## In The Matter Of: BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION CHARTER AUTHORIZING PANEL

October 19, 2016

# Sharon Hill Court Reporting 4021 Robinwood Cr. 

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BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION CHARTER AUTHORIZING PANEL

October 19, 2016
8:30 A.M.

APPEARANCES
PANEL MEMBERS:

MS. DEBORAH COFFMAN
DR. MARK GOTCHER
MS. IVY PFEFFER
DR. ERIC SAUNDERS
MR. GREG ROGERS
MS. JENNIFER LIWO
MR. BOBBY LESTER
MS. STACY SMITH

## ALSO APPEARING:

MS. ALEXANDRA BOYD
MS. KELLY MCLAUGHLIN

ADE LEGAL COUNSEL:
MS. JENNIFER DAVIS
Chairman/Chief of Staff
Vice Chair/Deputy Commissioner Asst. Commissioner - HR/Educator Effectiveness \& Licensure
Asst. Commissioner - Fiscal \& Administrative Services
Asst. Commissioner - Fiscal \& Admin. Services
PLSB Attorney
Director of Federal Programs Interim Asst. Commissioner of Learning Services

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PROCEEDINGS
CHAIRPERSON COFFMAN: Good morning. I'll call the meeting to order for October 19, 2016, meeting of the Charter Authorizing Panel. I'd like to welcome everyone to the $A D E$ auditorium and ask you to please silence all electronic devices. The Charter Authorizing Panel oversees the authorization, renewal, revision, and revocation of charters. Today we will facilitate a fair and responsible hearing. I will ask that each person speaking please state your name and title for the record. I will ask that you continue to speak clearly into the microphone for the benefit of the Panel, the audience, and the viewing audience. The entire meeting is being livestreamed and recorded and will be posted on the $A D E$ website. In addition, our court reporter, Ms. Sharon Hill, will be providing a transcript of the meeting and it too will be posted on the ADE website.

All right. I have no Chair Report. Is there a report from any member of the Panel?

CONSENT AGENDA
CHAIRPERSON COFFMAN: Seeing none, we'll move to the Consent Agenda for the minutes and the 2017 meeting schedule. I'll accept a motion for approval.

DR. GOTCHER: Motion to approve consent.

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MS. SMITH: Second.
CHAIRPERSON COFFMAN: A motion by Dr. Gotcher, a second by Ms. Smith. Any questions? All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed? The motion carried.

A-1: REQUEST FOR OPEN-ENROLLMENT CHARTER SCHOOL AMENDMENTS: HAAS HALL ACADEMY, FAYETTEVILLE

CHAIRPERSON COFFMAN: Moving to the Action Item, Action Item 1, Ms. Boyd, you're recognized.

MS. BOYD: Madam Chair, on the Consent Agenda we also had a draft set of dates for your meetings for next year. Did y'all approve those?

CHAIRPERSON COFFMAN: We did.
MS. BOYD: Okay.
CHAIRPERSON COFFMAN: We're on a roll.
MS. BOYD: Super efficient. Okay. Don't let me slow you down. All right. Thank you.

The first agenda item you'll hear is Haas Hall has a request for an additional campus and Jennifer Davis can remind you of the hearing procedures before we get started with that.

CHAIRPERSON COFFMAN: We'll recognize Ms. Davis. MS. DAVIS: Good morning. Jennifer Davis, Staff

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Attorney for the Department. The procedures that you're going to follow today will be all persons with the exception of attorneys will need to be sworn in. The applicant will then have 20 minutes to present its presentation to you, followed by 20 minutes for opposition. After any opposition speaks, the applicant will then have an additional 5 minutes to rebut anything or make any final comments. You may then ask any questions of the applicant, of the Department, or of anyone else. And at that point you can either choose to make a decision today to vote for or disapprove their amendment or their request, and then if you choose to take it up at a later time you can do so as well. You also have a Google doc to mark your reasons for your vote.

CHAIRPERSON COFFMAN: Thank you very much. And, Ms. Davis, if you will check for public comment at the end of that time period.

Ms. Boyd.
MS. BOYD: Speaking for Haas Hall, to begin their presentation, we have Dr. Martin Schoppmeyer. CHAIRPERSON COFFMAN: If everyone that will be speaking on behalf of Haas Hall Academy and anyone speaking in opposition would please stand and raise your right hand. Do you swear or affirm the
testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY) CHAIRPERSON COFFMAN: All right. Dr. Schoppmeyer, you're recognized.
(COURT REPORTER'S NOTE: Haas Hall's PowerPoint presentation is available for viewing on the ADE website.)

DR. SCHOPPMEYER: I'm Martin Schoppmeyer; I'm the founder and superintendent of Haas Hall Academy. Our background, our mission, our vision is to insure that every scholar today is college bound. We're the number one ranked public high school in the state of Arkansas for the past five years. Niche picked us as the best school in 2016; Business Insider, 2015; we're number 19 in the nation; we're the only Gold Medal school in Arkansas for three consecutive years; ranked as America's most challenging schools with the Washington Post for four consecutive years; earned a letter grade of $A$ with a perfect score of 300 on two of the assessments by the state; and our school newspaper receive the state's top award at the Arkansas Scholastic Press Association conference for four consecutive years and they were recently inducted into the Hall of Fame.

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Here are some of the colleges our scholars have been accepted to over the past couple of years.

We have a campus in Fayetteville; we have a campus in Bentonville; our campus in Springdale will open up in the fall of 2017; and we'd like to also open up a campus in Rogers at the Lane Hotel in the fall of '17.

Population growth for this area is astronomical. In 2010, 123,800 students, 129,302 students projected for 2020 is 140,508 students. So you see positive growth in every part of the area: northwest Arkansas, Rogers, Bentonville. That requires more schools, more places to educate, and I think charter schools can help fill the void for that.

Twenty-two percent (22\%) of our scholars identify as non-white in our Haas Hall-Fayetteville campus; 28\% of our scholars identify as non-white in our Bentonville campus; $30 \%$ of our children identify as non-white in Fayetteville High; and 26\% of students identify as non-white in Bentonville High School. So we are more diverse than Bentonville and we're increasing the gap in Fayetteville.

We have a comprehensive outreach plan to encourage low income families to participate in our lottery system, to educate them about our programs,
and to get them excited about college. So we view it as an opportunity to educate, inspire, and bring those young men and women to our campus and get them in a system that's going to allow them to be successful.

We have a partnership with the Cisneros Center and that's going very well. We have a lot of good things going. We do a lot of community outreach; we're going to different events, the Latino Heritage Festival, the Salsa Festival, and there's a lot of interest from the community about Haas Hall Academy. And so we have people there that can translate, people that can talk to each other and make sure that it's a good fit for everybody. The goal is for them to take something away from our table and hopefully apply at a later time.

The Lane Hotel is in the heart -- I'm sorry -is in the heart of downtown Rogers. It was virtually abandoned over 15 years ago. It's the key element of a collaborative Rogers downtown revitalization process.

Lunchroom facilities will allow us to participate in a free and reduced lunch program. So this will be our first attempt to have a functioning kitchen that does participate in the free and reduced
lunch program.
Downtown Rogers is a safe environment. A lot of people walk, very friendly; it's convenient; there are a lot of nice things to do. We can take various fieldtrips. But I envision this being something where most of our kids ride or walk with their bikes every day.

We have -- we've talked to the Rogers school system superintendent, I met with Mary Ley from the Arkansas Arts Academy, I've talked to different local businesses throughout the area, and they're all thrilled about us coming and being a part of their home. And we all do things really well; we all do different things really well, and so I think that with the inclusion of Haas Hall we offer some things for other schools that they don't do and certainly they offer some things in their schools that we don't do. So the collaboration effort is going to be quite big. I think you're going to see some really neat stuff coming out of this. I was -- we were very pleased with the Rogers superintendent and how he thought -- I know he's new, but he also thought that we were just limited to what we wanted to think we could do. So I'm excited about that. I've talked to the Fayetteville superintendent; we have some things

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going on too. I've talked to Jared Cleveland a number of times. You're going to see some really good partnerships coming out from traditional and charter schools.

So we're here today to get a license and we've never been subjected to disciplinary actions, been classified as academic or fiscal distress, had our enrollment public charter school placed on probation, we haven't been revoked or suspended.

I'm going to turn the mic over now to Heather Holaway.

MS. HOLAWAY: Hey, I'm Heather Holaway and I am over admissions for Haas Hall Academy. I'm going to tell you a little bit about our lottery process and the changes we've instituted within the last couple of years.

First, though, let me touch on kind of what we're doing with advertising. That's more of my background and that's why I came to Haas Hall in the beginning was to help with the marketing. Right now, we're working on really increasing our visibility within the community. We're working with radio, we're working with print; we're doing anything and everything we can do as far as advertising to reach the largest amount of people in their space. And so
if you read the paper, great, but we realize there's a lot of people that don't do that. We're really working hard to maximize what we're doing within the community, as well as what we're putting out there so we can increase awareness about the school and also drive applications. Our application period opened in September and it will be open until February.

Our application form is online and that's something that we have chosen to do because it allows us an accountability within our own systems. It's something that you're able to access that at any time, any place on the web, or at any of our campuses. We realize that there are people without internet access, so this year we've actually instituted a program at our campuses to help people sign up online. They can come in, they can fill out their application right there at the front desk, and if they're interested in setting up an email we actually have a dedicated staff person that will help them with that. We also notate on there if a person doesn't have email or doesn't have access to the internet; we'll call them, we'll keep them up-to-date on everything that we're doing. At their time of application they either get an email, if they have email, or they get a printed piece of paper within
the campuses that tells them their lottery ID number, which is the way that we track our applications while still protecting the privacy of the child, as well as all of the important dates for the lottery process. They know when their kids can come to the school to shadow; they know when the lottery drawing will be; they know pretty much everything there is to know right when they make that first application. So if we don't see them again until the lottery drawing or after, they still have all of that information right there available. And, again, it is available online at all times.

Another thing that we've done to make sure that parents and children know exactly what's going on at all times with their lottery process is we've instituted this lottery identification tracker. The numbers that are assigned are all unique numbers. And if you'll notice on the presentation, Fayetteville, Bentonville and Springdale, we have a way for them to apply at one time using the guidelines that were outlined in the Best Practices webinar last spring. On that you'll notice that those numbers start with $F, B$ and $S$, and that helps us from just a tracking perspective. Every lottery ID number is unique and that's assigned to a kid per
campus. And so they could apply for Fayetteville, Bentonville and Springdale all at the same time and they have that information available a hundred percent of the time on the website. It is available at HaasHall.org.

Our shadow process is a really neat process. It's actually just started this week, and we are actually scheduling those online this year. If you call the campus and say, "Hey, I want my kid to shadow," that's totally fine; we'll schedule you online. But, again, it provides another layer of accountability for us. We're able to look at those; they're in a database, it's trackable; five, six people can access it and get the information they need from that. Within that shadow process what the kids do, they come to the school, they attend a full day of classes, they'll eat lunch with the kids, they go to PE -- I mean, it's a full day of actually attending class at the school and it's really neat. It gives the kids a perspective that otherwise they'd have to wait until they are actually enrolled to get. It's not required; it is something that we offer to the kids.

This year we are actually doing kind of a different process with that shadow process. We're

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doing some info sessions to help make sure that everyone who applies for Haas Hall, who shadows, who is interested in being admitted gets as much information as possible during that process. So our info sessions are actually going to be held October, November, December and January. We have morning and evening sessions to accommodate schedules of all parents. We encourage the entire family to attend. And basically what that is, they meet with faculty, administrators, there's a short presentation, and then they get a tour of the campus.

Our lottery drawing will be held on February 21st. We already have it scheduled so that we can make sure that everyone gets that information from the get-go when they first apply. Just like last year, we're going to use a random number generator to assign each application a certain number; it's going to be sorted. It's right within the guidelines of what was outlined in that Best Practices webinar.

Our seat acceptance form is something that we first instituted last year. What that does is it lets them know that they've been accepted to Haas Hall after the lottery drawing. If they're accepted, they get this email and then they go online and fill out the seat acceptance or come to any of our
campuses to accept that seat, and that provides us with a unique tracking number for each acceptance that we have so we can actually track that and share that better.

Here's our lottery timeline: September 1st is when applications opened; October through February we're shadowing students and holding our open house events; February 1st, we will close applications so that we can get everything ready for the lottery drawing on the 21st of February.

Our lottery process is a transparent and traceable process. I myself have worked really hard to make sure it's as traceable as possible, and I'm kind of a nerd for data, so I like it. It's open to the public. It's supervised and audited by the $A D E$, and we really appreciate you guys' help on this. We're really excited about Rogers. Thank you. CHAIRPERSON COFFMAN: Is there anyone here to speak in opposition or any public comment?

Dr. Schoppmeyer, you have 5 additional minutes to close.

MR. HENRY: My name is Mark Henry and I've worked with Haas Hall for several years now. What I have brought is copies of -- first is a letter from the Mayor, Greg Hines, of Rogers. I'd like to

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circulate that with your permission. I also have a letter of the President and CEO of the Rogers-Lowell Chamber of Commerce in support of this addition, and I'd like to circulate that with your permission. And, lastly, I have a Northwest Arkansas newspaper editorial that states -- the headline is, NWA Editorial: A well-earned expansion. It says, "Haas Hall sets the bar for public charter schools." It talks about how, quote, "The old Lane Hotel facility is being renovated and will no doubt make a fine home for the academy. Never in our wildest imagination did we envision a school going there, with that limited parking." And it talks as well -- it talks about "Mayor Hines says Haas Hall is a good fit for what the future holds for the area."

So I think we glossed over a little bit about the importance of the Lane Hotel and Rogers revitalization. The Lane Hotel was abandoned, and if you've been to Rogers in a long time it's a -- 10 years ago they desperately needed a facelift and they've really made a plan to change and revitalize it. And this is -- you know -- the Lane Hotel was the albatross; it was for sale and boarded up and filled with a lot of crazy things, meaning pidgins and nuisance components. But this is a great
solution, one that's going to allow that neighborhood an opportunity for students to walk, to ride bikes, and to be accessible and open.

We've been here several times and what we stress is the full transparency of our lottery process. We hear that loud and clear. And now I believe that our process is used -- not only is it in conformity with Best Practices, but some of the things that we're doing is also going to help other schools.

Dr. Schoppmeyer briefly spoke about talking with the Rogers superintendent and Jared Cleveland of Springdale. You know, you'll recall that Jared Cleveland in Springdale spoke in opposition to the Springdale expansion or that we should wait longer. In response, we listened to him and we postponed the Springdale expansion for a full year to allow full collaboration. And Dr. Schoppmeyer met with Dr. Cleveland again yesterday and there's a lot of promising things.

Now I want to close in the last few minutes to say the complaint you have about free and reduced, about what are you -- what is your data, Rogers gives us that opportunity to start tracking that information and that's huge. We're going to be able to offer lunches in Rogers, and that could -- the

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kitchen in Rogers could be the platform to serving meals for other locally -- local campuses. But in the interim, Dr. Cleveland made some great suggestions and statements on how the Springdale Haas Hall, at the new location at the Jones Center, can also cooperatively work. So maybe he needs to talk briefly about the optimism that he feels in connection with working collaboratively, which we hear loud and clear from you, you know. Last board meeting there was questions about what kind of collaborative effort. And, in fact, they even said, "We want to hear a report quarterly from you on how you're collaborating with your area." And he's energized and is doing that. So why don't you kind of give an update in the last minute or so.

DR. SCHOPPMEYER: Well, I think with Dr. Cleveland we're certainly looking at sharing busing, we're sharing food services because they already have it all out planned. It would work well for everybody because we want everybody to be fed. Fayetteville, we're in the beginning of talks of how we're going to collaborate and I think there's some wonderful things we want to do; it's just getting it through everybody's boards and things like that. With Mary Ley on the Arkansas Arts Academy, we can pretty much

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do it super fast because we're charters and so we can collaborate a bunch. And we have some really neat things going on there too, some academic and some extracurricular activities that we can share.

So I'm really pleased how far we've come. We've gone to the Hispanic Heritage Festival; we're going to go to the Salsa Festival. Our kids are out pretty much every weekend in the community trying to get interest in applying to Haas Hall and our kids are the best sellers of the school.

CHAIRPERSON COFFMAN: Thank you, Dr. Schoppmeyer.

All right. Ready to begin questions? Ms. Pfeffer, do you have one?

MS. PFEFFER: Is this my mic or is this one mine? Okay.

I just have a few questions. And before I start, Dr. Schoppmeyer, I do want to acknowledge that each time you come you all have addressed concerns, and I do appreciate that. I know sometimes it probably feel like you're always just in the line of fire from us, and it's not that; we want the best for kids. So --

DR. SCHOPPMEYER: So do we.
MS. PFEFFER: -- when those concerns are
addressed, it does help us. So your attorney mentioned the complaint that we have about NSL data, and I wouldn't call it a complaint; I'd call it a concern because we do want to make sure that all kids are having the opportunity to access the best education opportunities within an area. So you are then going to participate in the National School Lunch program, or am I misunderstanding what you said?

DR. SCHOPPMEYER: That is correct.
MS. PFEFFER: That is correct. Okay. And the deadline I think is October 1st in order to do that agreement each year --

DR. SCHOPPMEYER: Okay.
MS. PFEFFER: -- I think. So just thinking about next year I wanted to make sure you -- you know -- you're aware and our Child Nutrition Unit will be ready to assist you --

DR. SCHOPPMEYER: Excellent.
MS. PFEFFER: -- in making that happen.
DR. SCHOPPMEYER: I'm going to hire somebody to take that role over.

MS. PFEFFER: Okay. Okay, good. Just let me know if $I$ can be of assistance there.

DR. SCHOPPMEYER: I will. Thank you, Ma'am.

MS. PFEFFER: The other question I had, you talked about with the location, there was going to be an opportunity for students living in that area. Do you have an idea about an approximate number of students in that immediate area that might be able to take advantage of having this close location?

DR. SCHOPPMEYER: I think we did a five-mile radius. It's about 3200 people that can technically walk to school.

MS. PFEFER: Students?
DR. SCHOPPMEYER: Yeah.
MS. PFEFFER: Okay. All right. And then the other question I have -- and you may not be able to answer it now -- I don't know if you hired very many new teachers this past year for this school year in your campuses. My question is: with the waiver from licensure you are adhering to the Arkansas Qualified Teacher rules. I was just curious to know if that expanded flexibility that the AQT rules provide, if there was any particular part of the expanded flexibility that you see as being more valuable, just to help inform our future decisions around that.

DR. SCHOPPMEYER: The system has worked well for us because, again, I go for people that have masters degrees or above in their respective fields. So to
teach at Haas Hall, you don't teach algebra four times a day; you teach algebra, you may teach chemistry, you may teach physical science, and then anatomy and physiology at the end of the day. So everything is -- it's all knowledge driven. So, again, I think that the system that we have currently in place works really well for us.

MS. PFEFFER: Do you more -- are your teachers more likely to be qualified based on their degrees or work experience, or is it a combination?

DR. SCHOPPMEYER: It's a combination of both. MS. PFEFFER: Combination of both. Okay. All right. I just -- I was just curious to have that information.

DR. SCHOPPMEYER: I'd love to have you come see it. I mean, you'd walk in and it's -- well, I was fixing to say it's weird; it's different. It's not traditional. And so they walk in, they're like, Wow, this is -- it reminds them of college.

MS. PFEFFER: Okay. Thank you.
DR. SCHOPPMEYER: Yes, ma'am.
CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: Good morning.
DR. SCHOPPMEYER: Morning, sir.
DR. SAUNDERS: I had a question. Looking at

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trying to -- I'm sure you're familiar with -- I know we will be in Springdale next week on our listening tour concerning input into ESSA and some of the requirements with that and opportunities that we have before us. So with our new vision concerning students, we want them to be able to be prepared for college and career and community engagement. And looking at the career side of that, specifically looking in the area of career completers with career and technical ed., looking at your pass numbers that there haven't been students going along those tracks and wondering what your plans are for the future with that.

DR. SCHOPPMEYER: Well, we're a college prep institution. So our goal is to have all of our scholars go off to college; right? Earn a degree. And what they want to do after that, that's their choice. But I think that we have various levels of college degrees that fit well into other areas. So we may have a person who decides to become an electrical engineer and they can do something not in that particular field. So I think it -- when you have math- and science-minded folks, there's a big opportunity for them to broaden their horizons. Did that answer your question for you?

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DR. SAUNDERS: I think so.
CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: Okay. I've been struggling here lately and I think it's been around the mission of the school. Okay? And so I know this sounds like it's being a -- it's criticism, but hear me all the way out. Okay?

I've been trying to reflect on why all the controversy about Haas Hall; you know, what is it. And I've been to your school and I think that we all accept the fact when we have someone come to us as a charter and they say "our charter school is about recovering kids who have dropped out of school, and we're going to do this and we're going to do this in those hardest to reach kids," and we all go, "That's a good thing to go and do; go get those kids." And then Haas Hall, your mission -- and you are college -- I mean, you're very clear about what you are and you've never said anything differently, so don't take this as a criticism. Okay? I'm just -- but by design -- and this is in your words in your handbook -- "By design Haas Hall Academy is a school of acceleration, attracting a scholar with higher academic ability and desire." That's your mission. That's the type of student that you attract. To
graduate from Haas Hall you have to have a GPA of what to graduate? I've heard two different ones.

