# In The Matter Of: <br> BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION STATE BOARD OF EDUCATION 

October 13, 2016

Sharon Hill Court Reporting 4021 Robinwood Cr.
Bryant, AR 72022
(501) 847-0510

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BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION STATE BOARD OF EDUCATION

October 13, 2016
10:00 A.M.

## APPEARANCES :

Mr. Johnny Key
Ms. Mireya Reith
Dr. Jay Barth
Ms. Diane Zook
Mr . Joe Black
Ms. Susan Chambers
Ms. Charisse Dean
Mr. R. Brett Williamson
Ms. Ouida Newton
Dr. Fitzgerald Hill
Ms. Meghan Ables

Commissioner Chairman
Vice Chairman
Board Member
Board Member
Board Member
Board Member
Board Member
Board Member
Board Member
Teacher of the Year/ Non-Voting Member

LEGAL COUNSEL FOR THE BOARD:

Ms. Lori Freno
Ms. Courtney Salas-Ford
ADE General Counsel
ADE Deputy General Counsel

LOCATION: ADE Auditorium \#4 Capitol Mall Little Rock, AR

I N D EX
Page
A-1: Arkansas School Bus Safety Week . . . . . . . . 4
A-2: Arkansas Safe School Week . . . . . . . . . . . 8
A-3: Strong-Huttig School District . . . . . . . . . 13
A-4: Hope School District . . . . . . . . . . . . . 62
A-5: Kirby School District . . . . . . . . . . . . . 72
A-6: Art Content Knowledge . . . . . . . . . . . . . 111
A-7: Waiver Request - Sean Steiger . . . . . . . . . 114
B-1: Little Rock Area Public Education
Stakeholder Group . . . . . . . . . . . . . 120
B-2: Early Start Time/November Meeting . . . . . . . 116
Court Reporter's Certificate . . . . . . . . . . . . 149

## EXHIBITS

A-3: STRONG-HUTTIG SCHOOL DISTRICT
EXHIBIT ONE (1)
Resolution of Approval to Apply for Waiver Authorized by Act 377 of 2015

EXHIBIT TWO (2)
PowerPoint Presentation

PROCEEDINGS
A-1: CONSIDERATION OF RESOLUTION FOR ARKANSAS SCHOOL BUS SAFETY WEEK, OCTOBER 17-21, 2016

CHAIRPERSON REITH: We will now move into formally the action agenda, item number one, Consideration of Resolution for the Arkansas School Bus Safety Week. Mr. Simmons, you are recognized.

MR. SIMMONS: Thank you, Madam Chair, Commissioner Key, Members of the Board. I'm Mike Simmons; I'm Senior Transportation Manager for the Division of Public School Academic Facilities and Transportation. We have a few guests that I'd like to recognize today. As many of you know, we do a public awareness campaign in the fall, at the beginning of school, called Flashing Red. Kids Ahead., and that's about illegal passing which is a serious issue for all of us with the safety of our kids. And with that, I'd like to recognize first Ms. Susie Everett from Everett Buick-Pontiac-GMC. Ms. Everett and her husband Dwight put up -- put their money where their mouth is, I guess you could say; they do a commercial and donate all of the primetime airtime for that commercial for public awareness. Also, Mr. Tom Farmer from Bryant -- he's their Transportation Director -- was very instrumental in

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| 1 | this public awareness campaign. And over the past |
| 2 | year the Arkansas PTA has really jumped onboard and |
| 3 | I'd like to recognize Trina Kuklaw and Michelle |
| 4 | Caudle with the Arkansas PTA. |
| 5 | And with that, I would like to read a resolution |
| 6 | from the Board: |
| 7 | Arkansas State Board of Education Resolution |
| 8 | Whereas, The Arkansas State Board of Education |
| 9 | recognizes that providing Arkansas |
| 0 | students with safe school bus |
| 11 | transportation is a vital part of the |
| 2 | educational system; and |
| 3 | WHEREAS, In Arkansas, approximately 5,500 buses |
| 14 | transport more than 250,000 students |
| 5 | to and from school and school-related |
| 6 | events each day; and |
| 7 | WHEREAS, Arkansas school bus drivers travel |
| 8 | more than 240,000 route miles each |
| 19 | school day; and |
| 20 | WHEREAS, The Arkansas Department of Education, |
| 21 | the Arkansas Division of Public School |
| 22 | Academic Facilities and |
| 23 | Transportation, and Arkansas PTA are |
| 24 | committed to raising public awareness |
| 25 | about the importance of school bus |

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safety; and
WHEREAS, The Everett family is dedicated to promoting school bus safety each year; and

WHEREAS, This effort is greatly dependent upon the school district partnerships with local business and community leaders; and

WHEREAS, School bus drivers, mechanics, and transportation directors across the state are to be commended for their unwavering commitment to school bus safety; and

WHEREAS, Concerned citizens and leaders are to be commended for devoting their time, talent, and resources to promoting school bus safety;

NOW, THEREFORE, BE IT RESOLVED THAT
We, the members of the Arkansas State Board of Education, recognize the week of October 17 through 21, 2016, as Arkansas School Bus Safety Week.

CHAIRPERSON REITH: Thank you so much, Mr.
Simmons, for bringing this wonderful resolution before us. It is tremendously important and we can't
recognize this enough. So, thank you for that opportunity and for all the guests that you brought here today.

With that, I'll entertain any discussion or questions from my colleagues on the Board or a motion in regards to accepting this resolution.

MS. ZOOK: I move that we accept the resolution and also encourage people to drive the speed limit. I'm from a rural area and many times those posted speed limit signs are there for a reason when it gets around a school. So I would be pleased to recommend that we do the resolution and with that little added bonus.

CHAIRPERSON REITH: Do I have a second?
DR. HILL: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms. Zook, seconded by Dr. Hill. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? Motion carries unanimously. Thank you so much --

MR. SIMMONS: Thank you, Madam Chair.
CHAIRPERSON REITH: -- for this opportunity and I look forward to signing this here. Thank you.
[APPLAUSE]
MR. SIMMONS: We've got to get a photo,

Commissioner Key.
CHAIRPERSON REITH: Yeah. If you'll remain there, I think the Commissioner and I will come down and hand this to you personally.

MS. ZOOK: Your jacket matches --
CHAIRPERSON REITH: Yeah, I wore the right color today, I guess. Thank you -- thank you for letting me know. I did that very intentionally, I promise.
(COURT REPORTER'S NOTE: Commissioner Key and Chairperson Reith went down front to present the signed Resolution; photos were then taken.)

CHAIRPERSON REITH: Thank you, All.
A-2: CONSIDERATION OF RESOLUTION FOR ARKANSAS SAFE SCHOOL WEEK, OCTOBER 16-22, 2016

CHAIRPERSON REITH: Now moving on to action agenda item A-2, Consideration of Resolution for the Arkansas Safe School Week. Dr. May, you are recognized.

DR. MAY: Good morning, Madam Chair; good morning, Members of the Board. I'm Cheryl May. I'm the director of the Criminal Justice Institute and also very proud to serve as the chair of the Department's Safe Schools Committee. I want to thank you all for the opportunity to be before you this morning. But I also want to particularly thank

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| :---: | :---: |
| 1 | Commissioner Key and his great staff -- Deb Coffman, |
| 2 | Kimberly Friedman, John Kaminar -- and the members of |
| 3 | the Safe Schools Committee for all the great work |
| 4 | that they do and their dedication and commitment to |
| 5 | keeping our schools safe. |
| 6 | I would like to recognize several members of the |
| 7 | committee who are here this morning: Sergeant Bubba |
| 8 | Jones with Mountain Home Police Department -- he's a |
| 9 | School Resource Officer there -- and Otistene Smith, |
| 10 | who is also a member of the Department of Education |
| 11 | staff. |
| 12 | I'm here before you to request your approval for |
| 13 | the following resolution: |
| 14 | ARKANSAS STATE BOARD OF EDUCATION RESOLUTION |
| 15 | WHEREAS, More than 476,000 students attend |
| 16 | public schools in Arkansas; and |
| 17 | WHEREAS, A safe and secure environment enhances |
| 18 | student learning; and |
| 19 | WHEREAS, Approximately 69,000 administrative, |
| 20 | faculty, and staff at Arkansas' public |
| 21 | schools are committed to providing a |
| 22 | safe and secure learning environment |
| 23 | for all students; and |
| 24 | WHEREAS, More than 290 school resource officers |
| 25 | assist in ensuring students remain |

safe at public schools; and
WHEREAS, The Arkansas Department of Education, Arkansas Safe Schools Association and Criminal Justice Institute's Safe Schools Program promote a safe educational environment; and The Safe Schools Committee is charged with developing model policies and procedures that may ensure a safe and productive learning environment for students and school employees, for recommending to the State Board of Education any necessary rules and regulations for ensuring a safe school environment, and for recommending to the House Committee on Education and the Senate Committee on Education any necessary legislation for ensuring a safe school environment; and

WHEREAS, Local and state law enforcement agencies and organizations provide support to school districts;

NOW, THEREFORE, BE IT RESOLVED THAT
We, the members of the Arkansas State Board of Education, recognize the week
of October 16 through 22, 2016, as Arkansas Safe Schools Week.

I would greatly appreciate your approval of this resolution.

CHAIRPERSON REITH: Thank you so much, Dr. May, for all of your work, for -- again, for the guests that you've brought here. Thank you so much for the long-distances, especially with the weather out there. Thank you so much for being safe in getting here. We wish you safe journeys back. But we frequently talk about here on the State Board "whole child, whole community" and this is a huge part of that. And so --

DR. MAY: Thank you.
CHAIRPERSON REITH: -- we appreciate you bringing this before us.

With that, any discussion from my colleagues and/or I will entertain a motion in regards to this resolution. Yes, Mr. Williamson.

MR. WILLIAMSON: I have a motion to approve the resolution.

CHAIRPERSON REITH: Okay. Thank you. Do I have a second?

MR. BLACK: Second.
MS. ZOOK: Second.

CHAIRPERSON REITH: Okay. Motion made by Mr. Williamson and I heard Mr. Black as our second. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? The motion carries unanimously. Congratulations, Dr. May.

DR. MAY: Great. Thank you all very, very much.
CHAIRPERSON REITH: And, similarly, I'm afraid you'll have to let us come down there and take a photo with you. I'm so sorry.

DR. MAY: Okay.
CHAIRPERSON REITH: But thank you.
DR. MAY: Thank you.
MS. CHAMBERS: I just want to express our appreciation, in addition to the resolution. So many good things get done on a daily basis that we don't know about to take care of our students and to provide for them, and I wish we knew everyone by name and could thank them by name.

DR. MAY: Yes, ma'am.
MS. CHAMBERS: But we do so appreciate all the good things and just want to make sure that you know how much we appreciate it.

DR. MAY: Thank you, Ma'am, and I most certainly will pass that on to all those dedicated committee
members, and it's greatly appreciated. Thank you. (COURT REPORTER'S NOTE: Commissioner Key and Chairperson Reith went down front to present the signed Resolution; photos were then taken.) CHAIRPERSON REITH: I'm getting a little bit of a workout in this morning. Thank you; I appreciate that after all the sitting we do.

A-3: CONSIDERATION OF PETITION FOR MINIMUM SCHOOL DISTRICT SIZE WAIVER FILED BY THE STRONG-HUTTIG SCHOOL DISTRICT CHAIRPERSON REITH: So now moving on to action agenda item A-3, Consideration for Petition for Minimum School District Size Waiver Filed by the Strong-Huttig School District. And to my colleagues, I do believe we have a few documents here that have been put in front of you for reference.

Now I have asked Ms. Freno to say a few words at the beginning of this. This is the first time we've gotten one of these waivers. For colleagues who have been on the Board as long as myself, or shortly thereafter, the first few years I know of my service here on the Board we had quite a few conversations around districts in regards to consolidation, annexation. And this is now a new process that's been put in place with our legislature, some points that I've asked Ms. Freno to help clarify as we
consider this petition today. So, Ms. Freno, you're recognized.

MS. FRENO: Thank you, Madam Chair. Lori Freno, General Counsel, Arkansas Department of Education. The Strong-Huttig School District had fewer than 350 students in the two years immediately preceding the current school year. Consequently, under Arkansas Code Annotated 6-13-1603 the school district must be administratively consolidated or annexed to another school district unless the school district requests a minimum school district size waiver in accordance with a new law, a law that was passed in the most recent session, which is Arkansas Code Annotated 6-13-1613.

If the Board grants a waiver, the school district must annually request a renewal of that waiver -- well, obviously, if they fall below -continue to fall below 350 students, but that waiver would only be effective for one year. The school district -- under the law the school district must submit a petition for the waiver, which you have in your package.

On September 1, 2016, the Strong-Huttig School District did submit a timely petition for a minimum school size waiver and the petition contained all the
necessary documentation that is required under the statute. Under the waiver law, the State Board shall grant a petition for waiver if the school district demonstrates certain things. And what the school district has to demonstrate is that it is currently not classified in academic distress, fiscal distress, or facilities distress; that it currently is not on probationary status for a violation of the Standards for Accreditation; that its academic facilities are owned and -- that its academic facilities are adequate, as evidenced by the school district's facilities master plan; and, finally, that it is in the best interest of the students in the school district to keep the school district open due to the length of potential time spent on the bus by a student traveling to and from schools should the school district be administratively reorganized, as assured by the school board of directors of the school district requesting the waiver. Now the law does state that -- the Strong-Huttig High School is in academic distress, but the law does not allow us to consider that. The law only requires -- allows us to consider whether the school district itself is in academic distress, which it is not. And the Department of Education agrees that the district
currently is not classified in academic distress, that it is not classified in fiscal distress, facilities distress, or that it is in violation of any of the Standards for Accreditation.

CHAIRPERSON REITH: Thank you so much.
MS. FRENO: And if there are no other questions, I'd like to present the hearing procedures.

CHAIRPERSON REITH: Actually, I am going to ask one --

MS. FRENO: Okay.
CHAIRPERSON REITH: -- one last favor, whether it's for you, Ms. Freno, or actually you, Commissioner, as a former State Senator. But it's been awhile since we've had one of these cases and for our new colleagues, and that we have so many new colleagues, $I$ don't know if it would be helpful to just quickly reference Lakeview and the adequacy studies that got us to the 350 number. It's actually being picked up again right now, as we know, by our legislature, and so there's a timeliness to this. And maybe if one of you might be willing to say a few words just to make sure there's a little bit of context. And I see you all fighting to speak.

MS. FRENO: I think either of us could do it, but I will leave it to the Commissioner because he
was there.
CHAIRPERSON REITH: Yes.
COMMISSIONER KEY: Striving to avoid, yeah. Well, in a nutshell, after Lakeview the General Assembly and the Governor's office embarked on establishing a funding formula that was -- would meet the constitutional muster of adequate and equitable and efficient. A lot of history that I could go into but in a nutshell, the formula was determined to be established around a prototypical school of 500 students, K through 12. As the issue of at what point is a school too small to be viable, that number was determined to be 350. Act 60 , which did a lot of other things -- but one of the main things that Act 60 did was establish that number at 350 students, but if you went below that for two consecutive years then you would be subject to consolidation or annexation. The -- even at that time there was the debate of -you know -- there were some schools that could function below that number effectively and efficiently. And the debate went on until the 2015 session when the General Assembly decided that a waiver -- so that rather than having a blanket approach a district that could demonstrate that they were meeting criteria, meeting standards could
continue to operate under 350; thus, this waiver now that is before you today.

There are fewer districts -- the frequency of districts falling below 350 has diminished greatly over the last few years there, so you may see one or two; maybe some years there are zero schools that actually go below that number.

So we're in a situation now where it truly is -the Board looks at it on an individual basis, according to the criteria set forth in the statute, and a determination is made, and can be made each year following, as long as that school district remains under 350 students.

CHAIRPERSON REITH: Thank you, Commissioner. And thank you, Ms. Freno.

I think Dr. Barth -- yes.
DR. BARTH: Yes. So, Ms. Freno, in the law, Section $C$ of that list, "the academic facilities owned and operated by the school district are adequate as evidenced by the school district's facilities master plan," how -- could you talk a little bit about how we might grapple with that issue?

MS. FRENO: Yes. It is my understanding that the school district today is going to be presenting
to you on the state of its facilities in accordance with the master plan.

DR. BARTH: All right. Thanks.
CHAIRPERSON REITH: Thank you. And --
DR. BARTH: But that would be -- I'm sorry; that would be a judgment call for us in terms of whether -- the others seem much less of a judgment call; right? There are bright lines. This is one where it would be a judgment call?

MS. FRENO: You are correct; that would be a judgment call.

DR. BARTH: Okay.
MS. FRENO: Yes.
DR. BARTH: Thank you.
CHAIRPERSON REITH: Thank you, Ms. Freno. Any additional questions about the law or the context, the historical context of this before we get into the procedure?

And just to say this is once again one of those times where the law has not indicated a process for us, and what we've previously discussed is 20 minutes for the Department and 20 minutes for the StrongHuttig School District in terms of time allotment, as a starter point of getting both sides presented. Am I -- did I understand that correctly, Ms. Freno, in
terms of --
MS. FRENO: Yes, ma'am. That's correct.
CHAIRPERSON REITH: -- the recommendation of the Department of how we proceed with this? But I did want to see if there was any remnant questions from colleagues?

Seeing none, then, Ms. Freno, you're recognized with the Department's position.

MS. FRENO: Okay. Thank you. And just if I can go over a few additional procedures?

CHAIRPERSON REITH: Yes.
MS. FRENO: All persons wishing to testify, with the exception of attorneys, shall be placed under oath. The Department could have up to 20 minutes to present information that it has, but basically the Department has nothing to present other than what I've already spoke to this morning. The school district then will have up to 20 minutes to present, as you mentioned, Madam Chair, and you do have the discretion to allow additional time for the school district, as you deem fit. The Board may ask any questions to anyone at any time during the proceedings and then, of course, the Board will discuss, deliberate and vote upon the matter.

CHAIRPERSON REITH: Thank you so much, Ms.

Freno.
So with that, anyone planning to offer testimony, if you could please rise and raise your right hand so we can swear you in. Thank you. Do you swear or affirm that the testimony you're about to give shall be the whole truth and nothing but the truth?
(ALL SPEAKERS ANSWERED AFFIRMATIVELY)
CHAIRPERSON REITH: Thank you. And so with that, Ms. Freno, do you have any additional comments? Otherwise, I'll recognize the Strong-Huttig School District.

MS. FRENO: No, I do not, Madam Chair. Thank you.

CHAIRPERSON REITH: Thank you so much, Ms.
Freno.
With that then, to the district, you now have your 20 minutes, however you choose to break that up.

SUPT. ALPHIN: Good morning, Madam Chairman, Members of the Board, Dr. Key. We --

CHAIRPERSON REITH: I'm sorry; if you could kindly state your name for the record.

SUPT. ALPHIN: Oh, sorry. Jeff Alphin, Superintendent for the Strong-Huttig School District. I have my team with me this morning: principal, Dr.

Wendell Colen; school improvement specialist, Shirley Kyle; literacy specialist, Barbara Goldsby; our mayors from Strong and Huttig are here this morning, Mayor Darryl Howell from Strong, Mayor Tony Cole from Huttig; and our board president Ms. Cindy Smith is with us this morning in support. And we have a brief PowerPoint to address the issues and the law and, of course, we'll be prepared to answer any questions. CHAIRPERSON REITH: Thank you. SUPT. ALPHIN: And our PowerPoint, we've titled it Still Going Strong, Good Things Come From Small Packages. And we're planning on continuing to be going strong.

The second slide goes exactly to the law. We are not in academic, fiscal, or facilities distress; we did not have a violation from the Office of Standards Review when they came with us last year; adequate facilities as presented by the facilities plan that you have in your package; and our board has a resolution that passed that they believe the length of time that students would be potentially bused will not be in the best interest of the students (and we included that this morning with our PowerPoint).

Moving to the third slide, we're talking about facilities. Our buildings are safe and secure. We
are insured through the Arkansas School Board insurance recommendations. We complete our tornado drills; fire drills; we have our crisis management plan in place, and we have these on a timely manner conducted and they are entered into e-school so that you have evidence.

Our mandated maintenance -- we are following the -- I call it the superintendent's list of everything that we have to make sure is inspected every year. We have all those inspectors on our campus. We take them to where they request to be and show them that information, and they have signed off that we are sufficient on everything that is in the areas to be expected. We are aware that we have in our plan a long-range goal for some things that we're going to upgrade, but we are meeting standards; we just want to continue to improve. Just like with academics, we want to continue to improve facilities.

The Huttig campus has been leased to the Huttig city. The City of Huttig has taken it over as a community center because we were not using the Huttig campus anymore. However, the lease does state if we ever need it again for educational purposes it will revert to the Strong-Huttig School District. So if we need the building, it would come back to us, but
right now we just wanted to see it in use. And we are making efforts to improve the elementary campus and the high school campus. We've got some older buildings that we're going to get rid of. We've got some portable buildings that we're going to arrange or get better use out of, and we want to take pride in our campuses and do what we need to do to help make them more attractive and inviting to students and parents and community.

We have one new bus that we consider the travel bus. We send it out on all the basketball and football trips. We have our eight route buses, which are also available if we need another bus in support of the travel bus. And all of our buses passed inspection this past year when we had the gentleman -- when the bus inspector came down. All passed. The only one that they had to do anything to was the new bus; it came without a fan for the airbrakes and we sent it right back to the company and got that put on there. We have eight rentable houses that school employees have available to them and they meet current housing standards. And those employees, once they're in those houses, most of them have went ahead and started to improve on them with their painting and cleaning and fixing of the yards, however they
want to, and they're adjacent to the high school campus.

Our finance -- we submitted budgets in your package with a projected budget from this year. Myself and my bookkeepers have sat down with Ms. Casey from the State Department and talked about our projected budget, and we just wanted to submit these budgets to you and let you know that we have projected; we know we have a declining enrollment, but we have prepared. We've been savers, our former administration. We have money and we can continue to operate and our budgets will continue to be submitted in a timely manner.

The state auditor comes and checks all of our books. In fact, they started this week; they were there yesterday. And we have all of our books audited by a state auditor. We answer all exceptions, if there are any, and we also have a district financial consultant when we prepare the budget. And what we were thinking, in the spring we would call that district financial consultant and we would sit down and discuss what areas we needed to address to keep the district financially solvent.

We are in good shape. We have all our title and categorical deadlines met. We've got our monies
appropriated to the appropriate places, and those reports have been entered into Indistar for the 16-17 school year.

Our last area to discuss is with the documents that you have in your package: that we are not in district academic distress. We have attempted to improve academics and we're going to continue to do that, and I know we were just here a month ago and we talked about that. We have our lesson plan formats that all teachers are required to turn in so that we can be consistent. And we can look at those lesson plans and when we go to the classrooms we know what we're looking for or what we need to make comments about. Lesson plans are reviewed on a weekly basis and then we go out on our classroom walk-thru's. We have grouped everything: the professional development, the lesson plans, the classroom instruction, the materials that we've ordered. We know that we need to continuously improve; we cannot stand still and we want to keep pushing.

