

In The Matter Of:
Division of Elementary and Secondary Education
CHARTER AUTHORIZING PANEL

February 23, 2021

Sharon K. Hill, CCR
(501) 680-0888

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ARKANSAS DIVISION OF
ELEMENTARY AND SECONDARY EDUCATION

CHARTER AUTHORIZING PANEL

FEBRUARY 23, 2021
9:00 a.m.

A P P E A R A N C E S

PANEL MEMBERS:

MS. DEBORAH COFFMAN	Chairperson/ADE Asst. Commissioner - Public School Accountability
DR. NACCAMAN WILLIAMS	Former State Board of Ed. Member
MR. PHIL BALDWIN	CEO, Citizens Bank
MS. SONJA WRIGHT-McMURRAY	Division of CTE - Assoc. Director for Career Readiness
MS. KARLI SARACINI	ADE Asst. Commissioner - Educator Effectiveness & Licensure
DR. ERIC FLOWERS	ADE Asst. to Director

ADE LEGAL COUNSEL:

MS. MARY CLAIRE HYATT DESE Attorney

ALSO APPEARING:

MS. TRACY WEBB DESE Coordinator of Monitoring
and Systems Support

LOCATION:

ARKANSAS DIVISION OF ELEMENTARY AND SECONDARY EDUCATION
- Auditorium
#4 Capitol Mall
Little Rock, Arkansas

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P R O C E E D I N G S

CHAIRMAN COFFMAN: Good morning. The February 23, 2021 meeting of the Charter Authorizing Panel is called to order. I'd like to welcome everyone to the Department of Ed. auditorium and ask that you please silence all electronic devices.

The Charter Authorizing Panel oversees the authorization, renewal, revision, and revocation of charters.

I'm Deborah Coffman, Assistant Commissioner for Public School Accountability. On our Zoom today is Phillip Baldwin, CEO at Citizens Bank.

Good morning, Mr. Baldwin.

Sonja Wright-McMurray, our Director of Career Readiness Work-Based Learning for the Division of Career and Technical Education, another DESE member.

Good morning.

And then we have two new members to welcome this morning: Karli Saracini, Assistant Commissioner for Educator Effectiveness here at DESE.

Good morning, Ms. Saracini.

And Dr. Eric Flowers, Assistant to the Director here at DESE and working with ADE as well.

So good morning, Dr. Flowers.

And we may kind of keep a lookout to see if we

1 have any more board members that join us. Our other
2 two members are Dr. Naccaman Williams and Toyce
3 Newton.

4 So good morning, everyone. And with that, let's
5 look at our agenda today.

6 CONSENT AGENDA

7 CHAIRMAN COFFMAN: We're going to start with our
8 Consent Agenda, approval of the minutes from the
9 January Charter Authorizing Panel meeting. Any
10 conversation --

11 MR. BALDWIN: I move --

12 CHAIRMAN COFFMAN: -- or changes?

13 MR. BALDWIN: I move approval.

14 MS. WRIGHT-MCMURRAY: Second.

15 CHAIRMAN COFFMAN: So I have a motion by Mr.
16 Baldwin, a second by Ms. Wright-McMurray to approve
17 the minutes as presented.

18 Any discussion?

19 All those in favor?

20 (UNANIMOUS CHORUS OF AYES)

21 CHAIRMAN COFFMAN: Motion passed.

22 ACTION AGENDA

23 1. CONSIDERATION OF CHARTER AMENDMENT REQUEST - LISA ACADEMY

24 CHAIRMAN COFFMAN: All right. Ms. Webb, you are
25 recognized for Action Agenda Item Number 1.

1 MS. WEBB: Good morning. This morning we have
2 LISA Academy who has submitted an amendment request
3 to add a new campus, increase the enrollment cap, and
4 add additional waivers. LISA's charter was approved
5 in 2004 and the school serves students in grades K-
6 12. The 20-21 enrollment cap is 3,432 students with
7 approval to increase annually to 4,382 by 33-34
8 school year.

9 Today we have Dr. Bogrek, superintendent, and
10 Dr. -- or Ms. Luanne Baroni, the assistant
11 superintendent, that I think will be presenting along
12 with a couple other members of their team to answer
13 any questions you may have.

14 CHAIRMAN COFFMAN: Thank you.

15 Ms. Mary Claire Hyatt, would you like to go over
16 our process today, because we do have new panel
17 members.

18 MS. HYATT: Sure.

19 Good morning. Let me know if you can't hear me.
20 I'm having to do a phone computer situation.

21 So you'll want to swear everyone in, except for
22 their attorney, before they begin to present.
23 They'll have 20 minutes to give their presentation on
24 their amendment request.

25 And, Tracy, correct me if I'm wrong, but I don't

1 believe anyone has signed up to speak in opposition.

2 So you'll just go into the additional 5 minutes,
3 if it's necessary. Following that, you'll have the
4 opportunity to ask questions of the Division, to ask
5 questions of LISA, and then vote. And at the time
6 that you guys vote, if you've got questions about
7 what types of actions you can take I'll be here to
8 answer those questions.

9 CHAIRMAN COFFMAN: If all persons speaking on
10 behalf of LISA Academy will stand and raise your
11 right hand. Do you swear or affirm that the
12 testimony you're about to give shall be the truth,
13 the whole truth, and nothing but the truth?

14 (ALL SPEAKERS ANSWERED AFFIRMATIVELY)

15 CHAIRMAN COFFMAN: Thank you.

16 All right. You're recognized, if you will be
17 sure to state your name and title for the record.

18 SUPT. BOGREK: Morning, with respect to Charter
19 Panel Members. I would like to thank you for the
20 opportunity to present our amendment request. Ms.
21 Luanne Baroni is going to present our amendment.

22 DR. WILLIAMS: Good morning. Can you hear me?

23 CHAIRMAN COFFMAN: Yes. Good morning, Mr.
24 Williams.

25 DR. WILLIAMS: Well, I can't hear Ms. Coffman.

1 MR. DAN DAVIS: (inaudible, not at the
2 microphone).

3 CHAIRMAN COFFMAN: Yes.

4 Good morning, Dr. Williams.

5 MR. DAN DAVIS: (inaudible)

6 DR. WILLIAMS: It looks like your individual
7 mute button is on, from my end.

8 CHAIRMAN COFFMAN: Yes, but we're -- we should
9 be live from the auditorium.

10 MR. DAN DAVIS: (inaudible)

11 DR. WILLIAMS: Phil, can you hear okay?

12 MR. BALDWIN: Yes, I can hear her fine, Nac.

13 Can you hear me?

14 CHAIRMAN COFFMAN: Tracy, do you want to text
15 him and ask him to reboot?

16 Let's give him a minute.

17 DR. WILLIAMS: I'm going to log off and log back
18 in.

19 [A FEW MOMENTS OF SILENCE]

20 MR. DAN DAVIS: (inaudible)

21 MS. BARONI: Oh, okay. Where is it, on the
22 side, top?

23 MR. DAN DAVIS: (inaudible)

24 MS. BARONI: Oh, I gotcha.

25 CHAIRMAN COFFMAN: And, Luanne, you need to

1 bring that microphone closer to you.

2 MS. BARONI: Okay. Which one, both?

3 MR. DAN DAVIS: (inaudible)

4 MS. BARONI: The one on the right?

5 MR. DAN DAVIS: (inaudible)

6 MS. BARONI: Okay.

7 CHAIRMAN COFFMAN: One is green.

8 MS. BARONI: Okay. How is that? Is that good?

9 Yeah, I'll speak louder. So cue me when you're ready
10 and I'll --

11 CHAIRMAN COFFMAN: Yeah, I'm just waiting for
12 Dr. Williams to be able to log in.

13 Tracy, let me know if you see him pop on.

14 MS. WEBB: (inaudible, not at mic)

15 CHAIRMAN COFFMAN: He is?

16 Dr. Williams, are you able to hear us now? Good
17 morning, Dr. Williams.

18 DR. WILLIAMS: Morning. I'm good to go now.

19 Thank you.

20 CHAIRMAN COFFMAN: All right. Dr. Williams,
21 before we get started I just want to introduce you to
22 two of our new Charter Panel members: Karli Saracini
23 and Dr. Eric Flowers.

24 DR. WILLIAMS: Pleasure. Thank you.

25 CHAIRMAN COFFMAN: Ms. Baroni, thank you for

1 your patience. And we'll get started --

2 MS. BARONI: Okay.

3 CHAIRMAN COFFMAN: -- at your convenience.

4 MS. BARONI: Thank you.

5 My name is Luanne Baroni. I am the assistant
6 superintendent and director of communications for
7 LISA Academy. And it's my pleasure to come before
8 you this morning to present our --

9 MR. BALDWIN: Madam Chair, we cannot hear her.
10 Her mic may not be on.

11 MS. BARONI: So we need more microphone from me?
12 There are green lights on them.

13 MR. DAN DAVIS: Yes, they're on. Use your
14 teacher voice.

15 MS. BARONI: Okay.

16 MR. DAN DAVIS: There we go.

17 MS. BARONI: So can you hear me now?

18 Okay. So, first, a little background
19 information on LISA Academy for those of you who
20 aren't familiar with LISA Academy.