DR. SCHOPPMEYER: Two-point-seven-five (2.75).
MS. SMITH: Okay. Your handbook says two-pointfive (2.5), but -- so that's been changed to two-point-seven-five (2.75). So if you are a student and you're not on track to have a 2.75 to graduate, what happens to you?

DR. SCHOPPMEYER: Well, you're put into tutoring and we help you.

MS. SMITH: Okay. So you follow the academic improvement plan that you have in here --

DR. SCHOPPMEYER: Right.
MS. SMITH: -- which I think is very -- I mean, the parents have to attend meetings every Tuesday from 2:30 to 3:30.

DR. SCHOPPMEYER: Right.
MS. SMITH: The student also has to attend meetings on Wednesdays and Thursday for assistance. And I think that's good; that's what you want. You want to recognize those students and then you want to provide intervention for those students. I think what -- I think the problem that I think people have -- and this is what I'm trying to decide is, is it really a problem or is this what charters are, we
have a mission and we stay to it? You get to stand up and say, "We're number one, we've been rated number one, our students had the highest scores, our students are this," and then we say, "But you only take the highest students." And that's -- but that's your mission; that's what you say you're doing. You're not doing any -- you're not doing anything you're not saying you're doing. That's what I'm trying to point out here. So then when we push back and we ask questions about diversity or socioeconomics or what do you do with students who have a 2.3 or 2.2 by the time of your senior year, I mean, is that fair of us? Is it not fair of us? That's where I'm struggling. I'm struggling that we have a charter school that is a public school that is aimed at the highest performing students in the state, in your region, to come to your school. And we look at the statistics and we see how well these kids are performing, and they should be performing. In your handbook you also talk about having a meeting with students and their parents prior to them being admitted to insure that it's a good fit. I guess that's just -- that's my question, is how many students once they get into Haas Hall see that it's not -- it's too rigorous, it's not what -- it's not
the path that they want to take? How many of them come to you, see that they can't do it and leave and go back to traditional public school? I mean, do you lose a lot of kids or --

DR. SCHOPPMEYER: No. It's a very --
MS. SMITH: -- is it a very small number?
DR. SCHOPPMEYER: It's a very small amount.
MS. SMITH: Okay.
DR. SCHOPPMEYER: And the whole reason for that is because they have the opportunity to shadow, they have the opportunity to come in and talk to faculty. I mean, we help everybody; you know, a high tide raises all ships. And so the school has to have everybody perform to their fullest potential; yours may be much higher than mine, but at least we're trying every day. And so when that happens and you're around those kinds of kids who have that as their goal, that's what creates the type of atmosphere that Haas Hall has that's successful, because people are there to learn and they want to learn; they want to go off to Model UN and Model (inaudible) to get these wonderful opportunities. But yet, they have goals, and we set their goals for them. We sit down and talk about where you want to go to college, how much is it going to cost, put

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everything into something that they can understand, and then you work from there. It's not all about the books; I understand that. It's about being a good person, being out in the community and those types of things. But I feel really pleased with the number of kids who come to Haas Hall. We don't know anything about them when they're admitted. We have kids that were $C$ and $D$ students who turned it around and become A and B students because it's the environment; it's the level of expectation for everyone.

MS. SMITH: Okay. Thank you for your answer. And -- go ahead.

MS. HOLAWAY: Can I actually jump in really quick?

MS. SMITH: Yeah.
MS. HOLAWAY: Before I worked at the school -- I have a sophomore at the school this year. Her 8th grade year, she was really, really struggling, and I actually made an appointment and came in and sat with Dr. Schoppmeyer and said, "Honestly, like we toured Fayetteville schools; I really feel like that's a better fit for her. She's just not handling the accelerated curriculum like I'd like her to." And he pulled up her grades and looked at me and said, "I think you're making a mistake. Like I really think

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she can turn this around. I really think that we can get her a plan." And he sat there and made that plan that day, which was, for me, an enormous favor but also it was incredible to see that from his perspective as the superintendent going, "No, no, there's three things that we can fix right now." And so I firsthand have seen what the school does in these situations, and she's turned it around from being a $D$ student in math to really doing well. And now her sophomore year she absolutely loves it and is so glad that she wasn't at Fayetteville. So I've seen this happen firsthand and I really do think that their commitment to meeting with these parents and meeting with these kids and getting them back on track is really what makes it possible for us to have those numbers.

MS. SMITH: Well, and I know my comments sound like they're being critical, but I guess what I'm doing is I'm just challenging us even as a charter board to say why is it okay for a charter school to focus on dropouts and then not a charter school to focus on the highest group of kids? I mean, I feel like we are struggling with the -- I mean -- I mean, I struggle with this. And if I were a superintendent sitting in a district, you know, I'd be all for the

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charter school coming in and helping me with my kids that are dropping out, but I wouldn't necessarily like the one coming in that's going to take my highest performing kids. And so I do think the fact of being able to work closely with the school district that you're -- and having -- I mean, I think that's important.

The second thing that struck me that I had a problem with -- but I want you to know that I dug into it -- was I had a problem with uniforms and the Lands End and having to have a brand-name uniform. I went online, I looked at the prices; it's cheaper than what I pay for my kids' school clothes. I mean, $\$ 20.00$, $\$ 18.00$ a shirt with the insignia, it wasn't outlandish but I thought it was going to be. I dug into -- I looked; it wasn't. So, I don't know. I guess that's why I'm just struggling right now is the mission of the school. And when we ask you to be an open-enrollment school for all kids, and kids coming in who are struggling, I probably need to come and visit and say, "Show me a kid who was struggling and show me an academic improvement plan and what turned it around for this kid." MS. HOLAWAY: Okay. MS. SMITH: And, Dr. Saunders, I actually wanted
to talk to you about this earlier in the week but couldn't because we're on Charter Authorizing -- to look at numbers of students that did attend and then have left, and was it because of a GPA issue or was it because -- you know -- just -- and I would encourage you guys to go back and look at that data also.

MS. HOLAWAY: Yeah.
MS. SMITH: Those are my comments.
DR. SAUNDERS: Yeah. Could I follow-up on her train of thought there? I think it poses a question and exactly what she was talking about. I think beneficial for us as a committee, when I look at your student demographics and what we're trying to do, are we -- you know -- we say that, "Well, we compare -we're as diverse as other districts." You know, I'm looking at a chart that has your demographics compared with Springdale, Bentonville and Rogers district. And within that, you look at the LEP population; it's 0\% for Haas Hall, 47\% for Springdale, 4\% for Bentonville, 33\% for Rogers. Special ed. is 0\% for Haas Hall, 10\%, 10\%, and 11\%, respectively for the other districts. And I bring that up with the idea of asking is what you're doing -- can we replicate it with a similar population or

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is it for the niche population that you serve? In other words, could we -- can this model that you're producing the success with, could it work in an environment as diverse as those other districts?

DR. SCHOPPMEYER: I believe it could. Yes. DR. SAUNDERS: How so?

DR. SCHOPPMEYER: Again, it's the whole idea of bringing in quality faculty who hold advanced degrees in their respective fields; engaging students in learning. My mom was the GT teacher in Fayetteville schools for 15 years and I always asked her, "If it's such a good thing, why not let everybody do it?" And so that's pretty much the mentality of Haas Hall. You walk in the system and it's all GT, even if you've never been exposed to GT before. But there's something that happens when scholars get together and work together and they do projects together that learning takes a different turn and now they've become leaders. I think it doesn't matter socioeconomic, skin color, nothing. I think what matters is you just bring in a group of people and you engage them in the learning process, something that they're interested in. And by the time they're in high school they have some preconceived notions of what they'd like to do. So if it's robotics or if

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it's medicine or if it's art, we can plug them into those certain areas and they can do some wonderful things throughout the day that connects them to the school. I mean, when we go to conferences -- we just came back from Washington University, Model UN, and there were kids telling our kids they want to come to our school; they were so respectful, they just did a beautiful job. That's the kind of people that we have leave our institution, and we pride ourselves on that. It's important that you act a certain way. So, again, I think the atmosphere -- when you walk in the building you don't see kids messing around with each other; you see kids walking around the building like adults and they say hi to everybody. It's a different feel.

DR. SAUNDERS: Yeah. And I understand that, I respect that. I think there's one variable though that is underlining and it's the idea that all the students that attend there have the parental support and attend there by choice. I think that's part of the shadowing and the meeting, you know, that we discussed.

DR. SCHOPPMEYER: Yes.
DR. SAUNDERS: I mean, kids find out what they're getting into and make a conscious choice to
abide by that environment and rules and everything. And in some of the other districts you're dealing with students that do not have that choice, do not have that support, and they would rather not be at school in general. And so I'm wondering how would those students be served in -- with that type of environment?

DR. SCHOPPMEYER: Well, we have students that come from broken homes and we work with both parents and we work with the student because our goal is to make sure that the student has options when they graduate from high school. And so the best way for them to get out of their situation is go to high school, get a college scholarship, and do your own thing. And so it's all about -- again, it's all about being in this environment to where we have a litany services and we take you through this stuff, whether it's college placement, financial aid, whether it's scholarships. We do all these things multiple times a year with every child and every parent. So there are going to be people that come in and don't understand the whole college process, but I can guarantee you by the time they're in 8 th or 9 th grade they understand it. Like right now, we're taking the PSAT; everybody in the building is taking
it. And for some it's a scary thing because they're younger, but at least they get to gauge where they are against their peers. Right? And they start getting letters from colleges and universities, which is a real big thing for them. The next couple of weeks some of them will come in my office and say, "Hey, Dr. S, I got a letter from SLU; they would like to talk to me." That's the kind of stuff that I didn't have, and I went to boarding school. We're doing it here and the kids just -- it's just -- it's a wonderful thing because they'll all bring their letters in and show them to us and then the scholarships start coming in. It's the environment, I really believe that.

DR. SAUNDERS: Okay.
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Dr. Schoppmeyer, good morning.
DR. SCHOPPMEYER: Good morning, sir.
DR. GOTCHER: Thank you for listening. I
appreciate -- Mr. Henry, I appreciate your comments and I certainly appreciate the efforts of making the transparency -- or the lottery process more transparent. Thinking back -- and it's been awhile, but I think back to our last Charter Panel and many of the things that this panel brought forth you've
listened, and I appreciate that.
Certainly, seeing that $12 \%$ of applicants are being served, sir, was a great demand for your campus and we can't deny that. Seeing a $55 \%$ to $68 \%$ difference in the other high schools regarding your benchmark -- excuse me -- your readiness benchmarks on the ACT Aspire, those are impressive numbers. And so I believe that it's truly working and I do appreciate you continuing to listen.

The two things I want to bring out is partnerships must be ongoing. So as you and your leadership team -- I would love to see -- if I was in your shoes, I would want to make sure that an ongoing partnership, whether that's done on a monthly basis, every two months -- partnerships are based upon relationships. And so I would just encourage that that continue because there will be challenges; there will be struggles because, to Ms. Smith's point, as a former superintendent, it would be tough to see my highest performing students choosing another campus. But it also would make me better as a superintendent. So all of the things that we've been challenged by, or I personally have been challenged by, I just want to encourage you that I appreciate you listening. So I'm not asking for a response; I'm just encouraging
that ongoing partnership is going to be to the success of all students, and I just want to commend you for that. Thank you, sir.

DR. SCHOPPMEYER: Thank you.
CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: I just need to get some clarification on a couple of things.

DR. SCHOPPMEYER: Yes, sir.
MR. ROGERS: When you were talking about -- I can talk loud anyway --

DR. GOTCHER: No, no, no, it's working; it's just -- they're not looking. MR. ROGERS: I can -- when I -- now I lost my train of thought. Okay. When you were talking about the lottery part of it, did I understand right that you try to get all of them to apply to all your campuses or is it just this specific campus? I wasn't --

MS. HOLAWAY: We allow them to apply for all at one time just so that they don't have to resubmit three different applications -- or four, in the case of Rogers. It's really up to what the parents can do. And I feel like I have this conversation probably two or three times a week with parents; they call and they say, "Well, we really can't drive to

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Bentonville, but like if we get into Bentonville could we maybe like send our kid to Fayetteville?" And that's one of those things that we've really had to clarify a lot. If they get into Bentonville, great; if they get into Fayetteville, great -- but there is no cross between those things. It's just a way to make it a little easier on the front-end for the parents applying.

MR. ROGERS: So there's -- but kind of what I was thinking about is on the waiting list, how do you keep up with the difference in -- if they apply to all three, are they on the waiting list all three times?

MS. HOLAWAY: Three separate waiting lists. And they could be drawn 24 on the Springdale waiting list and 100 on the Bentonville waiting list and they could get into the Fayetteville waiting list. So it'll just be three different lists. Right now, we maintain one waiting list for Fayetteville, one for Bentonville, and that's, of course, by grade.

MR. ROGERS: Okay. I guess I'm kind of -- okay. I don't know how that would work. It seems like there would be -- I guess I would just need to see -to get some --

DR. SAUNDERS: Okay. Let me just clarify that.

So if you were to say you had -- let me think of an example -- 1500 on your waiting list, that may be 500 students because it would be counted three times on three waiting lists?

MS. HOLAWAY: It'll be three separate waiting lists. So each -- yeah, each waiting list would consist of 500 .

DR. SAUNDERS: Okay.
MS. HOLAWAY: Yeah.
DR. SAUNDERS: So it could be just five unique -- or, I'm sorry -- 500 unique students, but there's 1500 on the waiting list.

MS. HOLAWAY: 1500 total, yeah, if you combine them all. We've just been instructed -- actually, we met with Ms. Boyd and some of her associates back last March and asked, "If you guys were approaching this, what would you do in that situation?" And they kind of walked us through how they would like to see it set up, just from their perspective of their understanding, and it's worked really well for us this year. So we're going to continue that for next year, I believe.

MR. ROGERS: Also, I had some questions about the -- on the budget, of course.

MS. HOLAWAY: I can't answer those.

MR. ROGERS: On the 17-18 budget, on student growth it used the number of $\$ 6800$. And the foundation funding amount right now is \$6646. And the adequacy committee is still doing their work to set what the foundation will be for next year, and they don't have to have that recommendation in until November 1st. So I was wondering why the $\$ 6800$ was used, which would be about $\$ 154$ over what it is right now. So if I took that $\$ 154$ times the 380 that you're projecting, it's $\$ 58,000$ and your first year was only showing that you were going to have thirtyfive. So I basically just took that away.

DR. SCHOPPMEYER: I apologize for that. That would just be something we would take out, some general supplies and some classroom equipment, because the lien will have everything in it when we get there. So it's like --

MR. ROGERS: Okay. So --
DR. SCHOPPMEYER: -- open a door, everything is there.

MR. ROGERS: So if it doesn't raise adequacy up to $\$ 6800$, which is over what they've done more than -- I don't believe it's going to be $\$ 6800$; but you're saying you would just cut your expenditures to meet whatever the revenues are?

DR. SCHOPPMEYER: Right. Yes.
MR. ROGERS: Okay.
MR. HENRY: And, by example, what he's referring to is the classroom equipment is $\$ 110,620$ and relative to the Lane Hotel, since this is an ongoing process -- I mean, this is a proposed advanced budget -- he's telling you that -- or he's stating that the Lane Hotel is a turnkey project, meaning that $\$ 110,000$ is grossly overstated in this forecast given the change in circumstances at this particular Lane Hotel. Am I being clear or am I being unclear? I'm sorry. There's a whole lot of room in that $\$ 110,000$ in the classroom equipment that would far offset the $\$ 150$ discrepancy you point out, is what he's saying. MR. ROGERS: Okay. For both -- and being on the second year, also?

CHAIRPERSON COFFMAN: I'm going to ask that you please speak into the microphone. It doesn't pick up if you're far away from it. Thank you.

MR. ROGERS: And then on the -- because on the second year also I'm assuming that there's overages built into the expenditures there too? Because you still have the $\$ 6800$ times 350 , and then I'm trying to figure out where the 857 student growth is coming from because -- how much is the cap for the

Fayetteville? Because if the Fayetteville is going to be -- if this one is going to be the same as Fayetteville, wouldn't the same cap apply?

DR. SCHOPPMEYER: Yes.
MR. ROGERS: And so where's the 857 student growth in this second year for this school going to be? Because if it's -- if funding follows the student, if you're trying to build a budget based off 857, it seems like you're trying to include ADM from another campus onto this. So does that affect that other budget?

DR. SCHOPPMEYER: That's the -- I broke it down into Haas Hall Academy LEA for the entire organization. So you've got a multitude of campuses in this, just showing what it's going to look like on my end at the end of the year. So I can say I've got three budgets -- or I've got a Fayetteville budget, I have a Bentonville budget, I have a Springdale budget, I'll have a Rogers budget, but we'll also have a budget that's all of it put together.

MR. ROGERS: Okay. Well, then I have -- but how are you going to keep the funding separate for all four of those? Because I know that with -- in the -because I think the Bentonville one is a separate charter?

DR. SCHOPPMEYER: It is.
MR. ROGERS: So it couldn't -- it needed to be completely separate for all that.

DR. SCHOPPMEYER: Right.
MR. ROGERS: So --
DR. SCHOPPMEYER: Correct.
MR. ROGERS: But now with the 857 mixed into this Rogers budget, how is that going to affect the other two campuses? Because now I don't -- because this one, again, in the second year shows that you're planning on ending with only $\$ 106,000$, but that \$857,000 ADM for student growth, which is overstated but you said you had expenditures built in -- so I'm just kind of wondering how -- it's not making sense to me to have it all combined, all three campuses, for that $\$ 857,000$ on student growth.

DR. SCHOPPMEYER: The way I looked at it is I had three different budgets; right? I combined the three budgets into one.

MR. HENRY: Is that what this is?
DR. SCHOPPMEYER: Yes.
MR. ROGERS: Just for the student growth number or for this whole -- that seems like it wouldn't be very understated for if it's all three budgets.

DR. SCHOPPMEYER: That is your -- because I will
not receive money for the child until school starts. It comes back in.

MR. HENRY: Right. So that contemplates -- 857 you're saying contemplates the expansion on Springdale?

DR. SCHOPPMEYER: Springdale, and the expansion in Fayetteville.

MR. HENRY: And also Rogers?
DR. SCHOPPMEYER: And Rogers.
MR. HENRY: Because -- would you explain to them some of the phase-in components that you're talking about with Rogers, how you're --

CHAIRPERSON COFFMAN: Gentlemen --
MR. ROGERS: They can't hear you.
CHAIRPERSON COFFMAN: -- I'm so sorry.
MR. HENRY: No, no, my fault.
DR. SCHOPPMEYER: Well, in Rogers --
CHAIRPERSON COFFMAN: Feel free to remove the microphone and hand it back and forth. But our viewing audience cannot hear you whatsoever.

MR. HENRY: Okay. Thank you. So what I was asking him to explain possibly is the expansion growth in the Rogers. He's not going to start with 12th grade in Rogers. And I'm asking him to kind of explore -- explain to you why these numbers are not
rounded at 1500 or 1400 or that kind of thing. So -I think we're getting help.

CHAIRPERSON COFFMAN: Did I swear -- I'll need to swear you in. Do you swear or affirm that -- if you'll raise your right hand, please. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?

MR. McRAE: I do.
CHAIRPERSON COFFMAN: Thank you. If you'll state your name and title, please.

MR. McRAE: Scott McRae, Finance Specialist, APSRC. I want to try to answer Mr. Rogers' question here. On the student growth funding, with the Fayetteville campus having the charter -- I mean, having the license it's all going to be under one district LEA, all the finances. So when you look at the 857 you're taking into consideration the new Springdale campus, which I think has a cap of 500 --

MR. ROGERS: Well, and I get that. I get where that -- but if I'm supposed to be looking at this budget for just what's going to happen at Rogers, then having 857 student growth -- if it's been included in what the budget for Rogers is, then aren't you cutting Springdale -- I mean, Springdale
and Fayetteville? You're shortening what the revenues would be for them too? Because if you're -because if I take this total, looking at just this budget right here, just this budget, and it shows their total revenues they're projecting is \$8.4 million and their total expenditures is going to be $\$ 8.2$, that only leaves $\$ 106,000$ in the good for just Rogers. So then when you -- so what's happening to Fayetteville and Springdale if you're using all the student growth amount to run the Rogers facility? That's -- and that's where I'm -- I understand -- but then also I have a problem with including the whole student growth for actually how much the growth is growing in those other two campuses and putting it in this budget here when that money should be going for those kids at those campuses.

MR. MCRAE: Okay. Now they've included two budgets, one for the Rogers campus only and then one for the entire license, Fayetteville.

MR. ROGERS: So that second one is for the entire license, with everybody?

MR. MCRAE: Yes. And then the other one --
MR. ROGERS: Okay.
MR. MCRAE: -- is just for Rogers.
MR. ROGERS: Okay. So --

MR. MCRAE: So for Rogers the only funding they will receive is student growth funding at 380 . So if you go over to the other budget, which includes the entire license, then that's going to include all three campuses.