Our supplemental program, the PLATO Study Island program, we are going for consistency there. That program is going to address all grades 3 through 12 and, of course, that's your tested grades, your ACT Aspire, and then your seniors are getting out and
getting ready to go to college. We want this program to help push our students. We were talking about yesterday at our PLC how to make these students accountable. When they're in the remediation module, you know, some of them, they want to, "Well, we don't need this," and want to move right through it. Our teachers are going to be up monitoring. We want to tie it to grades. We're going to make it useful in the classroom.

K-2, they're using DIBELS, the DRA, DSA, and the QUALLS assessment in those grades. And 3 through 10, again, we will continue to take the ACT Aspire. We've already signed up for the interim assessments and the ACT will be given to the 11th grade. And then our seniors have been working with the career coach on campus and most of them have taken it at least once, and some of them three to four. We had a young lady, she got a 30 on her third time -- and, of course, that's the high that's setting the bar but we've got a handful of folks with some 19s and 21s and we want to continue to push that.

We are a vital part of our community. We're a small school and everybody knows our alumni that plays for the Baltimore Ravens. But we've got doctors in El Dorado, we've got lawyers, we've got
young men that have come through. We've got one that's got an excavation company; we've got logging companies; young ladies that have become teachers. A lot of folks from Strong have come out and contributed to society, and Huttig, and we want to make sure that that continues. When I went to El Dorado some of the first people I met were other teachers and they had graduated from Huttig and somebody I'd played basketball against. So our small community wants to continue to contribute.

And if it is the pleasure of the Board to grant us this waiver, we would certainly appreciate it. And we will know that we have to come back in one year and we will strive to improve in that one year that you have given us. And, of course, we would love to be back above 350. We're on 311 as of this morning, but we did have three students come in yesterday. So hopefully the word is getting out.

CHAIRPERSON REITH: Thank you so much, Mr. Alphin. Is there anyone else speaking on behalf of the district? You do have 10 minutes left. I know Representative Baine, you don't have to be included as part of the 20 minutes but $I$ did want to see if anyone else from the district --

SUPT. ALPHIN: Unless the mayors have something
to say, we were just going to go to Representative Baine.

CHAIRPERSON REITH: Okay. Mr. Mayor? Then I would say, Representative Baine, you are recognized.

REPRESENTATIVE BAINE: Thank you to the Board. I appreciate your time this morning to discuss -mainly, the reason $I$ was here was to talk more even in broad terms. This is, my understanding, the first time a Act 377 waiver has been brought to this board. This came out of the 2015 General Assembly, 95-tonothing in the House, 27-to-nothing in the Senate. The general feeling among General Assembly today, and I think into the future, is that we've got to radically re-look at how we do this. In other words, we've had a generation since we initiated the 350 rule and that was a generation back when futuristic things like video conferencing and broadband was only in action movies out of Hollywood; it was not a real reality in the schools, especially rural Arkansas. About two years ago, the Arkansas legislative council initiated an adequacy study and a cost study to try to figure out where schools were, how much they were paying, by unit of measures on what they were buying on broadband, and also what speeds. And we found that wildly disproportionate; some districts had
phenomenal levels of broadband. They could sit there and play Netflix all day long if they wanted to and other ones were happy to have a 56 k , you know, connection. And that's one thing the General Assembly has been working on very hard these last few years and will continue to equalize and levelize it so that it doesn't matter if you're a student in an urban area or a rural area -- and I can say that as a member who represents a rural part of Arkansas, that we have seen -- our concern is what we also see south of the border, in Louisiana, where they've gone to parish-wide school districts in recent years, where we've seen a lot of the local investment go away because they see people from faraway communities realigning and moving their students around, busing their students all over their parish. And I think a lot of us fear countywide school districts where we would lose that local buy-in. We've got that local buy-in in this specific district. When I go down there I see all the businesses and industry in the eastern part of Union County, where this district is located, actively involved in the school district; they want to see it survive; they want to see it thrive. And one reason they're afraid is because right now we're going through some algorithmizations,
economic downturns in certain sectors, but other sectors are picking up. And we're also -- and as the superintendent had mentioned, he's picking up new students. That's one thing this district works on actively is they're actively trying to recruit students. I've watched them do this first-hand on my multiple visits to their district. And I would, again, encourage you to look at all the criteria that we put into this waiver. We didn't want to just give a blanket waiver for districts that were willfully negligent or willful in not doing their job; we wanted to give waivers for districts who were putting a good faith effort into educating the children of Arkansas. And just because they are in an area and they're not near another district -- because it would be a real hardship. The sad stories I've heard over the last 20 years have been about all the stories about all these insane bus drives through rural Arkansas, and I just did not want to visit that upon my constituents if there was a good strong, viable district willing to work. And they've worked through multiple issues since I first came into office and I know -- I am convinced that their school board -- and I know many of them personally -- are committed to this district. And I would be very, very concerned
if they were consolidated into another district, what local buy-in, what local involvement, and what negative consequences that would further do to those children that live in the existing school district.

And with that, I appreciate it. If there's any comments or questions, I'll be happy to try -- but the bottom line is, the Arkansas General Assembly believes that broadband is going to become one of the great equalizers as we go forward. I can say 20 some-odd years ago I was in Higher Ed.; we had this novel idea of a video -- compressed videoconference and it was a totally weird idea to all of us 20 something years ago. But nowadays, we do videoconferencing in the job place daily. And so that is actually technology we not only need to get comfortable with as a student, they're going to have to get comfortable with it in the workplace as they go to work. So we're trying to offer as many innovative ideas as possible and I would hope that as long as all the conditions and criteria are met, as Commissioner Barth brought up earlier -- if all the conditions and criteria are met that we can allow these districts that have the local buy-in, the local focus to continue. Thank you so much.

CHAIRPERSON REITH: Thank you, Representative.

So with that, we now open it up for questions and discussion from the Board. I'll entertain questions. Yes, Dr. Barth.

DR. BARTH: So, thank you. Thanks for your presentation. A couple of things: on the HVAC issue, which looks like it's about three years away in terms of y'all's budget from having the funds to do that, is that correct?

SUPT. ALPHIN: That is correct. But if we -like this past year we had a couple of units that just went ahead and went out before they waited their three years, we are replacing those as we go. If we -- like if we have a unit go out and there's just -we're not going to go into the whole system, but we're going to take care of that new unit at the time.

DR. BARTH: So it is part of your master plan to have that done. You aren't able at this time to meet that part of the plan; is that right?

SUPT. ALPHIN: Yes, sir. All of our materials are functional. If we have an air conditioner go out, if we have a heater go out, if our maintenance man cannot take care of it, we have someone there usually within half-a-day and it's taken care of.

DR. BARTH: Okay. Thanks.

SUPT. ALPHIN: And we do have it in the longterm plan. Yes, sir.

DR. BARTH: Thank you. Representative Baine talked about broadband. Where are y'all in terms of broadband?

SUPT. ALPHIN: I'm glad he mentioned that because that is one thing I did not tell you. We have used our E-Rate money and we have a tower onsite, so we have broadband for days. We have the tower there, we have went through the Nexus company. And our E-Rate money, we have devoted all of that to this tower and they pay all but $10 \%$, so we can make our $10 \%$ payment; they take care of that. Our students have access, teachers have access, and we are in good shape. And that arrangement is -- we have it contracted through the end of this school year and then we'll see where we are and renegotiate. DR. BARTH: And on the other end of that, how are y'all in terms of technological hardware in the school?

SUPT. ALPHIN: We are in the process of adding to it. In fact, we just had our motion at the last school board meeting to use our NSLA money and get some more laptops in for the students. We had almost half of the classrooms covered and when we bring in
this shipment of computers we will have every classroom; have a laptop for every student. They can take the ACT Aspire in the room, if necessary, but we do have a computer lab devoted to that. And they will be able to work on the supplementary program in the room with the teacher right there, so if there's something in that program that is not addressed the teacher can address it.

DR. BARTH: Okay. And I think my last question is about school choice. What are your school choice patterns, both in terms of where students may be coming in from but where are students who live in the district -- where are they choicing to? What are those patterns looking like?

SUPT. ALPHIN: The school choice pattern has been -- many of our students have went to Parkers Chapel. We have legal transfers to El Dorado, but we also have some legal transfers from El Dorado. And the students that I had mentioned coming into the district, we had one move from Crossett and one actually moved from El Dorado into the district, and then the other was a legal transfer that was released. We wanted to continue our positive public relations and try to get even more of those students that have school-choiced to come back. We had about
three or four come back this year and we wanted to continue the campaign to show them that we do have good things going in our district and that they should return.

DR. BARTH: And so what are we talking about in terms of numbers of students who have choiced out or have transferred out?

SUPT. ALPHIN: Thirty to thirty-five at least.
DR. BARTH: Okay. Thanks.
CHAIRPERSON REITH: Thank you. Yes, Ms.
Chambers.
MS. CHAMBERS: My first question is for the Commissioner, and then if I might come back to you.

So the 350 threshold, is that considered to be a viability numbers in terms of you need to have at least 350 from a financial perspective and otherwise? Because as I think about the 10-year forecast this is not a temporary blip; this is a projected -- that number -- the numbers will continue to come down. Technology plays into it, but it's not the only thing. So back to where the 350 came from and where might that number change over time with some of these other considerations?

COMMISSIONER KEY: There were a number of considerations to the 350 . The viability was one;
the other was -- you know -- there were questions of when you had to get a certain number of votes, so, you know, what number generated the votes to get the bill out. The other was there was some historical perspective. Back in the 30 s or 40 s , in a previous round of consolidations, 350 was a number that had been established in the statute. So there was a historical foundation to that number, as well. So I think though the main component was that you had districts that were saying, "Okay, at 350 we believe we can demonstrate viability, even with the funding model that was established around a prototype 500student school."

MS. CHAMBERS: Well, I was just curious. This is a question born out of absolute respect. I'm from a very small town; had 36 in my graduating class in Kansas. They just consolidated; they didn't want to, but they consolidated about 10 years ago. And sometimes when -- even if you can craft enough creative solutions, sometimes the bigger question is: should you? Is that the right thing to do, not just for the community but the going forward? Because I come from a very proud place that didn't want to give up the name Wathena Wildcats. So if you are facing multiple years of decline with some -- you know --
it'll fluctuate some but the numbers are going to stay below 350, is your current strategy that you want to -- you want to be able to craft a plan that can survive kind of whatever that number is? That may be around 250; that's what you think with facilities and technology you could and would want to do?

SUPT. ALPHIN: Well, we're optimistic that we're going to -- we may not get back to 350 immediately, but we understand that we need to show growth and we also need to show academic improvement. If the projections continue, we would certainly want to sit down and evaluate what we would want to do, whether it would be better for the students to go somewhere else or whether we need to continue at the school. The maps I provided in the package for you, we're -basically, we would be adding 30 minutes to any bus route, whether we went to El Dorado, whether we went to Hermitage, whether we went to Crossett. But those maps were included in there, along with our presentation. We have the best interest of the students at heart. I certainly understand that you have the best interest of the students at heart.

CHAIRPERSON REITH: Thank you. Dr. Barth.
DR. BARTH: Unless somebody else --

MS. ZOOK: I will eventually, but I'm not in any hurry.

DR. BARTH: Just a quick question on that. So this -- what we're talking about now is, of course, administrative consolidation which does not automatically mean the closing of schools. And so I just want to maybe pushback a little bit -- and it may be inevitable, especially with the high school. But I do want to point that out, that we start talking about enhanced bus travel but that presumes a closing of a school. An administrative consolidation does not automatically insure that; correct?

SUPT. ALPHIN: Yes, sir, that's absolutely correct.

DR. BARTH: All right. Thank you.
CHAIRPERSON REITH: Thank you. Ms. Zook.
MS. ZOOK: Okay. As I looked at your report -and I do appreciate the thoroughness with which you did your presentation -- I think the good news is your graduation rate is above state average and your student attendance rate is above state average. So now those are very positive things. As I look at -and I know you're not -- your district isn't in academic distress, but as I look it seems there may be a pattern toward that because in 12-13 you had one
achieving school and one needs improvement; in 13-14, you had one needs improvement and one priority; and in 14-15 you had one focus and priority. So -- and as I look at your 3rd grade scores, your 4th grade, your 5th, as you get into high school, it seems like there is a decline there. Now I know we've been in a state of flux with the standards, with the different tests; you know, I understand all of that. But do you believe that the commitment of the teachers and the staff and the parents and the business community in your area have an understanding that whether you are 350 or 600 or 200 the achievement of the individual child is what actually matters when you get right down to it? So, do you have the extracurricular activities? Do you have the opportunity for concurrent credit for your more capable student? Do you have the ability to work with and get that -- those focus -- the TAGG number with the upper number -- you know -- do you have a plan for the individual child?

SUPT. ALPHIN: We do have a plan for each individual child. Let me answer the parent question first. Our parents are concerned about the school; they're concerned about their child. They're probably not as well-versed on test scores as
anything else. They do support our efforts; whatever we have asked the parents to do, whatever we have needed, they have gotten their students the supplies. We understand that it is our obligation with all of those new teachers that I told you about the last time I stood here -- we understand that we're going to have to have results. As Mr. Black said, we were -- our backs are against the wall, and we have a plan. We have put all this technology into place and we are going to push these students.

Community could not be any more supportive. The bank, the hardware store, all of these people have done everything that they can do for us. They have made financial donations; they have came and supported our events.

We do have extracurricular -- and, Ms. Zook, that's one of our concerns is we want to -- and I know the sports is the last thing to worry about, but we do want our students to participate. We have football, we have basketball, we have track, we have softball, and we want to continue to be able to offer that opportunity, but we do realize that education is first.

MS. ZOOK: Have you worked with or considered -because you do have a small number there are
advantages in what I call mastery learning where the children can progress at their own rate but not like everybody in 3rd grade learning the same thing at the same time; but taking and doing mastery learning and going -- similar to maybe the way Warren has been doing it or investigating some of those other creative ways, in addition to the technology?

SUPT. ALPHIN: That is tied -- what we have tried to tie to the technology. We have tried to make it understandable to the teachers that they can have like the old-time stations; that they have one group needs to work on one thing, they need to work with that group on one thing; if we have a floating para-pro that day, she can come in and work with another group on another thing. And that technology would be part of it but it would not be the total. MS. ZOOK: Okay. And to sort of defend the extracurricular, there is some pretty good research that says the more involved a child is in extracurricular -- might not be sports, might be chess, might be library, whatever -- that the -- that they do better long-term. So don't give up on your extracurricular.

SUPT. ALPHIN: Yes, ma'am. Thank you. And I signed the constitution for the math club yesterday.

CHAIRPERSON REITH: Thank you. Mr. Williamson.
MR. WILLIAMSON: Thank you. Mr. Alphin, the school choice thing, do you recall how many -- I know you had some legal transfers to El Dorado. Do you know if you had any just opportunity or just straight-out school choice transfers to El Dorado? The reason I'm asking is they've told us that, you know, they are not participating in school choice, but I hear this and it sounds like they get to pick and choose when they participate in school choice.

SUPT. ALPHIN: No, sir. Everything with El Dorado is a legal transfer. And I mentioned at the last meeting that we have had a couple of families actually move to El Dorado. But everything else has been a legal transfer.

MR. WILLIAMSON: I'm just trying to get your numbers up, so --

SUPT. ALPHIN: Thank you.
CHAIRPERSON REITH: Thank you, Mr. Williamson. Additional questions or discussion from the Board? Ms. Newton.

MS. NEWTON: I have a couple of questions on the issues that we are looking at, I think are the adequate facilities and the best interest of the students. What are your concerns with the facilities
right now?
SUPT. ALPHIN: Our concerns are our facilities are older, but they are in good shape; they are clean, they're safe, they're secure. We don't have any problems with anyone coming on campus unauthorized; all of our doors are unlocked and everybody comes in and checks in the office with us. The only concern we do have is what Dr. Barth mentioned about the air and heat systems. And we also have fire alarms that meet standards but they do need to be updated, and we have estimates and we have plans to do that. But the buildings are safe.

MS. NEWTON: Okay. On your numbers, what are you doing to try to get your numbers maybe to turn around and go the opposite direction?

SUPT. ALPHIN: We have Facebook campaigned; we have promoted through our sporting events different things; we have tried an alumni reunion; we have sent newsletters; we have posted notices. And I understand a lot of it is going to be word of mouth, so we have tried to get our people in Strong to make sure they're talking at the drugstore about the good things that we're doing.

MS. NEWTON: Okay. So let's talk about that for just a second. Talk to me a little bit about culture
change in your schools. Are you seeing any of that going on?

SUPT. ALPHIN: We're not to the point we want to be, but we are seeing improvement. The last time I was here we talked about the handbook and the suspensions. Our suspensions are down tremendously this year. Our attendance is up. Even though we're above the state average, our attendance is up because of our requirement that the parent must come in the office; we have to have the signed form, have to have proper authorization. We have had improvement in attendance also. So the culture is gradually changing, but we are beginning to -- we're beginning to get with the students and the students are selling it to the parents, because if they want to come to school and they want to learn that's steps ahead.

MS. NEWTON: Okay. One last question: you just mentioned just a little bit your length of your bus routes. What is the average bus route length right now?

SUPT. ALPHIN: The first bus leaves at 6:00 and picks up at 6:30, and he is back at the school by 7:30, so basically an hour for the furthest child -and that would be going out towards Morro Bay. And then the students in Huttig and Felsenthal, theirs
start a little later, like 15 minutes later, and they -- you'd be adding 30 minutes if you came to the school and switched buses and went on to one of the other schools.

MS. NEWTON: So your bus routes would add another 30 minutes to the hour or whatever it happens to be?

SUPT. ALPHIN: Yes, ma'am.
CHAIRPERSON REITH: If I could just ask a question about -- follow-up to the culture change. Mr. Alphin, you're in your first year; correct -SUPT. ALPHIN: Correct.

CHAIRPERSON REITH: -- as superintendent? So just as a reminder to our colleagues, I'm assuming you are part of the culture change as well, is the aspiration here.

SUPT. ALPHIN: One would hope so.
CHAIRPERSON REITH: Thank you. And with that, Ms. Zook. Thank you for allowing me to put my question in there.

MS. ZOOK: Your per-pupil expenditure is considerably higher than state average. And what kinds of things in addition to teachers' salary -what kinds of things are in your non-capital improvement budget but in your operations budget?

SUPT. ALPHIN: I did look at that number before I came here and I knew that was going to be a question -- and a good question.

MS. ZOOK: Yeah.
SUPT. ALPHIN: We have devoted the money into technology and into keeping those facilities adequate. We -- our teachers' salaries are right in line with the state minimum and we have our stipends for our club sponsors. But we try to pour everything we can pour back into the students. And this year, the principal came to me and said, "We need X -amount of basal readers for the 2nd grade." I went and looked in the money and we got them ordered.

MS. ZOOK: And what about Smart Core and AP offerings, do you have a full range of those? Do you offer everything that's required? And do you have AP classes with more than one or two per class?

SUPT. ALPHIN: We do offer all the AP that is required. Probably our largest AP class is 12 to 14 students. We do offer concurrent credits with South Ark., the community college that is available to us. We share the career coach that they have provided; we have two days a week with her and she helps our students on their ACT prep. We also use Edmentum as a virtual provider and the gentleman from Edmentum,
he's told me -- when we were talking, he said, "You tell me what class that you need a teacher for and I will get someone certified in Arkansas to teach that class online."

MS. ZOOK: Okay. And as an experienced administrator, I know sometimes the Board has consolidated a district with another district, and sometimes -- I think the one that we did two years ago, the students went to three different districts so as to cut down on busing time. I guess there's always the look five years down the row, is it better to allow a student to have a shorter bus ride or to stay with the kids they've been going to school with a long time. So would that be -- put you in too big of a bind to say if you've had the experience and if you have, what you found to be the better choice? SUPT. ALPHIN: As long as the school is viable, I want to keep it open. And I told the board when they hired me if I didn't do what they were expecting, they weren't going to have to fire me; I would resign, because we want -- we want what is good for the community, good for the kids. And if we have to look five years down the road, we'll look. CHAIRPERSON REITH: Thank you. Dr. Barth. DR. BARTH: Since we're actually on this topic
-- this is for Ms. Freno -- if this were denied on grounds that are laid out in the statute, how long would there be until the closure occurs or the administrative consolidation occurs to -- so that the district would have time to figure out their path forward?

MS. FRENO: Dr. Barth, any administrative consolidation would have to be effective July 1st.

DR. BARTH: Of 2017?
MS. FRENO: Of 2017. Yes.
DR. BARTH: So it's a fairly short timeline to get there.

MS. FRENO: Yes.
CHAIRPERSON REITH: Ms. Chambers. Yes.
MS. CHAMBERS: I just -- I think this is a process question but -- so let's assume -- I guess I want to make a statement to just get a reaction so that we -- because we have the opportunity to be on the front-side of what -- it doesn't sound like we have a lot of these schools or these districts coming forward, thankfully. But as they come forward, so that there is some rooted consistency in the way we hear them or think about it, so if for right now we suspended the belief that 350 was a going-forward viable threshold -- because other things have changed
in the world, technology and otherwise -- but 350 prompts school districts to come here to be reviewed, if they are not in -- if they are in compliance with the things that are on this first page, they're not in academic distress, they're not -- they don't have a probationary status -- so all the things there are good -- is it safe to say that we would strongly entertain a strong community that's working very hard to keep their district local to the community until they are in violation? There were probably three not's in that but -- so -- but my point is, if 350 is not a hard number, other than it prompts the school to have to come -- or the district to have to come talk to us, and if they are not in any probationary difficulty, is our general reaction going to be if they have a strong plan that we will give -- we will grant the waiver? I just don't want to -- we have -we have found ourselves down the path with some of these other waiver consideration -- and then I wish we could've gone back to the beginning and go, Could we have a do-over on this now that we know more? So I just want to try to prompt that thinking and that discussion now before we make this decision.

CHAIRPERSON REITH: Commissioner.
COMMISSIONER KEY: I don't think it's really an
"if." I mean, it's a when these things happen you will grant the waiver.

MS. CHAMBERS: Yeah.
COMMISSIONER KEY: That's how we interpret the statute, that when item $A, B, C$ and $D$ are met the Board shall grant the waiver. And then the next sentence says that any time that $A, B$ and $C-A_{1} B$, $C$ or $D$ are no longer met then the Board may revoke the waiver. So you have a "shall grant" and then you have a "may revoke." Okay? So I think that's -- and Lori can help if there's any -- if I got any of that wrong.

MS. FRENO: No. Commissioner, you're correct. And I think because the law affords so little discretion to the Board it is important when voting on the waiver, if anyone votes against it, that they state their reasons just to insure, you know, if there would be an appeal, we would have a solid order to make sure that we knew why; you know, I mean, to make sure that it's one of the reasons that are allowed --

COMMISSIONER KEY: Yeah.
MS. FRENO: -- that are within the Board's discretion.

COMMISSIONER KEY: Ms. Chambers, I think when
you -- the scenario you paint becomes relevant when you get down to the "may revoke" -- okay -- because if we have to come back and we have to say, okay, Strong-Huttig now has -- you know -- now is in fiscal distress, just as an example, then that thinking that you just described comes into play on your option, whether you may revoke that or not.