21 Which button do I push? That button is not
22 going. This is the morning of technical challenges.

23 Yeah, that's what I thought.

24 MR. DAN DAVIS: (inaudible)

25 MS. BARONI: Okay.

1 MR. DAN DAVIS: (inaudible)

2 MS. BARONI: There we go.

3 A little background information on LISA Academy
4 to begin with. LISA Academy is a tuition-free public
5 charter school with a comprehensive college
6 preparatory program focusing on science, technology,
7 engineering, and mathematics. All of LISA Academy's
8 schools have been accredited by the Arkansas
9 Department of Elementary and Secondary Education
10 since our opening in 2004. As you can see, we have
11 multiple schools in both Little Rock, North Little
12 Rock/Sherwood, and in Springdale.

13 To go over what our growth plan is, I'll talk
14 about the hubs that we have and our plans for the
15 future. We have our central Arkansas hub which
16 consists of two different K-12 systems, one in Little
17 Rock, which is -- consists of three buildings: a K-5
18 building, a 6-8 building, and a 9-12 building. And
19 then in North Little Rock/Sherwood we have a K-5
20 building and a 6-12 building on the same campus but
21 bordering the two cities, North Little Rock and
22 Sherwood. In northwest Arkansas, we currently have a
23 Springdale campus that houses a K-8 building. We
24 have been approved to open a new facility in Rogers
25 to serve the Rogers/Bentonville area. That planned

1 start is in the fall of 2022. We'll start with the
2 lower grades building and then eventually we'll have
3 all grades K-12.

4 What we're here to talk to you about today is
5 our plan for a statewide learning center program with
6 a hybrid school.

7 LISA Academy has had demonstrated success. One
8 of those things is that we have had significant
9 growth. All of our campuses had significant growth
10 on the most recent state testing. These are our
11 current letter grades which are now I think two years
12 old, because we've all kind of been in pause. We
13 were hopeful to bump a couple of those up because
14 several of those grades are sitting right on the
15 border of the next letter grade up. We are doing
16 everything we can to make sure next time there are
17 letter grades that those that can move up will move
18 up. That's our goal is to make sure our students are
19 succeeding. We have had consistent performance over
20 the years with a 95% or better graduation rate each
21 year, with a 95% or better college acceptance rate.
22 A hundred percent of our schools showed growth on the
23 last ACT Aspire. We have a 13-to-1 student-to-
24 teacher ratio and our average class size is around
25 17.

1 Our growth and success are evident. And one
2 thing to point out is you can see the growth here
3 with our enrollment over the years. This has been a
4 steady and deliberate growth that we've experienced.
5 We have been careful to manage that as we've gone
6 through the years, as we're growing, to make sure
7 that we're upholding our quality as we're growing.
8 We've tried to respond to the demand in the community
9 but also be sure that we can service the students.
10 And as you can see from the accolades listed here, we
11 have continued to uphold that quality in what we're
12 doing in all of our schools.

13 Another key part of who LISA Academy is involves
14 diversity. We have been named the most diverse
15 school district in the state of Arkansas. We have
16 over 35 languages spoken by our LISA families, we
17 have an 80% minority enrollment, and we have over 60%
18 free-and-reduced lunch participation. This diversity
19 has shown a steady increase over the years, and
20 particularly in low-income and minority student
21 populations. And as you can see from our most recent
22 demographics, currently our largest student
23 population is Black or African American, followed by
24 Hispanic/Latino, and then by White, and then followed
25 by other races. We're very proud of this and we've

1 made a deliberate effort to make sure that we're
2 serving the populations within the communities that
3 we serve.

4 An important thing to think about is why we're
5 doing STEM education, why is STEM so important. A
6 couple of things to point out is that's where the
7 market is going. As you can see from this slide, 91%
8 of software jobs are outside of Silicon Valley; they
9 are not just in a narrow place like they used to be.
10 And 67% of computing jobs are outside of the tech
11 sector, so they're in other industry and in other
12 businesses. And as you can see from this data, low
13 digital skill jobs are in the decline while medium
14 and high digital skill jobs are rapidly increasing in
15 demand. We can only imagine what this graph will
16 look like by the time our -- today's kindergarten
17 students graduate from high school and college. STEM
18 and technology is very important in industry for our
19 students to be prepared for.

20 Why we're asking you for a hybrid school is an
21 important question, and to give you some of the
22 rationale on that I'd like to review a few things
23 about that:

24 We believe that a hybrid model is the future of
25 schooling. We've seen how important being flexible

1 and allowing different models is in the past year.
2 We believe that there's a demand for innovative and
3 flexible school options for families in the state of
4 Arkansas. A hybrid model will allow for technology-
5 integrated education and we'll be able to teach 21st
6 century skills to students, even in those rural areas
7 that maybe are not getting that currently.

8 We believe also the hybrid model will allow us
9 to provide academic and social/emotional support that
10 may be not available in an all-virtual model.

11 A couple of important pieces of our rationale is
12 that it offers a unique model for the state that's
13 different from just a purely virtual option. In a
14 recent Credo study of completely virtual schools, it
15 showed that students who are enrolled in exclusively
16 virtual perform significantly below those in
17 traditional brick-and-mortar schools. We believe
18 that a hybrid option will give students the
19 opportunity to have a combination of both traditional
20 school combined with the home instruction to allow
21 that flexibility but to give the support that an
22 onsite opportunity gives.

23 The model that we're developing right now and
24 coming before you to talk about today would involve
25 multiple features. All of our students would be

1 required to attend onsite a minimum number of days to
2 receive academic enrichment and intervention. We
3 would recommend strongly weekly attendance. Students
4 will be required to attend onsite for all mandatory
5 testing. All of the core digital curriculum will be
6 taught by LISA Academy teachers and all of our
7 students will be provided with the required
8 technology, computers, devices, Wi-Fi, anything that
9 they need to be able to participate in the program.
10 Participation in onsite extracurricular activities is
11 strongly recommended but not mandatory. What we're
12 looking at offering for our students will include
13 some of the programs, as many as possible, of what
14 we're doing currently with our onsite. That would
15 include a rich enrichment program, tutoring program,
16 offering onsite high school courses, hands-on
17 activities, clubs, extracurricular activities,
18 sports, and other programs that are offered in our
19 onsite schools. This will vary some obviously based
20 on the campus or satellite learning centers offering
21 and the level of enrollment at each of those. We
22 also will offer online homework help and IT support
23 based on the faculty that are available. Our student
24 services will be an important part of what we're
25 going to provide. We'll provide that either

1 virtually or through contracted services. Students
2 will need to come onsite to a satellite or campus
3 learning center for special services that require
4 that face-to-face delivery. We'll have broad course
5 offerings supported by our onsite campuses. We'll
6 have educational resources available through
7 nationally recognized curriculum and portals, such as
8 the LMS that we're currently using, Schoology.

9 Training will be provided for parents and students on
10 the use of online learning resources. We will
11 provide counseling services for our students, both in
12 the hybrid as we do on our regular campuses. And
13 we're going to require mandatory onsite face-to-face
14 with parent-teacher and student-teacher conferences.

15 The hybrid learning centers are going to be in
16 two different forms. The first would be campus
17 learning centers that we'll locate in Little Rock and
18 in northwest Arkansas. The second form of learning
19 centers would be our satellite learning centers that
20 we'll base across the state -- open across the state
21 and that will be based on the regional demand. The
22 hybrid learning centers -- the campus learning
23 centers will first be opened where we already have
24 facilities on our LISA campuses in central Arkansas
25 and northwest Arkansas, and then the satellite

1 learning centers will be open throughout the state in
2 all of the regions where there's a demand. These
3 centers will be located in churches, libraries,
4 community centers, or other safe locations -- and we
5 say "safe locations" because we want to make sure
6 that what we're doing for our students can provide
7 them with a safe educational environment. We have
8 plans to work with whoever the property owners are
9 where we're leasing or borrowing space to do this so
10 that we can make sure we can have help and safety
11 requirements at the forefront of that to provide for
12 a safe environment for our students. We'll have
13 administrative offices for the hybrid school at our
14 West Middle School campus at 21 Corporate Hill and
15 this will also serve as one of our campus learning
16 centers. We have some space available there because
17 we're using two buildings for a middle school there
18 now on that campus. The second campus learning
19 center will initially be housed at LISA Springdale on
20 Holcomb Street in Springdale.

21 We'll provide breakfast and lunch programs
22 through learning centers, weekly shelf staple meal
23 packages. We've learned a good bit about that
24 through the pandemic and we've been able to provide
25 that for our students and make sure that those

1 students who need those meals can get those meals.