MR. ROGERS: Okay. And then on student growth that first year revenue is a 380 , if it is, that student growth doesn't come till January; by law, we pay it out $6 \%$ in January.

MR. McRAE: Correct.
MR. ROGERS: So that would mean that Haas Hall would -- in Rogers would be operating on what for the first six months of the year?

MR. MCRAE: Well, they have carryover from previous years. They have over a million dollars -or a hundred -- I think the school --

MR. ROGERS: Yeah. But this campus doesn't exist right now.

MR. MCRAE: But it's all going to fall under one finance umbrella per se.

MR. ROGERS: So you're going to take money away from the other two existing campuses to start this campus?

MR. McRAE: Well, with a license it's all one district.

MR. ROGERS: But --
MR. MCRAE: So it's all combined. It's like having a district with separate schools. All the funding comes in as one.

MR. ROGERS: But the kids aren't all combined. Because I'm just trying to understand. I know it's -- I'm just struggling here. But if you have a school over here and a school over here, and you take money from that school to start this school, what happens to the kids at these two schools?

MR. McRAE: Well, they have -- they're going to have increased funding because of the additional students.

MR. ROGERS: But not till January.
MR. MCRAE: But they have carryover revenue to cover that.

MR. ROGERS: So they're over-funded right now for what they need for those kids at those other two campuses?

MR. McRAE: I wouldn't say they're over-funded; they were just able to carryover from the previous year through, you know, savings.

MR. ROGERS: Okay. And I understand. But do you see my concern is that that money was supposed to be for those two campuses and now you're telling me
that they're just going to take money from those two campuses to start this third campus? And I'm saying if they have carryover that's fine, but what happens with the kids in those other schools that -- I mean, why wasn't that funding used at the other campuses?

MR. MCRAE: Well, I think they've been planning this, so they've been able to, you know, accumulate additional funds and set them aside for this purpose. So, you know, in the end, it's all going to -- all the funds are going to be in one pot. And so --

MR. ROGERS: And I under --
MR. MCRAE: -- it's all going to work out in the end. But how the funding structure works --

MR. ROGERS: I understand how the structure works. I just --

MR. MCRAE: So it is --
MR. ROGERS: I don't have to like it because the kids --

MR. McRAE: Right.
MR. ROGERS: I want the money for that kid that's at that school. So I get what you're saying and I see what you're saying.

CHAIRPERSON COFFMAN: Mr. Lester --
MR. HENRY: Oh, I'm sorry. One quick response. Our accuracy and detail relative to students for each

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population and the admissions process should not mislead you into thinking that at the end of the day the accounting still stops with this license. You know, we were very careful to say, "Okay, if you apply to the Springdale campus" -- to minimize and squarely address the concern that a lot of kids from Fayetteville who couldn't get into Fayetteville would simply apply and get into the Springdale Avenue. We're trying to create the geographic specific applicant pool that is tied to the concerns you have of, you know, a lot of kids -- just using this as another satellite office or satellite school. So for that reason we listened to the State -- the Authorizing representatives and they said, "Keep it distinct and separate." So that's -- the application is on the -- on one side, and then you have all the accounting is on the other. And all the accounting is, at the end of the day, at the bottom of the line, does it -- do we have a positive or negative number. And these reports -- there's one report, our budget shows Rogers only to show you how that would work. But at the end of the day the second one talks about the overall license. Thank you.

MR. ROGERS: Okay.
DR. SCHOPPMEYER: I think it's important
everybody know that no child would be shortchanged on either campus. We do have the blessing of the foundation who provides us with ancillary funds as well. So I don't know what those numbers are going to be, but I can assure you that they're quite high and it does allow us to do other things.

MR. ROGERS: And I wasn't trying to -- I wasn't trying to insinuate -- I was just trying to figure it all out because taking the money from the other schools -- I wasn't trying to insinuate that you would cut the funding to open another one.

DR. SCHOPPMEYER: Right.
MR. ROGERS: And I was just trying to get clarification.

DR. SCHOPPMEYER: Well, I appreciate your train of thought, sir.

DR. SAUNDERS: Can I ask a question right here, Greg?

MR. ROGERS: Yes.
DR. SAUNDERS: I don't want to interrupt you, but on that train of thought -- as I was looking at the numbers -- and I wanted to clarify what was said -- the numbers that I had closing out on 15-16 have the legal balance of Haas Hall-Bentonville around $\$ 53,000$. Does that sound correct?

DR. SCHOPPMEYER: Sounds right.
DR. SAUNDERS: Okay. And what on the academy? Do you recall that? I'm trying to find it still. $\$ 144,000$ ? So it's not the million dollar number that we heard?

DR. SCHOPPMEYER: These are just your per-pupil expenditures that we receive from the state.

DR. SAUNDERS: I'm talking about the carryover balance, because we were talking about operating on existing funds that are already in the bank.

DR. SCHOPPMEYER: Right.
DR. SAUNDERS: And so it's roughly -- it looks like the combination of those two are around $\$ 200,000$

DR. SCHOPPMEYER: I hear you.
DR. SAUNDERS: -- for the first six months is what would be needed to maintain that new campus. Correct?

DR. SCHOPPMEYER: Right. And we do have grant money.

CHAIRPERSON COFFMAN: Mr. Rogers, can we move on? Do you have another question?

MR. ROGERS: Yeah. I was looking for something on what he -- but I do have just a couple more clarifications, one on the hotel. So is the hotel
ready? I understand that someone is renovating it right now, but were they renovating it to start a school there? Is there already desks in it? Is it set up? I could you -- when would you be able to start classes in it?

DR. SCHOPPMEYER: We could start classes in August of '17. They had to completely gut the entire -- all the floors, put new floors in, because they didn't have the right weight-bearing floors. The last time $I$ was in there they had about two-thirds of the floors done and they've got -- they have 238 windows that they're installing, and then there's some windows that have to remain in the period and it takes two gentlemen an entire day to take the window out and put it back in. So it's a slow moving process.

MR. ROGERS: But they are on schedule for y'all to be able to --

DR. SCHOPPMEYER: They're on schedule. We had a big meeting just Monday.

MR. ROGERS: Okay. And then the last question, I promise. Just on the waivers, I know that you're just replicating the waivers that you had at Fayetteville. But when I was looking through them I had a question on 6-18-503. It's the written student
discipline policies required. You have a waiver for that one but then you also go more specific to 6-18503 (a) (1) (c) (i), which is pertaining to alternative learning environments. And so I get that one, why you have that one, but I just -- I wasn't sure why -and I probably -- I hope I -- I don't know if I was here or not when you did the waiver for the whole 503, but I was just wondering why you need the waiver for the whole 6-18-503?

DR. SCHOPPMEYER: Is that the --
MR. ROGERS: It's the written student discipline policies required.

DR. SCHOPPMEYER: Yeah. We have them. They're up on the website.

MR. ROGERS: So you don't really need that waiver?

DR. SCHOPPMEYER: Probably not.
MR. ROGERS: So we could just -- I mean, but I get the one on the 503(1) for the alternative -- I understand why you need that one.

DR. SCHOPPMEYER: Sure.
MR. ROGERS: But I was just wondering.
DR. SCHOPPMEYER: We post them; they sign paperwork.

MR. WALTER: May I assist? Morning, Panel.

Tripp Walter, Staff Attorney, APSRC. Mr. Rogers, here is my understanding of why that looks the way it does, and that is it's not -- excuse me -- as Dr. Schoppmeyer said, it's not an attempt to avoid having a student discipline policy, but just not one that necessarily -- excuse me -- meets all the requirements in the statute. In other words, it has full due process as required up and through hearings to the board level and appropriate at every step of the way. It just may not exactly look like the 501 et seq. requirements; just as a personnel policy they're going to have, but it might not look exactly like the statutory requirements. And the 5-0-1 -- 3 piece is -- pardon me -- is part, I believe, of the standard set of waivers that an open-enrollment requests when it proposes not to have an ALE.

So to answer your question, I would say for flexibility purposes we would ask that that remain the same, but that's the intent of it. And also I think probably when it was originally requested they were done in broader language than perhaps they are today.

MR. ROGERS: And that's what I was thinking on that; they came in and did the whole 503 just to get the alternative learning part out.

MR. WALTER: Right, to emphasize that. Yes, sir.

MR. ROGERS: But now that we have -- the alternative learning has been out, I was just wondering why we still need the blanket one on there. And that's -- I was just kind of confused when I was looking through them because $I$ saw every one -- all the rest of them -- and I get it; I just didn't know why we needed a blanket one and then we went one step down and we're more directly specific on what we're trying to take out.

MR. WALTER: I would think it's just because of the subject matter issue, just to make sure, again, that that was a standard part; that's why that was listed out. And then just the discipline policy piece in general was the 501 et seq. piece. I know they're covering the same area but, again, that was -- it's, I guess, by the way the package of ALE waivers has been done.

MR. ROGERS: Okay. I guess I'm still -- because if we just kept the ALE one but had the 503 what would change? If we took that -- if they didn't have that waiver anymore but they kept the ALE waiver requirements, what would change?

MR. WALTER: I don't think really anything would
change per se. They would still have the waiver, so long as it was clear they had the flexibility on the discipline policy. That would be my concern with any proposed changes to what they have now.

MR. ROGERS: Okay. Jennifer, clarification.
MS. DAVIS: I think the statute gives them the ability to develop their own policies anyways. I mean, that's with any school district. So -- excuse me -- so I think just the specific waiver that handles the ALE, which is what most charters have, covers the issues that they have. But they're still free, much like any other school district, to develop their own policies.

MR. ROGERS: Do you know how many other charters have this blanket one?

MS. DAVIS: Two, including Haas. But everyone else -- all the others have the specific subsection.

MR. ROGERS: Okay. So if they didn't have the blanket one, nothing would really change?

MS. DAVIS: I don't believe so.
MR. ROGERS: Wow, we've got Mark coming up now.
MR. WALTER: Can I --
CHAIRPERSON COFFMAN: (Nodding head up and down.)

MR. WALTER: I think I may have some

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clarification. Two things I think going on here; one is, as Mr . White reminded me, the applicable rules that go with this that they have a waiver for talks about the school board requiring all of that, the discipline policies and the ALE and everything, so that -- we would like to maintain that for consistency. And also if you were to look at 503, 503 in my opinion is more expansive than just the ALE. The specific piece is talking about you have to have guidelines in your policies that reference an ALE. But I think also there's more information in there. If you look at 502 and 503 together, they help spell out exactly what a school district is required to have in its policy. And, again, it's the only reason I think for asking for 501 et seq. is the flexibility for Haas Hall to develop its own comprehensive policy, which comports with all due process requirements, just perhaps in a way more tailored to its situation, as is common with $I$ think virtually all of the open-enrollment charters. So that's why I would advocate for leaving it the way it is, if that's the plan -- Panel's pleasure.

CHAIRPERSON COFFMAN: Do you want to think on that one for a minute?

MR. ROGERS: Yeah. Because I don't read it the
same way. I mean, because I get why they want to take the ALE part out, but $I$ don't know why having it that they are required to have written policies, and it doesn't -- as far as school districts to have them -- and they already said they do it anyway, so -- and I'm not really -- much less for Haas Hall, I just don't like the precedent setting of having waivers out there, to have -- for someone that may not do it right to come along. And that's the only thing $I$ was thinking; nothing against Haas Hall or how they're doing it. Just -- I'm just kind of forward-thinking a little bit on it. That's the only reason I was looking at it.

CHAIRPERSON COFFMAN: Ms. Davis.
MS. DAVIS: I just wanted to point out that Haas Hall-Fayetteville does have the blanket waiver, but Haas Hall-Bentonville only has the specific waiver. So they'll have to let you know whether or not it's working in the Bentonville campus.

CHAIRPERSON COFFMAN: Does the blanket cover Springdale as well?

MS. DAVIS: Springdale is a license of Fayetteville?

DR. SCHOPPMEYER: Yes.
MS. DAVIS: Okay. Then, so then they probably
have the blanket waiver as well.
CHAIRPERSON COFFMAN: As Rogers will be as well? MS. DAVIS: Right. But like I said, the Bentonville campus has the specific waiver, so they'll have to let you know if it works for them. CHAIRPERSON COFFMAN: Mr. Lester?

MR. LESTER: I'm good.
CHAIRPERSON COFFMAN: Ms. Liwo, questions? MS. LIWO: Huh-uh.

CHAIRPERSON COFFMAN: Ms. Smith?
MS. SMITH: Okay. So one quick question. In your handbook I noticed that there's a class for AP exams. You do recognize that the state -- we have a law that we pay for AP exams; you just have to turn in your invoice?

DR. SCHOPPMEYER: Right.
MS. SMITH: Okay. And so we're charging
students for AP exams? It says $\$ 89$ or a fee reduction of $\$ 63$. Do y'all still charge for them? DR. SCHOPPMEYER: Do we still charge for them? UNKNOWN LADY: No.

DR. SCHOPPMEYER: NO.
MS. SMITH: So we don't charge for AP exams.
Okay. But I don't think y'all have turned in an invoice to have reimbursement. Just know that that's
available to you.
DR. SCHOPPMEYER: Okay.
MS. SMITH: Okay. And for the charter office, Ms. Boyd, just following up on kind of what I was stating earlier, $I$ would like some information pertaining to anyone who has left Haas Hall and gone back to public school and what their GPA was. And when you get that information to be sure and share with Haas Hall. It won't impact how I vote today, but if information in there is different than what was said today -- because what was said today was, "If they're struggling and they're not on track to graduate we help them." And they look like they have a comprehensive plan in their handbook, so $I$ just want to verify that the data reflects that.

MS. BOYD: Yes, ma'am.
CHAIRPERSON COFFMAN: Any other questions?
DR. SAUNDERS: I do --
CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: -- on the waivers. You want me to get into some of it?

CHAIRPERSON COFFMAN: Now's as good a time as any.

DR. SAUNDERS: All right. Okay. Just want to get into the -- on some of the waivers, going for

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some clarification. I noticed that the rules -- I'm looking on the rules section. The rules governing school district requirements for personnel policies, salary schedules, minimum salaries, and documents posted to district websites is waived -- is the requested waiver. And -- okay. I guess my first question would be: why is that? Or, are there just specific parts of that?

DR. SCHOPPMEYER: I'm sorry; would you give me the question again?

DR. SAUNDERS: It's on the website requirements waiver, on the rules. Why is that requested?

DR. GOTCHER: Dr. Saunders --
DR. SAUNDERS: Yeah.
DR. GOTCHER: -- did I read in the notes that they're replicating all the waivers that were in the original charter? Is that correct, Mr. Walters [sic]? There are no additional or fewer waivers?

MR. WALTER: That is correct.
DR. GOTCHER: Okay.
MR. WALTER: Yes, Dr. Gotcher.
DR. GOTCHER: So if they're just replicating an amendment -- okay, just making sure before we dig into them.

MR. WALTER: Madam Chair, may I address Dr.

Saunders' concern?
CHAIRPERSON COFFMAN: (Nodding head up and down.)

MR. WALTER: I believe, Dr. Saunders, that this -- again, it's kind of like the student discipline thing; it goes back to the way when these waivers were originally requested, that they were handled -that is, generally as a group instead of picking out pieces. I am not sure but I am almost positive that I think what Haas Hall is doing is in compliance with what you're thinking of. In other words, under their state required information link on the website they're going to have salary information, policy information, those kind of things. I think, for example, now the waiver, if it was asked, would be like perhaps sections one through seven, I believe, of that rule -- set of rules. And I believe it's section nine where we have the 6-11-129 piece, the things that the statute requires to be placed on the website. So if that is a concern, they're going to be in compliance with that and list all the things that are required by statute on the website and they are not using this waiver to avoid that.

DR. SAUNDERS: No. And I didn't want to come that way. I get -- let me explain a little bit of my
thinking, and it's a little bit of our internal process. And I want to be able to protect Haas Hall in that at the same time in the sense of -- it asks for a waiver for all of the rules. And so my first question is: what part of the mandatory reporting requirements are not needed, are not being met? Okay. So with that frame of mind, then I go back and look at the laws that are being required and those laws that have specific requirements are not being requested to be waived. So, therefore, it would be my interpretation that they are still held to that standard under the laws, because under those laws 6-11-129, 6-17-201, and there's really a handful of other ones that have website requirement -- posting requirements and those laws are not being requested to be waived. So I'm looking for clarification on that.

MR. WALTER: Well, let me rephrase and make sure -- I want to make sure I'm absolutely addressing your concern. So you're saying that if they have waivers from such things as the salary schedule requirements and personnel policies and what-have-you, you want to make sure that to the waiver of the posting requirements that they are not using them to say we're not posting any personnel policy information,
we're not posting any expenditure information, et cetera?

DR. SAUNDERS: Partially. I think just to clarify what's not being posted, so we see if that waiver is needed. I mean, they may be needing almost all of it. That's my first question is what's not being posted that's required. But my other part of that -- and I'll defer to our counsel to be able to answer it -- if you have a waiver from the rules but you don't have a waiver from the laws you're still applicable to the laws, and those laws are not being requested to be waived.

MR. WALTER: Well, I think the short answer --two-part answer; the short answer would be I believe they were waived or effectively waived under the way the requests were handled at the time and what was suggested be asked for. Secondly, on the policy -on the pieces, as far as the state reporting goes, I don't -- again, I don't believe that there would be anything missing so-to-speak from the state required info piece. In other words, again, as your -- with policy, with the policy requirements and things of that nature, again, it's just meant to have them -have the flexibility to do policies, compensation schedules, et cetera that are specific to Haas Hall,
not that they don't post the relevant required information on the website.

DR. SAUNDERS: So I guess I might defer to our counsel. So my question would be: if we are to enforce say from a standards perspective, are they required to have the postings in 6-11-129? When they do not have a waiver from 6-11-129 are they required to post those?

MS. DAVIS: Yes.
DR. SAUNDERS: Okay.
MS. DAVIS: And I'll go back and look at it, but I know that there are a lot of districts that have specific waivers of posting to the -- I'm not sure if maybe it's something that either hasn't been looked at in how it kind of connects to 6-11-129. And I'll look at it to see if, you know, they have the waiver of one, even though it requires it in 129 , does that still cover it. I will check on that and let you know.

DR. SAUNDERS: Okay.
MS. HOLAWAY: Just as an additional matter, we do have a state required information page on our website. It is up-to-date as of a week-and-a-half ago, we went through and updated those links, and it is accessible from every single page of our website,

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not just the home page. It's right on the very top bar if you go to HaasHall.org.

DR. SAUNDERS: Okay. And I think more my line of thinking is trying to get consistency within the application of what is being waived because it's unclear if the laws are not being waived. That's what $I$ was asking our counsel, is I think they're still applicable, my interpretation, and that's why I deferred to Legal to --

MS. DAVIS: Okay. So under 6-11-129, you know, it does require the personnel policy -- it says, "As required by 6-17-201 and 6-17-2301." So if you have a waiver of that, as required, then I would view this as probably not having to have this required because you have a waiver from that entire section. But they do not have a waiver of 6-17-201 anyways and they're not requesting one in this amendment, so -- but I would think in other charters -- there are some charters that do have waivers of specific subsections of 6-17-201; neither of Haas' campuses have that though. So I would think that if they have a waiver of the entire section, then this specific 6-11-129 subsection would not apply.

DR. SAUNDERS: Okay.
MS. DAVIS: Clear as mud?

DR. SAUNDERS: I think so.
CHAIRPERSON COFFMAN: So to summarize what I think I just heard, in the future there needs to be some clean-up, either to protect Haas Hall that either you know what you're actually being waived from and you -- or not. And so right now it's somewhat confusing in that you have a waiver from the rule but you do not have a waiver from the law.

MR. ROGERS: Okay.
CHAIRPERSON COFFMAN: Ms. Pfeffer, any additional questions?

MS. PFEFFER: Mine isn't a question for Haas Hall, but $I$ just wanted to -- I think it's addressing one of Ms. Smith's concerns on students who drop out of the charter and I know part of it was the grade point. But -- and this is probably for Ms. Boyd and may be something, you know, we would want to look at. But in the law it talks about within 10 calendar days from the close of the fourth quarter charter schools shall submit a written report, and one of the categories they would be reporting on are students who drop out of a charter. So that may be something that at some time we need, just as those reports come in, for that to be aggregated for us, you know, in terms of if there were some concerns noted in any
charter school that -- so -- or am I looking at that incorrectly?

MS. BOYD: Ms. Pfeffer, that report, we collect it from every school and we post it online. Everything that's in that report right now is generated directly from the way the statute reads that requires that report. And I think you're right, it could be a great starting place.

CHAIRPERSON COFFMAN: Any additional questions from the Panel?

MR. ROGERS: I just --
CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: Okay. We're going to start a Springdale campus, a Rogers campus, we're going to run the Fayetteville, all by August of next year.

DR. SCHOPPMEYER: Right.
MR. ROGERS: No concerns, no problems, think you're going to have teachers, kids, everything is rocking and rolling?