MS. CHAMBERS: That explanation is very helpful. But my personal belief is you're best off with local community staying in control of their school; that's what you always want. And I was concerned about our responsibility relative to that threshold or viability number, 350 ; if you looked into the future and you didn't see really that that number was going to come back right away, did that affect the way we thought about this. So what you said was very helpful.

CHAIRPERSON REITH: Although if I could say, Ms. Chambers, I think the goal is that every child has access to a quality education, and we acknowledge the importance of local control and community involvement as part of that quality education. And the only reason $I$ offer that is $I$ remember in the first couple of years on the Board we did have to tackle some very difficult consolidation/annexation issues where the
community was very much asking for that opportunity, but the plan and the fiscal liability and quality of education -- so where I would just -- again, for the purposes of not taking a stance here on this, in this moment, but for along your line of reasoning of thinking for the future, I thought Ms. Newton said it best in terms of the places with discretion. There is some discretion here and it's around the master plan of the facilities and it's around the quality education to the kids. There's some -- it seems some conversational purposes that, you know, merit this discussion and such. It's not quite the whole -- I mean, with academic distress, fiscal distress; it's a lot more clear-line, but there's at least a couple of points for conversation. Now what's the threshold for those is part of what I think we're discussing and trying to flesh-out here. But it seems like there's at least a couple of places for us around which to have a conversation, even in the "shall" aspect.

Yes, Dr. Barth.
DR. BARTH: So I'm just -- there seems to be a contradiction in the law between this statute and our academic distress statute, because as long as there's a single school in academic distress, as we know in
the Little Rock case, the state can take over the district and the state could then move towards consolidation of the district -- right?

MS. FRENO: That is correct.
DR. BARTH: Under academic distress. So this school -- and, certainly, we're not there in terms of the scope of this -- but this Board actually could under academic distress take this action. Yet, this law seems to say we can't do it if the entire district is not in academic distress. Can you explain that apparent contradiction?

MS. FRENO: Well, I think this law only addresses the Board granting a waiver. Even if the Board grants a waiver, I don't think that changes the academic distress law. So, in other words, I think that if the Board would grant the waiver today, for example, and then after notice and hearing to the school district found that it wanted to place the district in academic distress, it still would be able to do that under the academic distress law.

DR. BARTH: But that would automatically -- if the district were placed in academic distress that would automatically target the closing of this district because it had failed to meet one of those criteria. But it just seems to be a -- these things
don't quite fit together, unless I'm missing something.

MS. FRENO: No. I think -- I mean, I think there is attention; it's -- you know -- the academic distress law came first, you know, followed by this. But today, even though there's attention, today the only issue is whether to grant a waiver. But that does not foreclose the Board from following other laws that would allow for placing the school district, for example, in academic distress after --

DR. BARTH: Right.
MS. FRENO: -- notice and hearing.
MS. ZOOK: And I think, along that same line, too, is that Strong-Huttig, even if they get the waiver today, or whether they get it or not, they will continue to be coming before the Academic Distress Committee because they have their high school in academic distress. So there will be some monitoring, some explanation on their part of their plans, reporting on their feeders, the elementary coming into, and we'll be able to anticipate and then report back to the Board on that.

CHAIRPERSON REITH: Dr. Barth.
DR. BARTH: I think Ms. Newton --
MS. NEWTON: I just want to make a comment. You
know, just looking at it from -- you know -- the responsibility that $I$ feel is $I$ have to go back to what this law says. And the first thing it says, it shall -- that we shall. You know, if they meet the -- you know -- they're not under the distress or they don't have the probation, and if they have shown us that their facilities are adequate, and if it's in the best interest of the students, you know -- you know, I don't know that we have much leeway. I mean, it says we shall.

MS. ZOOK: Right.
MS. NEWTON: And then, later on, if we see with the academics or things are not -- then we can come back and do something else. But, you know, I think that's fairly clear. I mean --

CHAIRPERSON REITH: Commissioner.
COMMISSIONER KEY: Yeah. Well, I think this conversation around discretion rests with item $C$, and that's the academic facilities issue. So you read the full statement, "Academic facilities owned and operated by the school district are adequate, as evidenced by the school district's master -facilities master plan." And that's something that this Board does not -- you know -- you don't see the master plan. It's submitted to -- Mr. Montgomery is
here; it's submitted to the Division of Facilities, and the Division accepts or rejects the master plan. And so I'm not sure that there's really -- I'm agreeing with you. I don't know that there's really a lot of flexibility in that conversation because it's tied to the facilities master plan and that was a component that $I$ should've jumped in a few minutes ago when we were talking about that. But, Lori, you know, you work with Facilities on the rules and regs and all those things; what are your thoughts on that particular segment? Because the facilities master plan issues rest with the Division of Facilities, that approval process is different. So I think I'm understanding this to mean if they've accepted it it's evidenced that they have adequate facilities and I --

MS. FRENO: I think that is correct. And I have been discussing this with the director of the Division of Facilities, Brad Montgomery, just to confirm that there is nothing in the master plan that causes him concern. And he is here, but he's assured me that there is nothing that causes any concern to the Facilities Division. They're not in facilities distress, nor are they in early intervention, so there is no concern. And that -- approving the
master plan is something that is done strictly by the Division. And I will agree with everyone who says this law I think provides very little discretion to the Board.

MS. ZOOK: Okay. I have a question on the accreditation. In 14-15, it said that they had one citation and one probation, but I don't have the 1516 information. Do we have that? And did that citing and probation come off?

MS. FRENO: I don't -- Ms. Barnes or Mr. Harvey might be able to speak to that. But in looking into this case, before I made the representations this morning that there are no standards violations, I did check with Ms. Barnes' department and her staff notified me that, no, there are no -- it's probationary; I believe the law says probationary.

MS . ZOOK: Right.
MS. FRENO: And they meet that requirement; there are no probationary violations.

MS. ZOOK: Okay. Thank you for the clarification.

CHAIRPERSON REITH: Okay. Any final questions or discussion on behalf of the Board? Otherwise, I'll entertain a motion.

MS. ZOOK: I move that we grant the waiver to

Strong-Huttig.
DR. HILL: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms. Zook and I heard Dr. Hill as the second. So, all in favor?

DR. BARTH: Quick comment.
CHAIRPERSON REITH: Yes. Discussion.
DR. BARTH: You know, I'm convinced that the lack of discretion -- I think it's -- I mean, we're not lawmakers, so the law was made for us; I get that. I do really think though that unless there is a magical, you know, re-entry of a significant number of students into this district this is a very precarious picture. And I think it would be in the best interest of Strong-Huttig, of the district, of the community, to figure out their future and voluntarily move towards an administrative consolidation that allows them to maintain as much of their community as possible moving forward, especially -- and this is something I have supported, the persistence of small schools, but I -- in rural areas. But that's a different thing than small districts, because I think that whether it's facilities or fiscal or academic, some -- keeping that juggling alive is really difficult for a small
district. I don't think it's sustainable and, you know, obviously we'll be back here again, and I don't want us to be back here with being forced to close this district with a very short timeframe without the district having figured out what the path forward is. And so that's what I just want to say about what I think would be in the best interest of the community moving forward.

MS. ZOOK: And I think, in addition to that, on the part of the law that talks about best interest of students, which is a very subjective thing to have in law -- but if I were living in Strong-Huttig I think I would be able to argue the best interest of the students in -- you know -- in the different areas: transportation, academics, one-on-one, and those things. But if I'm outside the district and looking as it compares to other districts and opportunities for kids in a bigger setting, then -- you know -- so, therefore, that is where the subjectivity comes in is it always depends on in what town you're sitting.

CHAIRPERSON REITH: Thank you. Any final discussion? Otherwise, we'll go for a vote. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? Okay. Motion
carries unanimously.
And to Strong-Huttig, congratulations on today, surviving another day, I guess, is said. But I hope that you're able to take this feedback back to your community. I know that communities that previously have come and done the administrative consolidation, as Dr. Barth said, many times took six months to a year in conversation with the surrounding districts. And so if there's an opportunity there and/or best of luck to you in outreach. I know some of the other districts that did, did so with international students. I think that was one of the few where we did see an extension and they never came back before us; they were able to get a huge influx of international students that kept them over 350. So, there may be some opportunities there of discerning with other districts as well. But we wish you the best of luck. You've come into leadership at a -with an intersecting of a lot of different issues, and so we wish you the best of luck as you move forward. Thank you.

SUPT. ALPHIN: Thank you, Madam Chair.
CHAIRPERSON REITH: With that, we will take a break until 10-to-noon. We do need to try and get through a few more agenda items before lunch. So,
thank you.
(BREAK: 11:42-11:50 A.M.)
CHAIRPERSON REITH: I do think we will reconvene here. There's a few more agenda items and we would like to try and get through the action agenda before lunch. After lunch there's still a few matters before the Board and, most importantly, Dr. Poore has asked for an opportunity for a longer conversation with us as a board, and so we want to be able to not rush that and give adequate time.

A-4: DISTRICT REQUEST FOR WAIVERS GRANTED TO OPEN-ENROLLMENT CHARTERS: HOPE SCHOOL DISTRICT

CHAIRPERSON REITH: So with that, we are now moving on to action agenda item A-5 -- or, apologies -- A-4, the District Request for Waivers Granted to Open-Enrollment Charters for the Hope School District. Ms. Perry, you're recognized.

MS. PERRY: Madam Chair, Mary Perry; I am the Coordinator with the Division of Learning Services. Would you like me to discuss the procedures before we --

CHAIRPERSON REITH: Yes.
MS. PERRY: -- go on this morning? As we -well, you have two hearings, items A-4 and A-5, that are district waiver requests. All persons, with the
exception of attorneys, will be sworn in by the Chair for their testimony. Then the district will have 20 minutes to present its petition for waivers, any opposition will have 20 minutes to present, and then there will be 5 minutes for the district to close. And, of course, the Chair at her discretion may provide more time if she wishes to do so. Then there will be questions and answers, and then the State Board shall grant in whole or in part or deny in whole or in part the proposed waivers and issue a final decision or take the matter under advisement. And, again, you must make the decision within 90 minutes -- not 90 minutes -- 90 days. You can take longer than 90 minutes should you choose. That would be a good one, wouldn't it? Ninety minutes, where did that come from? So the first one on the agenda -- and I should go back and say that these are the procedures you have followed. They are not adopted by statute or rule.

The first group this morning is Hope and they're coming here to present their waiver request. Their topic is educator licensure. The 90 days would expire on December the 16 th. They have requested the waiver for a period of three years, and Superintendent Bobby Hart is here to discuss the
request.
CHAIRPERSON REITH: Thank you. All planning to offer testimony for this action item, if you could please rise and raise your right hand? Mr. Hart, do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?

SUPT. HART: I do.
CHAIRPERSON REITH: Thank you. With that, Mr. Hart, you are recognized.

SUPT. HART: Thank you, Madam Chair. And I promise I will not stand between this board and lunch any longer than $I$ absolutely have to. You've got a number of documents that have been provided for you, and I'm not going to take the time to read all those to you but I do want to tell you our story as it applies to this waiver request. We were notified in March of 2016 that our longtime media specialist at our middle school would be retiring. We immediately began a search, advertised; had no applicants whatsoever for the library media specialist, not inhouse, not out-of-house, nowhere. We called and visited with several universities that had students who may be graduating. We tried to turn over all stones. Fortunately for us, or unfortunately for us,
however you want to look at it, we did have an applicant in August of this month -- of this year who applied. This person has -- holds a masters degree in library media specialist. I have a limited knowledge of library media specialist because I happen to be married to one, so -- and we did -- I did the background checks and did everything I could to find out everything. Also, at the time that she came to us -- matter of fact, we hired her as a longterm substitute just to have a position -- have the position filled so we could service our kids. We hired her on the night of the board meeting, the night of the first day of school, August 15th, as a matter of fact. Long story short, she had to do some -- she had to give her current employer some notice and so it was a couple of weeks before she could actually start; in that meantime, we were investigating how to get her certified. As a library media specialist, the way that -- and I'm learning a lot as I've investigated -- both the programs in the state of Arkansas, currently you go through the masters program in library media science and become certified as a certified teacher. This lady already holds that degree, but was not involved in one of those two programs. She was from Clarion University,
where she holds her masters from. We know that we need that position filled; it's an important position to us. It's even doubly important to me because I live with one, and so $I$ hear quite frequently how important that job is.

What we're asking to do is to waive that requirement for teacher certification for library media specialist for a period of three years to give us time and to give our applicant time to get enrolled in an alternative certification program or an MAT program, something of that nature. The timelines didn't flesh out where MAT could accept -she couldn't enroll in an MAT program. She also couldn't enroll in -- forgive me, Ms. Pfeffer -APPLES program because she didn't hold a current standard teaching license.

So what we're asking for, plain and simple, is to allow us to serve our students but to give us some time to make that certification just so we can be in compliance throughout that time plan.

With that, I'll be happy to answer any questions that anyone on the Board has.

CHAIRPERSON REITH: Thank you, Mr. Hart. Is there anyone here in opposition?

And then with that, any closing remarks?

Otherwise, we'll proceed to the questions.
SUPT. HART: I appreciate your time and consideration on the request. Regardless, our students -- the outcome of this waiver request, our students are going to have to be serviced. We think we've got a plan in place to do that in the shortterm, but we'd like to be able to do that in the long-term. So I'd appreciate your consideration and thank you again for your time.

CHAIRPERSON REITH: Thank you so much, Mr. Hart. Well, with that I will go ahead and pose a question, whether it's for yourself or Ms. Pfeffer. Because this is so tied to an individual and the library media specialist, is this the only way to be in compliance? I mean, you can request a waiver, am I understanding correctly, as an individual versus going through this route of Act 1240? I guess I'm just trying to understand a little bit more the motivations around this specific --

MS. PFEFFER: Yes.
CHAIRPERSON REITH: -- going through this avenue.

MS. PFEFFER: And I would say this is a very appropriate avenue for this position. Mr. Hart did call and talk to our office.

CHAIRPERSON REITH: Okay.
MS. PFEFFER: When the task force, licensure task force met in 2011, there was a lot of talk and consideration around those who were library media specialists but do not have the educator license. We kind of had to look at that and deal with that. You know, this is a person who would be a good fit for a school district, has the background, has the skills, and it is a position that he's required to have. So we have no concerns with this. I wish we could license the person that has these qualifications and credentials and just insure that they have some professional development and things like that. It's just -- it's an area right now -- it's an endorsement area to a standard license, so this person -- you know -- it's not something we could do an ALP for. So really this would be the most appropriate avenue.

MS. ZOOK: Is that because if you do it this route they can be on the teacher pay scale and if you do it the other route they're paid as a long-term or an assigned sub?

MS. PFEFFER: Yes. This would be -- I mean, hiring this individual, they would be hired as the teacher. Now as far as the salary schedule, things like that --

SUPT. HART: I'll attest to that.
MS. PFEFFER: Okay. I'm going to let him talk about the specifics there. But library media is an add-on license; it's not a first-time license, so this is not something that could be added in any other way.

SUPT. HART: The way our policy is set up, Ms. Zook, is a long-term sub is paid as a substitute teacher for the first 30 days of their contract and then they revert back to first-year teacher's salary, which, in this case, that would -- it's not going to be a difference because this person would hold a master's degree and we would pay at that same rate of a first-year teacher. Does that answer your question?

MS. ZOOK: Yes. Even if you get the 1240 waiver?

SUPT. HART: Yes, ma'am. And our -- yes, the request is not simply just to make sure that we meet payroll obligation, but, more importantly, to make sure we meet the accreditation standard that requires that we hold this position.

MS. ZOOK: Okay.
CHAIRPERSON REITH: Thank you. Dr. Barth, I saw you raise your hand before.

DR. BARTH: Yeah. I'm still grappling actually with the question. This is for Ms. Pfeffer. So on the -- what we approved up in the Consent Agenda, number four, that whole list of waivers -- and some of those were long-term subs, but some of them were teaching out of area. So this is -- you're -- this is -- because this is someone who isn't licensed at all they're not teaching out of area?

MS. PFEFFER: Correct.
DR. BARTH: It -- okay.
MS. PFEFFER: Yes.
DR. BARTH: That's something --
MS. PFEFFER: This would in a sense -- although library media doesn't fall under AQT, if it did this person would have all of the qualifications in terms of the work experience, the background in the -- in being a library media person. But, yes, this person could not be -- they're not going to be able to add anything on to a license --

DR. BARTH: Okay.
MS. PFEFFER: -- which is what the library media specialist is.

DR. BARTH: Okay. So that's why it's -- so we shouldn't -- if -- let's imagine a slightly different scenario in this. If it was targeted at a single
individual, but somebody that actually could be granted an individual waiver to teach out of area, then that would be different than the case that we're looking now because we can't -- we simply can't allow that to happen under our current --

MS. PFEFFER: Right.
DR. BARTH: -- individual waiver laws. Okay. That actually finally makes sense after five years. CHAIRPERSON REITH: Thank you, Dr. Barth and Ms. Pfeffer. Any additional -- I think Dr. Hill -- did I

DR. HILL: No, I'm good now.
CHAIRPERSON REITH: Now you're good. Okay. Wonderful. And anyone else, any final questions? Otherwise, I'll entertain a motion.

DR. HILL: So moved.
CHAIRPERSON REITH: So if we could frame that the motion is to grant the waiver to the Hope School District?

DR. HILL: So moved to grant the waiver to the Hope School District for the media -- library media specialist instructor.

CHAIRPERSON REITH: Thank you so much. And do I have a second?

MS. NEWTON: Second.

CHAIRPERSON REITH: Motion made by Dr. Hill, seconded by Ms. Newton. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? Motion carries unanimously.

Mr. Hart, good luck with that. Thank you so much.

SUPT. HART: Thank you all. Thank you all for your time.

A-5: DISTRICT REQUEST FOR WAIVERS GRANTED TO OPEN-ENROLLMENT CHARTERS: KIRBY SCHOOL DISTRICT

CHAIRPERSON REITH: Moving on now to action agenda item number 5, District Request for Waivers Granted to Open-Enrollment Charters, the Kirby School District. Ms. Perry, you're recognized again.

MS. PERRY: Yes. Mary Perry, Division of Learning Services. Kirby is coming before you today; they have two topics that they've requested waivers for: class size pertaining to grades kindergarten through grade 6 and educator licensure. Their 90 days would expire on December 7th and they have requested this waiver for a period of three years, through June 10, 2019.

CHAIRPERSON REITH: Fantastic.
MS. PERRY: Excuse me. Mr. Mike Palmer --

Superintendent Mike Palmer is here to discuss the waiver.

CHAIRPERSON REITH: Wonderful. Mr. Palmer, I'll need to swear you in. Is anyone else going to offer testimony on behalf of your district?

SUPT. PALMER: Just in case, my elementary principal Dolores Cowart.

CHAIRPERSON REITH: Wonderful. If you could both raise your right hand, please. Do you swear or affirm that the testimony you're about to give shall be the truth, the whole truth and nothing but the truth?
(BOTH WITNESSES ANSWERED AFFIRMATIVELY)
CHAIRPERSON REITH: Thank you so much. Proceed with your testimony. You have 20 minutes.

SUPT. PALMER: Okay. All right. Thank you, Madam Chair, Commissioner Key, and Members of the Board. I come before you today, we received a letter in August that we were -- last year, previous year, we were under 350 ; this year we're under 350 . We're about 340 right now. We looked at trying to get some of these waivers when we applied for Schools of Innovation for the elementary last spring and we were denied because of insufficient information. And so when I filled out these waivers we were close to
maximum in a couple of grade levels and we were over in kindergarten and over in 6th grade. And so what I'm asking is for waiver for kindergarten to increase five students, to 25; 1st through 3rd grade to 28; and 4 th through 6 th grade with 30 . And the reason I'm asking this is because just trying to maximize our resources. We have four licensed trained paraprofessionals in our elementary, already working in our elementary with the classes that are maximized with 25 or 26 , or 20 in kindergarten, and so I'm just trying to utilize the resources that I have. And because we are under the ADE fiscal support and services we have to get everything approved for them and anything over $\$ 500$ debt service, you know, and so I'm just trying to insure that, you know, we are utilizing all of our resources. With the Schools of Innovation in the spring that we applied for we had surveys with our parents, with our teachers, with our school board, and there was $100 \%$ agreement that we -when we tried to the Schools of Innovation that everybody was in agreement and okay to do this. So now that we have had some classes over and some classes are at the max, you know, I'm trying to go forth before you and asking for those waivers. As of today, the 6 th grade is 28 , so we're at maximum; 5th
grade -- or, I'm sorry -- 3rd grade we're at 25, which is the maximum; and kindergarten, we were at 26. In the meantime, I had hired another kindergarten teacher. We have actually dropped down to 24. So, you know, in future preparations, because we are under 350, you know, if I was to grant -- have granted -- got the waiver granted, then I would have been able to save forty-something thousand dollars for our school district and put that towards other, you know, necessities.

The other waiver that I'm asking for is the teacher licensure. I have one licensed trained PE teacher; also serves as 7-12 boys' basketball coach; is also the drivers' ed. teacher; is also the health teacher. This year we -- in the high school we were Schools of Innovation. We went a new initiative flex mod., and so our high school is a lot different from our elementary in regards to bell schedules, in regards to classes' length of time. And if we are able to grant this waiver for the elementary PE, having a paraprofessional that's already under him, working with him for the last couple of years, then it would allow us to free up him to teach more classes. Currently, our 9th graders are taking health and PE through Virtual Arkansas and we want to
get a lot -- as many classes as we can on our home court, so-to-speak. So if this waiver is granted, like I mentioned before, we have four or five licensed trained paraprofessionals. I have also included in documentation that if granted I would have my paraprofessional that's already working under him take some courses through Arkansas IDEAS in the areas that $I$ feel is important, like, you know, instruction and assessment and incorporating reading and literacy into the PE curriculum.

So those are the waivers that I'm asking for today: class size and teaching load in $K-6$ and then also the teaching licensure for our PE -- I guess waiver for our paraprofessional to teach PE without being licensed.

CHAIRPERSON REITH: Thank you, Mr. Palmer. Is there any opposition?

Okay. Any final comments, and then we'll open up to questions from the Board?

SUPT. PALMER: No. Like I just mentioned, I'm just trying to utilize all the resources. And, unfortunately, I will probably be up here in the fall, you know, same as Strong-Huttig was, you know, and I'm just trying to, you know, have a good healthy legal ending balance with the amount of students that
we have, and just utilizing all of our resources. That's something that we did this year, just putting people in places that is going to be the best interest of our kids, our teachers, our parents, and our school district. So if granted the waiver it will be three years, and after the three years, if granted, $I$ will come before you, if that is still a necessity to grant -- to ask for the waivers, and I will provide documentation, looking at the kindergarten QUALLS and the ACT Aspire data compared to maybe a maximum size class or over, compared to our class sizes before. So that way, there is documentation that you can look at to say this is where we were before, this is where we were after with the possibility of overload classes, you know, contingent on the waivers.