2 This is just an idea, just to use a little
3 imagination of what a learning center might look like
4 and some of the things that we might have our
5 students involved in. As you can see, we plan to
6 have small group interactions with students and
7 teachers at our satellite and campus learning
8 centers. We plan to have hands-on activities with
9 things like robotics and manipulatives to make sure
10 students are learning and growing and get that
11 personal attention that they need.

12 The campus learning centers will provide onsite
13 high school courses, special services as needed, meal
14 services, enrichment and tutoring in ELA math and
15 science which has been a strength of LISA Academy
16 over the years. We'll have faculty office hours for
17 one-on-one meetings. We'll have STEM experiments,
18 hands-on activities, Makerspace projects like we have
19 on our onsite campuses. We'll offer competition and
20 non-competition clubs, sports, fieldtrips, things
21 like our fall festival and graduation and other
22 onsite activities. We'll provide family support
23 events, like curriculum and technology training,
24 college and FAFSA application nights, virtual and
25 onsite home visits which has been something that's

1 been at the core of LISA Academy to offer those home
2 visits to our families, and onsite counseling
3 services as well as the virtual counseling services.
4 Our satellite learning centers will offer similar
5 programs to our onsite campus learning centers with
6 our enrichment and tutoring, special services, meals,
7 STEM competition clubs. Just some of the examples
8 are like Science Olympiad, coding, MathCounts, and
9 then things like drama, creative writing, chess, e-
10 sports. And we'll have faculty office hours for that
11 one-on-one instruction and support. All of this, of
12 course, will be developed based on what the demand is
13 and how many staff we have on campus at our satellite
14 learning centers. All this will be supported by our
15 LISA school hybrid teachers and tutors.

16 These are the regions that we're envisioning
17 reaching through our satellite learning centers. As
18 I mentioned before, we already had plans for the
19 central and northwest as a beginning point and then
20 as we have demand we will begin to reach out into
21 those other areas and develop those satellite
22 learning centers to reach those populations that are
23 further from central and northwest Arkansas.

24 This is a sample 6th grade schedule that we've
25 developed just to give you an idea of what a day

1 might look like in the life of a LISA Academy hybrid
2 student. Students will receive their main
3 instruction online through the learning platform
4 every weekday, as well as supplemental support onsite
5 a minimum number of days per week. The clubs, sports
6 and extracurricular activities will be offered on
7 multiple days. And as you can see in this, the
8 yellow highlighted is the time the student would
9 spend on campus, both with onsite interaction with a
10 LISA Academy teacher, as well as afterschool kinds of
11 activities with robotics and sports and other
12 extracurricular activities.

13 This is a projection of what we envision our
14 enrollment over the next several years. It's not
15 carved in stone at this point because of course we
16 don't know what the full demand is until we offer the
17 school. But right now, we're looking at beginning
18 relatively small, rolling out in the beginning with
19 K-9 and then adding grades and adding enrollment as
20 demand dictates. So as I said, this is not carved in
21 stone right now, but it is something that we
22 think is a reasonable project -- reasonable projection
23 of where we might go with our enrollment.

24 A second piece of what we're presenting to you
25 today is a request to ask for an enrollment increase

1 of our Springdale campus. The Springdale campus was
2 originally approved for 300 students. There have
3 been extensive renovations to the building and that's
4 increased the number of classrooms which will allow
5 for the additional growth that we foresee on that
6 campus. In addition, the surrounding property has
7 been upgraded, a new parking area added, and that has
8 helped with traffic flow and with access to the
9 building. So in addition to asking for our hybrid
10 school today we're asking for an increase of 200
11 which would be the maximum capacity on this campus in
12 Springdale. We're already kind of pushing that right
13 now with what we're projecting for next year, so we'd
14 like to be able to offer up to 500 seats on that
15 campus.

16 So, in summary, our amendment request consists
17 of asking for an enrollment increase of 1,050 for
18 grades K-12 in our hybrid school and that would be
19 grown over the next several years. We'd like the
20 flexibility to open that school in the fall of 2021
21 with limited grades, then offer grades as the demand
22 and learning centers dictate. Our grade offerings
23 will be annually re-evaluated and revised, if
24 necessary. We would like to maintain all the waivers
25 currently held by LISA Academy and add additional

1 waivers that would be just for the hybrid school.
2 We'd like the flexibility to house our current LISA
3 Academy West 6th graders in either of our middle
4 school buildings which are side-by-side at 21 and 23
5 Corporate Hill Drive. And, as I just mentioned,
6 we're asking for an enrollment increase of 200 for
7 LISA Academy Springdale campus.

8 That concludes the presentation. Thank you for
9 your time and attention. And we'll be happy to
10 address any questions at the appropriate time.

11 CHAIRMAN COFFMAN: Thank you.

12 Typically we go to hear legal review. I wonder
13 if there are any questions right off the bat that we
14 need to address before we get into all of the
15 waivers. Any clarifying questions?

16 Mr. Baldwin, any clarifying questions?

17 MR. BALDWIN: No, I'm good. Thank you.

18 CHAIRMAN COFFMAN: Dr. Williams?

19 DR. WILLIAMS: No clarifying questions.

20 CHAIRMAN COFFMAN: All right. Thank you.

21 Ms. Hyatt, if you'll begin the review of
22 waivers.

23 MS. HYATT: Sure. Thank you, Ms. Coffman.

24 First of all, I would just like to commend LISA
25 for all of their work on the amendment request. When

I did the initial legal review there were lots of outstanding issues, and we met yesterday and worked through a lot of things. So they really did put in a lot of work into the amendment request, so I would be remiss if I didn't say thank-you for that because it makes my job a lot easier.

7 LEGAL REVIEW OF WAIVERS

8 MS. HYATT: There are kind of three things I'd
9 like to talk about. First, in the waivers requested
10 it includes a waiver of 2(d)(1) in the Standards,
11 which says schools must maintain an appropriate
12 balance of print, non-print, and electronic media for
13 their students. I don't believe that that's
14 necessary. I think every school has the ability to
15 provide whatever is appropriate for their model in
16 terms of a mix of print, non-print, and electronic
17 media. Based on what is included in their
18 application and my conversations with them I believe
19 they will be meeting that standard, so I don't think
20 that the waiver is necessary. And they might have a
21 response to that or additional information they'd
22 like to present.

23 MS. BARONI: Yes. Thank you, Ms. Hyatt.

24 The waiver of 2(d)(1) actually is a part of a
25 waiver that we already hold, so it's not a new

1 request for a waiver. And I believe that that was
2 part of a package of waivers that rolled over for
3 charter schools who had previous waivers under other
4 standards.

5 Tripp Walter, if you can help -- our legal
6 counsel.

7 But I believe that was just part of a package
8 that was rolled over, so it's not a new request we're
9 asking for for this hybrid school.

10 We need legal clarification on that.

11 MR. WALTER: Madam Chair, Members of the Panel,
12 Staff -- Tripp Walter, Staff Attorney, APSRC.

13 I have discussed this issue with LISA, and Ms.
14 Baroni or Dr. Bogrek can jump in if I go astray here.
15 But after discussions with Ms. Hyatt and reviewing
16 the model with LISA administration I believe that
17 they no longer wish to go forward with the waiver of
18 2(d)(1) as it applies to this amendment request only.

19 MS. HYATT: Okay. So I'll move on.

20 The next is not really a remaining legal
21 concern, but I did want to give LISA the opportunity
22 to explain to the Panel. They have requested some
23 pretty extensive waivers of safety and facilities
24 standards and laws as it will relate to their hybrid
25 model. Specific to the hybrid school, initially I

1 had some concerns about that, but yesterday during
2 our meeting they really gave a good explanation about
3 how they plan to insure student and staff safety. So
4 I think that would be helpful if they would provide
5 you with a little bit of that information so everyone
6 can be assured that students and staff will be safe.

7 MS. BARONI: Yes, that's something that we did
8 have a long discussion about. And the reason we've
9 asked for those waivers are really because we don't
10 have all of the satellite places nailed down yet. We
11 want to make sure that you as a panel, and any
12 parent, of course, is assured that we will have
13 safety requirements in place. We plan to train any
14 staff that are going to be in a satellite location in
15 first-aid so that we make sure that they're trained
16 to provide that first-aid. We will provide
17 appropriate drills and trainings for students based
18 on whatever the facility is. As you can imagine, you
19 know, we're picturing in our minds they're in a
20 rented room in the back of a library. We don't know
21 what that facility is going to be structured like.
22 So that's why we're asking for those waivers, just so
23 that we're not held to the strict requirements that
24 would be required if we owned the entire building or
25 leased the entire building. We lease some of our

1 facilities now and we adhere to all of those in those
2 leased facilities, so this is not the situation that
3 we would ask for a waiver on our campus facilities.
4 We're going to do those just like we do in our owned
5 buildings, the same as in our fully leased buildings.
6 We're just asking for those waivers because of the
7 satellite locations and the nature of those that it
8 might simply be a room in a church, a room in a
9 library, a room in a community center, and we don't
10 know right now what exactly that's going to look
11 like. But we do want to assure everyone that we will
12 put in place whatever safety measures are necessary
13 to be sure that our students are safe, that our staff
14 is trained, that our students are trained to be able
15 to operate their safely.