DR. SCHOPPMEYER: Yes.
MR. ROGERS: Wow. Okay.
DR. SCHOPPMEYER: I mean, thousands of scholars apply and --

CHAIRPERSON COFFMAN: Microphone, please.
DR. SCHOPPMEYER: -- 350-plus faculty members --

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thousands of scholars apply; we have 300 -plus faculty members who have applied and continue to apply every day from all over the nation. So it's going to be great. And the nice thing about the Lane Hotel, unlike other schools that have opened up, when you walk in the front door everything is there for you. So we don't have to worry about purchasing furniture, don't have to worry about purchasing computers; it's all right there.

CHAIRPERSON COFFMAN: Ms. Boyd, I have a question for you, please. On July 14, 2016, the State Board required Haas Hall to provide a written quarterly report of collaboration with districts and a diversity outreach plan. Has that been submitted to you for the November State Board meeting? MS. BOYD: No, ma'am. CHAIRPERSON COFFMAN: Okay. So, Dr. Schoppmeyer DR. SCHOPPMEYER: Yes. CHAIRPERSON COFFMAN: -- we like to get our reports in timely, so -DR. SCHOPPMEYER: Just tell me when you want it. CHAIRPERSON COFFMAN: We need -- we would love to have it this week, but by early next week at least.

DR. SCHOPPMEYER: We can get it for you; no problem.

CHAIRPERSON COFFMAN: Okay. If you'll send that directly to Ms. Boyd, we'd appreciate that.

DR. SCHOPPMEYER: Yes, ma'am. Certainly.
CHAIRPERSON COFFMAN: I wanted to commend you on your PowerPoint. So I'm thinking -- Ms. Holaway is smiling back there -- it was really very well organized, very visually appealing, very informative, and it did mention that outreach plan. And so I would ask that a copy of that be sent to Ms. Boyd's office because I know that the State Board has asked for that, and we just want to make sure that we --

DR. SCHOPPMEYER: We just wanted to know when to turn it in.

CHAIRPERSON COFFMAN: I'm sorry?
DR. SCHOPPMEYER: We just wanted to know when to turn it in.

CHAIRPERSON COFFMAN: If you'll send it to Ms. Boyd.

DR. SCHOPPMEYER: Yes, ma'am.
CHAIRPERSON COFFMAN: And then $I$ had one final question, was -- you are approved for 500 students at both the Bentonville and Fayetteville campus. Is that correct?

DR. SCHOPPMEYER: That is correct.
CHAIRPERSON COFFMAN: And are both of those campuses filled to capacity?

DR. SCHOPPMEYER: We're doing controlled growth because what we found is that when you open up a new school -- Bentonville, not as many older kids want to attend, so $I$ would say in the next two years they'll be at capacity. Fayetteville is at capacity.

CHAIRPERSON COFFMAN: Okay. Because I knew you had a rather large waiting list. I just wondered --

DR. SCHOPPMEYER: We have a large waiting list. Yes, ma'am.

CHAIRPERSON COFFMAN: -- if there were empty seats there for a reason.

DR. SCHOPPMEYER: Well, it's all about being able to hire a quality faculty that want to teach courses where you have a need.

MR. HENRY: It's by class.
DR. SCHOPPMEYER: It's by class, right. I mean, everything is done by academic ability, so if scholars want to have engineering --

MR. HENRY: Against the waiting list.
DR. SCHOPPMEYER: Yeah.
CHAIRPERSON COFFMAN: So I think what I'm hearing you say is then once you have a high quality
teacher then you're filling up that class; there are no empty seats in those classes?

DR. SCHOPPMEYER: That is correct.
CHAIRPERSON COFFMAN: And then -- but you're not starting new classes until you have high quality staff for those classes?

DR. SCHOPPMEYER: I want to do controlled growth. I hope to add an additional 60 scholars in Bentonville next year and just grow it and have it function with 500 kids, the same as it did with 300, if that makes sense.

CHAIRPERSON COFFMAN: It does. It does. Thank you. Any additional questions?

DR. GOTCHER: Yeah.
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Madam Chair, just to your point, did we -- in our past meeting did we set an end-date on those quarterly reports or was that --

CHAIRPERSON COFFMAN: No. It just -- I've got the minutes pulled up.

DR. GOTCHER: Sure. I figured you did. Go ahead.

CHAIRPERSON COFFMAN: We just said that they would be required to provide written quarterly reports of collaboration with districts and diversity
outreach. There was no end-date. That's something the State Board would have to set.

DR. GOTCHER: The State Board would have to set the end-date on that?

CHAIRPERSON COFFMAN: Uh-huh.
DR. GOTCHER: Okay. I didn't know if that was something that we'd consider at another time? CHAIRPERSON COFFMAN: No. State Board -- that's a State Board motion.

DR. GOTCHER: Okay.
CHAIRPERSON COFFMAN: If there's no additional questions, then I'll entertain a motion. Oh, well, let me ask Ms. Davis. Ms. Davis, are there any remaining issues regarding Haas Hall? MS. DAVIS: I don't have any. CHAIRPERSON COFFMAN: Okay. Now I'll accept a motion.

MS. SMITH: I guess I just need clarification on what we're asking for on the letter for amendment request. So we're asking for -- to replicate the Fayetteville campus, and then to the sibling admission preference for Rogers, and to replicate the current waivers. Are those the three? MS. DAVIS: (Nodding head up and down.) MS. SMITH: And so the motion would need to be
made on all three of those?
CHAIRPERSON COFFMAN: Or you can just make a motion to approve the request.

MS. DAVIS: You could make a motion to approve the request as a whole or if you think that there may be concerns or you have questions about one of the parts of it, you can do them individually.

MS. SMITH: Okay. I make a motion to approve the request as a whole.

DR. GOTCHER: Second.
CHAIRPERSON COFFMAN: Any conversation? We have a motion by Ms. Smith and a second by Dr. Gotcher.

MR. ROGERS: I'm still messed up about the 503, just the waiver. I know that's -- but I would still like to start having us look closer at the waivers and where they are, just specific parts of it -- only have those parts of it rather than blanket waivers of law just to protect the charter schools and us for future down the road. So I would just like to have that included, that we don't approve -- yeah, I don't want -- right -- because I don't want -- I would like to not do the waiver for the 503 because I haven't heard anyone say it's really needed to have the blanket waiver when they do have -- and I'm not asking to change the one about the ALE part.

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MS. BOYD: May I make a suggestion?
CHAIRPERSON COFFMAN: Yes.
MS. BOYD: Perhaps you want to approve the request with the requirement that we conduct an audit with the school on their waivers and give a date for that to be done?

MR. HENRY: And we'd be happy with that, as well. Instead of interjecting my promise to work with them, we'd be happy to work with the legal team or to walk through each line and respond squarely to your request. I think we have a track record of listening and trying to implement recommendations, and we'd be happy to do that as well.

MR. ROGERS: And I appreciate that. I don't know what that does though because if we approve it like that and then we do the audit and we see, "Oh, they really didn't need it after all," we've already approved it. So does that mean we'd have to call them back up here, go through it again, have a hearing, and then request the waivers be revoked? I guess that's what I'm trying to avoid.

CHAIRPERSON COFFMAN: Sure.
MS. DAVIS: And I understand that concern. But I think it's something that -- you know -- like Dr. Saunders point had brought up in that we've talked
about it on several occasions, some of the earlier charters that were first granted, their waivers were different or how they looked. And so it probably -we need an audit, not just of Haas Hall, of course, but, you know, kind of an audit of all the charters to insure that, you know, they're not participating in doing something that they might not have a rule that was later brought up; that they're not -- I mean, that kind of brings us all into compliance. Because I think that, you know, the charter process has grown and become more mature, and just to kind of bring it -- to make sure that everyone is compliant, both on our side and their side. And at that point we would have to do amendments for those charters to add what they would need to add or give up what they didn't need. So I don't know if that necessarily affects your decision today or how you feel today, but it's something that we have been discussing. CHAIRPERSON COFFMAN: Dr. Gotcher. DR. GOTCHER: And I think, Ms. Davis, what might be wise, to have an ongoing process of this audit after legislative session ends in 2017, anything that would impact current waivers based upon previous approvals. MS. DAVIS: Uh-huh.

DR. GOTCHER: It may be cumbersome at the beginning but an ongoing audit process to see how the law impacts current waivers might be wise. Would you

MS. DAVIS: Right. And we did that --
DR. GOTCHER: -- comment?
MS. DAVIS: We did some of that during last session. I think just what we're finding is now, especially with licenses more and more, are more and more charters are expanding. Some of the older ones -- you know -- one of the examples is the six-hour day, and we found that during the 1240 waivers that districts can get -- how certain charters have gotten to the six-hour waiver versus other ones -- you know -- newer ones versus older ones, it has changed. And it's just kind of got us thinking that we want to make sure that we -- I know Alexandra and I are advising both the Board or advising the schools to, you know, go about their intended purpose correctly.

CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: That answered my question.
MS. DAVIS: Okay.
DR. GOTCHER: So motion is on the floor.
CHAIRPERSON COFFMAN: I'm going to ask Ms. Davis a question.

DR. GOTCHER: I'm sorry.
CHAIRPERSON COFFMAN: In that vein of looking at the waivers as a group, you would then be looking at the Fayetteville/Springdale/Rogers as a package because those are licensed under Fayetteville?

MS. DAVIS: That's correct.
CHAIRPERSON COFFMAN: And so I think that's also important for us to kind of keep in mind that that is a package.

MS. DAVIS: Right. Right. And I think that, you know, we had talked about just -- you know -we've got some upcoming renewals, trying to start addressing those during a renewal time as well, just so that way it's not -- you know -- we hit these schools all at once and things like that. But, yes, for those that have a license it would be handled all as one package.

CHAIRPERSON COFFMAN: And so is that the case in other charters where there is a licensed -- another licensed school off of that original charter? Are they handled as a package of waivers?

MS. DAVIS: Yes.
CHAIRPERSON COFFMAN: Okay. Any further conversation?

We have a motion by Ms. Smith and a second by

Dr. Gotcher for approval of the request for Haas Hall. All those in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed?
DR. SAUNDERS: No.
CHAIRPERSON COFFMAN: Let the record show Dr. Saunders is opposed.

If you'll give us just a moment to fill in our explanations.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Madam Chair, I voted for the amendment request. I was encouraged by their efforts to improve the lottery transparency, shadow a scholar idea -- I think that was brilliant and just will certainly improve students that maybe are concerned about the rigor and concerned about -- I just think a student will be a better recruit and a faculty member. I know it could be both. But I'm encouraged by the shadow-a-scholar and ongoing partnerships with stakeholders. I think that's a great model. I think Haas Hall is a great model for our state and a great opportunity for the Rogers community.

CHAIRPERSON COFFMAN: Mr. Lester.
MR. LESTER: I voted for the amendment. The
concerns that I had about the lottery process were answered in the presentation. There is a demand I the area and I believe the new campus has the support of the community. I do recommend continued collaboration with the neighboring school districts. CHAIRPERSON COFFMAN: Ms. Liwo. MS. LIWO: I voted for. I'm concerned -- I'm always a little concerned with your student population but I think here where your new campus is going to be, from your -- from the letter from the mayor, it indicates it's a multicultural, multiethnic area with lower socioeconomic status residence. So, basically, I think that this will be a good move towards addressing the concerns that I have with your diversity and that's basically why I voted for it. CHAIRPERSON COFFMAN: Ms. Pfeffer. MS. PFEFFER: I voted for the amendment. And Haas Hall has addressed previous concerns from the Charter Panel and has a proven record of success with the scholars in their school.

CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: I voted for it because there's not any academic or financial issues with Haas Hall at this time, although there was questions about the budget and the operation of the lottery and student
tutoring. I didn't oppose the motion because, as Ms. Smith pointed out earlier, they are good at what they're set up to do at this time.

CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: Yes. I voted opposed to it. I had concerns over the lottery process not producing the diverse population, as we mentioned I think at a previous hearing. However, I hope that this opportunity with this new location and everything else will be able to produce one of those populations that would be I think more in line.

CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: I voted for. Haas Hall to date has not had any accountability or financial issues. I do have personal concerns regarding the mission of Haas Hall attracting students with a higher academic ability as an open-enrollment charter for all students. I had requested data to support that students who enroll in Haas Hall remain and thrive academically, graduating on time, with a GPA of 2.75 or higher.

CHAIRPERSON COFFMAN: Dr. Schoppmeyer, I am encouraged by your responsiveness. I am -- I appreciate that we didn't have to go back over all those old issues again.

DR. SCHOPPMEYER: I am too. Thank you.
CHAIRPERSON COFFMAN: You very much listened and we certainly appreciate that and hope that other charters are listening, that that goes in charters' favor when they do listen to our concerns so that we don't have to repeat those. And we would say congratulations and we'll see you at the November State Board meeting.

DR. SCHOPPMEYER: Well, thank you for your help today and all the positive and a little negative concerns that we're going to take care of. Thank you very much.

CHAIRPERSON COFFMAN: Thank you. We appreciate it.

A 10 -minute break and then we'll move on to Action Item 2. Thank you.
(BREAK: 10:08-10:22 A.M.)
A-2: REQUEST FOR OPEN-ENROLLMENT CHARTER SCHOOL AMENDMENTS: KIPP DELTA PUBLIC SCHOOLS, HELENA-WEST HELENA

CHAIRPERSON COFFMAN: Ms. McLaughlin, you're recognized for Action Item 2.

MS. McLAUGHLIN: Thank you, Madam Chair. This morning you will hear a proposal from open-enrollment charter school -- from KIPP Delta Public Schools. And today we have executive director and founder

Scott Shirey to present.
CHAIRPERSON COFFMAN: Thank you. If all the people that are speaking on behalf of KIPP Delta Public Schools and anyone speaking in opposition would please stand and raise your right hand. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?

MR. SHIREY: I do.
CHAIRPERSON COFFMAN: Thank you. Dr. Shirey, you're recognized.

MR. SHIREY: Thank you. Good morning, Members of the Panel. I appreciate you taking the time to listen to me. You just have me today; I'm sorry to disappoint.

CHAIRPERSON COFFMAN: No disappointment.
MR. SHIREY: But that's all you get. So this is what I hope to be a culmination of a multi-year journey. About four years ago, the elementary campus in Helena-West Helena, Beech Crest Elementary, was vacated by the local school district. And I guess a little more than 18 months ago then we were able to purchase that for $\$ 50,000$, with the Commissioner's approval. We have been working diligently to come up with a renovation and financing plan. So, great news

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on all those funds that -- first of all, we have a great financing package from United States Department of Agriculture which will give us a $2.75 \%$ rate over the next 30 years, which is outstanding. We'll also be able to through this refinance some of our existing debt at that same low rate. So basically we'll have $\$ 10$ million of capital, some of it for new construction, some refinance at a 2.75 rate for a 30 year time period. We've done an exhaustive study, which I believe you've received by an independent company, BKD, who has produced evidence that our plan is financially viable. And this move will allow us to move -- actually move our elementary school from Cherry Street into Beech Crest Elementary and then allow us to take our existing high school out of those -- out of our modulars and reconfigure our downtown campus. And so basically this is a nice upgrade for our schools, for our students, and for our communities.

I do have a full set of architectural plans. Like I said, we have board approval, Commissioner approval; we have our financing in place. We just got our GMP back from our contractors and, strange but true, it was that we were actually under-budget on this, so that's nice. And we're hopeful that with
your permission and blessing we can execute in time for the 2017-18 school year.

CHAIRPERSON COFFMAN: Thank you. Is there anyone to speak in opposition? Anyone to provide public comment?

Okay. Any final words, Dr. Shirey?
MR. SHIREY: No.
CHAIRPERSON COFFMAN: All right. We'll move to questions. Dr. Saunders.

DR. SAUNDERS: Yeah. Can you just briefly describe, what do you expect any kind of impact to have on just the location with your student population with the new address?

MR. SHIREY: I don't think there will be an immediate change. I mean, we're -- it's five miles apart from each other. And so we run 1400 miles of bus routes every day, so it's the same proximity. We have a lot of students who currently reside in that area. And like I said, most of our students -- we run extensive bus routes, so --

DR. SAUNDERS: Request a motion at the proper time.

CHAIRPERSON COFFMAN: Any other questions?
Then I'll accept a motion.
DR. SAUNDERS: I'd like to make a motion to
approve.
MS. PFEFFER: I'll second.
CHAIRPERSON COFFMAN: Any discussion?
A motion has been made by Dr. Saunders, seconded by Ms. Pfeffer to approve the request. All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed? Motion carried.

If you will give us just a moment.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Yes, Madam Chair. I voted for the motion to approve the amendment request. I see no issues with this amendment request. Change of location will be positive for all involved.

CHAIRPERSON COFFMAN: Mr. Lester.
MR. LESTER: I voted for the amendment request.
I saw no financial or logistic concerns with the move to a new facility.

CHAIRPERSON COFFMAN: Ms. Liwo.
MS. LIWO: I voted for. I didn't have any
concerns with the request.
CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: I voted for. No concerns.

CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: I voted for. No concerns with the address change.

CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: I voted for. No concerns.
CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: No concerns with the amendment request. Well put together request with appropriate information provided.

CHAIRPERSON COFFMAN: Thank you, Dr. Shirey, and we appreciate you reusing a building that would've been vacant in the community.

MR. SHIREY: We're very excited for the community and for the students. Thank you, all. We appreciate it.

CHAIRPERSON COFFMAN: Thank you.
A-3: REQUEST FOR OPEN-ENROLLMENT CHARTER SCHOOL AMENDMENTS: ARKANSAS ARTS ACADEMY, ROGERS

CHAIRPERSON COFFMAN: Ms. Boyd, you are recognized for Action Item 3.

MS. BOYD: Thank you, Madam Chair. For Action Item 3 we have a request from Arkansas Arts Academy. And to begin their presentation we have Mary Ley, who is the CEO.

CHAIRPERSON COFFMAN: If you -- anyone speaking
for Arkansas Arts Academy and anyone speaking in opposition will please stand and raise your right hand. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth, and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY) CHAIRPERSON COFFMAN: Thank you. Ms. Ley, you're recognized.

MS. LEY: I was waiting for the PowerPoint to go up. Thank you. Okay. So we really -CHAIRPERSON COFFMAN: If you'll speak -- I'm sorry; if you'll speak clearly into the microphone -MS. LEY: Sorry.

CHAIRPERSON COFFMAN: -- for our viewing audience.

MS. LEY: Okay. We're real excited because we really worked hard the last two years, put together a new team. And our main goal is to be a national level -- or, actually, we're even more selfish than that; we want to be the best art school in the nation, and we're way on our way for that and I'll prove that here in a minute. And we have four major goals under that goal: high academics, mastering of the arts, arts integration at a high level, and a deeper level than you've probably ever seen before,

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and a museum initiative that's unique and reaching all children in the northwest Arkansas area. So we're very excited.

This year -- in fact, we get this award at the end of the month -- we have now become an exemplary design -- exemplary school of designation for the -I'm sorry, I'm so bad right now -- from Art School Network. That's the governing body of art schools, and they see us as an exemplary school. What's cool about that is if you look on this slide there are only 14 states in the United States that are considered exemplary art schools and there are two regions or two providences in Canada. Some of the states have more than one school, like Louisiana and Florida. But for Arkansas to be in the top 14 schools in the nation, that makes me feel really good because every time I see an Arkansas statistic where we're not at the top it really makes me feel bad. So we're going to make up for that and we're going to be the top arts school.

We need an additional 400 students because in order to be the nationally best school we're not offering all the programming that it would take in order to do that. And like we have a great ballet instructor right; she's just a superstar, used to be
in the Chicago ballet and is trained from the Chicago Arts Institute, and she's doing a great job in ballet. But we also need to offer hip-hop and we also need to offer tap and we want to have a full range of the dance spectrum. And our visual arts has really climbed. We had the Governor's Award for the best drawing last year and we also won the award for the Nature of the Habitat Award. So, but we're not offering jewelry making and we're not offering everything you can. And our goal is always to have our students get accepted at the best art schools in the nation and we need to deepen their portfolio by having more experiences that we can't offer in our current space.

And we also did a lot of research on what makes up an ideal school size and over and over again the number 600 popped up, and that would give us the 600. Two weeks ago I had the luxury of going to visit New York City high schools and they had changed their scope toward a 600 school. In fact, they took the schools that had like 3,000 students and put three schools into one building just to get that 600 number because they feel like kids are more successful. So that's another reason. Our cap is actually 825 but right now we can't even put more students in our high
school because of the way the layout of the school is. And so you will see that we want the 400 because we are getting ready to rebuild the high school and that will also -- when we rebuild the high school we'll need to have the 400 additional students to help sustain it as years come.