CHAIRPERSON REITH: Thank you so much, Mr.
Palmer. And so if I may start off here with some of the questions, since you're up there as well -- with the larger numbers in the lower classes, do you feel that this is potentially an upward swing in the number of your students? Do we see potentially growth in your student population down the road? SUPT. PALMER: Yes, ma'am, I do. I alluded to the Schools of Innovation. We are -- we've pushed a
huge media presence out there. We've put boundary signs in all five areas of our boundaries. We've put Facebook; we're going to do ads in the newspaper and radio, just explaining everything we're doing, because we are doing an exciting new initiative at the high school. We are also doing a lot of interesting things at the elementary with more flexible scheduling and more STEM stuff on Thursdays and Fridays where we have a lot of kids come together and work with hands-on science experiments and technology and things like that, robotics. And so I do foresee possible increase in student numbers, but I'm just trying to be proactive just in case. As of right now, we don't have any classes that are maximized, besides our kindergarten, and I've already hired a kindergarten teacher, so we're all -- we all meet standards of accreditation. But like I mentioned before, one day we may be over and the next day we may not be because we are an area that we have a lot of highly mobile kids in and out. And so -but I do, with school choice and legal transfer, in the foreseeable future hope that, you know, we're over 350 and, you know, and things like that. It's just financially hiring a teacher because you're one over or two over -- you know -- with us being under

350 and being under the ADE watch, you know, I don't see that as feasible at this point.

CHAIRPERSON REITH: And when you reference the fiscal team, is that because you're in fiscal distress?

SUPT. PALMER: No. It's because we are under 350.

CHAIRPERSON REITH: I gotcha.
SUPT. PALMER: And so we have to get everything approved through the ADE Services and Support anything over $\$ 500$ spent.

CHAIRPERSON REITH: Okay. But you're not currently in fiscal distress?

SUPT. PALMER: No, ma'am.
CHAIRPERSON REITH: Thank you. And then I have a question for Ms. Pfeffer.

SUPT. PALMER: Okay.
CHAIRPERSON REITH: We put you in the corner just to make you walk more. Thank you, Ms. Pfeffer.

MS. PFEFFER: No, I apologize; I wasn't paying enough attention. I'm sorry.

CHAIRPERSON REITH: No, it's all right. No. Again, trying to wrap my head around all of the different options here -- again, is this one of those cases, 1240, what Dr. Barth alluded for -- alluded to
before? Although these -- I guess I'm trying to get to the teacher license waiver, not so much the classroom size but the teacher license waiver. Is this the correct format or is it an out-of-area waiver? I guess I ask because the individual on the right up here talks about the individuals having a license.

MS. PFEFFER: And could you go back over what are you requesting the waiver for with the teacher?

SUPT. PALMER: We have a certified PE/Health teacher teaching a lot of different areas, but he also has a certified trained paraprofessional -MS. PFEFFER: Paraprofessional.

SUPT. PALMER: -- under him --
MS. PFEFFER: Okay.
SUPT. PALMER: -- that's working with him with the elementary kids in case the Coach is out and things like that. And so what we're asking is --

MS. PFEFFER: For that paraprofessional to be able to do that. So in terms of any other avenue -I mean, this person could not be obviously on an additional licensure plan if they don't have a license. In terms of being a long-term sub, the current rules require that a long-term sub have at least a bachelor's degree or that would have to be
waived; in extreme circumstances that could be done. I think under the Act 1240 waiver you're looking more at a larger picture in terms of what waivers were granted to a charter, and if they were granted the waiver that -- and I'm just thinking off the top of my head -- the area of PE would not be considered a core content area; therefore, the old HQT rules would not have applied and having a four-year degree would've been part of that; nor would our new AQT rules. So under this --

CHAIRPERSON REITH: Does that mean this 1240 is the only option available to them?

MS. PFEFFER: As I'm thinking out loud, I think it would be the option by which you could waiver the requirement for that person to have a license and possibly the four-year degree. And Legal may want to weigh in on that, as well, to make sure I'm not crossing my bounds in that, but --

CHAIRPERSON REITH: And I appreciate the duediligence.

MS. PFEFFER: Yeah.
CHAIRPERSON REITH: I get it because of what you said. It's these waivers that are tied to a specific individual. It feels like if there's an alternative route that isn't these broader blanket waivers that
have broader implications, those are the things I think that sometimes make at least myself a little bit nervous versus, you know, an individual going in for -- but if this is the only option -- I guess that's why I've come now with both of these cases, because they're just so tied to specific individuals; just making sure that this was the only option available to them. And, Dr. Barth.

DR. BARTH: So do you personally have concerns about, you know, granting this waiver to someone without a four-year degree?

MS. PFEFFER: I think in the case that he has described -- you have a paraprofessional who has already been in that position now working with this teacher for a couple of years -- long-term what we would like to see is more a paraprofessional even becoming more like a teacher in training and having those opportunities to develop and grow with the support there. I would say that if this district were going to put support pieces in place so that this paraprofessional could continue to have someone there, you know, to help with oversight and mentoring, you know, that's definitely something. And, you know, when you have people who are in the position of a teacher and they are new, then I would
think they fall under the criteria of being a novice teacher. And as a novice teacher, they would be getting mentoring. It is a little different because in the past someone who does not have a four-year degree -- and I'm not sure if this person does; they may or may not have one -- you know -- it would be a little bit different than what we've done in the past potentially. But, again, in an area like physical education, if this person has been there and has -is going to continue to have that oversight, I think I'd be less concerned in this area than in other academic areas.

DR. BARTH: Yeah. It just does start to worry -- I mean, I think we need to be conscious of what precedents we're setting and not setting in terms of, you know, you know, the importance of having -- you know -- in this case it probably makes sense, but it's not -- I think it's not just this case, because we're seeing these so often, and we're probably setting some precedent. So that makes me nervous. MS. PFEFFER: Yes.

CHAIRPERSON REITH: Ms. Zook.
MS. ZOOK: Will the paraprofessional be assigned to a teacher in a grade or will they be floating? SUPT. PALMER: They will be assigned to our
basketball coach but --
MS. ZOOK: No, I'm talking about your elementary.

SUPT. PALMER: Elementary teachers?
MS. ZOOK: Yes. The para -- you said you had four at the elementary level?

SUPT. PALMER: Yes.
MS. ZOOK: You were wanting them to -- in kindergarten, 3 rd and 6th?

SUPT. PALMER: Oh, for the class size?
MS. ZOOK: Yes.
SUPT. PALMER: Yes. Yes, they are. And they are currently -- like $I$ have one right now with our 1st grade who -- at the maximum of 25 . I also have one in the 6th grade that's at 28 right now; it was 29. I did have one in kindergarten but when we hired two teachers, she's currently working with remediation with the elementary. It's at our disposal, if -- you know -- and 3rd grade right now we have -- we're over, so we've got it split, and 5th grade we've got it split. And what we do at the elementary, we departmentalize 4th through 6th grade, so we take our content specialized teacher and they'll teach 4th grade math, 5th grade math, 6th grade math, and just kind of rotate. So at one point
four different teachers will have 29 students or 30 students; it won't be the same teacher all day long that has the 30 kids, so they will rotate among the four specialized teachers. But the parapro will go with the classes that are maximized and things like that.

MS. ZOOK: Okay. So the same parapro will be with the same teacher and the same kids?

SUPT. PALMER: Yes.
MS. ZOOK: Okay.
SUPT. PALMER: At the lower level --
MS. ZOOK: At the lower level.
SUPT. PALMER: Yes, ma'am. At the upper level there's just --

MS. ZOOK: Okay. I guess the concern that I have with that is that even though there will be an additional person in the room the teacher will have the responsibility for the lesson planning for those number of children. So, you know -- and the age of RTI and individualized instruction and everything that would -- it's not going to relieve the teacher's preparation for the students; it would only relieve her within the classroom that day after everything is already planned. So have you spoken with your teachers and what are their reactions to this?

SUPT. PALMER: I've spoken with the teachers. And like I mentioned before, when we did Schools of Innovation, tried to get it for the elementary, they were all onboard with it; they are still all onboard with it. And I think a lot of it is just the support. Not only do they have the paraprofessional but we also have one of the only dyslexia therapists in our area. She also sees and services a lot of kids within our elementary on a daily basis. We also have a special ed. teacher that sees a lot of different kids. So a lot of times throughout the day they're not going to have the full maximum class because of the services that are being provided to them in other areas, whether it be RTI or dyslexia or special ed. So like I mentioned, I think everybody is onboard, just talking to them, and especially since we've already been doing it for the last couple of years with 22 or with 25 or 28 . The parapros have already been in there, so they're well acclimated with the teacher, with the students, and with the community. All of the paraprofessionals that we have are community residents, so I don't foresee them going anywhere; I see them for staying as long as the school is around. And so that just makes it more -you know -- more fluid with the kids and the teachers
and the families.
MS. ZOOK: Okay. And I think the other concern I have is that your elementary scores are not exemplary and you went from an $A$ and a $C$ school to a C and a D school, and I guess in part because of that. So, you know, these are just things that $I$ have to look at as -- you know -- looking at the data as well as you're on the ground and you giving, you know, a good explanation. Thank you.

SUPT. PALMER: Thank you.
CHAIRPERSON REITH: Thank you, Ms. Zook. Dr. Barth.

DR. BARTH: On the -- I'm a little confused on the kindergarten. So you've hired a second teacher for kindergarten?

SUPT. PALMER: Yes, sir. We were at 26 , and at this time when I applied for the waivers we were at 26. And so even if I had asked for the waiver and was granted I would've still had to hire a teacher, so I went and was proactive and hired one.

DR. BARTH: Okay. So do you still need that waiver?

SUPT. PALMER: Yes, just for future, because next year we may only be at 22. And if -- you know -- and that's just the resources; I may have an extra
teacher that I don't need, especially being in ADE preliminary fiscal distress; then, you know, that position -- and when we hired that teacher we told her it may just be a one year basis because of our -you know -- our highly mobile kids coming in and out. So next year I may not need her, whether it be for the waiver or kids leaving the school district. DR. BARTH: Well, you know, we've faced these before and I voted against these class size issues, especially at the lower grades. I mean, there's about -- the best research in, you know, education is that in the lower grades small class sizes pay off, especially in situations where you do have some achievement gaps and other things. And so I've got real concerns there. First off, it doesn't seem necessary right now for your immediate needs, and I've got problems with the broader concept. You know, 4 th through 6th grade it starts to get a little more, you know, acceptable, but in those earliest four grades, as we're trying to get kids, you know, ready to read, it's just so important to have small classes. So I've got concerns on those.

And just a broader observation is it really does come back to that -- to our previous item. You know, these sub-350 issues, it all fits together; right? I
mean, the teachers' availability and the fiscal matters, it all ties together. And there is -- it may not be a magic number but there is something about getting close to that number it really becomes difficult for a district to sustain itself. So the challenges you face, you're doing the best in a very challenging circumstance, but I think that number is causing you some problems obviously.

CHAIRPERSON REITH: Thank you, Dr. Barth. Any additional questions? Yes, Ms. Newton.

MS. NEWTON: I had a couple of questions. One of the questions had to do with your 3rd grade. You said your 5th and 6th grade were departmentalized; 3rd grade are with the same teacher all day?

SUPT. PALMER: In 3rd grade, yes, ma'am. And we have two teachers in 3rd grade.

MS. NEWTON: Okay. And so your maximum class
size in 3rd grade right now, is it $25 ?$
SUPT. PALMER: No, ma'am. It's 14.
MS. NEWTON: So 3rd grade is not --
SUPT. PALMER: No, ma'am.
MS. NEWTON: Okay. So you're concerned about 1st grade and 6th grade; those were the two that you're concerned about right now?

SUPT. PALMER: Yes. But, you know, the broad
spectrum of 1 st through 3rd grade -MS . NEWTON: Right. SUPT. PALMER: -- is the same -MS . NEWTON: Right. SUPT. PALMER: -- teacher-to-student ratio. MS. NEWTON: Okay. Your paras, are they halftime in those classrooms or are they full-time? SUPT. PALMER: Full-time.

MS. NEWTON: They're full-time in those classrooms. And so you're committed to keeping the kindergarten teacher this year; they're not going to go back, even if you were to get the waivers?

SUPT. PALMER: To go back to?
MS. NEWTON: TO having one kindergarten teacher.
SUPT. PALMER: Right now, $I$ am keeping the two. It just depends on our numbers next year. If I -- if our first grade goes up, that teacher -- if we have -- don't have a need for the kindergarten, a teacher will move up just because of the numbers. It just depends. I can't honestly answer that. Like I said, we talked to the teacher; she was not employed at another school district; she was staying home. And then when we had that position open she was the only certified qualified teacher applicant. She knows that it could be a one-year thing or it could be
multiple years. It just depends on our student population within the grade level.

MS. NEWTON: I just have -- the 4th through 6th, going from 28 to 30, you know, I can understand where that would be workable, especially if you're departmentalized. But the kindergarten, jumping from 20 to 25 and then the 1 st through 3 rd going to 28 , you know, those early grades -- again, it's so important to develop those reading skills so we can get them reading by -- on grade level by 3rd grade. And that's where the -- you know -- get down -- you know -- you mentioned a while ago the necessities. You know, this would free up money for some necessities. You know, I kind of look at those teachers being that necessity, you know. And so, you know, I understand where you're coming from. I'm a small school person too, okay, and I understand how you have to really work on the budget. But, you know, we've got to think about those kids too, so I do have some concerns about those lower grades.

CHAIRPERSON REITH: Thank you, Ms. Newton. Any final questions or comments? Otherwise, I'll entertain a motion from the Board. Yes.

MS. ABLES: I just have a quick comment. Is there something your school could come up with to
maybe get all of these dedicated paraprofessionals certified so then you'd have a full staff and you don't have to worry about issues like this? I don't know if maybe y'all have sat down and said, "Hey, what can we do to get you guys your license where you can be full members of our staff."

SUPT. PALMER: Are you talking about like a full four-year teaching license?

MS. ABLES: Uh-huh. Yeah, or however you need to do it to get -- I mean, it sounds like you have dedicated paras and that's great. But, again, the one doing PE -- I mean, maybe there's some kind of school incentive you could do to say, "We want you to be here as a certified teacher; so how can we help you reach that goal where you can teach PE as a certified teacher?" So I'm just curious if y'all have any plans for that or if you've considered that.

SUPT. PALMER: I haven't really considered that.
This is my first year as superintendent --
MS. ABLES: Right.
SUPT. PALMER: -- at Kirby, and so I'm just, you know, trying to utilize the resources that $I$ have. Like I said, they're already in the classrooms; they have been. It's just asking, you know, for a couple of kids over. I don't know if y'all have had
discussions in the past about that, but a lot of them already have -- they have kids in the school district and things like that. It would just be a matter of, you know, them going to college and, you know, paying the money for the tuition and things like that, you know, and things -- so, I mean, I will have discussions with them, if that's what -- yeah. CHAIRPERSON REITH: Thank you. That was an excellent idea. Thank you for that. Additional questions or comments? Otherwise, again, I'll entertain a motion from the Board.

Yes, Dr. Barth.
DR. BARTH: Could I ask that we -- for the reasons Ms. Newton mentioned, could -- on the class size issues, could we vote on these three separately? That would be my request. CHAIRPERSON REITH: I see two waiver topics. Usually we do it by waiver topic. DR. BARTH: Right. CHAIRPERSON REITH: And so your preference would be --

DR. BARTH: My preference would be on the class size that we actually do walk through the three different --

CHAIRPERSON REITH: Each of the three different

DR. BARTH: -- waivers there.
CHAIRPERSON REITH: The kindergarten, so -DR. BARTH: Kindergarten, 1 through 3 -CHAIRPERSON REITH: Okay.

DR. BARTH: -- and 4 through 6. That would be my preference.

MS. ZOOK: Can you tell us -- before we start voting, can you tell me -- I'm going to write this down -- how many kindergarten classes do you have in 1 st and 2 nd and 3 rd and 4 th and 5 th , and the numbers -- and you may have to get your elementary principal to help you with that.

SUPT. PALMER: Okay. Currently, we have two teachers in kindergarten. There's 24 kids total.

MS. ZOOK: Total?
SUPT. PALMER: Yes, ma'am.
MS. ZOOK: Oh. So 12 --
SUPT. PALMER: 12 and 12.
MS. ZOOK: Okay. Oh, that's right, because you hired one. Okay. 1st grade?

SUPT. PALMER: 1st grade we have 25 with one teacher.

MS. ZOOK: Okay.
SUPT. PALMER: 2nd grade we have 30. Okay. We
got a new 2nd grader yesterday, so we've got 30 with -- okay, 2nd grade -- 2nd grade I think we have 25; 3rd grade we have 30 with two teachers; 4th grade, 23; 5th grade -MS. ZOOK: Okay, back-up; I'm on 4th grade. SUPT. PALMER: 4th grade we have one teacher. MS. ZOOK: Okay. And how many students? SUPT. PALMER: 23. MS. ZOOK: Okay. SUPT. PALMER: 5th grade we have two teachers, 31; and 6th grade we have one teacher with 28. MS. ZOOK: Okay. So the 5th grade, two teachers, 31 in each class or -SUPT. PALMER: All together. MS. ZOOK: -- 15 and one is 16 in the other? SUPT. PALMER: I really don't know how it's separated right now; 31 total in 5 th grade. MS. ZOOK: Okay. CHAIRPERSON REITH: Okay. Thank you, Mr. Palmer. Additional questions, Ms. Zook? Otherwise, we will go ahead and -- yes, Ms. Newton. MS. NEWTON: 1st and 2nd grade have -- both have one teacher?

SUPT. PALMER: Yes.
CHAIRPERSON REITH: Thank you. So I will go
ahead and entertain a motion. At the request of Dr . Barth, we will take four votes in regards to this application, addressing the class size for each of the groupings separately, and then a last vote in regards to teacher licensure.

So with that, I'll entertain a motion regards to the waiver for class size for kindergarten.

MS. NEWTON: I move not to grant the waiver for kindergarten.

DR. BARTH: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms.
Newton, seconded by Dr. Barth. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed?
MS. ZOOK: No.
CHAIRPERSON REITH: Motion carries.
I will entertain a waiver -- or a motion now in regards to the waiver for 1st through 3rd grade class size.

DR. BARTH: I move to deny the waiver.
MS. ZOOK: Let me ask a question before we --
CHAIRPERSON REITH: Sorry --
MS. ZOOK: -- get a second or -- oh, do we have to get a second first?

CHAIRPERSON REITH: Yes, we have to get a second
first -_
MS. ZOOK: Okay.
CHAIRPERSON REITH: -- and then we can have discussion.

MS. ZOOK: Okay.
CHAIRPERSON REITH: Is there a second?
MS . NEWTON: Second.
CHAIRPERSON REITH: Okay. Motion made by Dr. Barth, seconded by Ms. Newton. Yes, now discussion, Ms. Zook.

MS. ZOOK: Okay. Okay. You have a total of 20 , 40, 60, 75 kids and three teachers.

SUPT. PALMER: In what grade levels
MS. ZOOK: 2nd and 3rd. Is that correct?
SUPT. PALMER: 2nd and 3rd, we should --
MS. ZOOK: 2nd grade has one teacher with 20
kids; is that right?
SUPT. PALMER: Uh-huh.
MS. ZOOK: And 3rd grade has two teachers with 30 kids?

SUPT. PALMER: Yes. That would be --
MS. ZOOK: Okay. Is there not a way that you can have split grades? I mean, we've done that in the past and that's acceptable in the ADE and all the laws that the legislators made. So is that not an
equally viable alternative? Maybe the elementary principal needs to --

MS. COWART: (inaudible)
CHAIRPERSON REITH: Ma'am, I'm sorry; if you can come to the mic and -- she was sworn in. She was sworn in, so -- but if you could identify yourself for the record and come to the mic. Thank you.

MS. COWART: I'm Dolores Cowart; I'm the elementary principal, and other duties. We have -we are almost maximized in every class and that's why we didn't opt to split out classes. And we do have a highly mobile population. We have three sets of twins in kindergarten right now and some of them are kind of homeless. I mean, we just don't know; we -you know -- we have very little housing, no industry in our district, but we have people wanting to come in because of our School of Innovation. And it's just so highly mobile we don't know how to plan and he thought maybe we should be proactive to just get ready for -- to see what happens next year. But we have people all the time wanting to come into our district; there's just no housing. And when they do come in they're kind of living with somebody else, you know, and kind of homeless or could be that designation. But most of our classes are full and
that's why we didn't opt to split, because if we split and somebody else comes in then we're going to be over in that class, so --

MS. ZOOK: Okay. Good. That helps. Thanks. MS. COWART: Yeah. And we have two -- we have a certified Orton-Gillingham teacher that does pullouts; we have a certified math -- we have a math pullout certified teacher. We're a Title 1 schoolwide and that's why we have so many aids that we shift around. We have a one-to-one initiative in 4 through 6, and we're getting that way in $K$ through 2 with Chromebooks. And so we have MobyMax; we have several different differentiated things that we're doing with our students, so --

MS. ZOOK: Okay. Thanks. Orton-Gillingham, by the way, is the program that's very successful with kids who are dyslexic.

MS. COWART: And we have Saxon phonics in $K$ through 2 and we have Lindamood-Bell for those kids that can call words but can't comprehend.

MS. ZOOK: Right.
MS. COWART: So we're trying to fill in all the gaps of all the reading, so --

CHAIRPERSON REITH: Thank you for that
information and for your efforts.

So we do have a vote on the floor and that was, again, a motion to deny the waiver for class size for 1st through 3rd grade; it was again made by Dr . Barth, seconded by Ms. Newton. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed?
MS. ZOOK: Aye.
MS. CHAMBERS: Aye.
CHAIRPERSON REITH: Okay. So two oppositions, Ms. Coffman -- Ms. Zook and Ms. Chambers. So motion carries, which means motion was denied.

And then a final one, a waiver in regards to class size for 4 th through 6th grade.

MS. NEWTON: I move to grant the waiver for 4 th through 6th grade for maximum class size of 30 .

CHAIRPERSON REITH: Okay. Do I have a second?
DR. BARTH: Second.
MS. CHAMBERS: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms. Newton; I heard Dr. Barth first, so second by Dr. Barth. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? That motion carries unanimously.

MS. ZOOK: Okay. What are --

CHAIRPERSON REITH: So for clarity, we granted the class size waiver only for 4 th through 6 th grade. MS. ZOOK: So what is he going to do?

SUPT. PALMER: Right.
CHAIRPERSON REITH: Well, let's -- we still have one more vote and then we can --

MS. ZOOK: Discuss that.
CHAIRPERSON REITH: -- have a discussion. But if we could get through one -- the final vote on the waiver for teacher licensure. I'm willing to entertain a motion.

MS. ZOOK: So moved.
CHAIRPERSON REITH: To grant --
MS. ZOOK: The waiver.
CHAIRPERSON REITH: -- grant the waiver for teacher licensure. Do I have a second?

MS . NEWTON: Second.
CHAIRPERSON REITH: Seconded -- so motion made by Ms. Zook, seconded by Ms. Newton. All in favor?