16 So if there are specific questions about that
17 I'd be happy to answer those.

18 CHAIRMAN COFFMAN: Ms. Wright-McMurray.

19 MS. WRIGHT-MCMURRAY: Just for my knowledge,
20 what is the follow-up process? It just sounds like
21 that we're -- we would be giving the okay in advance
22 of knowing what the facilities are going to be. So
23 what would be the follow-up process to insure that
24 whatever is selected is appropriate and in line with
25 what needs to happen? That's just for my knowledge.

1 CHAIRMAN COFFMAN: Ms. Hyatt, do you want to
2 address that?

3 MS. HYATT: Sure. So in terms of what's
4 automatic, nothing really. So once we give -- once
5 the Panel -- if the Panel approves, they will have
6 the ability to open these satellite sites. They
7 would have waivers from some of these school building
8 requirements. So essentially they would be able to
9 use whatever kind of satellite sites that they
10 wanted. They would be required to meet whatever
11 their -- is in their application, whatever they're
12 presenting to you today in terms of safety and in
13 terms of location of those sites. But it's common
14 that we have schools that want to expand and they
15 don't have a building already, but instead have an
16 idea of what type of building and an idea of where
17 the building is going to be. Of course, you can, in
18 whatever kind of approval you do, build something in,
19 like they need to report to the Division what sites
20 they select or that the Division needs to do a onsite
21 visit whenever they lease those spaces. But that's
22 not going to be automatically built-in; it would be
23 something that the Authorizing Panel would need to
24 build into their approval.

25 DR. WILLIAMS: A question, please.

1 CHAIRMAN COFFMAN: Yes, Dr. Williams.

2 DR. WILLIAMS: Isn't there a -- is there a
3 process in place that when a school comes up with a
4 new building that the ADE reviews that building in
5 some form, or they can just come up with any building
6 as a charter school? Or any school could just come
7 up with any building and call it a school?

8 MS. HYATT: So in a traditional sense there are
9 all types of facility rules that apply to traditional
10 public school buildings. When it comes -- in the
11 charter context, typically they have waivers of
12 having to abide by the facilities manual that says
13 you have to have this many square feet, and typically
14 they have also waivers of requirements to do drills
15 and safety procedures in the same way that a
16 traditional school would have to do. Typically, in
17 an initial application the school does not have a
18 building; they just have a general idea of where they
19 want the building to be -- and there's not a lot of
20 requirements there, especially once the waivers start
21 to come in. Sometimes you'll have a school -- like
22 when LISA has done expansions in the past, it came
23 with a building, so we had a better idea of what that
24 would look like. But sometimes it's a little bit
25 more vague. Of course, they always have to make sure

1 that students are going to be warm, safe, and dry,
2 and they have to make sure that students and staff
3 are going to be safe.

4 DR. WILLIAMS: Sorry, I couldn't find my mute
5 button here.

6 So given -- I like the point about the warm,
7 safe, and dry piece. Is that verified in some form
8 by ADE?

9 MS. WEBB: So, it is not. They are not required
10 to have the same facilities inspections that normal
11 school districts do. However, in order to receive
12 facilities funding they have to have those
13 inspections completed and submitted to ADE to receive
14 that funding. So, not required unless they want the
15 funding.

16 DR. WILLIAMS: Okay. My follow-up question
17 would then be to LISA Academy, is whether they're
18 going to apply for facilities funding. I'm just
19 trying to track and see if there's going to be a
20 process, following up on Dr. Wright-McMurray's
21 question. If they're going to apply for facilities
22 funding -- I'm also concerned that, you know, you can
23 just put the schools anywhere. And the short answer
24 might be just we just need to require the -- for them
25 to come back to ADE; for ADE to take a look at the

1 building or the facility might be the short answer.

2 CHAIRMAN COFFMAN: Ms. Baroni, I think the
3 questions that's been asked are do you plan to apply
4 for facilities funding in the future, and then I
5 think they're looking for a better description of
6 what type of satellite facilities you might be
7 considering or not considering.

8 SUPT. BOGREK: Yeah, we might not be eligible
9 for facilities funding -- he can correct me --
10 because of not having five days instruction. I'm
11 sorry. Yeah, I think we aren't eligible for
12 facilities funding, my understanding, because we
13 don't have -- our main instruction is not, you know,
14 in-person. So this is why I think a hybrid school is
15 not eligible for facilities funding.

16 CHAIRMAN COFFMAN: Talk a little bit about how
17 you might select a satellite site.

18 MR. WALTER: The satellite site, in our initial
19 counties we are going to use our campus buildings,
20 our LISA North and LISA -- I'm sorry -- LISA West
21 building and LISA Springdale initially. And after
22 that, you know, the other regions we might have
23 satellite learning centers based on the demand.
24 Again, we we're going to use like educational
25 facilities like churches or libraries or community

1 centers, which means, you know, they have -- you
2 know, they have some education. Just we are going to
3 be interested in those locations. Again, we aren't
4 going to have contract or I'm not going to select,
5 you know, (inaudible). We want to make sure they
6 will have the same standards like our campuses. So
7 we want to make sure it's safe and, you know --
8 again, those places are going to be used
9 periodically, not every time. And, again, our
10 requirement is students are going to come in-person
11 every other week at minimum -- but every week, as
12 commanded. So we will keep the same, you know,
13 quality, you know, facilities, like, you know, that
14 we are going to have for sort of like learning
15 centers. But we can cooperate with the Department of
16 Education; whenever we will rent something or
17 whenever we lease something we send, you know, the
18 contract to DESE for approval. Again, there's an
19 approved process so DESE can, you know, still command
20 and maybe deny, you know, if you don't feel
21 comfortable. So there is an approval process for the
22 leasing, you know, we are going to send to you.

23 MR. WALTER: Thank you, Madam Chair and Members
24 of the Panel.

25 Dr. Bogrek stated a lot that I was going to.

1 We've had those discussions about making sure that
2 LISA administration is going to be talking with the
3 potential -- the owners of potential buildings to
4 make sure that that all coordinates with the
5 standards that would apply in a LISA brick-and-mortar
6 facility.

7 I wanted to just take a minute of your time, if
8 I may, to explain the parameters we're asking for.
9 What we're asking for -- what's on the table now so-
10 to-speak or live in the application is just a waiver
11 from that part of the standards that talks about
12 school safety policies. That's the only thing that's
13 being requested here. You may note that in the
14 remaining section of the waivers there were issues
15 that Ms. Hyatt brought up concerning defibrillators,
16 drills, et cetera. We have discussed those with her
17 and those are not things that are being requested
18 now. So that -- the standards waiver -- and Ms.
19 Hyatt can correct me if my understanding is wrong --
20 I believe that's the only thing on the table now. So
21 just to make sure that -- this waiver may not be as
22 widespread and pervasive as you think.

23 MS. HYATT: So it appears to me that it would be
24 having emergency plans, using the panic button,
25 following the facilities manual, and the safety

1 policies, having the school safety policies in place
2 -- and I think that's the extent. But I do think
3 it's a little bit more expansive.

4 And just while I have a second, I do -- and this
5 would come up, of course, as LISA pointed out, that
6 there is a multi-year lease. It has to be approved
7 by Secretary Key in order for a school to enter into
8 a multi-year lease. If it was a single-year lease,
9 of course it would not fall under that same provision
10 and rules that requires that approval. I haven't had
11 time to research this particular point enough, but
12 there may be additional legal concerns about having
13 satellite official school sites in church buildings.
14 That's something that might not necessarily be
15 allowed. That same concern is not there for other
16 types of community buildings. But, of course, in
17 religious buildings having an official school site
18 could present additional problems, and that's
19 something that, you know, we'll need to look into and
20 LISA will need to look into the legality of that.

21 CHAIRMAN COFFMAN: Ms. Hyatt, I think we've --
22 have we not had a charter in a church building
23 before? We just had to make sure that the area was
24 free of any secular signage or literature.

25 MS. HYATT: That's right. If you will I'm sure

1 remember the school Covenant Keepers, they did lease
2 space from a church. I believe that the space that
3 they leased was, yeah, a more or less religious
4 building that was part of the church but was not in
5 the actual church space. So, of course it would
6 depend; it's not necessarily prohibited. But if you
7 had a small church building in a rural place in
8 Arkansas where you have a conference room right next
9 to the worship area that might be different than
10 having a space in Little Rock where you have a whole
11 separate building on a church campus. So it would
12 just kind of depend -- and, again, I would need to
13 look into it more and LISA would need to look into it
14 more, but that could present some additional issues.