This is our school now. It's the old Baptist Church in town and we have turned the sanctuary into a performing arts center. And the building on the right hosts many academic courses, and you can see there's like an old crummy ally in between them. What we want to do and propose to do and have the funding already to go on this -- the only thing that keeps us from the green light is your permission to have 400 more students -- is that the building on the right that you saw -- the building with the -- on the bottom left here is -- will be torn down. We had it structurally checked and it's not structurally sound and can't be remodeled. And we do have some money from the foundation to help us with this project and they don't like to have anything torn down, so they themselves had it structurally engineered. And it cannot be remodeled or the class sizes can't change, so that building will be torn down and will be replaced with that academic building at the bottom
left, and the -- where the light is coming in, that would be our library. And the building -- the room on the top left, that building is -- that old yucky road I showed you would turn into where they connect all of these buildings with the glass and that will be our commons area where we have a cafeteria at lunch and then we take our tables and we push in to the garage door that doesn't look like a garage door, and then we could have arts shows and talent shows and every kind of thing that has to do with the arts and that commons area, and then even be opened up into that courtyard. So we're very excited about this building. This is also downtown Rogers; it's a third-mile from where Haas Hall just got approved, and we're excited to be neighbors. Mr. Schoppmeyer and I did talk quite a bit and we thought like if you have to have an AP physics teacher and he only needs them two hours, then maybe I could take them for three hours. We discussed how we could use lunch programs together; we discussed how if his students wanted high-end arts they could come and take our arts, and if we have a student that wants to take robotics they could go to his school and take robotics. So we're very excited about having them next door so that we can partner and add the arts to
help their children and the academics to -- for our children.

Our current facility is 52,000 square feet for the high school -- and you think that's a lot of square feet, but a lot of that is that performing arts center. So we'd be asking for another 27,462 feet, which is all state-of-the-art labs that will go into this parking lot that we have in the back. So we don't want to ask for 400 students this fall; we want it to be gradual to all the way up to 2021. So it's like a $7 \%$ increase next year and then another $4 \%$ the next year and another -- the biggest growth would be the $19 \%$ in 2019 and 2020. So we're not asking for it all at once because they would build the art labs and then we could add a few more kids, and they'll build another lab for the academics. And so it will take awhile before all the space is even available for these students. But, again, we do not want to fund a project without your permission to add the extra students.

We plan on increasing the student applications to attend our school through having a better strategic plan. We have never recruited before; we have never put an advertisement before; we've only been -- we always survived by word-of-mouth. But as

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the program grows we want to reach more students that need our services. And we've also added busing ourselves for the first time. We have a pilot bus program that brings 65 students in from the Bentonville area that wanted to take arts that couldn't because of single parents and different ideals, parents that just can't drive. And it's been so successful that we plan on adding another two or three buses surrounding our area so that all kids can attend our school.

We plan on using -- actually, I just finished a grant where we will actually get a person to market the school and market the new programming and be an admissions/communications/marketing specialist. We've never had that position before, but they can reach out to all the arts that are around.

And another thing I want to point out that's real exciting is we created an advisory with all nonprofit art centers in northwest Arkansas, Community Creative Center, Trike Theater, Ozark -Opera of the Ozarks, you-name-it, anybody that has a nonprofit; they always are struggling for facilities, so we want -- we have worked with them and have them committed to each giving us a portion of funding. And when our school doors close they will come in and

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use our same facilities to offer kids art and music and programming in the evening, and so we're real excited. In fact, what we have found this year our parents are really delighted when they can drop off their child -- and they can't afford the expense of ballet lessons and expense of arts lessons, but when they pick them up -- we have new piano labs too that are really exciting; but mom can drop their kid off at our school and get great academics, have private piano lessons, and learn to be a ballerina, and be picked up at the end of the day and then go home and breath and enjoy life. So we're real excited about what our school offers for kids.

To show how good we're cooperating with Haas Hall, I actually loaned him that slide. I didn't know he was going to use it. But anyway, it shows that -- but it is an American theme, so you can see it was our slide. But anyway, these are statistics that we have planned -- or got from Chamber of Commerce -- I have a board member on the Chamber of Commerce; he got this data for me -- to show that the growth can support it. I too sat down with the Rogers superintendent; super guy. We partnered with Rogers this year. We have a NICA collegiate bicycle team in our school and we race and train with the

Rogers mountain bike team. And we had a parent that works at a bank and we even had -- at the last race we fed all the parents and kids from Rogers. So it's kind of -- we've got a real good kumbaya thing going and I hope we can keep it.

When you see all the red dots on this map that is where all of our kids come from. Isn't that crazy? I don't know if I'd be that good of a mom. But, you know, they have -- we had kids coming as far as Eureka Springs, as far as -- what's that -- West Fork, yeah. So, I mean, that's a lot of driving. So I'm really proud that we really do reach all kids in northwest Arkansas.

Our high school principal could not be here today because she is such a dedicated principal that she's home administrating the PSAT, so that's real important to her. So I'm going to bring up Matt Young who we stole from Bentonville, and I'm proud of it, last year, who is a superstar principal and he knows -- he's only been there a few months and knows all 580 kids' names. Isn't that crazy? He knows all of the kids, and that's what we're all about is reaching every kid and making them feel at home.

MR. YOUNG: Board, thank you for your time today and thank you for letting us take the drive down to

Little Rock, close to my hometown, so it's good to be back home. I'm very excited to be here and talk to you about what our school is doing. I think the most important thing really is relationships. In thinking of a high school principal that instead of coming down here she's like, "You know what? I want to be there with those kids to make them feel comfortable so they can become national merit semifinalists." That's amazing. Because sometimes as principals you get caught up in other stuff, and to get caught up in how the kids' ballgame went last night, how the kids' art projects went, that's what's important. Those relationships are what build those things, and which is amazing.

There we go.
The high school, Ms. Padgett has done an amazing job with the high school. It is one of the highest achieving high schools in the state of Arkansas. They continue to do amazing things. They're about to put on a production of Godspell, which I was like, what, high schoolers putting on that production? And to see the kids excited about it, not dreading it, not saying, "Oh, I've got to practice," but being excited to do those things is very exciting. They have some of the highest test scores in the state,

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when we talk about test scores. When we talk about diversity they have a special ed. population; 29\% of the high school is free-and-reduced lunch. So we're really a nice mirror of Benton County, when you look at Benton County as a whole. We have some exemplary programs at the high school with our dance program that Ms. Ley mentioned. We also have an amazing animation program. My own daughter loves to sing Let It Go all the time and all the time and all the time. Well, at our high school we have one of the animators from Frozen -- and let me tell you, she's only in kindergarten but she's pumped. She's like, "I'm ready, dad." You know, I'm like, "You did great on your report card, honey, but we're not ready for 9 th grade and I'm for sure not ready for you to be in 9th grade." But there are some amazing things that $I$ would've never thought were possible in Arkansas, and in a small school, to be able to be in a play, to be in choir, to have a small class size. When I was able to come tour the high school and I saw an AP class with 15 kids, $I$ was like this is amazing. The teacher knows everybody's name. Because I was used to a large setting where everybody was in a lecture hall and the kids didn't even know each other's name. But it's an amazing place that that principal has
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built.
The universities the students have went to from the high school -- this is an amazing list. I'm partial, since I'm an Arkansan, to that Arkansas list; University of the Ozarks, which is where I went to; Hendrix; Lyon; Arkansas Tech; U of A; UCA. To see all those kids -- because we want to keep our best kids in the state; right? We want to kind of build that fence around Arkansas and keep our best here. But we also know that we've got some strengths outside the state of Arkansas. We had a young lady go to Hillsong College in Australia because of her singing talent, and I was like, Are you kidding? Like, I had to go meet that young lady because I was so excited. But to see that list of colleges -- and some of those colleges, I must admit, I never knew were even on a radar. And $I$ know as a kid growing up in Arkansas they weren't on my radar, but for these kids they can be on their radar. It doesn't matter where they're from, where they live, where they get rezoned to, this can be on their radar, which is exciting.

Our district is based on four pillars and I'm just going to talk about one of those -- Mr. Jones will address the rest -- but it's the academic
excellence piece. When we talk about academic excellence we want kids to be pushed academically but every kid is different. Kids need some personalization, you know, and every kid needs to be ready to either go to college or be ready to go to career. I know very successful people that after high school they developed an app and they're making a lot more money than I am and they're very successful. And now they're working at Tyson and working at WalMart and working at all these places. Now some of them decided I want to go back, I want to get my college degree to be a model for others, or I want to go get my masters to be a model for my kids. But what we have to do at our school is provide that excellence, that rigor, and so those kids have that hard work and determination which gets us farther in life, and our school thrives on that.

In our school we are a $\mathrm{K}-8$ school, which is a different configuration than I'm used to, but it's exciting because the always thing that hurt me was when my kids left me; I'm like, will the next principal ask; will the next principal know when the cat dies; will the next principal know that we're divorced? You know, those are important things for kids, and building those relationships is vital. So
keeping those kids for nine years is an amazing opportunity for me so that $I$ can get to see those kids develop. And sometimes you've got to remind kids, you know, when you get big -- "Oh, I'm in 5th grade now, Mr. Young; you don't understand" -- but to say, "Hey, I remember when you were in kindergarten, you know, and we've been together, you and your family, walking hand-in-hand."

Another thing we've added is -- I'll be honest, when I first got there our kindergarten through 5th grade arts program was like any other elementary school; you had art, you had library and music. I'm sorry; that's not arts academy. I couldn't get excited about that. I couldn't pull my kids from the school they were at and say, "Hey, let's go here, guys." But now these kids get to have guitar; they get to have ballet; they get to have drama; and they get exposed to all of these things so then they know what they like. I'll admit, my own son, he didn't want to do dance, you know, and he's in a dance class and he likes it and it's okay. And I've got girls that didn't think they could play the guitar because -- oh, no -- someone said guitar is a boy. I've got a girl that can jam and $I$ would put her in front of anyone to play today.

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The other thing we added was having PE every day. I'm a big proponent of the whole child. And I hate to say when we think about kids sometimes we're too busy doing this. We've got some kids with some strong thumbs, but the rest of their body has gone, "Hey," you know. And to have that PE every day energizes that brain, primes it for 24 hours. For 24 hours that brain is primed for learning, which is great for creativity. We've worked on remodeling the gym. We've got that remodeled. We've got a piano lab. Kids can learn piano at school, and it doesn't matter if you have $\$ 50$ to pay that afterschool teacher, because I didn't have it, but my kids at my school have got it.

So we've done some exciting things and we're excited about all the things that we can do. And the last thing I do want to put up is that bus route because I can't tell you how many parents said, "Oh, I can't go to that school, it's too far; you know, I've got to be at work at this time and my husband works at this time," or "Grandma can't take them" or whatever the situation. For those kids to know, guess what, that situation is gone now, that barrier is eliminated and we want you at our school.

Mr. Aaron Jones, our art integration specialist

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for the district, now will come up and tell you more about our pillars.

MR. JONES: Good morning. My name is Aaron Jones; I am the arts integration specialist at Arkansas Arts Academy. We have a very enthusiastic team, as you see. Our pillars have been addressed and the others that I'm going to kind of cover kind of show the distinction of our school. So in addition to academics, you've heard a lot about mastering an arts form. It's in our name, it's what we do; it goes beyond just the visual arts, as well as the performing arts. We're adding to it; we're doing a lot of wonderful, wonderful things that $I$ think sets us apart from just northwest Arkansas, but in the regional area as well as competitive with the rest of the nation.

Now in addition to mastering an arts form, we offer a new approach method to teaching, which is arts integration. That does not necessarily mean that that has to do with the teachers that are the arts instructors; this in fact incorporates all of our instructors to take both of those disciplines, the academic core, as well as the fine arts; find those objectives and put them together so that the student has an understanding of the art form and

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successfully displays that knowledge through those learning objectives. It's been extremely successful. We have a lot of wonderful opportunities that you can kind of see here. I wanted to highlight just a couple.

So I was not a very strong math student but had my math teacher had the opportunity to explain the formulas of what a dodecahedron is and why it's useful, they then created one, which you see there with those students, and proudly kind of display was a mathematician who wanted to come up with housing for homeless that could be very economical. So now we cover social issues as well as sculpture, as well as mathematics every day. This is what is something that just makes extreme improvement for our students to understand what they're doing, not in their art form but how they're going to be involved in a career and community. All the way down to the bottom right, you see our elementary kids who are learning to close a circuit. You close a circuit and then add some found objects and you have a scribble bot. So here we're now able to kind of see this function that goes into engineering, robotics, animation, what-have-you. It's become extremely, extremely successful.

In addition, the last of the pillars that I'll

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kind of mention is the museum initiative. This is probably very new to many in education. But we have a neighborhood, we have partnerships, and, in addition to what Ms. Ley had mentioned, we decided to kind of look to the community of museums themselves by taking the collections -- because every community is pretty rich in heritage and culture, even natural features. We looked around and took those disciplines, those academic disciplines, as well as arts, and sought out to make partnerships with each one in this area. We started with Crystal Brides and it proved to be extremely successful. You'll hear from Mr. Zev Slurzberg in a moment. So to be able to kind of work with those directors, those museum educators and teachers to get together -- now I'm not talking about just going and taking the canned tour that they typically have; this is an opportunity where that museum educator then works with our teacher, they offer a professional development, and then they have programs. The upper right slide that you see there is Compton Gardens that's showing a rain garden and how now this can be brought back to the school because our K-8 is on a floodplain and what can you do with that space. Off to the left is two students that are at the Peel Mansion. This is a
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historic home and they allowed our theater students to come in and actually become the Peel family themselves. And so 4 th grade programs from across northwest Arkansas were able to kind of come and see history alive through our theater students. So they not only learned theatrical, but how to incorporate history as well. And these are just kind of a few other examples; I won't go into each one of them, but I do want to point out the top right. You see two students with a professional at a table. This is the -- one of the curators at Crystal Bridges. Crystal Bridges has also opened up an opportunity for our students to go there and learn about every career that takes place at the museum and then those students follow that academic career and then they learn quite a bit of what their day looks like. You also can see with the Museum of American History, that's our English learning -- I'm sorry -- our language arts department that's learning American literature but now they're not at school reading First Nations; true Americans that were here before, they have a story as well, and combining Mark Twain with the way a winter comp would be read.

It's very, very exciting and we're just very, very excited about what we offer and how distinct

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that we are. And so what I want to kind of introduce to you is one of our board members, Mr. Anthony Porchia, to kind of talk a little bit.

CHAIRPERSON COFFMAN: Before you begin, is there anyone to speak in opposition?

MS. BOYD: I'll check.
CHAIRPERSON COFFMAN: Okay.
MS. BOYD: No, ma'am.
CHAIRPERSON COFFMAN: Okay. I'm going to -you're out of time, but if you'll go ahead and continue -- and we'll go right ahead and continue, and then we'll wrap up.

MR. PORCHIA: Okay. Thank you. I'm Anthony Porchia, Arkansas Arts Academy school board, and I'm talking to you about diversity. You know, as the United States becomes a more culturally diverse nation our schools should be becoming more diverse also. Attending a school with a diverse student body can help prepare our children for the future. You know, as you all know, the Census Bureau projects that by the year 2100 the U.S. minority population will become the majority. So, of course, it is very important for students to learn how to interact in a diverse environment. Schools must take a proactive approach to knowledge diversity. So as we look to

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expand our school we are supporting both the art community, and through this we are helping a creative positive environment where students and teachers are respectful and of different backgrounds. That is why I am in support of our CEO and her staff to drive the growth of Arkansas Arts Academy, because they are focusing on diversity for our school, and I appreciate that they are being proactive in this area by targeting all students in the community. But they do a quality education and where arts can be a focus in our community as well. We have an action plan. Our faculty, students and staff has been -- is doing an amazing job on implementing diversity. So as Bell Hooks said, "The classroom remains the most radical space of possibility in the academy." Thank you.

MR. SLURZBERG: Thank you for your time. My name is Zev Slurzberg; I'm here speaking on behalf of the partners from Crystal Bridges Museum of American Art. We are a proud partner to work with Arkansas Arts Academy, to help work with the students and the community for increasing the critical thinking skills, the visual literacy, and the historical empathy that these students can have. We do this on a variety of means from a school tour, working with the teacher professional development, and working
with the teachers as they need to say -- when they come with a question and say, "I'm teaching physics and I want to figure out how to do that." We want to help train these students to think creatively like an artist. And Mr. Jones mentioned our career day. This is a pilot program that was a wonderful way to show students the creativity in all professions in the arts and what creativity means in every aspect from your traditional curator that you expect to the director of IT to the culinary staff and how they all use creativity and problem-solving skills in their everyday job. So this is a proud partnership as we look forward and deepen those skills and also then engage the community to be a part of it. We have our Night at the Museum evenings where we not just get -we get the whole -- the community, the parents, the families, and we've extended it to have the students present. So it isn't an educator or curator talking; the students take ownership of the work and decide how to talk and gain the public speaking skills that is an important part of being a 21 st century student. Thank you very much.

MS. BOYD: Madam Chair, before you begin your question and answer period $I$ just wanted to remind the Panel that one of the waiver requests has been
withdrawn. So the request today is for the enrollment cap increase and then also for the school -- a waiver of the school year dates. CHAIRPERSON COFFMAN: Thank you. Questions? Who's ready? Mr. Rogers.

MR. ROGERS: Uh --
CHAIRPERSON COFFMAN: Microphone.
MR. ROGERS: Just similar to what I went over with Haas Hall earlier, looking over the budget, the projected budget on there, you're using a number for the per-pupil funding above what the current ADM amount for foundation funding is. You have it projected correctly for '17, but then you're going up to a pretty good amount for four years out for your funding on that, which $I$ know is just a projection but that's way reaching for what the General Assembly may do. So just looking at the 17-18 and 18-19 ones it was $\$ 66$ over what it is right now, which could -they could but they could not; I mean, we won't know till November 1st. So I guess my concern is similar to what -- with the last one; if they don't raise it up that much, then you're looking at a $\$ 53,000$ difference in 17-18 from what you have currently budgeted right now, which would eat up any net cash increase or decrease. So how would you adjust if

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that doesn't happen that way?
MS. BRUNELL: My name is Nathalie Brunell; I'm the CFO. And how would we adjust, we would continue to monitor our expenditures and just insure that we stay in line. So as we -- we'll add programs as the funding is there. So if for some reason they do not increase our student funding for that particular year, we may hold off on certain things until we receive that funding, and so -- and then we may, you know, look at our other expenditures. We'll make sure our operating expenditures stay very conservative in those lights and make sure we have a good legal balance to provide us that funding if we don't receive additional student funding in the future.

MR. ROGERS: And this isn't tied -- I think you said that you already do have the money for the remodeling of the school that you're at right now. So this wouldn't affect that?

MS. BRUNELL: The remodel of the school, we would fund that. We currently do have a bond issue, so what we would do is we would do an advance refunding of that bond issue and we would have quite a bit of savings doing that. In addition to that, we are getting a non-interest bearing loan from a
private donor that also has a deferred repayment that we would only repay if our cash-flow is sufficient enough for that. And then we would also have to have another bond issue. We have been working with our bond underwriters to see what that would look like. With that, we just right now just have projected costs of what the remodel is. You know, until we know about the student base and can actually hire construction managers we just have a -- it's a pretty high estimate of what we think it would cost. So we would have an additional bond issue with additional debt payments in the future.

MR. ROGERS: Okay.
CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: Yes. In your proposed enrollment cap, would you be looking at that growth all within one year and/or are you looking at incremental growth?

MS. BRUNELL: No, ma'am. We are looking at incremental growth, so we would phase our remodel of the building with that incremental growth. And we had anticipated probably about 100, 125 student growth per year while we do that remodeling phase and hope to have the total enrollment by 2021.

MS. PFEFFER: Okay. Thank you.

CHAIRPERSON COFFMAN: Any questions about the school year?

DR. SAUNDERS: I do.
CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: Yes. I have questions on the waiver of the school year and I was trying to get down and specify which part of that law was needed. MS. LEY: I think that we want to give our parents the option -- some of them are interested in year-round school and that's the flexibility we want. We haven't surveyed our parents yet, but we want to know from you if we had that waiver if we could then move towards -- we'd have to survey them first. But, you know, there were a couple of schools in our area that closed that were year-round schools and parents are really wanting some -- one of the schools to be year-round because it fit their work schedule better. So we're only contemplating it. I don't know how serious we are about it because it looks -- we have a lot on our plate right now and we want to do what we're doing now really well before we take on anything else. But we want to have that option in the future.

DR. SAUNDERS: Okay. Because that law also specifies that you'll take Labor Day off, Memorial

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Day --
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MS. LEY: Sure. Absolutely.
DR. SAUNDERS: -- common spring break --
MS. LEY: Right.
DR. SAUNDERS: -- many others, but as I can tell -- and this may be -- I think (a) (1) (a) would be the only reference -- or that section, the 1,2 and 3 , that would allow you to do that.

MS. LEY: Okay.
DR. SAUNDERS: And I would defer to Legal to see if that's the only part of that law that needs waived for her to be able to do that.

MS. DAVIS: Yes. If it's just extending the start and the end dates --

DR. SAUNDERS: Yeah.
MS. DAVIS: -- then that section is the only one. And, again, this is one of those waivers that I think all of the charter schools have the entire code section. There is one that only has the specific subsection and I think there's a district conversion that has an even more specific subsection.

DR. SAUNDERS: So just to clarify, you only need
the (a) (1) (a), 1, 2 and 3 ?
MS. LEY: Yes.
DR. SAUNDERS: Is that all? Okay.

MS. LEY: That's correct.
CHAIRPERSON COFFMAN: Any additional questions? Mr. Rogers.

