |
| 33:4 | 111:23;115:9,17; | 134:25 | 19th (1) | 75:4 |
| WiFi (1) | 118:15 | 10 (2) | 20:16 | 2024-25 (2) |
| 39:12 | world (1) | 101:22;129:4 | 1a1 (1) | 56:18;57:2 |
| Williams (1) | 66:8 | 100 (1) | 70:5 | 2030 (8) |
| 3:11 | worried (1) | 81:24 | 1-A6 (1) | 72:5,6,13,22;79:9, |
| willing (4) | 58:2 | 100\% (1) | 131:15 | 16,20;82:5 |
| 9:16;10:14;40:11; | worry (1) | 31:13 | 1st (3) | 21-22 (2) |
| 47:20 | 97:14 | 10-12 (2) | 51:13;87:11; | 61:23;75:10 |
| Wilson (40) | worst (1) | 18:19;19:16 | 124:10 | 22 (1) |
| 10:3,5;11:8,10; | 62:3 | 10th (2) |  | 97:15 |
| 12:25;13:1;15:11; | Worth (2) | 8:13;19:17 | 2 | 220 (1) |
| 17:1,5;18:5,6;21:2,4; | 18:18,21 | 11 (1) |  | 92:14 |
| 26:3,4;53:7,9;54:2, | wraparound (1) | 129:4 | 2 (1) | 23 (1) |
| 14;55:10;78:2;80:3, | 16:14 | 11:40 (1) | 51:12 | 75:5 |
| 20;84:1,2;88:15; | written (2) | 84:21 | 2,000 (2) | 23,000 (2) |
| 90:19;91:25;92:1; | 77:12;115:25 | 11:53 (1) | 32:23;33:13 | 43:21;44:3 |
| 113:5;117:15; | wrong (2) | 84:21 | 2,200 (1) | 23-24 (1) |
| 118:10,12;127:8,9; | 89:17;111:13 | 11th (1) | 34:24 | 75:5 |
| 129:21;130:23,24; |  | 8:13 | 2,700 (1) | 24\% (1) |
| 132:6;133:19 | Y | 12 (7) | 26:21 | 45:6 |
| withdraw (3) |  | 6:8;26:17;115:10; | 20 (12) | 24-24 (1) |
| 79:23;80:1,3 |  | 121:24,25;124:14; | 5:16;6:14;14:5,6; | 75:5 |
| withdrawn (2) | 65:2;114:12 | 129:4 | 19:8,12;27:14;42:23; | 24-25 (1) |
| 80:7;92:19 | year (81) | 12:49 (1) | 58:16;63:23;120:15; | 75:5 |
| within (8) | 6:7;19:14,21,22,24, | 133:25 | 128:11 | 25 (3) |
| 9:16;20:13;23:16; | 25;20:2,3;21:22; | 1240 (2) | 200 (9) | 3:3;59:10,11 |
| 83:14;100:7;101:21; | 22:8;23:9,10,11,11, | 23:3,10 | 33:12;57:1;60:5; | 255 (1) |
| 103:11;113:22 | 23;30:2;31:6,12; | 12th (1) | 62:4,5,8;66:7;81:21; | 63:9 |
| without (4) | 32:3,6,16,23;33:13, | 8:13 | 127:24 | 265 (1) |
| 46:20;58:3;60:3,3 | 16;35:5;36:8,17,18; | 13 (2) | 2004 (1) | 57:1 |
| won (1) | 37:1;38:6;39:19,22; | 13:14;28:9 | 26:17 | 27 (1) |
| 30:17 | 40:3;41:1,3;50:18, | 1-3 (1) | 2008 (1) | 92:10 |
| wonderful (2) | 23;51:5;52:17;54:21; | 50:22 | 85:3 | 28 (1) |
| 52:10;123:3 | 56:18,24,25;57:1; | 134 (6) | 2012 (1) | 59:10 |
| wondering (5) | 58:5,15,16;60:6;62:1, | 38:5;49:17;56:11; | 46:14 | 29 (7) |
| 50:12;66:24;67:10; | 24,25,25;63:8,18; | 59:18,22;66:9 | 2013 (1) | 63:8;75:8,10,13, |
| 98:20;102:13 | 64:2,3,8;66:16;68:20, | 13th (5) | 13:14 | 14;79:1;131:11 |
| work (30) | 23;69:8,9;73:16,16, | 20:14;22:7,23; | 2014 (1) | 2nd (2) |
| 9:12;29:14,18; | 24;74:2;75:11,11,15, | 23:15;93:15 | 4:24 | 51:13;124:10 |