15 CHAIRMAN COFFMAN: Other questions?

16 Ms. Hyatt, any other waiver concerns?

17 MS. HYATT: There's just one last legal concern.
18 It doesn't have to do with waivers but more the
19 requested flexibility on grade expansion. To my
20 knowledge, we've never granted that type of
21 flexibility to a charter school before where they
22 have the flexibility to determine when they will be
23 adding additional grades without the approval of the
24 Panel. Of course, we have approved expansion
25 schedules -- like in Friendship will be K-2 this

1 year, next year will be K-3, next year K-4 -- where
2 they have outlined those things in their amendment
3 request or in their license request. But to my
4 knowledge, we've never approved a school to just
5 decide which grades they're going to add on their own
6 and when they will be adding them. There's nothing
7 in law that specifically prohibits that. My concern
8 really comes from the monitoring and transparency
9 perspective; you know, we'll need to know which
10 grades are being offered when in order to make sure
11 that we have that information for monitoring. Also,
12 in terms of transparency to the Division and to other
13 stakeholders and parents, I think it's important that
14 people know which grades are going to be offered at a
15 school. And there's not, to my knowledge, any
16 information in the presentation or in the application
17 that lays out the criteria of how they'll determine
18 which grades they're adding when. And so that is a
19 little bit concerning to me.

20 CHAIRMAN COFFMAN: Yes. I would add to the
21 accountability issues that go with that just scream
22 red flags for me.

23 Would you like to address that?

24 MS. BARONI: Well, I think one of the concerns
25 we have about being held to the projected yearly

1 enrollment in the grade bands is the current
2 situation we're in with the pandemic and with the
3 whole virtual/onsite piece. One of the ideas that we
4 are not sure of how it's going to play out is how
5 many of our current students would prefer to roll
6 into the hybrid model. And if there are students we
7 have right now who are 10th, 11th or 12th grade who
8 wanted to go into our hybrid model in the fall, if we
9 were to restrict it to only having that K-9 that
10 first year we would not be able to allow them to do
11 that. So I think that's where we were kind of
12 looking at having some flexibility on how we roll
13 that out, particularly as it would impact our current
14 students who might prefer to go to the hybrid model.

15 And, yes, you know, we can't predict who's going
16 to want to join our hybrid model down the road in
17 other parts of the state. But on the front-end of
18 that, I think that was one of our concerns that if we
19 had 300 current students who wanted to, you know,
20 change over to the hybrid model then that leaves us
21 with 89 spots for anyone else. So that's where we
22 felt like it could be pretty restrictive to our
23 parents being able to choose that and we wanted to at
24 least allow some flexibility to be able to tweak that
25 if there's a demand with our current students, in

1 particular.

2 PANEL QUESTIONS

3 CHAIRMAN COFFMAN: So, Panel Members, I have a
4 ton of questions, but I want to start with you.

5 MS. WRIGHT-MCMURRAY: No, go ahead.

6 CHAIRMAN COFFMAN: No. No, go ahead. I'll mark
7 mine off as we go.

8 Ms. Wright-McMurray.

9 MS. WRIGHT-MCMURRAY: So currently are you guys
10 utilizing a hybrid model with your students at the
11 moment?

12 MS. BARONI: Are we utilizing what? I'm sorry.

13 MS. WRIGHT-MCMURRAY: Are you currently
14 utilizing -- you have a hybrid model in your schools
15 right now? Because, you know, you know, the nature
16 of how it is right now some students are virtual,
17 some are hybrid. Are you guys currently utilizing
18 that model?

19 MS. BARONI: I wouldn't call it a hybrid as we
20 perceive as hybrid model. Of course we're offering
21 virtual, you know, for parents who want the virtual
22 right now and we're allowing them to come back on
23 campus. We had a big influx back the second
24 semester, after the winter break, but we're not
25 really doing that as a hybrid piece as we're

1 proposing. So they're either virtual or they're
2 onsite now.

3 MS. WRIGHT-MCMURRAY: So you don't have any
4 students right now that are like 80 days and things
5 like that?

6 MS. BARONI: No, we do not. We either have all
7 virtual --

8 MS. WRIGHT-MCMURRAY: Is there any way you can
9 gauge or estimate from the students that you
10 currently have that are utilizing some of the virtual
11 that are coming back on campus to be able to
12 determine what your numbers could potentially look
13 like to give you an opportunity to at least have --

14 MS. BARONI: Right, have some ideas.

15 MS. WRIGHT-MCMURRAY: -- something more concrete
16 to be able to share what that's going to look like?

17 MS. BARONI: I think Mr. Sahin has done some
18 study on that and may be able to better answer that
19 question.

20 MR. SAHIN: Hello. My name is Sahin, I'm the
21 assistant superintendent.

22 So right now we have 1570 digital learning
23 students, virtual students out of 3300. So next
24 year, you know, it may be -- we cannot know, we
25 cannot -- it may be from 300 to 1,000, we don't know

1 right now.

2 MS. WRIGHT-MCMURRAY: And so just to -- I'm
3 sorry.

4 CHAIRMAN COFFMAN: Was it a third? Did you say
5 a third of your students are digitally learning right
6 now?

7 MR. SAHIN: 1570.

8 CHAIRMAN COFFMAN: 1570.

9 MS. WRIGHT-MCMURRAY: And that makes up what
10 percent of your overall student enrollment?

11 SUPT. BOGREK: It's around 45%.

12 MR. SAHIN: 45%.

13 MS. WRIGHT-MCMURRAY: Okay.

14 I'll let you go on. I'll wait with mine.

15 DR. FLOWERS: (inaudible, mic not on)

16 CHAIRMAN COFFMAN: Dr. Flowers, they can't hear
17 you.

18 DR. FLOWERS: Okay. You talk about -- can y'all
19 hear me now? Can you hear me now?

20 MR. SAHIN: Yes.

21 MR. DAN DAVIS: You have to speak into the
22 microphone there.

23 DR. FLOWERS: How about now?

24 MR. DAN DAVIS: There you go.

25 CHAIRMAN COFFMAN: Yeah.

1 DR. FLOWERS: Okay. Okay.

2 So you talk about the satellite learning centers
3 and placing them in the regions based upon demand.
4 So, talk to me about the criteria, how you're going
5 to define demand. So, for example, let's say if I
6 have -- I find a location let's say in maybe the
7 Texarkana area. I may have a student within that
8 region that's actually 40 miles away one-way. So
9 talk to me about how you will say "based upon demand"
10 in regards to that criteria and location to support
11 your students.

12 MR. SAHIN: So we are not going to open the
13 satellite learning centers right away. What we're
14 going to do, we're going to look at the applications
15 --

16 DR. FLOWERS: Okay.

17 MR. SAHIN: -- and we're going to have like pre-
18 applications so that -- to be able to determine the
19 interest from that area. If we know that there's
20 enough demand -- let's say 50, but of course it may
21 change -- then we are going to assess and then we are
22 going to say, hey, we can have an office for them
23 here for our students and then we may open a
24 satellite learning center there.

25 DR. FLOWERS: Okay. And this could take place

1 simultaneously amongst multiple regions, is what
2 you're saying?

3 MR. SAHIN: Yes. Yes. But the regions are --
4 we are in right now in our mind is southeast -- our
5 southwest, other than, you know, northwest and --

6 DR. FLOWERS: Sure.

7 MR. SAHIN: -- central Arkansas. Yeah.

8 DR. FLOWERS: Okay. Thank you.

9 SUPT. BOGREK: The purpose of, you know, this,
10 you know, a hybrid school is -- you know, we are
11 contacted by different part of the state; that's come
12 up, you know, often at LISA here. This is a K-12
13 system, so we cannot go to every area; you know, we
14 cannot have enough enrollment or we don't want to
15 hurt any like rural districts. So (inaudible) all
16 the state they can take LISA Academy; you know, if we
17 can make the small satellite learning centers, we can
18 serve for the whole state. So this is maybe another,
19 you know, purpose of, you know, my ratifying for
20 this.

21 CHAIRMAN COFFMAN: Ms. Saracini.

22 MS. SARACINI: So when you talk about these
23 satellites and the applications, do you kind of have
24 a number of the demand? Like is it going to be 25
25 before you open a site? I think that's kind of what

I was waiting for. I mean do you have those process or procedures in place of if it's 25 applications from an area then we open? I think that's the one thing that we're probably struggling with that we wanted to know.