DR. BARTH: Just a --
CHAIRPERSON REITH: Oh, sorry. Sorry.
Discussion. My apologies. Did you want discussion?
DR. BARTH: Well, I just think we have to be super careful about heading down this path and all.

MS. ZOOK: On this PE?

DR. BARTH: No, just in terms of individuals without four-year degrees being provided waivers of this sort. So in this single case it doesn't bother me, but I just want to be on the record on how we've got to be really careful about this not becoming a precedent for broader intrusions into this pretty fundamental component of teacher credentialing.

MS. ZOOK: Right. And to use the old term, circumstances alter cases often. I think that would be my view of this vote.

DR. BARTH: Right. I just want the Board -- I just want to make that statement.

CHAIRPERSON REITH: Thank you. And I'll echo that when we make decisions in regards to individuals when there's broader implications. And I know, Ms. Pfeffer, you're working very closely right now in preparation around licensure issues for the legislature, and I saw you taking notes and discussing with -- and for everyone's purposes, taking notes and discussing with Legal. If there's some opportunities here where this may be -- this issue of paraprofessionals, especially -- right -might be something that we could reflect on on a broader scale so that there's different alternatives so we don't have to make these broad blanket
implications when there could be an individual pathway to seek resolutions.

So with that, concluding discussion, motion again that was made on the table in regards to granting the waiver for teacher licensure, made by Ms. Zook, seconded by Ms. Newton. So all in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed?
DR. BARTH: Nay.
CHAIRPERSON REITH: Okay. One opposition. May the record show Dr. Barth voted no.

So with that, the question now that Ms. Zook posed in discussion for --

MS. ZOOK: Yes. Yes. Can he --
CHAIRPERSON REITH: -- for Mr. Palmer.
MS. ZOOK: Yeah. Can he -- Ms. Pfeffer, I'll rely on your expertise. Can he get a waiver for -or through the assigned sub or long-term sub, or do these paraprofessionals meet the qualifications for the things that you all look at when you grant or deny?

MS. PFEFFER: Okay. I was -- I was not paying attention again.

MS. ZOOK: That's okay.
MS. PFEFFER: It's an unusual day for me because

I'm normally very attentive here. I was sharing the information about the paraprofessional route.

MS. ZOOK: All right. Okay.
MS. PFEFFER: Would you ask again?
MS. ZOOK: We approved the -- using a paraprofessional in combination with the licensed teacher for 4th, 5th and 6th. We as a board did not on the kindergarten, 1st and 2nd -- or 1st and 2nd and 3rd -- no -- yeah, 1st, 2nd and 3rd we did not and kindergarten we did not. There are paraprofessionals, and do they meet the qualifications that you all look at when you either grant or deny either an assigned sign, a long-term sub? I mean, we have kids down there who are going to have to go to school. So does he have an alternative since we denied his waiver request?

MS. PFEFFER: Well, the criteria to be approved as a long-term sub would be that they have a fouryear degree and that's what has always been done in the past.

MS. ZOOK: Okay.
MS. PFEFFER: I do think that there is some flexibility in extreme circumstances, but I would want Legal to check me on that in terms of what can be done. So your -- but your question is what could
they do because of not having the --
MS. ZOOK: I jumped out of policy into weeds;
I'm sorry. But --
MS . PFEFFER: Yes.
MS. ZOOK: -- we have a district who's trying -they're working with ADE, they're getting permission on the things they need to get permission on, and we have kids who need to be taught.

MS. PFEFFER: Uh-huh. And your question is could those long-term subs be used --

MS. ZOOK: Could those paraprofessionals be used as long-term?

MS. PFEFFER: As long-term subs.
CHAIRPERSON REITH: I think the Commissioner may have some comments.

COMMISSIONER KEY: Well, I would just say I'm not sure that the Department is in the best place at this point to make any recommendations unless we've been there to see and -- I mean, I certainly make that available to you and your team to have some of our team go down there and see what's happening on the ground and try to come up with some solutions and work with you to do that. So I'm not sure that we can create those solutions here in this room today. I would prefer to see our folks go down there and try

- October 13, 2016
to help you craft those solutions, if you're open to that.

SUPT. PALMER: Yes, I am. But the reason -- you know -- the reason why I was up here is -- as elementary principal I did a split classroom. But when you're looking at a class of 25 in 1st grade you're either having those kids go down to a split classroom with a kindergarten teacher-slash-1st grade or 1st grade-slash-2nd grade. And with our numbers being high in 2nd grade and, you know, and already having two teachers with kindergarten, you know, you're talking about putting those kids based off of, you know, not only scores but intellectual and things like that. And so I was just trying to be proactive because either way, whether you're having a sub come in or a paraprofessional be a long-term sub, I was just trying to be proactive in finding ways to have a healthy legal balance, because at some point -- next year it's going to -- we'll be up here doing the same thing. And so if I can try to find ways, since we already have a lot of resources within our elementary school with paraprofessionals, it's just adding a couple more kids. Because kindergarten you can have an aid with 22 , so $I$ was just trying to get an increase in students, you know, freed for there --

- October 13, 2016

MS. ZOOK: I know.
SUPT. PALMER: -- and a couple more for the 1st through 3rd grade and so-on. So I was just trying to maximize resources and not have to go hire a -- you know -- another teacher for one over or two over when we already have somebody there in the classroom with that teacher. But I will explore possibilities of getting with ADE and having some people come down or entertaining the split classroom option, if that comes available. But at this point we don't have a class that is over maximum, besides kindergarten, and that's why I was just trying to be proactive, because we are highly mobile, as I mentioned. One day we're at 29 , the next day we're at 28 . And so that would give me a lot more flexibility instead of trying to go out and try to find a certified teacher at this point in the year, when we had one and we posted two or three different times for our kindergarten. So I was just trying to be proactive; that's all.

CHAIRPERSON REITH: Thank you.
MS. zOOK: And I would ask the Commissioner, does he stand the chance of getting cited if he goes ahead and has school until y'all get there to come up with options?

COMMISSIONER KEY: You're having school today;
right?
SUPT. PALMER: Do what?
COMMISSIONER KEY: You're having school today; right?

SUPT. PALMER: Yes. But we're not going to have any kind of standards accreditation or anything because every class size right now is at the maximum or lower; kindergarten, we've got two teachers. So we are -- we're not going to be cited for anything at this point.

CHAIRPERSON REITH: Yeah. This is more forward.
SUPT. PALMER: Yes. And it's based off October 1. And like $I$ mentioned, the only class $I$ was worried about was 6 th grade with 29 , but yesterday we dropped down to 28. So the documentation is there to explain things like that.

COMMISSIONER KEY: And I don't know where they are on the schedule, on the --

SUPT. PALMER: For accreditation, two years.
COMMISSIONER KEY: Okay.
CHAIRPERSON REITH: Well, thank you so much, Mr. Palmer, and thank you for stepping into a leadership position, obviously at a needed time. Best of luck. We appreciate your innovation and hope that you can avail yourself of the resources of the ADE and this
can be an ongoing conversation. But best of luck with that and -- yes.

MS. ABLES: And I wanted to let the Board know that I'm actually going to go to Kirby and be a student for a day in their flex mod schedule. And I would be more than happy if any of you would like to go with me and experience that. I'll let you know the date.

CHAIRPERSON REITH: Wonderful. Well, that's very exciting, so -- and as well, our Teacher of the Year here is a resource and somebody obviously with wonderful ideas and innovation. So I hope you will avail yourself of her too while she's there, not just as a student but garner what she's learned and what she's trying to share statewide.

So with -- yes, Dr. Hill.
DR. HILL: I just want to commend you for being forward-thinking rather than waiting till the crisis and, you know, trying to think ahead of the curve because you know you're going to get there and that's -- rather than waiting till it happens and bringing it to us. So keep up that visionary thinking.

SUPT. PALMER: I appreciate it. Thank you, sir.
CHAIRPERSON REITH: Thank you so much.
So with that, we'll leave the action agenda here
for now and resume after lunch. Lunch has been waiting on us for about 20 minutes or so, so I apologize if it's a little cold, to our colleagues. But thank you for giving the due attention that Kirby deserves. So thank you, Mr. Palmer.

With that, we're going to convene for lunch. We will reconvene -- can we do 1:15? We are a little bit behind schedule -- 1:15, is that doable, 30 minutes? So 1:15. Thank you so much.
(LUNCH BREAK: 12:45-1:23 p.m.)
CHAIRPERSON REITH: Quickly, just an update. We're going to -- we're continuing to experience problems with the live-feed. We're going to give it until 1:30, so approximately six or seven more minutes to see if the issue can be resolved quickly. If it's not, then we are going to proceed with a couple items, action agenda items and reporting items, that we feel can be proceeded with without livestream. However, the Little Rock -- the two Little Rock matters will be on hold until we can get the livestream back. So for anyone adjusting schedules or wondering if they can hold out in eating or getting lunch or something, we'd advise you to partake of this opportunity. It will be a few more minutes before we get to the Little Rock matter. So
we apologize to all gravely for the inconvenience. This is one of those times where you hope technology makes life easier; it's supposed to, and then doesn't always fulfill its promises. So we greatly appreciate everyone and their patience. We'll give you another update here in about five minutes. Something will commence; it may or may not be the Little Rock item. So, just wanted to give that forewarning to everybody. Thank you.
(BREAK: 1:25-1:34 P.M.)
CHAIRPERSON REITH: I'm calling us back to order, and, first and foremost, an update on the logistics. We all regret and apologize, the livestream is still not up working as of yet. So we are going to proceed with a couple of the action items and reports and I want to thank very much the ADE team and staff. As you see here, they are hustling to get us back online and to make some alternative arrangements, so you see our educators in action, showing off their multi-tasking skills and abilities to work quickly on their toes. So we thank you all for that. We do hope that this won't inconvenience much the Little Rock items. We will try and get through the other matters efficiently and get the live-stream back on so that we can also
address $y^{\prime}$ all in a timely manner. But thank you, everyone, for your patience.

A-6: CONSIDERATION OF RECOMMENDATION TO ADOPT ART: CONTENT KNOWLEDGE (5134) REPLACING ART: CONTENT AND ANALYSIS (5135) TO ACCOMMODATE TEST TAKERS

CHAIRPERSON REITH: So with that, we did end right before lunch with action item number five. So we're going to proceed with action item number six, Consideration of the Recommendation to Adopt Art: Content Knowledge Replacing Art: Content and Analysis to Accommodate Test Takers. And I apologize, is it Luneau?

MS. LUNEAU: Luneau. Correct.
CHAIRPERSON REITH: Luneau. Miss Luneau, you're recognized.

MS. LUNEAU: Good afternoon. I'm Joan Luneau, the ADE Program Coordinator for Educator Preparation. To accommodate the art licensure test being offered more frequently, the Department recommends replacing the current Praxis art content and analysis (5135) with the Praxis art content knowledge (5134) with a cut score of 158 , effective upon approval.

CHAIRPERSON REITH: Thank you, Ms. Luneau. With that, any questions or discussion from the Board? Ms. Zook.

MS. ZOOK: Is this one of the areas that we have a lot of educators who finish their higher ed. training but then have trouble passing the art Praxis test?

MS. LUNEAU: The current pass rate is about 70\% on this test, so I would say no.

MS. ZOOK: Do you know if there are some who are not passing are coming specifically from one or two institutions, or is it across the board?

MS. LUNEAU: I can't answer that question.
MS. ZOOK: Well, I mean, you don't know? You could answer --

MS. LUNEAU: I could if I -- I could; with a little research I could answer that question for you.

MS. ZOOK: Thank you.
CHAIRPERSON REITH: Thank you, Ms. Zook.
Additional questions or discussion from the Board? Otherwise, I'll entertain a motion.

MS. ZOOK: I move that we approve this item under -- for the art content.

CHAIRPERSON REITH: DO I have a second?
MR. WILLIAMSON: Second.
CHAIRPERSON REITH: Motion made by Ms. Zook, seconded by Mr. Williamson. All in favor? (UNANIMOUS CHORUS OF AYES)

CHAIRPERSON REITH: Any opposed? Motion carries unanimously. Thank you, Ms. Luneau.

MS. LUNEAU: Thank you.
A-7: CONSIDERATION OF WAIVER REQUEST FOR TEACHING LICENSE SEAN F. STEIGER

CHAIRPERSON REITH: Now moving on to action agenda item number seven, Consideration of the Waiver Request for Teaching License for Sean Steiger. Ms. Liwo, you're recognized -- Liwo, you're recognized.

MS. LIWO: Jennifer Liwo, PLSB Staff Attorney. I looked in the lobby for Mr . Steiger; I don't believe he's present today. So with that being said, I'll just remind the Board that I cannot disclose the underlying nature of the disqualification. I'll also go ahead and not go through the hearing procedures. The Board is still required to make a decision.

Mr. Steiger is seeking a first-time teaching license. On July 21, 2016, the Department notified Mr. Steiger that he was ineligible for licensure and employment in an Arkansas public school based on a disqualifying offense. Mr. Steiger requested a waiver of this disqualifying offense. The Department recommends that the State Board grant the waiver and that's based on the disqualification occurring 15 years ago and there's no other information indicating
that Mr. Steiger is a threat to students.
CHAIRPERSON REITH: Thank you, Ms. Liwo. Any questions or discussion from the Board? And if I just might confirm, was Mr. Steiger here earlier or is it -- I just want to make sure it wasn't a matter of confusion around our lunch hour.

MS. LIWO: I checked the logs and I didn't see his name on the log. I did send him notice and he is aware of the hearing today.

CHAIRPERSON REITH: Okay. I just want to make sure it wasn't a timing thing with our lunch hour that he wasn't here.

So with that, again, any questions or discussion from the Board on this issue? Otherwise, I'll entertain a motion.

MS. DEAN: I move to grant the waiver.
MS. CHAMBERS: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms.
Dean, seconded by Ms. Chambers. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON REITH: Any opposed? Motion carries unanimously.

So with that, we do have one more action agenda item for today and that is as related to the Little Rock School District Area Public Education

Stakeholder Group. Because of our technology -- and I see our folks working really hard there, but I don't think it's quite online -- would it be all right, Commissioner and colleagues, if we proceed to report number two on 2016-2017 Novice Teacher Beginning Administrator Mentoring? Would anyone have concerns with us doing that and going a little out of order? Unless, Ms. Coffman, you have another recommendation?

MS. COFFMAN: We have action item nine, the Consideration for Early Start Time.

CHAIRPERSON REITH: Okay. I can take that, most definitely. So I'll go ahead and present that one.

B-2: CONSIDERATION FOR EARLY START TIME ON NOVEMBER 10, 2016 CHAIRPERSON REITH: As stated, early start time for just November 10, 2016. As a reminder to the Board and to the public, November 11th is Veterans Day and a day that we here in Arkansas, and also here at the Department of Education, do recognize. As the daughter of a veteran Marine, I am grateful that this is a holiday that we prioritize and celebrate. And so with that, we do now have the challenge of trying to get through what we would normally do in a single day on November the 10th. And if you might recall, we made the commitment to convene on the 9 th for some
presentation and we hope maybe some preparatory work in a work session and/or some of that may come into the November 10th, based on the outcome of tomorrow's discussions.

Either way, in terms of being sensitive to everyone's time and to what we need to accomplish, we were wanting to propose starting earlier on the 10th. Normally on a Thursday we would start at 10:00 a.m., but given the fact that everyone here has made a commitment to come the night before we wanted to propose either an 8:30 a.m. or 9:00 a.m. start. Ms. Dean, we know you have to drop off children and if 8:30 isn't realistic, then 9:00, but we leave it to your discretion on that. So, with our other colleagues, just thoughts and discussion -- but, actually, Ms. Dean, would you have a preference, 8:30 or 9:00?

MS. DEAN: 8:30 is fine.
CHAIRPERSON REITH: Fantastic. And so with everyone else, a preference on time? Can we start at 8:30 in the morning? With all the teachers here, I know they're early risers. So I see them eagerly nodding their heads. So with that, we do actually need a motion in this regard just to make sure that the public is fully aware of our decision to start
earlier that day. This will have implications, again, potentially on those that we invite to come that day.

MS. CHAMBERS: I move that we change our start time on November 10th to 8:30 a.m.

CHAIRPERSON REITH: DO I have a second?
MS. ZOOK: Second.
CHAIRPERSON REITH: Okay. Motion made by Ms. Chambers, seconded by Ms. Zook. All in favor? (UNANIMOUS CHORUS OF AYES)

CHAIRPERSON REITH: Any opposed? Motion carries unanimously. Thank you.

MS. ZOOK: And those of us on Academic Distress Committee, I do appreciate the starting early because we'll have to have our meeting at the end of the regular meeting on that day.

Can you remind me what time the Wednesday, November 9th meeting is going to start?

CHAIRPERSON REITH: If -- I'll defer here to Ms. Coffman. We'll start at 5:00 on Wednesday, but I don't actually think we have any reports scheduled for November. Is that correct, Ms. Coffman -academic distress reports?

MS. COFFMAN: We don't have any standing committee reports.

CHAIRPERSON REITH: Okay.
MS. COFFMAN: We do have two school districts that will come before the full board.

CHAIRPERSON REITH: Okay. But not -- but the committee itself will not have a separate meeting on the 10th?

MS. COFFMAN: In November.
CHAIRPERSON REITH: In November, just in November. Does that align with what you had Calendared, Ms. Zook?

MS. ZOOK: It's possible I wrote it down incorrectly, so I'm sure Ms. Coffman is correct.

CHAIRPERSON REITH: Okay.
MR. WILLIAMSON: So what's the 5:00?
CHAIRPERSON REITH: So the 5:00 is going to be the introduction to the --

MS. COFFMAN: My School info --
CHAIRPERSON REITH: My School.
MR. WILLIAMSON: Okay.
MS. COFFMAN: -- with Dr. Saunders. It'll be about a two-hour training.

MR. WILLIAMSON: Okay.
CHAIRPERSON REITH: Fantastic. Thank you. And we'll send more logistics to the Board and to the public as we develop those agendas here in the next
couple of weeks. But thank you for agreeing to start earlier so that we can accommodate as many folks as possible for Thursday, the 10th.

Just checking here, I'm guessing the livestream is not up yet, not quite? Real close, okay.
(OFF THE RECORD - 1:43 P.M.)
(BACK ON THE RECORD - 1:55 P.M.)
B-1: CONSIDERATION FOR NEXT STEPS FOR THE LITTLE ROCK AREA PUBLIC EDUCATION STAKEHOLDER GROUP

CHAIRPERSON REITH: So with that, we'll now go back to the action agenda item number eight or action agenda B-1, the Consideration for Next Steps for the Little Rock Area Public Education Stakeholder Group. My understanding is Mr. McKenzie and Ms. Brown Marshall are here to speak on behalf of the -- he stepped out for a moment?

MS. MARSHALL: No, he stepped out permanently, for today anyway.

CHAIRPERSON REITH: I see.
MS. MARSHALL: He had a conflicting meeting. But Latisha is with us, as well.

CHAIRPERSON REITH: Okay. Oh, perfect. I didn't see her. Hi.

MS. MARSHALL: I hadn't planned on speaking, but we're at the point where we're needing direction from
you all. We earlier brainstormed a number of research questions that we thought were going to be crucial to our being able to move forward in answering the questions the Board had given to us to answer. We got an estimate from one entity that ran the bill up way past we had -- what we had expected and what we think anyone could pay. So at this point we are asking for direction: what is it that we need to do in order to find researchers or the data that may already exist that we don't know about to enable us to answer the questions based on what is what's current and what's real as far as relating to the questions and what we feel is germane to answering those questions in a circumspect way.

CHAIRPERSON REITH: Thank you so much. And I'll just add a little in that $I$ had the opportunity to observe the last meeting of the stakeholders group. I was in town for some other actually commitments tied to this board and had the opportunity to see, one, just the tremendous commitment that each of these individuals have. Even though it was a shorter meeting, you could tell the deep amount of thought and the process and commitment to this, and it was purely out of that commitment that they're coming to us with this question. I think one of the challenges

|  | 122 |
| :---: | :---: |
| 1 | -- if I could just be a little bit more precise at |
| 2 | least for our colleagues, the focus of the last |
| 3 | couple of conversations, if I could paraphrase, has |
| 4 | been around the research entity and what that might |
| 5 | look like. And in revealing of the process a much |
| 6 | higher budget number than was expected and, as the |
| 7 | Commissioner had shared, obviously something that |
| 8 | wasn't anticipated for in this process. And then |
| 9 | that led to questions of scope and whether the |
| 10 | direction was maybe where they could add the greatest |
| 11 | value or if there was other places -- |
| 12 | MS MARSHALL : Right. |
| 13 | CHAIRPERSON REITH: -- within the conversation |
| 14 | -- a deep -- no one on that stakeholders group was |
| 15 | wanting to walk away. I think it was out of the fact |
| 16 | that they felt committed to this conversation, felt |
| 17 | the great need for this conversation, and just wanted |
| 18 | a little bit more guidance in terms of how to focus |
| 19 | their time, acknowledging that it's just not any sort |
| 20 | of financially fiscally feasible to talk about a |
| 21 | research entity that were quoting, you know, at |
| 22 | minimum six figures or close to six figures - |
| 23 | MS. MARSHALL : Right. |
| 24 | CHAIRPERSON REITH: -- in terms of support for |
| 25 | this effort. And so what else could this look like |

or what additional direction could we give, out of a desire of not abandoning the scope and what was kind of set out as an objective for this group. Did I -I don't know if I --

MS . MARSHALL: Absolutely.
CHAIRPERSON REITH: -- paraphrased or -MS. MARSHALL: I add a hearty Amen to exactly what you said. Nobody is quitting; nobody is threatening of quitting. We are simply wanting to be able to proceed in concert with what is doable, but in the light of what we feel very strongly about, which is making sure that decisions are based on data that are current, that are as global as they possibly can be. Because otherwise we really don't know how to make good decisions other than what is actually extant in the world that we're serving and our community.

CHAIRPERSON REITH: Thank you. So with that, I do want to thank you so much for that. And now what I'd like to open it up with with the Board here is a conversation with your group and some feedback. I know I've given some thought on this matter; I've asked Dr. Barth to give some thought on this matter as well, as both the individual that drafted the original resolution and for all practical respects
has been our liaison with the group. And then there may be others here in preparation, having seen this on the action agenda, have given some thought to this. So with that, again, I'd like to open up with discussion and see if we can offer some guidance; hence, the reason it's in the action agenda so that we can commit to some actual tangible outcomes here that can give the stakeholder group the guidance that they're seeking.

MS. ZOOK: Do you want to go first?
DR. BARTH: No.
CHAIRPERSON REITH: Ms. Zook.
MS. ZOOK: Okay. The way I approached it, I went to the sort of summation of the different points that -- and the questions that were -- came out of the stakeholders group and then they were addressed by this group CRPE, and it is a group of individuals who do research and assist in coming up with objective data that can then be used. And as I looked at them -- and I think you all have them in front of you there under -- and like the initial question, my recommendation to the stakeholder group and to this group to recommend to them is that there has been over time, several different times in the last 40 years, what's called Effective Schools

Research, and it goes into what it takes to make an effective school. And the thing that you will find as you go through that research, and you access it without paying anything, is that there are four or five things that are consistent, no matter when the research was done, what decade it was done in, whether we were in No Child Left Behind or in -- what testing program was being used or before testing programs were being used. But the -- so just for them to study that would, I think, be of help in addressing the questions under number one.