MR. ROGERS: What's the current debt service payment right now that you have?

MS. BRUNELL: Our current debt service payment is about $\$ 600,000$.

CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: Did you want to follow-up on finances or -- I had an academic question $I$ wanted to address. When I look at someone expanding the first thing that $I$ look at is how well academically are they doing. And I pulled up -- and I'm really I think just somewhat perplexed and so I'm just looking for your thoughts on this. As I pulled up your information and I looked at how you compared with other districts -- let me pull it up just for a second -- I'm going to pull up 14-15. Then I looked at -- to let you know, looked at compared to the state, compared to Bentonville, Pea Ridge, Rogers, and Springdale. And all throughout, the test scores for the most part you were the lowest of all of those categories.

MS. LEY: That's the $\mathrm{K}-8$. That's not the high school.

DR. SAUNDERS: Yeah. I'm getting there.
MS. LEY: Okay.
DR. SAUNDERS: And then I got to the bottom and the ACT scores and you are higher than everybody else.

MS. LEY: Right.
DR. SAUNDERS: And I was -- you know -- I went back, I looked at the number of students that you tested, and it does seem that you test a high number of your students in ACT at the high school. And so I was perplexed, I think is a good way to say it -MS. LEY: Sure.

DR. SAUNDERS: -- just throwing that out, hoping MS. LEY: I can answer that. DR. SAUNDERS: Oh, okay.

MS. LEY: I'm going to try to answer that. Give me a chance. No, I mean, probably the roughest day of my educational 39-year career was the last time I was before you; I had just started being the CEO, and those test scores were something I inherited and you guys were brutally honest and I had to take it because it is what it was. And so we -- one thing healthy about a charter is -- it's not something to celebrate, but we did use that little contract and

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any teacher at the $\mathrm{K}-8$ that wasn't there to help kids was not renewed in their contracts. And there is something about a highly qualified teacher requirement and even though in a charter you can kind of skirt that a little bit. We chose not to skirt that and we've replaced every teacher with a highly qualified teacher. And I did go beg on my hands and knees for Matt to come to that school and already our ACT scores were higher in lots of areas at the $\mathrm{K}-8$ than our surrounding area. And when you see what Matt will bring to the table now, I've never seen teachers working harder or better, and it's about leadership and they just didn't have good leadership. And Matt has unselfishly come to a school that was -had success easy and he's come back and is helping a school that has great ideas and great vision. And also you have to remember the history of this school; it used to be Benton County School of the Arts; it used to be -- K-8 was its own charter and the high school was its own charter, and then they came together and became one charter. And when I inherited this situation -- and I'm proud of inheriting this situation -- the two leaders did not get along and they didn't work together, and it was like inheriting two separate entities. And now I'm
proud to say is our PD days the $\mathrm{K}-8$ are with the high school. We have high school kids mentoring younger kids; we have younger kids participating in older kids' plays, and we've actually become a unit with good leadership. So I don't think you'll be perplexed when you see the test scores at the end of the year. So we're real proud of what we've done. DR. SAUNDERS: Thank you. CHAIRPERSON COFFMAN: Ms. BOyd. MS. BOYD: I apologize. I have a clarification. Arkansas Arts Academy already has the waiver for 6-10-106. It was part of their original application. I apologize for not catching that before we got here. DR. GOTCHER: I make a motion that we forgive her.

CHAIRPERSON COFFMAN: Motion to forgive Ms. Boyd.

MS. LEY: She's been a big help. We love her. CHAIRPERSON COFFMAN: We do too. Any additional questions? Then I'll entertain a motion.

DR. SAUNDERS: Can I clarify something?
CHAIRPERSON COFFMAN: You can.
DR. SAUNDERS: And it's on that 6-10-206. So where we stand right now, we're still just looking at the waiver on the (a)(1) (a) 1,2 and 3 or are we
looking at -- as an amendment, I guess, you would say to just restrict it to that or to keep it as it is? MS. DAVIS: Well, I mean, they already have the waiver. So if you're requesting them to amend it to only have the specific subsection and they're willing to do that, you can do that. But they already have the waiver.

DR. SAUNDERS: I would request I think as part of our cleanup process, as we discussed earlier and today, as we mature and time evolves that we relook at some of those things. I think that would be productive.

MS. LEY: Sure.
DR. SAUNDERS: Unless there's any other section of that that is needed for what you do, I think.

CHAIRPERSON COFFMAN: Ms. Ley, if you'll speak into the microphone so our transcript will reflect your response.

MS. LEY: Okay. Thank you.
CHAIRPERSON COFFMAN: Are you agreeing --
MS. LEY: Oh. I'm okay with that. Sure.
CHAIRPERSON COFFMAN: Thank you. Any additional discussion?

MS. BOYD: I'm sorry. So to clarify, we're okay with the audit of the waivers after today's
discussion or we're okay with changing the waiver to restricted sections?

DR. SAUNDERS: Is that for me? Everyone is looking at me.

DR. GOTCHER: Since the waiver already exists, what's new?

CHAIRPERSON COFFMAN: So let me see if I can summarize. The waiver exists but Dr. Saunders had asked in the -- in our efforts to cleanup these waivers to make them more accurate that this one be specific to what Ms. Davis had itemized. Is that correct?

DR. SAUNDERS: Correct.
CHAIRPERSON COFFMAN: And then Ms. Ley had agreed to that specificity.

MS. BOYD: SO --
CHAIRPERSON COFFMAN: Is that correct?
MS. DAVIS: Yeah.
MS. BOYD: Is 6-10-106 --
MS. DAVIS: (a) --
MS. BOYD: -- (a) --
MS. DAVIS: -- is what we're limiting it to.
MS. BOYD: Okay.
CHAIRPERSON COFFMAN: Yes, we're all in agreement.

MS. DAVIS: Right. And you're in agreement? MS. LEY: I'm agreeing. CHAIRPERSON COFFMAN: And Ms. Ley agrees, as well.

MS. LEY: Yes.
CHAIRPERSON COFFMAN: Anyone else? Then I'll entertain a motion.

DR. SAUNDERS: I make a motion to approve. MS. SMITH: Second.

CHAIRPERSON COFFMAN: A motion has been made by Dr. Saunders and seconded by Ms. Smith to approve the request for Arkansas Arts Academy. Any discussion?

All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed? Motion carries unanimously.

If you'll give us just a moment to write the responses.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Madam Chair, I voted to approve the amendment request. I see no issues with the amendment request, especially with the gradual increase, to potentially be realized in 2021.

And, Ms. Ley, I don't see you; I just want to on

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a side note -- I didn't add this in my comments, but I felt like I needed to say it after the vote -- with Every Student Succeeds Act and this state looking at multiple measures of accountability, I go back to the legislative intent of charter schools and seeing measurable student achievement. That brings a whole new realization of how an arts academy such as this can really see a new set of accountability of measurable student achievement. Because, as a fine arts guy myself, this is an incredible opportunity and we realize that kids are more than just a summative test score. And so I just want to tell you how much I appreciate the opportunity that you're creating for kids. And, furthermore, the partnerships, as I said earlier -- and I just believe in partnerships -- it's evident in your emails to the area superintendents that you embrace a partnership heart and I just want you to know I appreciate that. Thank you.

MS. LEY: I don't know -- can I comment to that?
CHAIRPERSON COFFMAN: Sure.
MS. LEY: Okay. I just want to say that when we dreamed this school, this team -- you know -- I was able to put a great team together. And when we dreamed it, what I wanted more than anything was kids

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to have separate time talks, you know, like we used to when we were kids.

DR. GOTCHER: Right.
MS. LEY: And the greatest compliment I got the other day was when a parent -- her name was Dawn -stopped by my office the other day and she said, "I just want you to know" -- and her son is in 4 th grade -- "he never came home" -- "we could never get anything out of him, how his day was, and now we can't get him to quit talking." And he had gone to the -- we had an event called -- that Aaron put together called Shear to Shawl and they went to the Ozark Museum and watched how a sheep was sheered and how it was made into the wool and then how it was -the kids actually got to string the fabric. And he said, "I think we need to get two sheep, mom; they're very useful." So, you know, I thought, you know, that's what we wanted was kids to be so excited about their life that -- and through all this team's great work -- and Crystal Bridges has been amazing, but, you know, there's this one project -- I'll go real quick, but it'll make you feel good -- it's like there's this great painting at Crystal Bridges done by Samuel Morse, and I didn't even know that, and he didn't finish it because this horse came with a guy
on it telling him, "You've got to get home; your wife is sick." So he hurried home but his wife already was died and buried by the time he got home, so he quit and invented Morse code. And that's in Arkansas; that painting is in Arkansas, and the Pea Ridge is on Tele -- Pea Ridge Military Park is on Telegraph Road. And so that painting was of Lafayette, which Fayetteville is named after. So our kids will never forget because they're going to go to Pea Ridge and they're going to go to Rogers Historical and they're going to do Morse code, and they're fortunate to have those things. And it's going to be about that artist and then they're going to see the art. So our kids will know and feel pride about Arkansas, that such a painting exists and it was the guy that invented Morse code, they get to do Morse code. I mean, that's what we're doing and we're really thankful for your support today.

DR. GOTCHER: Thank you.
CHAIRPERSON COFFMAN: Mr. Lester.
MR. LESTER: I voted for the amendment. There is a demand in the area and this gradual increase in enrollment will allow Arkansas Arts Academy to offer more courses. The charter has done a good job of collaborating with local schools to share resources.

CHAIRPERSON COFFMAN: Ms. Liwo.
MS. LIWO: I voted for. I was just simply swayed by the energy displayed. I voted for; I have no concerns. I think the amendments will help further your charter's goals and will definitely benefit students.

MS. LEY: Thank you.
CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: I voted for the amendment. And I too am excited that there'll be an opportunity for more students to have access to this type of personalized learning. And I didn't write all this in here, but it really is a pleasure hearing from you and you make me excited about the opportunities. And I really appreciated even hearing the career aspect in the presentation because, you know, that really does help us to focus on the whole picture of education. So, thank you.

MS. LEY: Thank you.
CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: I had no concerns and I look forward to the progress with consolidation of the $\mathrm{K}-8$ system.

MS. LEY: Thank you.
DR. SAUNDERS: Yes.

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CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: I voted for it. I don't have any concerns about allowing this charter to move forward.

CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: The charter has been approved since 2000 and been renewed several times. There's evident community support for the Arkansas Arts Academy; therefore, I have no concerns at this time for the amendment request to increase enrollment for the purpose of expansion of the campus by 2021.

MS. LEY: Thank you.
CHAIRPERSON COFFMAN: Ms. Ley, congratulations and you'll move on to the State Board. I don't know if you post any of your student performances -MS. LEY: Yeah, we do.

CHAIRPERSON COFFMAN: -- on your social media, but I look forward to going to your website and checking those out.

MS. LEY: Okay. Thank you.
CHAIRPERSON COFFMAN: Thank you.
What's your -- Board, it is 11:20. Would you
like to move on to 4 or take a break?
DR. SAUNDERS: Let's get 4.
DR. GOTCHER: I'm okay with moving forward.
CHAIRPERSON COFFMAN: All right.

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A-4: REQUEST FOR DISTRICT CONVERSION CHARTER SCHOOL
AMENDMENTS: CROSS COUNTY HIGH SCHOOL
CHAIRPERSON COFFMAN: Ms. McLaughlin, is Cross County here? I see friends.

MS. McLAUGHLIN: Okay. Thank you, Madam Chair. Today for action item 4 we have Cross County High School with an amendment request and Mr. Stephen Prince will be presenting this morning.

CHAIRPERSON COFFMAN: All right. If everyone speaking on behalf of Cross County High School and anyone speaking in opposition will please stand and raise your right hand. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY)
CHAIRPERSON COFFMAN: You're recognized. If you'll state your name and title for the record?

MR. PRINCE: Stephen Prince with Cross County High School. We're coming today with a waiver for one of our -- not a waiver, a request for a waiver. But when we renewed our application this year we rescinded one of our waivers; we rescinded waiver 9.03-312, which was to give credit for 7 th and 8 th grade students. We rescinded that thinking that we didn't necessarily need that. We do have 7 th and 8th
-- 7th graders taking CBA and we do give them credit for that course. And the reason we rescinded that is our understanding was we do have -- we work with CTE and they give us a letter granting us to do that, so we were thinking that they grant us to do that so we didn't need the waiver -- but they grant us to do that because we do have the waiver. So we're asking for us to reinstate that one waiver so we can continue to give those 7 th graders credit for CBA so they can get those -- that course done earlier so they can begin taking more advanced classes, like AV tech and digital communications, mobile apps, and those things earlier. And that's all I have. CHAIRPERSON COFFMAN: All right. Is there anyone to speak in opposition? MS. BOYD: (Shaking head from side to side.) CHAIRPERSON COFFMAN: Okay. Any questions from the Panel? Dr. Saunders.

DR. SAUNDERS: So if I understand correctly, it's to make that course available for 7th grade students so they can see it sooner; it doesn't replace another course --

MR. PRINCE: No.
DR. SAUNDERS: -- in that sense?
MR. PRINCE: Right. No, it does not replace
another course. It's just an additional course and they do get credit and they get all the CBA instruction sooner.

DR. SAUNDERS: Okay.
DR. GOTCHER: And I believe --
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Thank you. Mr. Prince, according to the rationale, reinstating it, since it was mistakenly removed, is it new that you're going to make this mandatory for 7 th grade or is that --

MR. PRINCE: No, it's not. We've always made it mandatory since our initial charter application in 2011.

DR. GOTCHER: Understood.
MR. PRINCE: So it's always been mandatory for all 7th graders.

DR. GOTCHER: So really no change, other than just correcting the oversight?

MR. PRINCE: Exactly.
DR. GOTCHER: Yeah. Very good.
CHAIRPERSON COFFMAN: Any additional questions?
Then I'll entertain a motion.
DR. GOTCHER: Motion to approve amendment request.

DR. SAUNDERS: Second.

CHAIRPERSON COFFMAN: A motion has been made by Dr. Gotcher and a second by Dr. Saunders to approve the request for Cross County High School. Any discussion? All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed? Motion carries.

If you'll give us just a moment.
While they're typing, I'll just say I had a lovely visit at Cross County and so enjoyed it.

MR. PRINCE: Thank you.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: I voted for the amendment. No concerns. This just simply resolves an oversight that was originally intended.

CHAIRPERSON COFFMAN: Mr. Lester.
MR. LESTER: I voted for the amendment. I have no concerns.

CHAIRPERSON COFFMAN: Ms. Liwo.
MS. LIWO: I voted for. I don't have any concerns.

CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: I voted for the amendment. No concerns.

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CHAIRPERSON COFFMAN: Mr. Rogers. MR. ROGERS: I voted for. No concerns. CHAIRPERSON COFFMAN: Dr. Saunders. DR. SAUNDERS: Voted for it. I thought it allows students to progress through higher level courses.

CHAIRPERSON COFFMAN: Ms. Smith. MS. SMITH: I voted for it. No concerns regarding the amendment request.

CHAIRPERSON COFFMAN: Congratulations, and you'll move forward to the State Board in November. MR. PRINCE: Thank you. CHAIRPERSON COFFMAN: Thank you.

Are we ready for number 5? MS. BOYD: We need to wait --

CHAIRPERSON COFFMAN: Wait?
MS. BOYD: -- till after lunch.
CHAIRPERSON COFFMAN: What time do you want to come back? You have a phone call at --

MR. LESTER: (inaudible)
CHAIRPERSON COFFMAN: How long will it last?
MR. LESTER: (inaudible)
CHAIRPERSON COFFMAN: Okay. Ms. Boyd, what time do you expect Excel to be here?

MS. BOYD: I told them -- you guys were super
efficient today. I told them that they would probably be heard after lunch. So as soon as you guys establish what time you're going to come back, I'm going to let them know exactly when to be here. CHAIRPERSON COFFMAN: 12:30 or 1:00? Pardon me? DR. SAUNDERS: I'd say 1:00 to allow them the opportunity to be here. MS. SMITH: I need to leave by 2:00. CHAIRPERSON COFFMAN: Can we do 12:30? MS. SMITH: Yeah. Because, I mean, it may take us an hour-and-a-half (inaudible), but this is something that we've never -DR. SAUNDERS: It's going to take awhile. DR. GOTCHER: I'd say 12:30, if they can. MS. BOYD: Yeah. They're here in Little Rock, so it shouldn't be a problem.

CHAIRPERSON COFFMAN: Okay. We'll begin at 12:30.

MS. BOYD: Okay.
CHAIRPERSON COFFMAN: Thank you.
MS. BOYD: Thank you.
(LUNCH BREAK: 11:25 A.M. - 12:40 P.M.)
A-5: HEARING OF ADULT EDUCATION PUBLIC CHARTER SCHOOL APPLICATION: THE EXCEL CENTER, LITTLE ROCK

CHAIRPERSON COFFMAN: Ms. Boyd, you're

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recognized.
MS. BOYD: Thank you, Madam Chair. Your next item is the Excel Center application for openenrollment adult education charter school. Since this item is a little different from the others, Ms. Davis will come before you and provide you with the hearing procedures.

CHAIRPERSON COFFMAN: Ms. Davis.
MS. DAVIS: Good afternoon. Jennifer Davis, Staff Attorney for the Department. The procedures at least are going to be somewhat familiar to you. All persons wishing to provide testimony outside of the attorneys will need to be sworn in. The applicant will have 20 minutes to present its request for an open-enrollment charter school. There will be 20 minutes for opposition, followed by an additional 5 minutes rebuttal time by the applicant. At that point in time you may ask any questions you have of the applicant, the Department, or anyone else that you have questions of before making your decision. You can either choose to vote to allow or not allow, approve this request today, or you may take it under advisement and vote at a later meeting.

CHAIRPERSON COFFMAN: Thank you. If everyone speaking on -- sorry, Ms. Boyd.

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MS. BOYD: No. To start the presentation off we have Dr. Stacey Hunter-Schwartz.

CHAIRPERSON COFFMAN: If everyone speaking on behalf of the Excel Center will stand and raise your right hand and anyone speaking in opposition. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY)
CHAIRPERSON COFFMAN: Thank you. And if you'll be sure to state your name and your title when you come to the microphone. And the microphone is, one, for our benefit but it's also for the benefit of the viewing audience. So if you get away from that microphone the people that are watching it via livestreaming cannot hear a word you're saying. So get a-hold of it, take it off the stand, whatever you need to do. All right? Okay. You're recognized.

DR. HUNTER-SCHWARTZ: Good afternoon, everybody. Is the presentation going to pop up now?

CHAIRPERSON COFFMAN: It will. If you'll state your name and title please.

DR. HUNTER-SCHWARTZ: I am Stacey HunterSchwartz. I am the director of Education and Certification Programs for Goodwill Industries of

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Arkansas.
Thank you.
We have been working with a team from the Goodwill in Indianapolis and we have members of them here I'd like to introduce who will be part of this presentation as well. We have Marcus Jewett, who is the school development director for the Goodwill Education Initiatives, Incorporated, and we also have Kim Reier, who is the director of Network Development and Advancement, and she's going to start us off with the presentation today.

MS. REIER: Hello. Great. So, again, my name is Kim Reier, director of Network Development and Advancement with Goodwill Education Initiatives, which is based out of Indianapolis, Indiana, and affiliated with Goodwill Industries of Central Indiana. We'll probably talk about that relationship here just in a little bit.

First of all, $I$ want to talk a little bit about the purpose and the mission of the Excel Center. The mission of the Excel Center is to provide adults the opportunity and support to earn a high school diploma and post-secondary education while developing career paths that offer greater employment and career growth opportunities. The overall goal of the Excel Center
is to meet students where they are. They'll come to us with -- or come to everyone with varying levels of their skill-set, background, ability. So the idea is to insure that we're meeting them exactly where they are so that it can move forward to navigate all of the academic and nonacademic barriers that they have to success.

Just a little bit of a history of the Excel Center is that it started in Indiana in the fall of 2010, and we originally planned on opening one site with 200 students. We had a lot of people say, "Hey, I need a high school diploma. This GED that I have isn't working out for me. I can't find employment." So we ended up expanding that enrollment to 300 students, opened the doors with 300 students by January of 2011. So a short five months later we had 2,000 students on a waiting list, there had been such a demand.

I clicked forward.
With the support of the local authorizers in Indiana, we had a rapid expansion beginning in the fall of 2011. At that time we also did a lot of improvement of the school model itself, looking at meeting the real needs of our students. We had an idea of what the student needs would be when they

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would come to us. We thought that it would be a very online-based program and students would want to move at their own pace. We found that the needs of the students that came to us needed something much more intense, much more rigorous, something that they could see as much more relevant to their everyday lives. So there's been a lot of improvement to see the model that we see today, which we will talk about here in a little bit. During this time we've seen the growth of the Excel Center in Indiana. Again, we are affiliated, Goodwill Education Initiatives, with Goodwill Industries of Central Indiana. There has been a lot of interest from Goodwill organizations all across the United States. We are all affiliate members that are an affiliate of Goodwill International; we operate in our own territories. And there's been interest, and so as that interest has grown here in Arkansas as well Goodwill Education Initiatives developed a licensing agreement in order to expand that outside of our territory.