SUPT. BOGREK: We have not decided, you know, on a number yet. Again, we would like to see also -- again, we would like to see the grades -- what grades, you know, we have for the 25. If all of them are like kindergarten/1st grade, it can be easy. But if they are distributed in each grade level, one or two students -- so we need to see -- we have not decided that criteria. But after this we are going to go out and look at our policies, criteria, minimum requirements to put in contracts. So we will work more on what will be, you know, the rubric. So, we are going to work on that but we don't have a number as of now, today. Our total enrollment is 1,050 so based on our total -- you know, our cap, we will come up with a reasonable number, you know. But we are hopeful in each region, like, you know, southeast, northeast, you know, at least open one satellite learning center. So this is our, you know, intention, but we would like to see first of all the demand.

1 CHAIRMAN COFFMAN: So let me follow-up on that
2 question, because in the presentation it said that
3 you wanted the students to come onsite --

4 SUPT. BOGREK: Yes.

5 CHAIRMAN COFFMAN: -- at least every-other-week.
6 And so I would assume they would come to the
7 satellite site, and so that might be quite some drive
8 if the satellite sites are not determined. And there
9 was also a statement in there that onsite special
10 services would require -- that required face-to-face
11 would be offered in those sites.

12 And so I understand what you're doing with your
13 two sites that you have currently, so I'm assuming
14 that most of your enrollment is going to center
15 there. Because I would be hard-pressed as a parent
16 from Texarkana to think that I'm going to have to
17 drive to Little Rock to the nearest site because I
18 don't know how many other parents are going to select
19 this option.

20 And so that's what we're trying to kind of wrap
21 around in our mind. How would you logically meet
22 the expectation that you have for the students? And
23 at the same time, if that student really wanted to be
24 involved in those other activities that you've got
25 listed -- if they're going to take full effect of the

1 offerings that would be quite a journey -- a daily
2 journey or any journey.

3 SUPT. BOGREK: You know, right now we have, you
4 know, open enrollment where anyone can apply at LISA
5 from any part of the state (inaudible). You know, we
6 recruit students from England, from Cabot, so we
7 have, you know, a broad area. But our, you know,
8 expectation is then we have a satellite learning
9 center or a campus learning center so the people
10 around there they can enroll. And then if we have a
11 huge demand from another area we can open another
12 satellite learning center and then they can enroll.

13 So I think it's going to be step-by-step. I
14 don't think, you know, the first year they can apply
15 from all parts of the state, but we will add most.
16 Like our current satellite learning center up here,
17 we want to make sure if you are going to enroll you
18 need to come, you know, every-other-week, you know,
19 in person. So parents, they will love that. There
20 will be our like learning centers and then if they,
21 you know, can come in they can, you know, enroll.
22 But again our goal is hopefully in each region. But
23 it can be very difficult to open a satellite learning
24 center in any part of the state. In rural areas, it
25 is not possible because of the cap or because of, you

1 know, affordable -- because of, you know, our
2 program. So I can -- we are hoping then we have, you
3 know, like learning centers -- parents, they will see
4 -- if they feel comfortable to drive there, they can,
5 you know, apply and enroll. But hopefully in a few
6 years we will start to open more satellite learning
7 centers.

8 CHAIRMAN COFFMAN: Mr. Baldwin, questions?

9 MR. BALDWIN: Yes, thank you. I appreciate the
10 discussion. And obviously LISA Academy is very
11 successful; you guys have good grades, good scores.
12 I'm proud of what you do with the students.

13 I think that -- and I don't know if this is a
14 question or just a comment. But my hope is that we
15 can work through the waivers so that the Panel feels
16 like there's sufficient oversight over the class
17 progression, a question that was raised earlier, and
18 then also over the building selection and safety.
19 And maybe there's -- maybe we do that through the
20 approval motion that we provide. But I think that to
21 me is -- are the two questions in my mind.

22 And, Madam Chair, I've got to sign-off at 10:00
23 for a banking matter. I'm sorry about that conflict.
24 So I appreciate the chance to raise my questions
25 right now.

1 CHAIRMAN COFFMAN: Dr. Williams, questions?

2 DR. WILLIAMS: No additional questions. I had a
3 couple listed and they have already been asked. And
4 I think Mr. Baldwin summed up my comments.

5 CHAIRMAN COFFMAN: I have a few questions. I'm
6 going to start with the Springdale campus. You have
7 currently 300 cap for the Springdale campus and you
8 want to add 200 more. Have you had -- do you have
9 students on a wait-list there?

10 SUPT. BOGREK: Yes. We have also an enrollment
11 projection, you know. We are hoping to get more next
12 year and the following years. Again, the initial
13 application was 600, but we were approved 300 at that
14 time. It's close to, you know, our cap. And then,
15 again, as Ms. Baroni said, we, you know, required
16 additional facilities; so we increased, you know, to
17 parking lot and then playground -- and also we added
18 more classrooms inside the building. So another
19 building kept us, you know, around 500, and we have a
20 demand for the school.

21 Mr. Sazci is on the line, I think, if --

22 Mr. Sazci, can you tell them exactly how many
23 students are on the wait-list and also your current
24 enrollment?

25 (A FEW MOMENTS OF SILENCE)

1 SUPT. BOGREK: Maybe he's disconnected.

2 Again, we have a wait-list and we are, you know,
3 confident that, you know -- confident that, you know,
4 I think in a few years we can, you know, grow the
5 cap.

6 CHAIRMAN COFFMAN: Okay. One of the things that
7 you didn't go in -- you got your data?

8 SUPT. BOGREK: Currently, right now we have 133
9 new applications for the school. We're going to have
10 a lottery tomorrow. We have 133 applications for
11 next school year.

12 CHAIRMAN COFFMAN: Okay. One of the things that
13 you talked about was that LISA teachers would teach
14 the core classes. So what I wanted to know is will
15 you have a dedicated staff for the hybrid school or
16 are you asking teachers from your other facilities to
17 also be the hybrid teachers?

18 MR. SAHIN: Yes, we are going to have dedicated
19 staff for the hybrid school. But, of course, we are
20 going to share our LISA experience and LISA -- some
21 of our LISA teachers. So what we're going to do,
22 we're going to select some best teachers who are
23 actually -- who are teaching best virtually, by
24 looking at the -- you know, the performance or by
25 getting references from the principals. So we are

1 going to have some of our teachers from LISA Academy.
2 Of course, we are not going to hurt LISA Academy, you
3 know, traditional buildings. But who are teaching
4 good virtually, we are going to offer them to the
5 hybrid school and we are going to have -- recruit
6 some from outside as well.

7 CHAIRMAN COFFMAN: Ms. Baroni, I'd like for you
8 to give us a little more detail on onsite special
9 services. So where I want to have more understanding
10 is around dyslexia, special ed., interventions that
11 are needed for our students. Talk to us about what's
12 in your mind around onsite special services.

13 MS. BARONI: Mr. Sahin might be the perfect
14 person --

15 CHAIRMAN COFFMAN: Okay.

16 MS. BARONI: -- to address that.

17 MR. SAHIN: So, yeah, I had a meeting with our
18 special education coordinator last week. So most of
19 the special education services can be given
20 virtually, online, but some need to be one-on-one and
21 with the teacher -- let's say, for example,
22 occupational therapy. So those students would need
23 to come to the satellite office or campus so that
24 they can meet with our, you know, occupational
25 therapy teacher or other teachers.

1 CHAIRMAN COFFMAN: Okay. And what about
2 dyslexia?

3 MR. SAHIN: Districts here -- right now,
4 dyslexia is -- I had also a meeting with our dyslexia
5 coordinator. Most of the dyslexia services can be
6 taught, can be given virtually. So it's going to be
7 given mostly virtually.

8 CHAIRMAN COFFMAN: And services to your English
9 for speakers of other languages?

10 MR. SAHIN: Yes. Right now, it's also given
11 virtually. We use a system, Elevation -- Elevation.
12 So it is mostly our English learning -- English
13 language arts teachers who work with Elevation and
14 our ELL students, but also the other teachers.
15 They're due to meet with our EL coordinator and
16 they're due to get the accommodations, which is also
17 included in Elevation. So they're also giving -- the
18 other teachers are also going to give the
19 accommodations.

20 CHAIRMAN COFFMAN: So one of the things that you
21 mentioned in your presentation was that you would
22 have mental health services, I believe -- behavioral
23 mental health. Would you like to expand on that?

24 MS. BARONI: Well, we --

25 CHAIRMAN COFFMAN: Social/emotional support --

1 MS. BARONI: Yeah.

2 CHAIRMAN COFFMAN: -- is what it says.

3 MS. BARONI: We currently have counselors on all
4 of our campuses who serve in -- serve the role of the
5 traditional school counselor kinds of things. But we
6 have ramped that up a bit to offer more intensive
7 mental health kinds of counseling services on our
8 campuses. I believe next year on our elementary
9 campuses we'll have at least two counselors on our
10 campuses serving our students because we've seen a
11 need for more of that, more therapy kinds of services
12 for students. So our plan is to offer that as well
13 for the hybrid students. Those who are served by our
14 learning centers on campus could, of course, access
15 those counselors who are on campus. We will also --
16 as Mr. Sahin said, we'll have a dedicated staff for
17 the hybrid school, and included in that will be the
18 counseling services.