Number two and three, which get into how schools can best meet the educational needs of a student population markedly diverse, you know, my theory is it's not the kids. And so if you get the teachers and the parents and the administrators, and everybody come up with a way to work together, then it's just a matter of putting the available data and the research together and being sure that the two district superintendents and the public charters in the South of the River area collaborate and work together to make sure this gets done. That's two and three.

Number four, there's two or three different ways this could be done. It could be done through a sampling survey, and Dr. Barth is one of the experts
because I see him on TV all the time in the political realm, about how you can either do sampling research or you could actually ask all the parents and then take the ones who choose to respond, "Why did you choose to stay in this school? Why did you choose not to go to that school? Why are some of your children here? Why are some of your children not?" And it would -- you know -- there again, it wouldn't be something that was costly or require an expert to go out and then compile the data.

As far as number five is concerned, Mr. Poore and Dr. Guess are working on these and enlisting all the available data that they can, and I'm sure that anything that's needing to be done with the leaders at the different charters would work on that as well.

And number six, we can use examples that are already in effect. For example, I know KIPP is working with Lee County and Helena-West Helena. And on the to-and-through concept that they came up with, one of the teachers and their schools are visiting back and forth with the Go-to-Meeting kind of things.

They can mentor and find places to find mentors.
Like if you have a weakness in your district, find a district that that's a strength in, or a charter versus charter, or however it might be, and then do
some pairing and mentoring in that way. And just taking the data that's already available and then using the data and applying it to the South of the River districts we could come up, you know, with this.

And another thing, Ms. Edwards, who is another very good member of that group, was asking about the ESSA thing. So I think if that group watched the September 28th meeting, when there were several people that gave some -- Airola, who's -- Denise is working with the stakeholder group and the ESSA group; the stakeholders group and the -- what do y'all call your ESA committee?

CHAIRPERSON REITH: Steering committee.
MS. ZOOK: Steering committee. Sorry. And, you know, if -- because the kind of information you all are gathering that will be used to go forward is the kind of thing that Ms. Edwards -- I mean, she was sort of, I think, wondering if they had been left out of that mix in some way, not knowing maybe that they were live-streamed. And, you know, we do the best we can, we think, to make sure everybody knows who we're talking to, when we're talking, when the meetings are, et cetera, but Ms. Edwards has a day job so she may not can stop and look at that; but teaching them
or making sure they are aware that these are archived and they can go back and look at them. But that meeting in particular -- because I'm watching all of the stakeholders meetings, as well as your steering committee, and so many of the things she was asking were the things you addressed two days later at that steering committee meeting. So I think it's just a matter of the stakeholders have, you know, felt like, I'm sure, they're drinking out of the water hose instead -- or a fire hydrant instead of a water hose. But they're trying to get up-to-speed as quickly as possible.

And for those of us who are on the Board, as well as those of us who are educators -- and Ms. Newton and I have been in it a long time -- we can point them in the direction of the research that's being done that effective schools are using now. And then I'm sure both superintendents and the charter school people are familiar with this research, whether or not the stakeholders group are or not. So, you know, the good news is everybody wants all the kids in the state of Arkansas, and that includes the kids South of the River, to be successful and have good access to good quality schools. And, you know, $I$ can speak for myself as an educator, $I$ don't
care if you come to my school or go to that other school; $I$ just want you having a good education wherever your parents choose and however they choose for you to be educated.

So if that's of any help, in addition to anything that Dr . Barth may have to say -- he and I, you know, obviously couldn't collaborate and we can't talk in between, but just trying to be of help to them and give them direction. Sometimes we think we are but we're talking inside baseball kind of terms and it may be hard for them to see what our point was or the direction we're wanting to go. But we certainly had not planned on spending $\$ 250,000$ of money that could go to children.

CHAIRPERSON REITH: Thank you, Ms. Zook.
MR. WILLIAMSON: And that was the low number. MS. ZOOK: Yeah, that was the low number. That's right.

CHAIRPERSON REITH: Yes, Dr. Barth.
DR. BARTH: Well, again, I've been thinking about this too, and I think some of my thoughts do overlap with Ms. Zook's. I mean, I think that, you know, the expense here comes a lot from new data collection. And so I think, you know, we need to really focus on those areas in which there is data
already accessible and available, and we know we have lots of data on students at all schools in Arkansas. And, indeed, Dr. Airola, at the second meeting, $I$ believe, of the stakeholders, where I was, I mean, did present a lot of that data in a pretty compelling way. And so I think that that should be the first priority because that's where a lot of the expense is and a lot of the expertise is, in the collection and analysis of new data.

I also, you know, in looking -- I think all these questions are important. I will stand by the notion that for a holistic view all of these questions are important, but $I$ was really thinking in terms of, well, which of these questions are most important. And it feels to me that in many ways it really is maybe a slightly tweaked version of question six -- or the sixth issue is really where it's at, and that's, you know, collaboration between traditional public schools and open-enrollment charter schools can maximize the achievement of students and fiscal efficiency of the system South of the River. And so what I would argue is that the stakeholders might focus their energies around the question of how that traditional public schools and charter schools can both coexist in a healthy way and
be healthy, vibrant achieving schools but also then look for opportunities to collaborate. And I think a lot of that probably is there is probably some new data collection there, but $I$ think it probably is a combination of analyzing existing achievement data that we already have at the individual student level and then thinking -- beginning to think about best practices from other metropolitan areas around those issues of collaboration. That feels like the -- you know -- if I had to pick out one part of this, that feels like the most important things. I think we -you know -- I'm committed to the reality that we have a charter system, an array of charter schools; we have a traditional public education system; we've got strong performing elements on both sides of that line, and we've got weak performing elements on both sides of that line. We need them to all be healthy and we also need to look for some opportunities in which they could actually work together to improve the ecosystem as a whole. So that's kind of where I come down.

I do agree on the ESSA issue I think because that is going to drive so much of the future of education in this state. Generally, I think the fact that at least at this point there's not a listening
tour scheduled for Little Rock. Correct?
MS. MARSHALL: That's correct.
MS. NEWTON: There was one in North Little Rock last week, I think.

CHAIRPERSON REITH: Conway, I thought.
MS. NEWTON: There was one last -- was it last week in North Little Rock?

MS. ZOOK: Pine Bluff last week. Who else, ESSA?

MS. NEWTON: Week before last in North Little Rock, I guess. I'd have to --

COMMISSIONER KEY: I think -- I mean, the idea is others that are ambassadors have sessions. I think Senator English was working on one but I think there was a conflict. I'm not sure --

MS. NEWTON: Okay.
COMMISSIONER KEY: -- if that one happened or not.

MS . NEWTON: Okay.
COMMISSIONER KEY: But there are others who are talking about setting those up. And then they have the 10 --

MS. NEWTON: Yeah.
COMMISSIONER KEY: -- listening sessions around the state that we the Department is leading.

MS. NEWTON: And there's one next week, I think, in Conway maybe.

DR. BARTH: Yeah. But I do think that, you know, maybe this group taking ownership of one of those sessions could be a very important piece because so much is going to be defined by how we end up defining accountability.

MS. ZOOK: Well, and I think too because we have co-ops and renewal zones. And Little Rock School District and Pulaski County School District, unless they have joined this year, were not a part of a coop.

DR. BARTH: Right.
MS. ZOOK: And so we could have that sort of mentality where we could have the charters and Little Rock and North Little Rock and sort of work -- you know -- representatives that meet regularly to say, "What are you doing about this? What are you doing about this? Can we share this? Can we share that," ideas as well as people or, you know, whatever works, because we already have that model and we know it works in other parts of the state. And I have not met anyone in any of those groups that don't want to work together and work to find out, "Oh, gosh, you're doing this and that work; well, I hadn't even thought
of that; thanks. Can you send that teacher over here and give us a PD," or, you know, that kind of concept and, you know, work with it that way.

CHAIRPERSON REITH: Now, and, actually, Ms. Zook, my thinking on this is actually very well aligned with your last point there and piggybacks off I think Dr. Barth's. We spend so much time -- in the conversations we've had around Little Rock we've been spending so much time on the worst performing schools, right, and our challenges. And one of the things we've always talked about with charter schools is it was supposed to be an opportunity of incubators of excellence that then could feed into the traditional public school or at least have that dialogue with the traditional public school system. And so $I$ wonder if in the search for number six -because I agree with Dr. Barth around I think that there's -- when I walk away and think about my vote from back in March in regards to this, it was largely tied to that number six: how do we create a system of collaboration between traditional public schools and charter schools; how do they coexist to the equal benefit of all students so that some students aren't necessarily benefitted more than others or some are hurt as a result of decisions that are made. And one
thing that we've talked about that hasn't been fully documented is what are the best practices in the public schools and in the charters. What if we looked at the top tier charter -- ask the stakeholders to look at the top tier charter schools and public schools, have them come in before them and talk about what they're doing well; and that we document that and then we ask them the question, "Well, how can we share this moving forward?" Because part of collaboration is communication; right? I mean, we have to -- there's always going to be and we'll never completely, I think, get rid of sort of this competitive nature, and maybe in some ways we don't want to. When I hear some of the folks from LRSD, even those that are here in the audience today, say to me, "We're trying to win back those charter school kids" -- right -- I mean, is that necessarily a negative thing that they're saying this? I don't know if competition is negative or if that's even the right question into this. What $I$ do know is communication is what works well, right, and it's happening with their subpopulations and with groups. And especially when we know that, you know, kids are coming from different areas and we can see what somebody -- really honing in on what they do
well and be able to share that in a more systematic way that lends to this collaborative nature. And, again, I think the outcomes and recommendations that they make to the stakeholders group -- but I wonder and offer a part of process in prioritizing again these orders if there's consensus here that number six is where they prioritize. And, again, this may be too specific; maybe it's just more food for thought for the stakeholders as they move forward in the process. But maybe there's a place here to bring forward those best performing charters and public schools and have a conversation about why do you think you're having the success. It's, again, food for thought for all of us as we continue this.

I see Ms. Newton with a question/comments.
MS. NEWTON: When I looked at this I kind of
looked at it through the lens of a teacher and looking at curriculum and planning. And one of the things that we do, if you look at the big picture you get overwhelmed and that's kind of how I felt when I read this. But when we look at teaching sometimes we think about, well, what results do I want, okay, and what's the essential question that's going to get me to that result. And I think from listening to y'all last year in March and then listening today I think
that what we want is we want to provide opportunities for teachers and schools and districts to be able to collaborate with one another, and what can we do to make those opportunities. That was one of the reasons Meghan and I got so excited a while ago; you know, we heard about the chat room, you know, and we got excited, you know. And that was an opportunity for a teacher in a small district to be able to collaborate with another 7 th grade math teacher. You know, what can we do to create those opportunities for collaboration and sharing those good ideas, those good things that are happening in the public school, in the charter school, wherever it might be, and just creating that atmosphere that we're all in this together and our common goal is for every child to have an opportunity for a good education.

CHAIRPERSON REITH: I couldn't agree with you more. And I wonder if that's something the stakeholders group could help hone in on without having to contract an outside research entity. It feels that that might be a role. And, again, it's for them to converse around that; we're here not to micromanage you but to give guidance, is my understanding, out of this and you all from there will define the process based on the guidance. But I
wonder if, again, there is an opportunity here, if that even sounds in the right direction of being able to convenient.

MS. MARSHALL: Yeah, absolutely. This is very helpful. We're quite grateful to you. We recognize that a lot of information is out there. Our big challenge has been, well, how do we get the "out there" in here.

CHAIRPERSON REITH: Yeah.
MS. MARSHALL: What are the mechanisms that we can use. And we're very interested in what works. I remember being so excited initially when $I$ heard the concept of charter schools; oh, laboratories, we can figure out what it is that works in kind of a microcosm and begin to migrate that out a lot further.

So your direction has been helpful. We'll be continuing to work with the excellent staff at the Department of Education to take advantage of those resources that you have identified. So we thank you and I think we're very much encouraged. Thank you.

CHAIRPERSON REITH: Thank you.
MS. ZOOK: One thing I can share is when the public law for educating handicapped children was passed those of us in special ed. in the central

Arkansas area worked together. And, you know, maybe you had a certain handicapping condition that you only had like seven students in the whole county but there wasn't any point in all three districts duplicating that. So, you know, one would have -- we would contract back and forth, make the arrangements for transportation, and I can see this kind of thing being helpful. And I also know that our two superintendents and the leaders of the charters are all very capable and they want the kids to succeed too. And down to the teacher level, each 3rd grade teacher wants to be the best 3rd grade teacher there. And if all of those have that very similar goal, then no matter how -- what school or charter school or which county, district you're in you're going to be in a terrific 3rd grade classroom with a terrific teacher who will get the best out of you. So I think that ultimately is our goal.

CHAIRPERSON REITH: Thank you. Dr. Barth.
DR. BARTH: You know, and I'm really sensing in this community, in particular, just a tremendous interest in these conversations. I know at least two churches that are having, you know, major investments of time this fall on exactly these conversations regarding public education in Little Rock and South
of the River and with an eye to, you know, both what does a healthy traditional education -- public education system look like, what is the role of and what does a healthy charter system look like, and how do they work together. I mean, I know of two churches that are having that conversation right now. So that says that this isn't just something that is a kind of educator level conversation, but really out in the community as a whole as a result of events of the last couple of years.

MS. ZOOK: Right. And churches are even adopting different schools, and if they needed painting or if they needed a little extra this or they need the Dolly Parton Imagination program, you know, whatever it is, then, you know, that way you're getting adults into there. And I was listening to an interview of an actor yesterday and he was saying when he was in college he went back because he grew up in a home with no male grandfather, father, any figure. So when he was in college he went and volunteered in the elementary school so those kids could see, you know, a positive male influence. And so I think, you know, there's just so many ideas. You get people in a room and just start brainstorming and coming up with ideas, and I think that a lot of
that would be of great benefit too. And we do appreciate the work you're doing. I watch every second of it on the livestream.

MS. MARSHALL: Thank you very much. We do believe that the power is in communication and collaboration and we intend to model that for our community. I was at one of those churches Sunday. I played hooky from my own church and had other things that were really pressing, but I thought it was really important to hear the community conversation. Thank you so much for your direction and for the work that you do.

CHAIRPERSON REITH: Don't go away though. I'm going to try and summarize this to make sure we're on the same page, if that's all right, with some of the key points that I heard here. And, please, anyone chime in if you've heard something different or understood differently.

So, first and foremost, it's to prioritize what you all can have easy access to in terms of data and do. So we're not prioritizing your time on an outside research entity, but what you all can actually control. And within prioritization of time on the six issues, at least to get started, it seems that there was some consensus around question six and
the idea of collaboration. And within that -DR. BARTH: And coexistence.

CHAIRPERSON REITH: And coexistence. And coexistence; thank you. And that within that the two questions to consider, at least from what $I$ was hearing, is ways to get at what's working, how do we get to those best practices, what's working both in public schools and in charter schools; and then how do we get to collaboration, because those are two different questions. Right?

MS. MARSHALL: Yeah.
CHAIRPERSON REITH: It's finding out what's working and then how -- and then being able to ask those that you all speak with how do we get to collaboration and getting some opinions. It would be great to hear from I think the traditional public schools and the charters, "How do you think we get to collaboration to help inform?"

The third piece I heard here was connecting what you learn to ESSA because what you're learning doesn't just have relevance for LRSD; it has relevance to our statewide plans. And so with that, we'd strongly love seeing you all host or collaborate on an ESSA listening forum is something I seem to hear here.

And then the last thing I'm going to offer that hasn't been said, but I said it to Dr. Barth separately, I do want to make sure with everything that we've created in terms of committees, liaisons, and such, that we hold them all in equal value. And something that we've done for other committees, standing or temporary, is assign a board member to be that point person and to give monthly updates. And so I asked Dr. Barth, since he was the one that offered the resolution, if he would be the liaison and to attend those meetings and report back to us monthly, so this way you all have more direct communication with us on a monthly basis and as part of our own ongoing reporting process; if additional bumps or questions arise you don't have to ask for a special meeting to be on the action agenda item; you will know that as part of Dr . Barth's reports monthly as part of our ADE -- or our SBE committee reports he'll be reporting on this and asking those questions. If I didn't offer you something --

DR. BARTH: But I also -- you know -- others can

CHAIRPERSON REITH: Yes. Oh, no, and it doesn't limit; we just want to make sure that there's at least a liaison or one point-person.

DR. BARTH: And if somebody else is interested in playing that role, I mean, just because I made the -- we all voted for it, so --

CHAIRPERSON REITH: Was there anyone that wanted to accompany or to -- with Dr. Barth, or anyone else that would -- and, again, that isn't prohibitive. Ms. Zook, I know you said you've been livestreaming. I made a commitment when $I$ went to their meeting to attend more of them as I'm able to. So, for all of us, a broader commitment but at least to make sure it's on the monthly agenda and that we have a liaison. Dr. Barth, you're deemed voluntoid too. Okay. Thank you. I appreciate that.

MS. ZOOK: I'll be glad to help you.
CHAIRPERSON REITH: And we appreciate that. Did I capture the conversation -- does that sound -- how does that make you feel? And then, Ms. Chambers, it looks like you were about to ask a question.

MS. CHAMBERS: I was just going to ask her the same thing, how she felt about it.

MS. MARSHALL: It parallels my notes exactly, as a former English teacher and as a visual learner --

CHAIRPERSON REITH: Me too.
MS. MARSHALL: -- except for the one that you added at the end, and we'd be glad to have any of
you. Certainly, Dr. Barth, you're very welcome. And thank you so much for listening and for your good suggestions. I think that we are very much on the same page as far as moving forward together, that we gain more as we work together, and it's not always a straight path to getting there but I think that certainly with your guidance and your support we're going to be well on our way again. Thank you so much.

CHAIRPERSON REITH: Thank you. And with that, Ms. Coffman, I know as our liaison with them, is there anything else? And I don't know how to frame this in terms of -- it's on our action agenda, so I don't know what an appropriate motion would be.

MS. COFFMAN: I'm not sure that you have to take a -- make a motion.

CHAIRPERSON REITH: Okay. Even if it's on our action agenda?

MS. COFFMAN: No.
CHAIRPERSON REITH: Okay.
MS. COFFMAN: I think you've given -- unless Ms.
Marshall needs additional guidance, I think you've probably given the guidance we need. And I'll just copy these notes and send it to them --

CHAIRPERSON REITH: Fantastic.




C $\mathbf{E}$ RTITICATE

| STATE OF ARKANSAS | ) |
| :--- | :--- |
| COUNTY OF SALINE | ) |

I, SHARON K. HILL, CCR, a Certified Stenomask Reporter before whom the foregoing testimony was taken, do hereby certify that the same is a true and correct transcription of proceedings before the Arkansas State Board of Education, in Little Rock, Arkansas, on October 13, 2016, that the said testimony was reduced to typewritten form by me or under my direction and supervision; and that the foregoing pages constitute a true and correct transcription of all evidence heard and proceedings had in said matter.

I FURTHER CERTIFY that I am neither counsel for, related to, nor employed by any of the parties to the action in which this hearing was taken.

I FURTHER CERTIFY that $I$ have no contract with any parties within this action that affects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial agency, or that requires me to provide any service not made available to all parties to the action.

WITNESS, MY HAND AND SEAL, THIS DATE: October 25, 2016.