I won't go into too much detail about the history here but this is just to demonstrate the rapid expansion that we've had with one school, in 2010, adding two schools the following year, two schools the following year, four schools the

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following year, and then eventually moving outside of Indiana into where we are now in Texas, other places in Indiana outside of our territory, Tennessee, Washington DC, and hopefully soon in Arkansas as well.

Okay. Now I will pass this over to Stacey to talk about the impact here.

DR. HUNTER-SCHWARTZ: As many of you are probably aware, for -- since the beginning of time there hasn't been an ability for there to be a charter high school that was directed at adults. And so Goodwill Industries of Arkansas worked together with the legislature to have new legislation passed in 2015 to allow this whole thing to take place. And Goodwill Industries of Arkansas sees the Excel Center as very integral to our mission, which is Changing Lives Through Education, Training and Employment. We know that if people don't have a basic high school education then they will not be able to succeed in the world of work and they won't be successful in being able to be independent and take care of their families.

In Arkansas currently $18 \%$ of the residents between 18 and 64 do not have a high school diploma. Just within the Pulaski County area 24,000 adults in

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that age group do not have a high school diploma and that makes them unprepared to participate in the 21st century workplace. It's a bigger problem than that because the children of a dropout are $50 \%$ more likely to drop out themselves. And so far, the GED has been the only educational option for adults without a high school diploma in our area.

Research on educational attainment shows that having a GED isn't exactly the same as having a diploma, and so various factors are connected. As poverty increases, educational -- excuse me -educational attainment decreases; also, crime increases and health decreases. And we do find that the kind of educational experience that someone gets while preparing for a GED is not the same as what they can get at the Excel Center.

So our proposal is to provide these adults with an opportunity to get an actual high school diploma through this model which the Indianapolis folks have worked on for sometime and has a track record of effectiveness, which you'll hear a little bit more about soon.

In addition, we feel that Goodwill is an organization that is up to the task. We serve actually more than those numbers; it went higher
since $I$ submitted that to you, so we're talking about over 28,000 people who are able to get jobs and over 40 -- excuse me -- that we served in our last fiscal year and we were able to place over 4700 people in jobs. So we can handle this. We already have the Academy of Goodwill, which provides training and certifications in things like forklift, and we definitely know how to work with this population and see the need. We're planning to open initially with 125 students and we're going to house this at our resource center.

Now I'm going to turn it back to Kim to give you some more details.

MS. REIER: Thank you. After having talked a little bit about the history and this big proposal here, I want to talk to you a little bit about why this model works or has been working. We'll talk about the results that we've seen in other places. We mentioned before about really listening to the student voice and what students, adult students need that come to school with a different set of needs than a traditional set of students. Or, sometimes they come to school again with the same needs that they had the first time but ended up having to drop out of school. So the Excel Center is a model to

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really proactively think about how to address those needs.

The Excel Center is modeled around providing students with a year-round schedule, insuring that they're able to focus a lot of time on education and get through it more quickly. Classes are flexible. They're scheduled in a way that if you're working to support your family you can still attend school in the morning, if that works best for you, morning and afternoon, evening, any combination that works. There's free child care. Many of the students that will come to the Excel Center will be parents, pregnant or parenting. They'll need that flexibility in order to find out in order for me to go back to school and get my education I need to insure that my child is well taken care of, so there will be free on-site child care. And transportation assistance so that those students who do not have reliable transportation have that barrier removed from them and they're able to make it to school. Life coaching is a very important part of the Excel Center model where students work one-on-one with someone who I would make it -- I would describe it akin to a cross between a social worker and a guidance counselor that you would see, someone who can work with the student

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to identify what the academic barriers to their success is, as well as any nonacademic barriers such as tran -- we talked about transportation, excuse me; housing assistance, food pantry assistance; maybe it's a self-efficacy issue; maybe it's a student who doesn't know how to de-accelerate some anger that they're having. There's a life coach paired with that person to help them navigate through that. Because we are talking about high school and insuring that they receive a high school diploma it's a rigorous high school with a focus on a high school diploma. Also, insuring that students not only get that piece of paper, that high school diploma that they completed it, but also something that helps them prepare for what's next, an industry certification and something that's a high growth, high demand career in the local economy. And, again, with that focus being on qualifying them as work ready so that they can leave the Excel Center with a focus on what can get them in life ahead, hopefully towards a selfsustaining economic wage.

We are often faced with the question of why this model, why not a GED, and Stacey talked a little bit earlier about the difference between a GED and the results that we see there. We know that an

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equivalency is generally less expensive to run and operate; students can move faster along it; it's commonly allowed across a lot of states. But what we do see is that the high school diploma is something that employers really do want and the research is ubiquitous across all 50 states that employers really see a high school diploma as more valuable than a GED. Oftentimes, employers go, especially with the partnerships that Goodwill has, to them saying, "I can't hire somebody with a GED. We need to have that high school diploma." So this is why the Excel Center model focusing on a high school diploma is so important.

The results that we've seen across the network that has developed rather young so far, since 2010, is these numbers -- and I also apologize. As Stacey mentioned earlier, she had some updated numbers regarding Goodwill's success metrics; the Excel Center also has some updated numbers since this was submitted. We know that we have over 2,300 graduates at this time, so people who had dropped out of high school had no opportunity other than this to earn a high school diploma; they only had a GED. So there are 23 -- over 2300 people with a high school diploma now; also, over 2500 post-secondary credentials. So

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people are leaving with, again, that certificate that makes them work ready. You can see that we've increased that number over time, that going from 44\% to $92 \%$ in recent years of people that are either earning college credit or an industry certification at the time of graduation. We also have a little graph just letting you see the number of graduates that have grown throughout since we've opened.

This is, to talk about the outcomes that we've seen, it doesn't really matter what those pieces of paper say, what those diplomas say, what the industry certifications say. What really is important here and what the focus is is insuring that people have the ability to become economically self-sufficient after this, and we are seeing those results. At entry -- and, again, this is just for 2013, 2014 graduates of the Excel Center because of the lag in data that we often see -- 73\% enrolled in the Excel Center that were unemployed at entry, compared to exiting the school with $88 \%$ who are being employed or in college or some sort of post-high school graduation work. We also had an independent study done by Dr. Michael Hicks out of the Ball State University, and he looked at a cohort of graduates from just a couple of years of our students. And we

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see that the total benefit per capita of students, they're earning over $\$ 9,000$ more annual income, so this has really increased that tangible opportunity to become economically self-sufficient. What it also did show, this economic study, was that there was absolute benefit across the entire economy for the state of Indiana. We looked at what's the total benefit of people no longer needing to access social services and all the other alphabet soup of social services that are available to them, as well as increasing the tax base. Because people are making more money they're able to give back, they're buying more goods, they have taxable income. It was 4.3 million dollars per year as an economic benefit investment of students graduating from the Excel Center. The reasons why it works today is really a focus on what we have -- what we call the three R's of the model: relationships, rigor, and relevance. Students come to us -- they're not sitting down at a computer and they're not just having that interaction; they're having face-to-face instruction; they're having a life coach, somebody that they can talk to at any point in time and feel like they care about them. We have extended class periods, morning, afternoon,
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evening. Most classes are 180 minutes, unless it's remedial and it's 90 minutes. So students are with their instructors for a longer period of time creating relationships, which is a key part of this culture, making students feel like people care about them when maybe they didn't feel like that in school the first or the second time around. It's rigorous. There's a really strong focus on the academic rigor in the classroom that we don't want to focus on students, you know, just passing them forward. They may come with something on their transcript that says they have credits in geometry but some diagnostic assessment at the very beginning says they're at a 7 th grade math level. Instead of putting that student in that next course or that geometry course, we're going to make sure that they're getting the remediation to get that skill level up so that they can become successful, truly successful throughout the school. Accelerated pace, we offer it in five eight-week terms throughout the school year. So if you think about a traditional semester model that is all being condensed into an eight-week term. We're accelerating an adult's ability; they don't have four years to waste -- to spend getting a high school diploma -- I shouldn't say waste -- to spend getting
a high school diploma. They want to get that quickly so they can graduate -- if they come to the school with zero credits, graduate in about two years as long as they're focused and staying on track. And relevance: it's that focus on insuring that students are continuously working with that life coach, working with people in the building, and understanding when I leave, step foot out of this building, where am I going to go next; what do I need in order to get there -- is that an industry certification, is that college credit; how do $I$ fill out my FAFSA. It's all of that life skills and work readiness skills to really make them successful beyond the Excel Center.

I think that concludes the presentation portion.
I'll step out of the way.
CHAIRPERSON COFFMAN: Is there anyone to speak in opposition? Any public comment?

MS. DAVIS: (Shaking head from side to side.)
MS. BOYD: Madam Chair, I'd just like to inform the Panel there is a little bit of confusion in the documents regarding whether or not the applicant was seeking a waiver of TESS. And I just wanted you to know that they decided to not seek a waiver of TESS, which means they will be using TESS.

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CHAIRPERSON COFFMAN: And so they have a plan for professional development?

MS. BOYD: Yes, ma'am.
CHAIRPERSON COFFMAN: Okay. Dr. Schwartz, you have 5 additional minutes.

DR. HUNTER-SCHWARTZ: I don't need the extra 5 additional minutes. I'm ready for questions.

CHAIRPERSON COFFMAN: All right. Dr. Saunders, you may begin.

DR. SAUNDERS: I don't even have any specific questions over it. I'm very lenient over -- I mean, I understand what you're trying to do and why you're trying to do it, and I commend you for that. I guess my question is: how would -- I understand what you're saying as far as people seeking employment and other things in life comparing a GED to a high school diploma and I understand your desire to be overseen by the State to be able to issue a public school high school diploma. And as I look at the model and I go through the waivers and everything else, I understand that you're also not being funded by the State as well. How do we assure that the diploma that they would get there would be a quality diploma, would be meaningful, is my question. I don't know how to specifically ask anything more specific, but --

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MS. REIER: Insurance is coming in insuring it's a quality diploma; by that, all of the standards that a student would have to meet in a traditional high school are all of the same standards that a student at the Excel Center would be expected to meet. If there's state testing requirements, the student would be expected to, you know, meet all of those same requirements. So any requirement that there is for a high school diploma to earn a traditional -- at a traditional high school is the exact same at the Excel Center. The difference is really taking away some of the distractions that exist in a local high school, not necessarily a prom or clubs or things like that; really just focusing on the specific skills, standards, and everything, and focusing heavily on that.

DR. SAUNDERS: And I can't recall through the reading. Is there a minimum age?

MS. REIER: Nineteen.
DR. SAUNDERS: Nineteen?
MS. REIER: Uh-huh.
DR. SAUNDERS: Okay.
MS. REIER: Just based, I believe, on the pilot legislation -- or the legislation that was passed.

DR. SAUNDERS: Okay.

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CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: And I think my question is maybe even more for our legal team. In just reviewing the measures of success for the charter, they've mentioned goals for a student, performance on the ACT Aspire, goals in terms of the percent of students who enroll that graduate, those that earn a credential or some advanced degree early, so all of those are within the goals. Are there any -- how is accountability going to work for this school? Can we -- are they still held to the same accountability provisions that other public schools in Arkansas are? So how is that going to really work, because they could be meeting the goals of their charter and being successful but not actually looking successful when looked at in light of other -- of their accountability performance.

MS. DAVIS: Right. And I know that we have that with some of our other charter schools that don't necessarily look successful but they are with their specific students. And at this time the way the law was written, they do not have any alternate ways of accountability. That may change in the spring; who knows what's going to happen there. But at this point in time they will be held to all the

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accountability standards, no different than any other school, public, open-enrollment charter, or anything like that. And those would be some things that we would have to work out. And hopefully, you know, with their success there may be some opportunities that they will have the opportunity to change the law to give some kind of alternative accountability. CHAIRPERSON COFFMAN: Any other questions? Ms. Smith.

MS. SMITH: Okay. So when a student comes in and they already have partial high school credits, so they already maybe have a few math and a few English credits, are they still required to take all the courses or are y'all -- I mean, how are we doing that for --

MR. JEWETT: Sorry, I'm a little tall. Marcus Jewett; I'm the school development director for Goodwill Education Initiatives. So that's a very good question and that's a conversation that a lot of times -- it's a difficult conversation with our students because "just because at some point in your academic career you passed an algebra class that doesn't mean that right now you're algebra ready." Right? And so when we look at the transcripts and we look at the placement scores that the student has
earned -- and we started to have those crucial conversations and we talk about, "yes, you have that on your transcript, I understand that, but you don't have the skills to succeed in the next class, which would be geometry or algebra II."

MS. SMITH: Right.
MR. JEWETT: And so it's a very -- it's kind of a dance we do, but we talk to them about the importance of having the skill and not just the credit. And, again, it kind of goes back to what was mentioned several times earlier; it's that work readiness piece. Right? "So, yes, we understand that at some point you earned that, but for you to be successful here and in a career we need you to make sure that you can show us the mastery of those skills." So we do -- we would make them go back and kind of retake those classes and that's the beauty of the eight-week term. They're not spending an entire school year taking a class they've already earned credit in; it's a much more expedited pace. They can pick it up and then move on.

MS. SMITH: So within that -- so within eight weeks, like math lab A, they would take -- they would go through that fall --

MR. JEWETT: Yes.

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MS. SMITH: -- within that eight weeks. But if they showed on their assessment ahead of time that you did that they were passed those skills, would they still be required to do the remedial courses? MR. JEWETT: No. Very good question. So we'll have students test in throughout the whole range of courses. So some will test in, you know, at a 1st or 2nd grade math level and others will test in at a 10th grade level. Right? And so we look at -- for students that don't test into remediation we really do a deep dive on the transcript and their test score and say, "Okay, you're at this skill level and you need this course. So we'll start scheduling you into -- you may be scheduled into algebra I, algebra II, geometry, depending on what your transcript says." MS. SMITH: Okay. And then just I guess a second comment. In reading through some of the comments that were put forth, Alexandra, by the internal charter review group, you know, it looked like they were trying to hold you to all the 38 courses to be offered that a typical high school would offer, which I don't see the need in this type of setting. To me, what would -- I think what we would need to be looking for is that they have an alignment to the minimum 22 requirements to get a
graduation diploma, which is our core. Okay? So when I'm looking at our core classes -- because like it was saying on here at one point, they needed you to offer journalism and they don't -- you don't -journalism is not a requirement for graduation, so they shouldn't be asked to offer journalism for kids -- I mean, this is an adult -- this is 19 years and older. I'm looking for those kids to get their 22 for -- go ahead.

MS. BOYD: Yeah, I think I can help. I think we're on the same page with that.

MS. SMITH: Okay. Good.
MS. BOYD: However, according to the laws they can't waive the 38. They can't waive having to offer the 38 as it stands now. Is it law or rule? Yeah, so they have to offer it. If no one signs up for it, they don't have to teach it. So that's something that we're required -- I'm not sure if it's a rule or a law, or both.

MS. SMITH: Okay. So the way the legislation was written for the adult charter, so it was written that they have to follow all -MS. BOYD: Yeah. They're considered -MS. SMITH: Could that be a revision in this next legislation that they could -- an adult charter

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must offer the minimum 22 requirements or something -- I mean, if you're looking at this really being successful, we've got to get down to what is it -what is the minimum requirements for a student to walk away with an Arkansas high school diploma, and what are they -- and what they are is core.

MS. SMITH: I know that there was some discussions in looking at legislation for this spring that if an adult charter school is opened that, you know, it does present some challenges with the way that the law is currently written for how they're structured and the students that they're targeting, and what would be some things that would be able to assist them in being successful but still fit with what it is that they do. And one of them was an alternate plan --

MS. SMITH: Okay.
MS. SMITH: -- for accountability and also requiring -- may require different graduation requirements. And that kind of goes to what $I$ think Dr. Saunders had asked earlier about insuring that, you know, it's not just granting diplomas without some kind of sufficiency of education behind it. So that was something -- what happens with it, you know, I don't know. But that was some of the things that
were discussed which, you know, if they are granted a charter today then that may be something that there might be more push for it in the spring.

MS. SMITH: Okay. When would you guys be ready to open? I mean, what are your thoughts? Are you looking at -- what was the date? Did they have the opening date in here?

DR. HUNTER-SCHWARTZ: We're looking to open next July.

MS. SMITH: Okay. I'm excited about this, but there's a lot of work to be done between your group and our organization in the alignment of the courses. And I think that we still have some legislative things that you're going to have to look at. Do you already have some legislative proposals that y'all are putting up that you already know you're doing? DR. HUNTER-SCHWARTZ: We don't, but I'm taking notes right now on every word you say.

MS. SMITH: All right. Okay, someone else.
CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: So if you would open in July -and I remember reading in there the students' school day would be determined based on the needs of the students. So maximum face-to-face time encouraged but work can also be done by technology, coursework
done. So what would a typical day or what would you expect a typical day to look like and is that -- how do you decide how much face-to-face time a student is there? And what does that process look like?

MR. JEWETT: Sure. So it really is -- when we talk about meeting the students where they are, it's hard to say that right now without having any prospective students. Because you're going to -there will be a group of students that work from 9:00 to 5:00 every single day and the only classes they can have access to are in the evening, and there will be vice-versa; you know, I can only take morning classes. One thing that we stress from the very first orientation that we have with our students is the need for as much face-to-face instruction as you can possibly have, for all those reasons that online credit recovery things aren't successful. That's why we have the model built the way it is. So I can't say on average it's eight hours per day, but the goal would be you're there for at least 9:00 to 4:00. We would push that one possibly. Some students are obviously not going to be able to do that; that's when we supplement with some online instruction so those dangling credits they may have had, they may not have had -- I'm sorry -- and so they'll
supplement their face-to-face direct instruction with maybe an online course for 90 minutes a day.

MS. PFEFFER: I just want to echo what Ms. Smith said in that, you know, this really is I think very exciting. And I think it really does truly speak to the vision of excellence in education in terms of meeting students where they are and taking them to where they need to be to be successful. So it is challenging for us to think through everything because we want to make sure that decisions that are made here won't have a negative impact on students, and I think that you want the very best. But I think as far as my decision-making goes I just -- I think that sometimes you -- we're not going to be able to figure this all out until we get it started, so that's just my thought.

CHAIRPERSON COFFMAN: Dr. Gotcher. DR. GOTCHER: And I just want to be reminded of something I've heard our Commissioner say that we don't want to tell folks no, we want to help them find a way. And I think considering the uniqueness of this and the novel opportunity for students in a nontraditional setting $I$ want to see this successful. And so I think, Ms. Smith, to -- I saw in one document -- and maybe someone can help me -- because

I even wrote in my prep questions how are they not offering one full credit of science, social studies and fine arts. But then I see in the application that it's not listed there, so -- and I also remember reading where when a face-to-face option is not available the digital option could be available. Am I correct in that, as well?

MR. JEWETT: (Nodding head up and down.)
DR. GOTCHER: So at least under the current framework there is a desire to offer the 38 units required by the standards. And I pulled the law and so I think we have to offer the 38. Even though we want to say yes, we still have to honor the law as well. So, your thoughts? I threw several things out; I'm sorry. Number one: is there -- were there two lists that demonstrated science in one and not science in the other? Because I asked the question how are they not offering science. I see it in one of the course offerings. Maybe Ms. Boyd. How are you?

MS. BOYD: Good. So I think I can help with that. It's that they are offering science courses but not enough. So the list -- I think they're supposed to offer four and there's only three on the list, so it's that kind of thing. So I think it
would be sufficient, like you asked in your follow-up question, for them to confirm that they do plan to offer the 38 required courses. And I think if they're agreeable to that at this point then that will be sufficient for us.

DR. GOTCHER: Okay. Go ahead.
MS. REIER: I can tell you that we do plan on offering the 38 courses, as needed. If there is future flexibility to offer only those required that would need to be something that would need to be taken into consideration for the needs of the students. But until that time, 38, you got it. DR. GOTCHER: And you have the digital option available. Correct? That's what I read, as well. MS. REIER: Yes.

DR. GOTCHER: So that's just like any other public school that needs -- I did it in my school when I was superintendent; if we couldn't offer it, we offered it digitally. So, good. Okay. May I ask a follow-up? CHAIRPERSON COFFMAN: (Nodding head up and down.)

DR. GOTCHER: I'm reviewing my notes; forgive
me. Tell me more -- because $I$ know that access is important to many of us on this panel. I really

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appreciate those students that do qualify for a free-and-reduced status will be offered bus passes. But what if transportation is a challenge for someone that wouldn't necessarily qualify? Is there an option? Because I really believe in this kind of program you've got to have access for all kids. So maybe that could be addressed.

MS. REIER: Yes.
DR. GOTCHER: Not all kids; all adults. Excuse me.

MS. REIER: Yes. And, you know, I think in regards to automatic qualification that free-andreduced lunch qualification is what says absolutely you receive a free bus pass. However, the model itself is designed to insure removal of any barrier to a student's continued education. So that means if they don't necessarily qualify but we know that they don't have a way to get to school that would mean that they would -- that would need to be available to them.