19 MR. SAHIN: Can I answer?

20 MS. BARONI: Sure.

21 He's been working on this, so I'll let him
22 address it.

23 MR. SAHIN: I'm also a parent of 6th grade and
24 9th graders at LISA Academy. Of course I also ask
25 them, you know, how do you like our advisory and

1 counseling services. So my 6th grade student, she
2 said she's in a weekly meeting with our advisory
3 teacher and our 9th grade student is meeting weekly
4 with the counselor. And I said to my kids, "What
5 would you do if you have a problem?" And she said,
6 and he said, that the counselors almost every weekday
7 say, "If you have a problem, you can have a one-to-
8 one meeting with me." And also, you know, if the
9 problem is more serious they can also refer to the
10 other services.

11 CHAIRMAN COFFMAN: So I think that answers most
12 of the questions I have. I'm assuming that your
13 students, the virtual students, hybrid students would
14 have cameras and things so that they can have
15 interaction with teachers and --

16 MS. BARONI: We would provide all the technology
17 they need. We're currently one-to-one with
18 Chromebooks already, so we've had a good bit of
19 experience with that. We also during the pandemic
20 made a huge effort and we're very successful in
21 getting internet access to students, as we mentioned
22 earlier. A lot of our kids are not right in the --
23 you know, the central Arkansas, but are outlying
24 areas, some of them couldn't afford internet service;
25 some of them have bad connections. So we provided

1 hotspots to those and would do the same for those who
2 need it in our hybrid model.

3 CHAIRMAN COFFMAN: So in the class schedule it
4 was obvious for me that there would be synchronous
5 and asynchronous learning?

6 MS. BARONI: Yes.

7 CHAIRMAN COFFMAN: Yes. And you did allude to a
8 learning management system or an LMS or a --

9 MS. BARONI: Uh-huh.

10 CHAIRMAN COFFMAN: -- CMS. Would you expand on
11 that?

12 MR. SAHIN: So our plan is to get
13 internationally recognized curriculum, so we are in
14 touch with some of the providers, like Edgenuity,
15 EDconnect for the virtual school K-12. So we are
16 determining the best for our students.

17 CHAIRMAN COFFMAN: Are you using one currently?

18 MR. SAHIN: We are using Schoology for our
19 digital learning students right now.

20 CHAIRMAN COFFMAN: So I think my last concerns
21 -- and they're not really as concerning as I would
22 feel more comfortable knowing that we're just going
23 to say, okay, we're going to be K-12, that we need
24 some grade configuration, whether the students -- you
25 have students in each grade level or not. And I

1 would -- I guess I'm concerned about the equity for
2 students at -- that's not easily accessible to the
3 current sites. And so I wonder if it's a great long-
4 term goal to have multiple satellite sites, that
5 maybe right now you're announcing the two that you
6 have with future plans to announce other satellite
7 sites opening, if that makes more sense to our panel
8 members, if that -- I don't know. It's up to y'all
9 to discuss that.

10 Yes, please.

11 MS. WRIGHT-MCMURRAY: Thank you for your
12 additional explanation that did frame some more of an
13 understanding. And I guess as I'm just thinking
14 about it, and especially when I think about our
15 students that will require special services, from
16 what you described -- and I'm just trying to think
17 through this -- it just seemed like that there would
18 be an additional burden on some of those students to
19 have to attend more than students that didn't require
20 special services. And I'm just trying to get a sense
21 of what that would look like again geographically.
22 If I'm needing to transport my student more often
23 than a student who maybe didn't require special
24 education, what's that going to look like for that
25 family and those students? And I'm just trying to

1 get a better understanding of that.

2 MS. BARONI: Yeah. You know, and I -- we can't
3 say that we know exactly how that's going to look,
4 but what we do know is that we would certainly work
5 on developing IEP that's appropriate for that student
6 who needs those special services and to provide them
7 in the least -- or in the best way; not to put an
8 extra burden on the families, but to reach out in
9 whatever ways we can to provide those services. I
10 agree, you know, there might be a case where someone
11 might feel like they need to come to campus more, but
12 we would try to deal with that on the front-end and
13 make sure we're very thorough in our IEP preparation
14 so that we can come up with a plan that's manageable
15 and makes it accessible for those students who might
16 be in a more remote area.

17 SUPT. BOGREK: Ms. Coffman, I would like to add
18 just so you know to your question about enrollment
19 projections. Again, since we are right now having a
20 pandemic it's changing our, you know, plans and, you
21 know, making last-minute, you know, changes. In this
22 hybrid model, if, you know, it's going to be
23 approved, we would like to support other schools --
24 for example, providing all kinds of, you know,
25 instruction like virtual, hybrid, and traditional

1 from every school, and, you know, that includes
2 administration. So maybe just asking for flexibility
3 maybe kind of for next year in case some schools they
4 will just focus on traditional methods and they will
5 just be moved to, you know, our hybrid school. So
6 our hybrid school can focus on, you know, other
7 methods, like, you know, virtual or hybrid next year
8 only, and then the other schools they can focus on
9 traditional methods, you know. So this is something
10 we are asking kind of flexibility if we need to move
11 our regional high school virtual students to hybrid
12 school just for next year. This is why, you know, we
13 ask for that flexibility.

14 But on -- you know, otherwise, you know, our
15 plan is starting K-9 and then adding one more grade
16 level. And we don't want to fill all the cap, you
17 know, the first year because we want to (inaudible)
18 for the whole state, so this is why we want to go
19 gradually, you know -- next seven years. So this is
20 why, you know, we haven't added on the projection.
21 But for next year, again, we would like to have
22 flexibility to move some of our current students to
23 this school and then other schools can just focus on,
24 you know, traditional methods.

25 CHAIRMAN COFFMAN: I understand that.

1 Accountability is not that flexible, and that's the
2 problem is until we know and till you're turning in
3 your LEA request for an LEA number for this school
4 and knowing what the grade-span will be determines if
5 in accountability you'll be in the elementary, the
6 middle, or the high school cohort. And so at some
7 point it has to be decided before -- by the end of
8 the LEA cycle for applying for a number.

9 SUPT. BOGREK: We are -- you know, our
10 application is K-9 for the first year, and on the
11 projection for K-9 is like in the high school
12 category, I guess, you know, in terms of LEA. So we
13 are going to have, you know, K-9 for sure for new
14 students. But for, you know, again, (inaudible), we
15 would like to ask for flexibility if we are going to
16 have some maybe 10th, 11th, and 12th graders for next
17 year, only, you know, in case, you know, (inaudible).

18 But, again, you are experts --

19 CHAIRMAN COFFMAN: Yeah. So if you're having
20 even one 10th, 11th, or 12th grader, for
21 accountability purposes it has to be set. And so
22 that's the place where it kind of gets hung-up. It's
23 not that -- I mean it's not that we don't want to
24 give you flexibility; it's just that you have to fit
25 into one of those categories and you have to declare

1 which grade levels that we're pulling data from.

2 MS. HYATT: Ms. Coffman, could I add something
3 onto that? This is Mary Claire.

4 CHAIRMAN COFFMAN: Sure.

5 MS. HYATT: That just made me think of an
6 additional kind of concern, is if you're going to
7 have current students that are 10th graders enroll
8 you would also have to let non-current 10th grade
9 students enroll if there were spots available in your
10 enrollment cap. You couldn't just say we're only
11 going to allow currently set 10-12 -- 10 through 12
12 students to enroll in the hybrid model. If you're
13 going to have one student in any of those grades,
14 then any student who applied, if there was still
15 space in the enrollment cap based on the lottery, you
16 would have to allow those students to enroll also.

17 CHAIRMAN COFFMAN: Additional questions?

18 Ms. Saracini, any additional questions?

19 MS. SARACINI: (shaking head from side to side)

20 CHAIRMAN COFFMAN: Dr. Flowers?

21 DR. FLOWERS: (shaking head from side to side)

22 CHAIRMAN COFFMAN: Dr. Williams?

23 DR. WILLIAMS: (shaking head from side to side)

24 CHAIRMAN COFFMAN: Mr. Baldwin?

25 (MOMENT OF SILENCE)

1 CHAIRMAN COFFMAN: I guess the only place I'm
2 hung is I just -- I need to know a grade
3 configuration. And is your grade configuration and
4 your -- so you have 1,050 as your recommended cap. I
5 think we just -- I'm just hung right there at grade
6 configuration. I mean I wouldn't be doing my due-
7 diligence if I just said we had to make a decision.

8 SUPT. BOGREK: I think we can, you know, change
9 our enrollment projection to K-12 for students. So
10 we can have K-12, you know, if you feel comfortable
11 that way. So it means we can enroll, you know, any
12 grade level, you know, the first year.