SHARON K. HILL, CCR
Certified Court Reporter Certificate No. 670

| \$ | ```56:19,20;59:24; 83:12;118:13,23 academics (4) 23:17;26:7;56:13; 60:15 accept (2) 7:7;66:12 acceptable (2) 88:19;97:24 accepted (1)``` | $\begin{aligned} & \text { 120:11,11;124:3,6; } \\ & \text { 143:16;145:13,18; } \\ & \text { 146:5,8 } \end{aligned}$ | $\begin{aligned} & \text { adjusting (1) } \\ & \text { 110:21 } \\ & \text { administration (1) } \end{aligned}$ | $\begin{gathered} \text { 10:21 } \\ \text { agenda (24) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  | 4:5;8:16;13:1 |
| \$250,000 (1) |  |  | 25: | 61:25;62:4,5,14; |
| 129:13 |  | 30:22;31:5, | administrative (7) | $63: 16 ; 70: 3 ; 72: 13$ |
| \$500 (2) |  | activities (1) | 9:19;39:5,11;49:4, | 109:25;110:17 |
| 74:14;79:11 |  | 40:15 | 7;59:17;61:6 | 114:7;115:23; |
|  |  | $\begin{array}{r} \text { actor (1) } \\ 140: 1 \end{array}$ | administratively (2) $14: 9 ; 15: 17$ |  |
|  |  | actual (1) | administrator (2) | 145:13,18;146:5,8 |
| $\begin{aligned} & \text { [APPLAUSE] (1) } \\ & 7: 24 \end{aligned}$ | 57:14 | 124:7 | 48:6;116:6 | agendas (1) |
|  | accepting (1) | Actually | administrators (1) | 119:25 |
|  | 7:6 | 16:8,12,18;18:7 | 25: | ago (10) |
| A | accepts (1) | 32:15;35:21;40:13 | ADOPT (2) | 26:8;29:20;32:10, |
| A-1 (1) |  |  |  | 91.12.114:25:137.5 |
|  | 34:14,14;52:20 | 65:17;70:1;71:1,8; $75: 4 ; 93: 23 ; 109: 4 ;$ | adopted | agree (4) |
| A-2 (2) | 125:3;128:24;141:20 | 117:16,23;118:21 | adopting (1) | 58:2;131:22; |
| 8:13,16 | accessible (1) | 121:18;123:15; | 140:12 | 134:17;137:1 |
| A-3 (4) | 130:1 | 126:3;131:19;134:4, | ads (1) | agreeing (2) |
| $\begin{aligned} & 13: 8,11 ; 147: 24 ; \\ & 148: 24 \end{aligned}$ | $\begin{array}{\|l} \text { acclimated (1) } \\ 86: 19 \end{array}$ | $\begin{aligned} & \text { 5;141:23 } \\ & \text { add (5) } \end{aligned}$ | 78:3 | 57:4;120:1 <br> agreement (2) |
|  | ACCOMMODATE (4) | 46:5;70:18;121:16 | 140:16 | $74: 19,21$ |
| A-4 (3) | ACCOM, | 122:10;123:7 | advantage (1) | agrees (1) |
| A-5 (3) | accompany (1) | added (3) | 138:19 | 15:25 |
| 62:14,24;72:10 | 144:5 | 7:12;69:5;144:25 | advantages (1) | Ahead (11) |
| A-6 (1) | $\begin{aligned} & \text { accomplish (1) } \\ & 117: 6 \end{aligned}$ | $\begin{array}{\|l\|l} \operatorname{adding}(4) \\ 34: 21 ; 38: 17 ; 46: 2 ; \end{array}$ | $42: 1$ advertised (1) | $\begin{aligned} & \text { 4:16;24:23;33:11; } \\ & 45: 16 ; 67: 11 ; 95: 21 ; \end{aligned}$ |
| A-7 (1) | accordance (2) | 106:22 | 64:20 | 96:1;107:23;109:19; |
| $114: 4$ | 14:11;19:1 | addition (5) | advise (1) | 114:15;116:13 |
| abandoning (1) | according (1) | 12:15;42:7;46:23 | 110:23 | aid (1) |
| 123:2 | 18:10 | 60:9;129 | advisement (1) | 106:24 |
| abilities (1) | accountability (1) $133: 7$ | additional (15) <br> 19:16;20:10,20; | $63: 11$ affect (1) | $\begin{array}{\|c} \text { aids (1) } \\ 99: 9 \end{array}$ |
| 111:21 | $\begin{gathered} 133: 7 \\ \text { accountable (1) } \end{gathered}$ | $\begin{aligned} & 19: 16 ; 20: 10,20 \\ & \text { 21:10;43:20;71:10; } \end{aligned}$ | $\begin{array}{\|c\|} \hline \operatorname{affect~(1)~} \\ 52: 15 \end{array}$ | $\begin{array}{r} 99: 9 \\ \text { air (2) } \end{array}$ |
| $\begin{gathered} \text { ability (1) } \\ 40: 17 \end{gathered}$ | accountable (1) 27:4 | $\begin{aligned} & 21: 10 ; 43: 20 ; 71: 10 \\ & 80: 22 ; 85: 17 ; 89: 10 \end{aligned}$ | $\begin{gathered} 52: 15 \\ \text { affirm (3) } \end{gathered}$ | $\begin{array}{\|l\|l\|} \operatorname{air}(\mathbf{2}) \\ 33: 21 ; 44: 9 \end{array}$ |
| able (24) | Accreditation (7) | 93:10;95:20;113:17; | 21:5;64:5;73:10 | airbrakes (1) |
| 33:18;35:5;38:3 | 15:9;16:4;58:6; | 123:1;143:14;145:22 | AFFIRMATIVELY (2) | 24:18 |
| 41:21;54:19;55:21; | 69:21;78:17;108:6 | add-on (1) | 21:8;73:13 | Airola (2) |
| 58:11;60:13;61:4,14; | $19$ | $69: 4$ | affords (1) | $127: 10 ; 130: 3$ |
| 62:9;67:7;70:18; | achievement (4) 40:12;88:14; | address (5) $22: 7 ; 25: 23 ; 26: 23$ | 51:14 <br> afraid (2) |  |
| $\begin{aligned} & 75: 8,20 ; 80: 20 ; 121: 3 \\ & 123: 10: 136: 1: 137: 2 \end{aligned}$ | $\begin{aligned} & 40: 12 ; 88: 14 ; \\ & 130: 20 ; 131: 5 \end{aligned}$ | $\begin{aligned} & 22: 7 ; 25: 23 ; \\ & 35: 8 ; 112: 1 \end{aligned}$ | $12: 8 ; 30: 24$ | alarms (1) |
| $8 ; 138: 2 ; 142: 13$ | achieving (2) | addressed (3) | afternoon (1) | 44:10 |
| 144:9 | 40:1;131:1 | 35:7;124:16;128:6 | 112:16 | algorithmizations (1) |
| ABLES (4) | acknowledge (1) | addresses (1) | again (35) | 30:25 |
| 91:24;92:9,20; | 2:20 | 54:13 | 11:6;16:1 | align (1) |
| 109:3 | acknowle $122: 19$ | addressing | $3 \cdot 3 \cdot 60 \cdot 2 \cdot 63 \cdot 12$ | $119: 9$ |
| above (4) <br> 28:16;39:20,21; | across (2) | ADE (11) | $67: 9 ; 72: 15 ; 79: 23,24$ | $134: 6$ |
| 28:16;39:20,21; 45:8 | 6:10;113:9 | 74:12;79:1,10; | 83:8;91:8;92:11 | alive (1) |
| absolute (1) | Act (11) | 88:1;97:24;105:6 | 93:11;100:2,3;103:4, | 59:25 |
| 37:15 | 17:13,14; | 107:8;108:25; | 23;104:4;115:13; | allotment |
| absolutely (4) | 27:12,14;29:9;35:3; | 1:17;112:17 | 118:2;124:4;126:8 | 19:23 |
| 39:13;64:13;123:5; | 47:24;67:17;77:10; | 143:18 | 129:20;136:3,5,7,13; | allow (8) |
| 138:4 | action (27) | adequacy (2) $16 \cdot 17 \cdot 29 \cdot 21$ | $145: 8$ |  |
| Academic (34) | $4: 5 ; 8: 15 ; 13: 10$ | adequate (10) | against (4) | $\begin{aligned} & 48: 12 ; 55: 9 ; 6 \\ & 71: 4 ; 75: 23 \end{aligned}$ |
| $10,21,24 ; 16: 1 ; 18: 18$ | 29:18;54:8;62:5,14; | 15:11;17:7;18:20 | 28:9;41:8;51:16; | allowed (1) |
| 22:15;26:6;38:11; | 64:3;72:12;109:25; | 22:18;43:24;47:7; | 88:9 | 51:21 |
| 39:24;50:5;53:13,24, | 110:17;111:15,20; | 56:7,21;57:15;62:10 | age (1) | allowing (1) |
| 25;54:5,8,10,15,19, | 112:7,8;114:6; | adjacent (1) | 85:19 | 46:19 |
| 20,22;55:4,10,16,18; | 115:23;116:10; | 25:1 | agencies (1) | allows (2) |


| 15:22;59:18 | 23:22 | 128:1 | 30:5;32:7 | 67:22,24;68:17 |
| :---: | :---: | :---: | :---: | :---: |
| alluded (3) | AP (4) | area (22) | assessment (2) | 80:20 |
| 77:24;79:25,25 | 47:14,16,18,19 | 7:9;26:4;30:8,8; | 27:11;76:9 | average (5) |
| almost (2) | apologies (2) | 31:14;40:11;68:14, | assessments (1) | 39:20,21;45:8,19; |
| 34:24;98:10 | 62:14;101:22 | 15;70:6,8;71:2; | 27:13 | 46:22 |
| along (3) | apologize (5) | 78:19;81:6,7;83:8 | assign (1) | avoid (1) |
| 38:20;53:5;55:13 | 79:20;110:3;111:1, | 11;86:8;115:25; | 143:7 | 17:3 |
| ALP (1) | 13;112:11 | 120:8,13;125:21 | assigned (5) | aware (4) |
| 68:16 | apparent (1) | 139:1 | 68:21;83:23,25; | 23:14;115:9 |
| ALPHIN (34) | 54:11 | areas (13) | 103:18;104:13 | 117:25;128 |
| 21:19,23,23;22:10; | appeal (1) | 23:13;25:22;59:22; | assist (2) | awareness (4) |
| 28:20,25;33:9,20; | 51:18 | 60:14;76:8;78:2; | 9:25;124:18 | 4:14,23;5:1,24 |
| 34:1,6,21;35:15; | APPLES (1) | 80:11;83:12;86:14; | Association (1) | away (6) |
| 36:8;38:8;39:13; | 66:15 | 113:1;129:25;131:8; | 10:3 | 30:13;33:6;52:15; |
| 40:21;42:8,24;43:2, | applicant (3) | 135:24 | assume (1) | 122:15;134:18; |
| 11,18;44:2,16;45:3, | 65:2;66:9;90:24 | argue (2) | 49:16 | 141:13 |
| 21;46:8,11,12,17; | applicants (1) | 60:13;130:22 | assuming (1) | awhile (1) |
| 47:1,5,18;48:17; | 64:20 | arise (1) | 46:14 | 16:14 |
| 61:22 | application (1) | 143:15 | assured (2) | Aye (2) |
| alter (1) | 96:3 | Ark (1) | 15:18;57:21 | 100:7,8 |
| 102:9 | applied (5) | 47:21 | atmosphere (1) | AYES (11) |
| alternative (5) | 65:3;73:22;74:17; | ARKANSAS (41) | 137:14 | 7:18;12:4;60:24 |
| 66:10;81:24;98:1 | 81:8;87:17 | 4:2,6;5:2,4,7,8,9, | attempted (1) | $72: 3 ; 96: 13 ; 100: 5,22$ |
| 104:16;111:19 | applies (1) | 13,17,20,21,23;6:19, | 26:6 | $103: 7 ; 113: 25$ |
| alternatives (1) | 64:17 | 22;8:13,17;9:14,16; | attend (3) | 115:20;118:10 |
| 102:24 | applying (1) | 10:2,3,24;11:2;14:4, | 9:15;143:11;144 |  |
| Although (3) | 127:3 | 7,13;23:1;29:19,20; | attendance (4) | B |
| 52:18;70:13;80:1 | appreciate (19) | $30: 9 ; 31: 14,19 ; 32: 7$ | 39:21;45:7,8,12 |  |
| alumni (2) | 11:3,15;12:21,23; | $48: 3 ; 65: 21 ; 75: 25$ | attention (5) | B-1 (2) |
| 27:23;44:18 | 13:6;28:12;29:6; | 76:7;114:20;116:18; | 55:4,6;79:21; | 120:8,12 |
| always (8) | 32:5;39:18;67:2,8; | 128:22;130:2;139:1 | 103:23;110:4 | B-2 (1) |
| 48:11;52:11;60:20; | 81:19;108:24; | Arkansas' (1) | attentive (1) | 116:14 |
| 104:19;111:4; | 109:23;111:5; | 9:20 | 104:1 | bachelor's (1) |
| 134:11;135:11;145:5 | 118:14;141:2; | around (26) | attest (1) | 80:25 |
| ambassadors (1) | 144:13,15 | 7:11;13:22;17:10; | 69:1 | back (43) |
| $132: 13$ | appreciated (1) | 30:15;37:12;38:5; | Attorney (1) | $11: 10 ; 23: 25 ; 24: 19$ |
| Amen (1) | 13:1 | 44:15;53:8,9,18; | 114:10 | $28: 13,16 ; 29: 16$ |
| 123:7 | appreciation (1) | 56:18;67:19;68:4; | attorneys (2) | $35: 25 ; 36: 1,13,21$ |
| among (2) | 12:15 | 79:23;86:24;99:10; | 20:13;63:1 | 37:5;38:9;45:22; |
| 29:12;85:3 | approach (1) | 102:17;115:6;122:4; | attractive (1) | 47:10;50:20;52:3,15; |
| amount (2) | $17: 24$ | 130:23;131:8; | $24: 8$ | $55: 22 ; 56: 2,14 ; 60: 2$ |
| 76:25;121:22 | approached (1) | 132:24,134:8,17; | audience (1) | 3;61:4,13;63:17; |
| ANALYSIS (4) | $124: 13$ | 137:22;141:25 | $135: 15$ | 69:10;80:8;88:24 |
| 112:4,10,20;130:9 | appropriate (4) | arrange (1) | audited (1) | 90:12,13;110:21; |
| analyzing (1) | 26:1;67:24;68:17; | 24:5 | 25:17 | 111:11,18,25;120:7, |
| 131:5 | 145:14 | arrangement (1) | auditor (2) | 11;126:21;128:2; |
| and/or (3) | appropriated (1) | 34:15 | 25:14,17 | 134:19;135:16; |
| 11:18;61:9;117:2 | 26:1 | arrangements (2) | August (3) | 139:6;140:18;143:11 |
| annexation (2) | approval (4) | 111:19;139:6 | 65:2,13;73:19 | background (3) |
| 13:23;17:17 | 9:12;11:3;57:13; | array (1) | authorization (1) | 65:7;68:8;70:16 |
| annexed (1) | 112:22 | 131:13 | 45:11 | backs (1) |
| 14:9 | approve (2) | ART (9) | automatically (4) | 41:8 |
| Annotated (2) | 11:20;113:19 | 112:3,4,9,10,18,20, | 39:6,12;54:21,23 | back-up (1) |
| 14:8,13 | approved (5) | 21;113:3,20 | avail (2) | 95:5 |
| annually (1) | 70:3;74:13;79:10; | aspect (1) | 108:25;109:13 | Baine (5) |
| 14:16 | 104:5,17 | 53:20 | availability (1) | 28:22;29:2,4,5; |
| ANSWERED (2) | approving (1) | aspiration (1) | 89:1 | 34:3 |
| 21:8;73:13 | $57: 25$ | 46:16 | available (11) | balance (2) |
| anticipate (1) | approximately (3) | Aspire (4) | $24: 13,21 ; 47: 21$ | 76:25;106:18 |
| 55:21 | 5:13;9:19;110:14 | 26:25;27:12;35:3; | 81:12;82:8;105:20; | Baltimore (1) |
| anticipated (1) | AQT (2) | 77:10 | 107:10;125:18; | 27:24 |
| 122:8 | 70:14;81:9 | Assembly (6) | 126:13;127:2;130:1 | bank (1) |
| anymore (1) | archived (1) | 17:5,22;29:10,12; | avenue (4) | 41:12 |

```
bar (1)
    27:19
Barbara (1)
    22:2
Barnes (1)
    58:10
Barnes' (1)
    58:14
```

Barth (94)
18:16,17;19:3,5,12,
14;32:21;33:3,4,17,
25;34:3,18;35:9;
36:5,9;38:24,25;39:3,
15;44:8;48:24,25;
49:7,9,11;53:21,22;
54:5,21;55:11,23,24;
59:6,8;61:7;69:24;
70:1,10,12,20,23;
71:7,9;79:25;82:8,9;
83:13;87:12,13,21;
88:8;89:9;93:12,13,
19,22;94:2,4,6;96:2,
10,12,20;97:9;100:4,
17,20,21;101:20,23;
102:1,11;103:9,11;
123:23;124:11;
125:25;129:6,19,20;
133:3,13;134:17;
139:19,20;142:2;
143:2,9,21;144:1,5,
12;145:1
Barth's (2)
134:7;143:17
basal (1)
47:12
baseball (1)
129:10
based (8)
106:12;108:12;
114:20,24;117:3;
121:11;123:12;
137:25
basically (3)
20:15;38:17;45:23
basis (6)
12:16;18:9;26:14;
86:9;88:4;143:13
basketball (5)
24:11;28:9;41:20;
75:13;84:1
Bay (1)
45:24
become (3)
28:3;32:8;65:22
becomes (2)
52:1;89:4
becoming (2)
82:17;102:5
began (1)
64:20
begin (1)
138:15
beginning (7)

4:15;13:17;45:13, 13;50:20;116:6; 131:7
behalf (4)
28:20;58:23;73:5;
120:15
behind (2)
110:8;125:7
belief (2)
49:24;52:9
believes (1)
32:8
bell (1)
75:18
below (7)
14:17,18;17:16,20;
18:4,7;38:2
benefit (2)
134:23;141:1
benefitted (1) 134:24
besides (2)
78:15;107:11
best (29)
15:13;22:22;38:21,
23;43:24;52:9;53:7;
56:8;59:15;60:7,10,
13;61:9,18,20;77:3;
88:11;89:6;105:17;
108:23;109:1;
125:13;127:21;
131:7;135:2;136:11;
139:12,17;142:7
better (5)
24:6;38:14;42:22;
48:11,16
big (3)
48:14;136:19;
138:6
bigger (2)
37:20;60:18
bill (2)
37:4;121:6
bind (1) 48:15
bit (12)
13:5;16:22;18:22;
39:7;44:25;45:18;
67:18;82:3;83:7;
110:8;122:1,18
BLACK (3) 11:24;12:2;41:7
blanket (4) 17:23;31:10;81:25; 102:25
blip (1)
36:18
Bluff (1) 132:8
Board (75)
4:9;5:6,7,8;6:20;
7:5;8:20;9:14;10:12,
25;11:11;13:19,21;

14:15;15:2,18;18:9; 20:21,23;21:20;22:5,
19;23:1;28:11;29:5,
9;31:23;33:2;34:23; 43:20;48:6,18;51:6,8, 15;52:24;54:7,13,14, 16;55:8,22;56:24; 58:4,23;62:7,9;63:9; 64:12;65:12;66:22; 73:18;74:19;76:19; 91:23;93:11;102:11; 104:7;109:3;112:24; 113:9,17;114:13,16, 23;115:3,14;116:17; 119:3,24;121:4,19; 123:20;128:13;143:7
Board's (1)
51:23
Bobby (1) 63:25
bonus (1) 7:13
bookkeepers (1) 25:5
books (2) 25:15,16
border (1) 30:11
born (1) 37:15
both (14) 19:24;35:11;65:20; 73:9,13;82:5;95:22; 123:24;128:18; 130:25;131:15,16; 140:1;142:7
bother (1) 102:3
bottom (1) 32:7
boundaries (1) 78:2
boundary (1) 78:1
bounds (1) 81:18
boys' (1) 75:13
Brad (1) 57:19
brainstormed (1) 121:1
brainstorming (1) 140:24
break (5) 21:18;61:24;62:2; 110:10;111:10
brief (1) 22:6
bright (1) 19:8
bring (2) 34:25;136:10
bringing (3) 6:24;11:16;109:21
broad (3) 29:8;89:25;102:25
broadband (7) 29:17,24;30:1; 32:8;34:4,5,9
broader (8) 81:25;82:1;88:17, 23;102:6,15,24; 144:10
brought (4) 7:2;11:7;29:9; 32:21
Brown (1) 120:14
Bryant (1) 4:24
Bubba (1) 9:7
budget (8) 25:4,7,20;33:7; 46:25,25;91:18; 122:6
budgets (3) 25:3,8,12
Buick-Pontiac-GMC (1) 4:19
building (1) 23:25
buildings (4) 22:25;24:4,5;44:12
bumps (1) 143:15
BUS (25)
4:2,7;5:10,17,25; 6:3,9,12,17,22;15:15; 24:10,11,13,14,16, 18;31:18;38:17; 39:10;45:18,19,21; 46:5;48:12
bused (1) 22:21
buses (4) 5:13;24:12,14;46:3
business (2) 6:7;40:10
businesses (1) 30:20
busing (2) 30:15;48:10
buy-in (4) 30:18,19;32:2,23
buying (1) 29:23

| $\mathbf{C}$ |
| :---: |

## calendared (1)

 119:10call (10) 19:6,7,9,11;23:8; 25:21;42:1;67:25;

99:20;127:13
called (3)
4:15;64:22;124:25
calling (1)
111:11
came (15)
22:17;24:16,18;
29:10;31:22;36:21;
41:14;46:2;47:2,11;
55:5;61:13;65:9;
124:15;126:19
campaign (3)
4:14;5:1;36:2
campaigned (1) 44:16
campus (8)
23:10,19,22;24:2, 3;25:2;27:16;44:5
campuses (1) 24:7
can (93)
18:11;20:9;21:4; 25:11;26:11,11;30:8; 32:9,22;34:12;35:2, 8;37:11,19;38:4; 41:13;42:2,10,14; 47:10;51:11;54:1,10; 56:13;63:13;66:19; 67:15;68:19;76:1; 77:13;91:4,9;92:5,6, 14,15;94:8,9;97:3,23; 98:4;99:20;101:6; 103:14,16,17;104:24; 105:24;106:20,23;
108:24;109:1;110:7, 15,18,20,22;111:25; 116:12;117:20; 118:17;120:2;
123:14;124:5,7,8,19; 125:13;126:2,13,16, 22;127:22,25;128:2, 15,25;130:20,25; 133:19,19;134:1; 135:9,24;137:3,10; 138:11,13,23;139:7; 141:20,22;143:21
capable (2)
40:17;139:10
capture (1)
144:16
care (6)
12:17;33:15,23,24;
34:13;129:1
career (2)
27:15;47:22
careful (2) 101:24;102:5
carries (10)
7:19;12:6;61:1; 72:4;96:16;100:11, 24;114:1;115:21; 118:11
case (11)