DR. GOTCHER: Sure. That's all for me, Madam Chair, for the moment.

CHAIRPERSON COFFMAN: Do you have more? DR. SAUNDERS: I do. I wanted to clarify. I know we've been talking back and forth just a little

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bit on APSCN, that we will be utilizing APSCN on SMS and FMS, finance and the student and all requirements. Right?

MS. BOYD: That's correct. We had a discussion earlier in the week and they will be using APSCN, eFinance, and eSchool.

DR. SAUNDERS: Okay. Jennifer, I had a question I think for you. As I was reading through the packet, I noticed that -- let me try to find an example here, and this may help with my understanding. Which document is this? This is the application scoring rubric $I$ believe is what I'm looking at.

MS. DAVIS: Okay.
DR. SAUNDERS: But it had in here -- you know -some of them is being fully responsive, fully responsive, but $I$ get to some and it says See Legal. Let me find the phrase that $I$ was trying to -MS. DAVIS: I think that would be for the waivers and the desegregation analysis.

DR. SAUNDERS: It might have been. And then I

MS. DAVIS: Oh, the building.
DR. SAUNDERS: Do what?
MS. DAVIS: The building.

DR. SAUNDERS: It might have -- it was in multiple areas. And I tried to go over to the document that I believed was the legal review document.

MS. DAVIS: Right.
DR. SAUNDERS: And I just can't get it to match up. And so I guess my question is what type of legal concerns and questions do you still have at this point?

MS. DAVIS: The only questions that I have remaining at this point -- because APSCN has been taken care of, the TESS has been taken care of. They had requested a waiver of the lottery system in their application. They didn't actually request a waiver in their waiver sheet but they did say that they wanted a waiver from the lottery, that they want to do like an initial lottery but then after that everyone goes on a wait list. And we were kind of -you know -- and again this is a different kind of applicant than, you know, we've seen in the past. So we don't necessarily see that legally -- I mean, it's kind of the whole point of the charters. But because they're not getting money we don't necessarily see that legally they can't waive the lottery. But we had concerns, I know, the charter office and myself,

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that -- you know -- I mean, what if they had 500 people apply because everybody wants this and it's that successful, and -- which, you know, we hope -and, you know, there's only 100 slots. Well, if you're number 499 on the list it could be years before you get in. And so instead of it being that, you know, they have four people graduate, so they may only have four slots on their lottery and it reshuffles, we had some concerns about that. So that's a remaining concern. But other than that, the other questions that they did -- we had questions about the building and ADA compliance, which they did address, so we're okay there. That was the only outstanding issue I had was the lottery. DR. SAUNDERS: I think they're eager to address the lottery concern.

MS. DAVIS: Y'all keep trying to sit down; I told y'all to stand up.

MS. REIER: I apologize, this little bobbing head over there trying to stand up. Regarding the lottery, I think what we've experienced I think in all of the Excel Centers that have opened up is that even when there is a very large demand -- I mentioned 2,000 students on a waiting list in our first year of operation -- that's an extreme case, obviously. But

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because we have five eight-week terms, students are continually exiting out, which means each eight-week term -- it's not a traditional school where you get to only enroll at the school one time, maybe two times per year, at the beginning of a semester. It's five times throughout the school year there's a new enrollment period. So any time a student leaves due to some sort of attrition that we would encourage them not, you know, do, or graduation, that fills up -- opens up a spot for a student to come off the waiting list. And our concern is that if we restart that process every year there may be a student on the waiting list who feels like all they have to do is wait 16 more weeks, two more terms to come to school. All of a sudden, we reset that process and it could be three terms instead of two terms. And so a student population who's already struggling to be motivated to come back to school or to be re-engaged in their education, all we're doing is pushing them farther back after we've already said two terms. Now we're saying -- you know -- they're getting cut down again saying that's three terms. So we haven't seen an issue regarding long waiting lists and enrollment taking forever because of the five eight-week terms; the biggest concern we have is restarting that
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process and pushing someone farther back on the list than they would've otherwise been.

CHAIRPERSON COFFMAN: Talk to us about the 125 enrollment cap. What is your -- what was your thinking on that?

MR. ITZKOWITZ: Good afternoon. Brian Itzkowitz; I'm president and CEO. Purely budget. You know, we're looking at an estimated million dollar spend out of operations to do this, so it's purely a budgetary reason.

DR. GOTCHER: Ms. Boyd, may I ask a question? Maybe this is something that we can do later. But if there's any barriers in the law -- we kind of alluded to this earlier -- that could assist this type of student-focused education, maybe we can address that with Legal and see if that -- to what Ms. Davis said, if that could be part of our legislative packet that we could present to the Governor, because we want to be able to say yes to unique opportunities for students. So maybe we could just internally review any barriers in the law to a successful program like this and take a look at that. I'd love to have comments from my fellow panel members, as well, because I think we -- at least from what's been testified here, we've got a great opportunity for

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success for students and I don't want the law to be in the way if it's something that's an antiquated piece that needs to be reviewed. Does that make sense?

MS. BOYD: Yes. And I agree with you, and I think we have a few things that we can start with right now. But I also agree with what Ms. Pfeffer said earlier that a lot of it we're not going to know

DR. GOTCHER: Right.
MS. BOYD: -- until we get it going. So, yeah, definitely, we'll definitely work on that.

DR. GOTCHER: Okay.
CHAIRPERSON COFFMAN: My question is: what is your outreach plan? Particularly, I was thinking about our area schools. How do you -- what's your plan to reach out to the school counselors? They're going to know some people that we need to let them know about this opportunity. And, most importantly, SIA Tech, if you've reached out to any of those schools or if you have a plan to, or you'd like to create a plan on the fly?

DR. HUNTER-SCHWARTZ: I would not like to create a plan on the fly. That is something I have on my quarterly to-do list, so that's something I'm
going to be working on in the next 90 days.
CHAIRPERSON COFFMAN: Great.
DR. HUNTER-SCHWARTZ: They could talk about things they've done with their other schools, because I'll be relying on them heavily.

CHAIRPERSON COFFMAN: I just wanted to make sure it was on your list.

DR. HUNTER-SCHWARTZ: Oh, yes.
CHAIRPERSON COFFMAN: I love a to-do list.
DR. HUNTER-SCHWARTZ: It's literally written on my list. It's a rock I'm pushing uphill; that's our terminology.

MR. ITZKOWITZ: We also have really good partnerships with Little Rock School District; we're engaged with Baseline Elementary. So we actually have career specialists on site, so we engage the parents where they are; so I think we've got lots of opportunity there. We also run a youth program, so we can engage the parents through the kids through that too. That's part of Stacey's rock.

MS. SMITH: So if we approve today, can we put some things in place where we say, you know, we approve the work to get started but we're going to need a follow-up as far as the courses and the alignment and -- I mean, I'm with what Dr. Saunders
said earlier; these people are earning a high school diploma and with that it needs to mean something or why do we have minimum requirements for it. So I want to make sure that what the minimum requirements are for the diploma is what we're offering. And, you know, I think we can work through some of those other things and maybe even make some proposes to legislation about the 38 or -- I mean, I just -- my mind is I would rather make sure someone had the content that we require for science and social studies and ELA versus the adult out taking a PE class, although PE is on our list. You know what I mean? I just want to make sure that we are focusing on the right stuff for the people who are in the charter. And so if we approve this where we have regular meetings either monthly with the different -and the Charter Unit would probably need to organize this, but where they can sit down with the specialist they need to sit down with in Learning Services, as far as content, or they sit down with -- I mean, Eric, what are you thinking?

DR. SAUNDERS: I had a question for y'all along her train of thought. In your other systems, how many -- do you have any kind of numbers or ideas on how many people that receive a high school diploma
from your system go on to higher ed.?
MS. REIER: We can get those numbers. Off the top of --

DR. SAUNDERS: Okay.
MS. REIER: Off the top of my head I don't recall. But we have them fairly readily available.

DR. SAUNDERS: And I guess, Ms. Smith, as you were saying that, I guess what was going through my mid is I wanted to make sure that some of the requirements on the 38 may be good preparation for higher ed. and trying to address a lot of those areas and I would not want to have somebody who possibly may not be exposed to some of those areas.

MS. SMITH: Is there a cap on the age of students you take? I know your minimum age was 19. So if we have an adult who's 30 who comes to this school, they're coming to get their diploma -- I mean, I don't think we're trying to create another high school. We're trying to create a charter school who has the minimum requirements where an adult can go get the minimum requirements that they need to have a high school degree. We're not trying to create another high school. I mean, that's how I look at this. This is not -- I'm not -- it's not Haas Hall or Arkansas Arts Academy. I mean, they're

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not trying -- we're not trying to create that environment for -- we're looking at people who are 19 or older who want to get their diploma.

DR. GOTCHER: And to your point, Ms. Smith, if there could be some flexibility in the 38 ; let's say that we required 32 and the remaining 6 had a specific career focus.

MS. SMITH: Right. They are -- and we're not -these people, they're not receiving any funds, state funds. We're not creating another high school. There's not state funds going to this. We're trying to set up a school in which here are the requirements that you have to have to earn a degree. They offer those. So whether -- I mean, why have to offer the 38? Offer the 22 that someone has to have and you're in, you're out. See what I'm saying? We're not trying to open a high school. We're trying to give them the authority to offer a diploma.

DR. GOTCHER: Well said.
CHAIRPERSON COFFMAN: Well, I think your
partnership with Pulaski Tech is already established -- is that correct -- to kind of take care of any additional pathways that one of the clients may want to take on? Is that correct?

MS. REIER: Yes. I'll let you speak to it.

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DR. HUNTER-SCHWARTZ: Yes, that is correct; we do have a formal Memorandum of Understanding and the president of Pulaski Tech is a member of the board of the nonprofit that would be running this charter school. And in addition I want to say we're very well connected with Pulaski Tech. We have a career center of ours right on their campus and we do career counseling for their -- we do placement, resumes, all that kind of preparation for their students. So we're very intertwined. We talk with them regularly.

MS. SMITH: Great concurrent credit opportunities right there for them. I mean --

DR. GOTCHER: Yeah. Madam Chair, short of making a motion, Ms. Boyd, if we proceeded and you offered the technical assistance needed -- and just help me with maybe a bit of protocol -- if you met with some barrier that required Charter Authorizing Panel discussion, could we be called back for a special -- I just want to make sure that we are not putting our own barrier in place. If we proceeded and you offered the technical assistance, continue the process which has been laid out, and if your office was met with something that you felt needed Charter's review, is that something that we could look at or is that -- am I complicating things?

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MS. BOYD: Yeah. No. So, I think it -- I think it's fair to let everyone know, first of all, if they're approved you guys can call them before you at any time for anything.

DR. GOTCHER: Any time. That's right.
MS. BOYD: Then also they can ask for an amendment request. Those are done in February and October, but if there's an emergency, like they need to get something done to better serve their students, then the Commissioner can waive those rule requirements and they can be seen at the next hearing that you have and you could also schedule a special hearing, if needed.

DR. GOTCHER: Understood. Thank you, Ma'am. MS. PFEFFER: So can I summarize what I think I know about this application?

CHAIRPERSON COFFMAN: Absolutely.
MS. PFEFFER: Okay. So to me it seems that we have a law that is permitting this type of a charter to be done. Correct? Legal, is that correct?

MS. DAVIS: (Nodding head up and down.)
MS. PFEFFER: We have a law that would allow this to happen. We have an application that has -it's clear that required graduation credits will be offered and they have affirmed today that they will
offer the 38 units of credit that are required. They're doing it in a way that's going to meet the needs of the students whom they will serve. They're not taking any funding from the state. They will assess using our state assessments, and they have set goals not only on the state assessments but they've set graduation goals and they've set outcome goals in terms of what students will do beyond graduation. Is that everybody's understanding?

DR. GOTCHER: Yes, ma'am.
MS. PFEFFER: So I just -- I am ready with a motion to approve this amendment because I cannot imagine -- I know there are going to be challenges and I know there are things to consider, but in terms of what this school wants to do I would like to make a motion that we approve this request, if that is -I probably should have asked you if it was okay to make a motion at this time.

CHAIRPERSON COFFMAN: Absolutely.
MS. DAVIS: I have one thing before we go into a motion.

CHAIRPERSON COFFMAN: Oh.
MS. DAVIS: If -- and I'm not sure about what you guys feel on the lottery. But if they are going to request a waiver of the lottery, then they also
need to add a waiver of 6-23-306, subsection (14) (b), which that's the part that deals with if there's more applicants than slots available and holding a lottery. So, you know, $I$ don't know if y'all want to entertain that, if you guys want to verbally -- you have to verbally say yes, you want to add that waiver to your -- if not, then you have to --

DR. GOTCHER: 6-23-306?
MS. DAVIS: Yes. Subsection (14)(b).
MS. PFEFFER: May I ask --
MS. DAVIS: And it's on page 758 of the code book.

MS. PFEFFER: So on the related lottery question, what is the average wait time that students in your -- in the other schools where you have the current lottery system, where you hold the initial lottery? And just the wait time, it's always just a waiting list after that. Do you have any details on an average wait time?

MS. REIER: It varies throughout the school year as more students try to come. I'd say that the longest in recent years that any student has had to wait has been two terms, which is 16 weeks. But it truly does vary. And we've found that once a school becomes established and they have kind of a more kind
of steady flux of students that can be shortened a little bit as well.

MS. DAVIS: So then I do need somebody to verbally agree that you want to add this waiver to your application.

DR. HUNTER-SCHWARTZ: We would like to formally add this waiver to our application, please. MS. DAVIS: Thank you. CHAIRPERSON COFFMAN: Ms. Pfeffer, does your motion include that waiver? MS. PFEFFER: I would like to go ahead and continue with the motion to allow them to have a waiver based on the difference in their school year, their terms. So that would be my motion. CHAIRPERSON COFFMAN: Okay. MS. SMITH: I second.

CHAIRPERSON COFFMAN: So Ms. Pfeffer has made a motion, seconded by Ms. Smith to approve the application for the Excel Center with all waivers. DR. GOTCHER: Maybe we should qualify that particular statute 6-23-306, a waiver, just to make CHAIRPERSON COFFMAN: From the lottery. MS. DAVIS: No, it's subsection (14)(b). DR. GOTCHER: Okay.

MS. DAVIS: Just that part that deals with the random anonymous student lottery on a yearly basis. Everything else would still be in place.

CHAIRPERSON COFFMAN: Instead of a random lottery they'll have a waiting list.

DR. GOTCHER: Waiting list because of the terms of their calendar. Okay.

MS. DAVIS: Right. But everything else in that section would still be in place.

DR. GOTCHER: Okay.
CHAIRPERSON COFFMAN: Any discussion or additional discussion? Dr. Saunders?

DR. SAUNDERS: No. I'm still thinking, thank you, right now.

CHAIRPERSON COFFMAN: Would you like for me to pause for your thinking or go on?

DR. SAUNDERS: Sometimes my thinking takes a long time, so you might not want to do that.

CHAIRPERSON COFFMAN: We may come back for -there's a -- a motion has been made and seconded to approve the application for the Excel Center. All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: Any opposed? Hearing none, if you'll give me -- give us just a moment to
complete our document.
MS. REIER: We do have an answer to your question, if you would like it --

CHAIRPERSON COFFMAN: Yeah, go ahead.
MS. REIER: -- unless it's too late. So if we look at our 2013-14 graduates and we look one year out after graduation, $88 \%$ of those graduates were either employed or in college; 25\% attended only college; $19 \%$ were attending college and were employed.

DR. SAUNDERS: So you had a $44 \%$ college attendance rate among those graduates?

CHAIRPERSON COFFMAN: 25.
DR. SAUNDERS: Am I seeing that right? Is it 25
plus the 19?
MS. REIER: Yes.
DR. SAUNDERS: No? Yes?
MS. REIER: 25 attended college only, but an additional 19 were attending college and were also employed. So the 25/19.

DR. SAUNDERS: That's impressive. That's very impressive.
(A FEW MOMENTS OF SILENCE)
CHAIRPERSON COFFMAN: Dr. Gotcher.
DR. GOTCHER: Madam Chair, I voted for the
approval of the application. I am pleased with the mission and the opportunity for adult students in this application. I strongly encourage the applicant to work closely with the Arkansas Department of Ed. Charter Office for technical assistance in this process.

CHAIRPERSON COFFMAN: Mr. Lester.
MR. LESTER: I voted for the application, to approve. The data shows that this model is working, some strong performance with the face-to-face instruction, flexible coursework, and the work experiences that this program provides for the particular population. It does need to continue to overcome the barriers to the program.

CHAIRPERSON COFFMAN: Ms. Liwo.
MS. LIWO: I voted for. There's just so much good with what you guys are proposing that I can't list it all. But I think this is going to benefit a lot of people and I just wish you guys success.

CHAIRPERSON COFFMAN: Ms. Pfeffer.
MS. PFEFFER: I just think this is an awesome opportunity.

CHAIRPERSON COFFMAN: Mr. Rogers.
MR. ROGERS: I voted for because this charter will focus on allowing adults to receive their high
school education. Although there are still some challenges ahead, this is a unique opportunity to adults in Arkansas.

CHAIRPERSON COFFMAN: Dr. Saunders.
DR. SAUNDERS: I voted in favor of it. I
thought it would give opportunities for adults to earn a high school diploma.

CHAIRPERSON COFFMAN: Ms. Smith.
MS. SMITH: I put -- I voted for. This could be life-changing for individuals to have the opportunity to get their high school diploma through this charter. Internal work with the Excel team and ADE staff will need to occur to insure success for an adult charter. And I just also wanted to add on a side note: at lunch we were asked by one of our attorneys -- I won't mention her name, Jennifer Davis -- about what makes us passionate about the work that we do and, you know, were we passionate when we were in schools. This would be the kind of thing that makes me passionate about the work that we do here at the Department. And this is what I think really a charter is supposed to be about is identifying a need, thinking innovatively, and then us as a Charter Authorizing Panel not getting in the way but finding ways to make it happen. And so I am honored to just

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get to vote and be a part of this today, and I just want to make sure that you guys know that we here at the Department want to be -- want this to be successful and we want you guys to use us and call us and pick up the phone and "Hey, I'm not sure about this, what do we need to do," because we want to be a part of it. So, congratulations to you today.

DR. GOTCHER: And you approved this message.
MS. SMITH: And I'm Stacy Smith and I approved this message.

CHAIRPERSON COFFMAN: Well, congratulations. We think this is a game-changer for the state of Arkansas.

Any last words?
DR. SAUNDERS: Yeah, I do. I do. I'd like -if you get the chance, while it's fresh on your mind with the application process -- and I know that you've worked with other states and gone through other processes, probably some easier, probably some more demanding -- if you could communicate to our -probably our Charter Office what you saw as being some of the toughest hurdles that you had, whether it be in law or in procedure, anything else; just to communicate to them so we could look at, you know, what barriers are in place that we may not realize

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that -- because this is something that helps the state of Arkansas. It educates our population and provides opportunity. And these are things that we need to make sure, just like Dr. Gotcher said, that we do not have restrictions in place to stop things from happened, but we want to find a way to say yes. So if while it's fresh on your mind, if you could just make a list of some of the things that you've noticed specific to our state, even high points that say, "Well, it was definitely a lot easier here in this area as what we've experienced in other places or more difficult than others." So --

MS. REIER: I'll just let you know that we'd be happy to do that. We have experience with at least six other states and their chartering laws and staff members who have worked for chartering authorizers that are highly rated throughout the nation. So we'd be happy to provide that.

DR. SAUNDERS: Thank you very much.
CHAIRPERSON COFFMAN: Ms. Boyd, do you have any additional items before this panel today?

MS. BOYD: No, ma'am, not today.
CHAIRPERSON COFFMAN: I'm sure you'd like to start at 8:30 in the morning?

MS. BOYD: Yes, my favorite time in the morning

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time. Thank you, Madam Chair. Thank you, Panel. CHAIRPERSON COFFMAN: Is there a motion to adjourn?

DR. GOTCHER: So moved.
DR. SAUNDERS: Second.
CHAIRPERSON COFFMAN: All those in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON COFFMAN: See you at 8:00-- 8:30 in the morning. Thank you, everyone.
(The meeting was adjourned at 1:45 p.m.)

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C ERTIFICATE

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STATE OF ARKANSAS )
    ss.
COUNTY OF SALINE )
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I, SHARON K. HILL, CCR, a Certified Stenomask Reporter and Notary Public before whom the foregoing proceedings was taken, do hereby certify that the same is a true and correct transcription before the Arkansas State Department of Education, Charter Authorizing Panel, in Little Rock, Arkansas, on October 19, 2016, that the said proceedings was reduced to typewritten form by me or under my direction and supervision; and that the foregoing pages constitute a true and correct transcription of all proceedings had in said matter.

I FURTHER CERTIFY that I am neither counsel for, related to, nor employed by any of the parties to this action.

I FURTHER CERTIFY that $I$ have no contract with any parties within this action that affects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial agency, or that requires me to provide any service not made available to all parties to the action.

WITNESS, MY HAND AND SEAL, THIS DATE: October 29, 2016.

SHARON K. HILL, CCR
Certified Court Reporter Certificate No. 670

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