13 CHAIRMAN COFFMAN: What grade, K what?

14 SUPT. BOGREK: K-12. You know, the first year
15 we can go with K-12 -- you know, any grade level we
16 can continue.

17 CHAIRMAN COFFMAN: Right. I mean you can --

18 SUPT. BOGREK: Yeah.

19 CHAIRMAN COFFMAN: -- you can say for this next
20 school year I'm going to be a K-12 school.

21 SUPT. BOGREK: Yeah. Yeah, we can do that.

22 CHAIRMAN COFFMAN: And then if you determine
23 that you're not filling all your grades the next year
24 we can come back and revise your LEA number with --

25 SUPT. BOGREK: Yeah, sure.

1 CHAIRMAN COFFMAN: -- the appropriate grade
2 configuration.

3 SUPT. BOGREK: Sure.

4 CHAIRMAN COFFMAN: I'm fine with that.

5 SUPT. BOGREK: Okay.

6 CHAIRMAN COFFMAN: It's --

7 MS. BARONI: That would give us the flexibility
8 --

9 CHAIRMAN COFFMAN: Yeah.

10 MS. BARONI: -- for the current students that
11 you were talking about.

12 CHAIRMAN COFFMAN: Yeah. Okay.

13 SUPT. BOGREK: Yeah. My understanding was we
14 were applying for K-12 too, but the first year we're
15 not going to have maybe enough 10th, 11th, 12th
16 graders for that. The first year we cannot aim to
17 have, you know, all grade levels. The school is a K-
18 12 school, you know, initially that we applied for.

19 CHAIRMAN COFFMAN: I think what Mary Claire is
20 saying though, if you say you're going to be a K-12
21 then you have to open up all of your grades for the
22 lottery.

23 MS. HYATT: (Nodding head up and down)

24 SUPT. BOGREK: Okay. Yeah.

25 MS. BARONI: So we would have to have sections

1 available at every grade level.

2 CHAIRMAN COFFMAN: Right. And then if you don't
3 fill them, you know, there will be just zeros in
4 those grades and then you could make adjustments the
5 following year.

6 Panel Members, any other conversations around
7 satellite sites?

8 You're good?

9 All right. If there's no further discussion,
10 I'm ready for a motion.

11 MS. HYATT: Just a reminder, based on what Mr.
12 Baldwin and Dr. Williams said, you are free to put
13 some parameters on the approval motion, if that's the
14 will of the Panel, such as having Division approval
15 of satellite sites or having them report those sites
16 to the Panel, whatever you want. You have
17 flexibility. I just wanted to make sure you guys
18 knew that before you made your motions.

19 DR. WILLIAMS: I'd like to make a motion but I'm
20 trying to make sure I've caught up with all the
21 changes from the original waiver request, is kind of
22 what I'm trying to do. So is the -- for the hybrid
23 model, is the grade configuration now K-12? Is that
24 what was decided?

25 MS. HYATT: (Nodding head up and down)

1 DR. WILLIAMS: Okay.

2 Okay, Ms. Hyatt, I'm going to trust you to clean
3 this up.

4 Okay. I move that we approve the waiver for the
5 hybrid model for K-12 for the satellite sites, for
6 there to be a review by ADE of those sites for
7 compliance. And also -- let me know if I need to
8 make this a second motion -- but to approve the
9 increase in enrollment for the LISA Academy/
10 Springdale site.

11 MS. HYATT: It's fine to do it all in one
12 motion. That's fine with me.

13 DR. WILLIAMS: Okay. That concludes my motion,
14 if it's -- I am open for any friendly amendments, if
15 needed here.

16 CHAIRMAN COFFMAN: Second?

17 MS. WRIGHT-MCMURRAY: I believe I can second
18 that. I feel like everything was included in here.

19 CHAIRMAN COFFMAN: So I have a motion by Dr.
20 Williams, a second by Ms. Wright-McMurray to approve
21 LISA Academy's request for a hybrid K-12, including
22 enrollment cap and a review of satellite sites by
23 ADE.

24 How did I do, Mary Claire?

25 MS. HYATT: (Gave a thumbs-up)

1 CHAIRMAN COFFMAN: Okay. Any discussion?

2 DR. WILLIAMS: Just to note on that motion also
3 was the increase in the -- did you do the increase in
4 enrollment?

5 CHAIRMAN COFFMAN: Yes.

6 DR. WILLIAMS: Okay, you did. Okay.

7 CHAIRMAN COFFMAN: Yes.

8 DR. WILLIAMS: Thank you.

9 CHAIRMAN COFFMAN: The enrollment cap increase.
10 All those in favor?

11 (UNANIMOUS CHORUS OF AYES)

12 CHAIRMAN COFFMAN: Motion passes.

13 So if you'll give us a second, we'll write our
14 notes into our voting sheet and then I'll ask each
15 member to read those notes to you.

16 SUPT. BOGREK: Thank you so much. Thank you.

17 MR. SAHIN: Thank you.

18 (A FEW MOMENTS OF SILENCE)

19 CHAIRMAN COFFMAN: So, Ms. Baroni, the two sites
20 that are mentioned in your application are already
21 school sites.

22 So I think -- and Ms. -- Dr. Williams, correct
23 me if I'm wrong -- your intent is if they add
24 additional satellite sites that the Department be
25 notified so that we can review those?

1 DR. WILLIAMS: That is correct. It'll be
2 additional sites.

3 CHAIRMAN COFFMAN: Yes.

4 DR. WILLIAMS: Thank you for clarification.

5 (A FEW MOMENTS OF SILENCE)

6 CHAIRMAN COFFMAN: Dr. Williams, when you're
7 ready.

8 DR. WILLIAMS: Okay, here we go. I recommend --
9 no, hold on, that's not me. It was good though, but
10 it wasn't me.

11 I support the motion. The hybrid school model
12 creates an opportunity for students to engage in the
13 educational system during Covid and this model could
14 possibly lead to a new way of reaching and engaging
15 students.

16 CHAIRMAN COFFMAN: Ms. Wright-McMurray.

17 MS. WRIGHT-MCMURRAY: I tried to make sure I put
18 everything in here.

19 I recommended approval of LISA Academy's request
20 for inclusion of the modification of grade levels for
21 K-12, allowance of ADE to review and approve
22 satellite locations prior to operations, and increase
23 the enrollment of the Springdale location. I believe
24 this will provide more opportunities for students to
25 receive the quality education LISA has demonstrated

1 at their existing locations and expand it to more
2 locations across the state.

3 CHAIRMAN COFFMAN: Dr. Flowers.

4 DR. FLOWERS: I approved the request for the
5 modifications (inaudible, mic not on)

6 CHAIRMAN COFFMAN: Thank you.

7 Ms. Saracini.

8 MS. SARACINI: I recommend approval on the
9 further -- from further explanation from the LISA
10 Academy's administration, as well the allowance of
11 DESE to review the satellite learning centers.

12 CHAIRMAN COFFMAN: All right. Thank you and
13 congratulations.

14 Ms. Webb, do you have any other business before
15 the Panel today?

16 MS. WEBB: On March 16th we do have one item on
17 the agenda.

18 CHAIRMAN COFFMAN: March 16th, one item already
19 on the agenda.

20 Any other business, Ms. Hyatt?

21 MS. HYATT: Not on my end. Sorry, no, not on my
22 end.

23 CHAIRMAN COFFMAN: All right. Then I'll accept
24 a motion to adjourn.

25 MS. WRIGHT-MCMURRAY: I move to adjourn.

1 DR. WILLIAMS: Second.

2 CHAIRMAN COFFMAN: All right. Motion by Ms.
3 McMurray, second by Dr. Williams.

4 All those in favor?

5 (UNANIMOUS CHORUS OF AYES)

6 CHAIRMAN COFFMAN: The meeting is adjourned.

7 Thank you, everyone.

8 DR. WILLIAMS: Thank you. Great discussion
9 today.

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12 (The meeting was concluded at 10:27 a.m.)

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C E R T I F I C A T E

STATE OF ARKANSAS)
)
COUNTY OF SALINE) ss.

I, SHARON K. HILL, CCR, a Certified Stenomask Reporter and Notary Public before whom the foregoing proceedings was taken, do hereby certify that the same is a true and correct transcription before the Arkansas Division of Elementary and Secondary Education, Charter Authorizing Panel, in Little Rock, Arkansas, on February 23, 2021; that the said proceedings was reduced to typewritten form by me or under my direction and supervision; and that the foregoing pages constitute a true and correct transcription of all proceedings had in said matter.

I FURTHER CERTIFY that I am neither counsel for, related to, nor employed by any of the parties to this action.

I FURTHER CERTIFY that I have no contract with any parties within this action that affects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial agency, or that requires me to provide any service not made available to all parties to the action.

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SHARON K. HILL, CCR
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