| 12;69:11 | 13,17,23;72:1,4,12, | 138:13;139:1 | cited (2) | co- (1) |
| :---: | :---: | :---: | :---: | :---: |
| , | 24;73:3,8,14;76:16 | 4;142:8 | 107:22;108 | 133:11 |
| 82:12;83:17 | 77:17;79:3,8,12,15 | CHART | 1) | coach (5) |
| 18;102:3 | 18,22;81:11,19,22 | 62:12,16;72:11,1 | 58: | 27:16;47:22 |
| case | 83:22;87:11;89:9; | 5.20.126.15. | citizens (1) | 0:17;84:1 |
| 4; | 91 | 133:15;135:3; |  | Code (2) |
| 102:9 | 94:3,5;95:19,25; | 136:11;139:9;142:17 | (2) | 14:8,13 |
| Casey | 96:11,14,16,2 | chat (1) | 23:20,20 | coexist (2) |
| 25:6 | 97:3,6,8;98:4;99:2 | 37:6 | clarificati | 130:25;134:22 |
| categorical (1) | 100:6,9,16,19,23; | ck | 8:21 | oexistence (3) |
| 25:25 | 101:1,5,8,13,15,18 | 58:14;1 | clarify (1) | 42:2,3,4 |
| Caudle (1) | 21;102:13;103:8,10 | checked | 13:25 | Coffman (17) |
|  | 15;105:14;107:20; | 15:7 | Clarion | 9:1;100:10;1 |
| causes | 108:11,21;109:9,2 | checking | 65:25 | 0;118:20,22,24 |
| 57:21,22 | 110:11;111:11; | 20:4 | clarity | 119:2,7,12,17,20; |
| causing | 112:6,14,23;113:1 | 5: | 101: | 145:11,15,19,21 |
| 89:8 | 21,23;114:1,6;115: | 25:14;44:7;65 | class (30) | 146:1 |
| celebrate | 10,18,21;116:12,15 | Cheryl (1) | 37:16;4 | cold (1) |
| 116:21 | 117:19;118:6,8,11 | 8:20 | 48:2,4;72:19;76: | 110:3 |
| nter | 19;119:1,4,8,13,15 | chess (1) | 7:11,12;84:10; | Cole (1) |
| 23:21 | 18,23;120:10,19,22 | $2 \cdot$ | 6:12;88:9,12;89:17; | 22:4 |
| central | 121:15;122:13,24; | child (10) | 93:14,22;95:13;96:3, | Colen (1) |
| 138:25 | 123:6,18;124:12 | 11:12;40 | ,18;98:10;99:3; | 22:1 |
| certain (4) | 127:14;129:15,19; | ;42:19;45:2 | 100:2,13,15;101: | collaborate (6) |
| 15:4;31 | 132:5;134:4;137:17 | 52:19;125:7;137:15 | 106:6;107:11;108:7, | 125:21;129:7; |
| 139:2 | 138:9,22;139:19; | children | 13 | 31:2;137:3, |
| certainly | 141:13;142:3,12; | 31:13;32:4;42:2 | classes (1 | 142:23 |
| $12: 24$ | 143:23;144:4,15, | 85:19;117:12;126:7, | 47:17;74:9,22,23 | collaborat |
| $22 ; 54: 6 ; 10$ | 145:10,17,20,25 | 7;129:14;138:24 | 5:24;76:1;77:15,20; | $130: 18 ; 131:$ |
| 29:13;145 | 146:3 | chime (1) | ;85:5;88:22; | 34:21;135:1 |
| rtification | ch |  | 94:10;98:11,2 | $137: 11 ; 141: 6 ; 142: 1,$ |
| 66:7,10,19 | 138 | choice | classes' (1) | $9,15,18$ |
| certified | challeng | 5:10,10,15;43:3,6, | 75:19 | collaborative |
| 48 | 89:6;121:25 | 8,10;48:16;78:21 | assified | 136:2 |
| 80:10,12;90:24;92:2 | 134:10 | choiced (1) | 15:6;16:1 | colleagues (13) |
| 14,16;99:6,7,8; | challen | 36:6 | classroom (11) | 7:5;11:17;13:1 |
| 107:16 | 89:7 | choicin | (1) | 8;16:15,16;20: |
| tera (1) | CHAM | :13 | :2;80:3;85:2 | 6:14;110:3;116: |
| 127:24 | 12:14,21;36:11,12 | choose | 06:5,8;107:6,9 | 17:15;122:2;146:4 |
| hair (13) | 37:14;49:14,15;51:3, | 21:18;43:10;63:14 | 139:16 | collection (3) |
| 4:8;7:21;8:19 | 25;52:8,19;100:8,10, | 126:4,5,5;129:3,3 | classrooms (5) | 129:24;130: |
| 14:3;20:19;21:13; | 8;115:17,19;118:4, | CHORUS (11) | 6:12;34:25;90:7, | 31:4 |
| 61:22;62:18;63:1,6 | 9;144:17,19 | 7:18;12:4;60:24 | 10;92:23 | college (5) |
| 64:11;73:17 | chance (1) | 72:3;96:13;100:5,22; | clean (1) | 7:1;47:21 |
| Chairman (1) | 107:22 | 3:7;113:25; | 44:4 | 140:18,20 |
| 21:19 | change (5) | 115:20;118:10 | cleaning | color (1) |
| CHAIRPERSON (192) | 36:22;45:1;46:10 | Chromebooks (1) | 24:25 | 8:6 |
| 4:4;6:23;7:14,16, | 15;118:4 |  |  | combination (2) |
| 19,22;8:2,6,10,12,15; | changed (1) | church | 5:15 | 104:6;131:5 |
| 11:5,15,22;12:1,5,8, | 49:25 | 141:8 | clear-lin | comfortable (2) |
| 12;13:3,5,10;16:5,8, | changes | churches | 53:1 | 32:16,17 |
| 11;17:2;18:14;19:4, | 54:14 | 139:23;140:6 | close (6) | coming (15) |
| 15;20:3,11,25;21:9, | chan | 141:7 | 60:3;63:5 | 35:12,19;44 |
| 15,21;22:9;28:19; |  | 22.5 | 89:4;120:5;122:22 | 9:20;55:16, |
| 29:3;32:25;36:10; | Chapel | 22:5 | closely (1) | $3: 21 ; 72: 17 ; 8$ |
| 38:24;39:16;43:1,19; | 35 | circumsp | 02: | 1:16;113:8;121:2 |
| 46:9,13,18;48:24; | charged | 21:14 | closing (4) | 124:18;135:24; |
| 49:14;50:24;52:18; | 10:7 | circums | 39:6,11; | 140:25 |
| 55:23;56:16;58:22; | charter | 89:7 | 66:25 | commence |
| 59:3,7;60:21,25; | 81:4;12 | circumstances (3) | closure | 111:7 |
| 61:23;62:3,13,22 | 128:18; | 81:1;102:9;104:23 | 49 | commend |
| 64:2,9;66:23;67:10, | 131:13,13;134:11,22; | citation (1) | club (2) | 109:17 |
| 21;68:1;69:24;71:9, | 135:4,5,17;137:13; | 58:7 | 42:25;47:9 | commended (2) |


| 6:11,15 | compelling (1) | 120:20 | content (9) | 47:14;81:7 |
| :---: | :---: | :---: | :---: | :---: |
| comment (3) | 130:5 | confused (1) | 81:7;84:23;112:3, | corner (1) |
| 55:25;59:6;91:24 | competition (1) | 87:13 | 4,10,10,20,21;113:20 | 79:18 |
| comments (7) | 135:19 | confusion (1) | context (3) | correctly (2) |
| 21:10;26:13;32:6; | competitive (1) | 115:6 | 16:23;19:16,17 | 19:25;67:16 |
| $76: 18 ; 91: 22 ; 93: 10$ | 135:13 | Congratulations (2) | contingent (1) | cost (1) |
| 105:15 | compile (1) | 12:6;61:2 | 77:16 | 29:21 |
| commercial (2) | 126:10 | connecting (1) | continue (22) | costly (1) |
| 4:22,23 | complete (1) | 142:19 | 14:18;18:1;23:17, | 126:9 |
| Commissioner (35) | 23:2 | connection (1) | 18;25:11,12;26:7; | council (1) |
| 4:9;8:1,3,9;9:1; | completely (1) | 30:4 | 27:12,21;28:10;30:6; | 29:20 |
| 13:2;16:13,25;17:3; | 135:12 | conscious (1) | 32:24;35:23;36:2,19; | Counsel (1) |
| 18:14;32:21;36:13, | compliance (3) | 83:14 | 38:12,15;41:21; | 14:4 |
| $24 ; 50: 24,25 ; 51: 4,13$ | 50:3;66:20;67:15 | consecutive (1) | 55:16;82:21;83:10; | County (5) |
| 22,25;56:16,17; | component (3) | 17:16 | 136:14 | 30:21;126:18; |
| 73:17;105:14,16; | 37:9;57:7;102:7 | consensus (2) | continues (1) | 133:10;139:3,15 |
| 107:21,25;108:3,17, | comprehend (1) | 136:6;141:25 | 28:6 | countywide (1) |
| 20;116:4;122:7; | 99:20 | Consent (1) | continuing (3) | 30:17 |
| 132:12,17,20,24 | compressed (1) | 70:3 | 22:12;110:12; | couple (21) |
| commit (1) | 32:11 | consequences (1) | 138:18 | 33:5,10;43:13,22; |
| 124:7 | computer (1) | 32:3 | continuously (1) | 52:23;53:14,18; |
| commitment (10) | 35:4 | Consequently (1) | 26:19 | 65:16;74:1;75:22; |
| 6:12;9:4;40:9; | computers (1) | 14:7 | contract (3) | 82:15;86:17;89:11; |
| 116:25;117:10; | 35:1 | consider (5) | 69:9;137:20;139:6 | 92:24;106:23;107:2; |
| 121:20,23,24;144:8, | concept (4) | 14:1;15:22,23; | contracted (1) | 110:17;111:15; |
| 10 | 88:17;126:19; | 24:10;142:5 | 34:16 | 120:1;122:3;140:10 |
| commitments (1) | 134:2;138:13 | considerably (1) | contradiction (2) | course (7) |
| 121:18 | concern (7) | 46:22 | 53:23;54:11 | 20:23;22:8;26:24; |
| committed (6) | 30:10;44:8;57:21, | CONSIDERATION (18) | contribute (1) | 27:19;28:15;39:4; |
| 5:24;9:21;31:24; | 22,25;85:15;87:2 | 4:2,6;8:13,16;13:8, | 28:10 | 63:6 |
| 90:10;122:16;131:12 | Concerned (9) | 11;50:19;67:3,8; | contributed (1) | courses (1) |
| Committee (17) | 6:14;31:25;40:23, | 68:4;112:3,9;114:4, | 28:5 | 76:7 |
| 8:23;9:3,7;10:7,16, | 24;52:11;83:11; | 7;116:11,14;120:8,12 | control (3) | COURT (3) |
| $17 ; 12: 25 ; 55: 17$ | 89:22,24,126:11 | considerations (2) | 52:10,21;141:23 | 8:9;13:2;76:2 |
| 118:14,25;119:5; | concerns (9) | 36:23,25 | convene (2) | covered (1) |
| 127:13,14,15;128:5, | 41:17;43:25;44:2; | considered (5) | 110:6;116:25 | 34:25 |
| 7;143:18 | 68:10;82:9;88:15,22; | 36:14;41:24;81:6; | convenient (1) | Cowart (7) |
| committees (2) | 91:20;116:7 | 92:17,18 | 138:3 | 73:7;98:3,8,8;99:5, |
| 143:4,6 | concert (1) | consistency (2) | conversation (16) | 18,22 |
| common (1) | 123:10 | 26:22;49:22 | 53:15,19;56:18; | craft (3) |
| 137:15 | concluded (1) | consistent (2) | 57:5;61:8;62:8; | 37:19;38:3;106:1 |
| communication (4) | 146:8 | 26:11;125:5 | 109:1;122:13,16,17; | create (3) |
| 135:10,21;141:5; | concludes (1) | consolidated (5) | 123:21;136:12; | 105:24;134:20; |
| $143: 13$ | 146:5 | 14:9;32:1;37:17, | 140:6,8;141:10; | 137:10 |
| communities (2) | concluding (1) | 18;48:7 | 144:16 | created (1) |
| 30:14;61:5 | 103:3 | consolidation (9) | conversational (1) | 143:4 |
| community (27) | concurrent (2) | 13:22;17:17;39:5 | 53:11 | creating (1) |
| 6:7;11:12;23:21; | 40:16;47:20 | 11;49:4,8;54:3; | conversations (5) | 137:14 |
| 24:9;27:22;28:10; | condition (1) | 59:18;61:6 | 13:21;122:3;134:8; | creative (2) |
| 37:22;40:10;41:11; | 139:2 | consolidation/annexation (1) | 139:22,24 | 37:20;42:7 |
| 47:21;48:22;50:8,9; | conditioner (1) | 52:25 | converse (1) | credentialing (1) |
| 52:10,21;53:1;59:16, | 33:21 | consolidations (1) | 137:22 | 102:7 |
| 19;60:7;61:5;86:21, | conditions (2) | 37:6 | convinced (2) | credentials (1) |
| 22;123:17;139:21; | 32:20,22 | constituents (1) | 31:23;59:8 | 68:12 |
| 140:9;141:7,10 | conducted (1) | 31:20 | Conway (2) | credit (1) |
| companies (1) | 23:5 | constitution (1) | 132:5;133:2 | 40:16 |
| 28:3 | conferencing (1) | 42:25 | co-ops (1) | credits (1) |
| company (3) | 29:17 | constitutional (1) | 133:9 | 47:20 |
| 24:19;28:2;34:10 | confirm (2) | 17:7 | Coordinator (2) | Criminal (2) |
| compared (2) | 57:20;115:4 | consultant (2) | 62:19;112:17 | 8:21;10:4 |
| 77:10,11 | conflict (1) | 25:19,21 | copy (1) | crisis (2) |
| compares (1) | 132:15 | contained (1) | 145:24 | 23:3;109:18 |
| 60:17 | conflicting (1) | 14:25 | Core (2) | criteria (8) |


| 17:25;18:10;31:8; | 68:6 | Denise (1) | 142:10 | $53: 13,13,24,25 ; 54: 5$ |
| :---: | :---: | :---: | :---: | :---: |
| 32:20,22;54:25;83:1; | DEAN (5) | 127:10 | differentiated (1) | 8,10,15,19,20,22; |
| 104: | 115:16,19;117:12, | deny (5) | 99: | 55:5,10,17,18;56:5; |
| Crossett (2) | 16,18 | 63:9;96:20;100:2; | differently (1) | 57:24;79:5,13;88:2; |
| 35:20;38:19 | Deb (1) | 103:21;104:13 | 141:18 | 118:13,23 |
| crossing (1) | 9:1 | Department (19) | difficult (3) | district (107) |
| 81:18 | debate (2) | 5:20;9:8,10;10:2; | 52:25;59:25;89:5 | 6:6;13:8,9,12,13; |
| CRPE (1) | 17:18,21 | 14:4;15:25;19:22 | difficulty (1) | 14:5,8,10,10,11,16, |
| 124:17 | debt (1) | 20:4,14,16;25:6; | 50:15 | 20,20,24;15:3,5,14, |
| crucial (1) | 74:14 | 58:14;105:17; | diligence (1) | 14,17,19,23,25; |
| 121:3 | decade (1) | 112:19;114:18,22; | 81:20 | 17:24;18:12,19,25; |
| culture (4) | 125:6 | 116:19;132:25; | diminished (1) | 19:23;20:18,21; |
| 44:25;45:12;46:10, | December (2) | 138:19 | 18:4 | 21:12,17,24;23:24; |
| 15 | 63:23;72:21 | departmentalize (1) | direct (1) | 25:19,21,23;26:6; |
| curious (2) | decided (1) | 84:22 | 143:12 | 28:21,24;30:19,21, |
| 37:14;92:16 | 17:22 | departmentalized (2) | direction (11) | 22;31:4,7,15,21,25; |
| current (11) | decision (5) | 89:13;91:6 | 44:15;120:25; | 32:1,4;35:13,20,21; |
| 14:7;24:22;38:2; | 50:23;63:11,12; | Department's (2) | 121:8;122:10;123:1; | 36:3;39:23;48:7,7; |
| 65:15;66:15;71:5; | 114:16;117:25 | 8:23;20:8 | 128:16;129:9,12; | 49:5;50:9,13;54:2,3, |
| 80:24;112:20;113:5; | decisions (4) | dependent (1) | 138:2,17;141:11 | 10,18,19,22,24; |
| 121:12;123:13 | 102:14;123:12,15 | 6:5 | Director (3) | 55:10;56:21;59:13, |
| currently (9) | 134:25 | depends (4) | 4:25;8:21;57:18 | 15;60:1,4,5,16;62:11, |
| 15:5,7;16:1;65:21; | decline (2) | 60:20;90:16,20; | directors (2) | 12,15,17,25;63:2,5; |
| 75:24;79:13;84:13, | 37:25;40:6 | 91:1 | 6:10;15:18 | 68:8;71:19,21;72:10, |
| 17;94:14 | declining (1) | described (2) | discerning (1) | 11,13,15;73:5;75:9; |
| curriculum (2) | 25:9 | 52:6;82:13 | 61:16 | 77:5;82:19;88:7; |
| 76:10;136:18 | dedicated (4) | deserves (1) | disclose (1) | 89:5;90:22;93:2; |
| curve (1) | 6:2;12:25;92:1,11 | 110:5 | 114:13 | 98:16,22;105:5; |
| 109:19 | dedication (1) | designation (1) | discretion (10) | 115:25;125:19; |
| cut (2) | 9:4 | $98: 25$ | 20:20;51:15,24; | $126: 23,24 ; 133: 10,10$ |
| 48:10;112:22 | deem (1) | desire (1) | 53:7,8;56:18;58:3; | $137: 8 ; 139: 15$ |
|  | 20:21 | 123:2 | 59:9;63:6;117:14 | districts (23) |
| D | deemed (1) | determination (1) | discuss (8) | 10:22;13:22;18:3, |
| daily (3) | $\begin{gathered} 144: 12 \\ \text { deep }(2) \end{gathered}$ | 18:11 determined (2) | 20:24;25:22;26:4; 29:6;62:20;63:25; | $\begin{aligned} & \text { 4;29:25;30:12,17; } \\ & 31: 10,12 ; 32: 23 ; \end{aligned}$ |
| 12:16;32:14;86:9 | 121:22;122:14 | 17:9,13 | 73:1;101:7 | 37:10;48:9;49:20; |
| Darryl (1) | defend (1) | develop (3) | discussed (1) | 50:2;59:23;60:17; |
| 22:4 | 42:17 | 82:18;91:9;119:25 | 19:21 | 61:8,11,17;119:2; |
| data (18) | defer (1) | developing (1) | discussing (4) | 127:4;137:2;139:4 |
| $77: 10 ; 87: 7 ; 121: 9$ | $118: 19$ | $10: 8$ | $53: 16 ; 57: 18$ | district's (3) |
| $123: 12 ; 124: 19$ | define (1) | development (2) | $102: 19,20$ | 15:11;18:20;56:22 |
| 125:18;126:10,13; | 137:25 | 26:17;68:13 | discussion (22) | diverse (1) |
| 127:2,3;129:23,25; | defined (1) | devoted (3) | 7:4;11:17;33:2; | 125:14 |
| 130:2,5,9;131:4,5; | 133:6 | 34:11;35:4;47:5 | 43:20;50:23;53:12 | Division (10) |
| 141:20 | defining (1) | devoting (1) | 58:23;59:7;60:22; | 4:11;5:21;57:1,2, |
| date (1) | $133: 7$ definitely (2) | 6:15 | 97:4,9;101:8,22,22; | 12,19,23;58:2;62:19; |
| 109:8 | definitely (2) | dialogue (1) | 103:3,13;112:24; | $72: 16$ |
| daughter (1) | 82:23;116:13 | 134:15 | 113:17;115:3,13; | doable (2) |
| 116:20 | degree (9) | DIBELS (1) | 117:15;124:5 | 110:8;123:10 |
| day (23) | 65:3,24;69:13; | 27:10 | discussions (3) | doctors (1) |
| 5:16,19;30:2; | 80:25;81:8,16;82:11; | difference ( | 93:1,7;117:4 | $27: 25$ |
| 42:14;61:3;65:13; | 83:5;104:19 | 69:12 | disposal (1) | document (1) |
| 78:18,19;85:2,23; | degrees (1) | different (29) | 84:19 | 135:8 |
| 86:11;89:14;103:25; | 102:2 | 40:7;44:17;48:9; | disproportionate (1) | documentation (5) |
| 107:13,14;109:5; | deliberate (1) | 57:13;59:22;60:14; | 29:25 | 15:1;76:5;77:9,13; |
| 116:18,18,24;118:1, | 20:24 | 61:19;70:24;71:3; | disqualification (2) | 108:15 |
| 3,16;127:24 | demonstrate (3) | 75:17;79:24;80:11; | 114:14,24 | documented (1) |
| days (7) | 15:5;17:24;37:1 | 83:3,7;85:1;86:11; | disqualifying (2) | 135:2 |
| 34:9;47:23;63:13, | demonstrates (1) | 93:24,25;99:13; | 114:21,22 | documents (3) |
| 22;69:9;72:21;128:6 | 15:4 | 102:24;107:18; | distress (35) | 13:14;26:4;64:14 |
| deadlines (1) | denied (4) | 124:14,24;125:23; | 15:6,6,7,21,24; | dollars (1) |
| 25:25 | 49:1;73:24;100:11; | 126:15;135:24; | 16:1,2,3;22:15;26:6; | 75:8 |
| deal (1) | 104:16 | 140:12;141:17; | 39:24;50:5;52:5; | Dolly (1) |


| 140:14 | 139:19,20;142:2; | 110:22 | 11,14 | 9:25;10:14,18 |
| :---: | :---: | :---: | :---: | :---: |
| Dolores (2) | 143:2,9,17,21;144:1, | echo (1) | elementary (24) | entered (2) |
| 73:7;98:8 | 5,12;145:1 | 102:13 | 24:2;55:20;73:6, | 23:5;26:2 |
| donate (1) | DRA (1) | economic (1) | 23;74:8,9;75:18,20; | entertain (14) |
| 4:22 | 27:10 | 31:1 | 78:7;80:17;84:3,4,6, | 7:4;11:18;33:2; |
| donations (1) | drafted (1) | ecosystem (1) | 18,22;86:3,9;87:3; | 50:8;58:24;71:15; |
| 41:14 | 123:24 | 131:20 | 94:12;98:1,9;106:5, | 91:23;93:11;96:1,6, |
| done (18) | drills (2) | Ed (6) | 21;140:21 | 17;101:11;113:18; |
| 12:16;33:18;41:13; | 23:3,3 | 32:10;75:14;86:10, | elements (2) | 115:15 |
| 58:1;61:6;81:1;83:7; | drinking (1) | 15;113:2;138:25 | 131:15,16 | entertaining (1) |
| 97:23;104:19,25; | 128:9 | Edmentum (2) | else (17) | 107:9 |
| 125:6,6,22,24,24; | drive (2) | 47:24,25 | 28:20,24;38:15,25; | entire (1) |
| 126:14;128:17;143:6 | 7:8;131:23 | educated (1) | 41:1;43:14;56:14; | 54:9 |
| doors (1) | drivers (2) | 129:4 | 71:14;73:4;98:23; | entity (5) |
| 44:6 | 5:17;6:9 | educating (2) | 99:2;117:20;122:25; | 121:5;122:4,21; |
| do-over (1) | drivers' (1) | 31:13;138:24 | 132:8;144:1,5; | 137:20;141:22 |
| 50:21 | 75:14 | Education (32) | 145:12 | environment (6) |
| Dorado (10) | drives (1) | 5:7,8,20;6:20;9:10, | embarked (1) | 9:17,22;10:6,10,15, |
| 27:25;28:7;35:17, | 31:18 | 14;10:2,13,16,17,25; | 17:5 | 19 |
| 18,21;38:18;43:4,6, | drop (1) | 14:4;15:25;41:22; | employed (1) | equal (2) |
| 12,14 | 117:12 | 52:20,22;53:3,10; | 90:21 | 134:22;143:5 |
| doubly (1) | dropped (2) | 83:9;88:11;115:25 | employees (3) | equalize (1) |
| 66:3 | 75:4;108:15 | 116:19;120:9,13; | 10:11;24:21,22 | 30:6 |
| down (32) | drugstore (1) | 129:2;131:14,24; | employer (1) | equalizers (1) |
| 8:3,10;12:9;13:3; | 44:22 | 137:16;138:19; | 65:15 | 32:9 |
| 24:16;25:5,22;30:19; | DSA (1) | 139:25;140:2,3 | employment (1) | equally (1) |
| 36:19;38:13;40:14; | 27:10 | educational (4) | 114:20 | 98:1 |
| 45:6;48:10,11,23; | due (2) | 5:12;10:6;23:23; | enable (1) | equitable (1) |
| 50:18;52:2;75:4; | 15:14;110:4 | 125:13 | 121:10 | 17:7 |
| 77:23;91:11;92:4; | due- (1) | educator (6) | encourage (2) | E-Rate (2) |
| 94:10;101:24; | 81:19 | 63:22;68:5;72:20; | 7:8;31:8 | 34:8,11 |
| 104:14;105:21,25; | duplicating (1) | 112:17;128:25;140:8 | encouraged (1) | ESA (1) |
| 106:7;107:8;108:15; | 139:5 | educators (3) | 138:21 | 127:13 |
| 119:11;131:21; | during (1) | 111:19;113:2; | end (6) | e-school (1) |
| 139:11 | 20:22 | 128:14 | 34:16,18;112:6; | 23:5 |
| downturns (1) | duties (1) | Edwards (3) | 118:15;133:6;144:25 | especially (11) |
| 31:1 | 98:9 | 127:6,18,24 | ending (1) | 11:8;29:19;39:8; |
| DR (122) | Dwight (1) | effect (1) | 76:25 | 59:20;86:16;88:1,10, |
| 7:15,17;8:17,19; | 4:20 | 126:17 | endorsement (1) | 13;91:5;102:22; |
| 11:5,14;12:6,7,11,13, | dyslexia (2) | effective (6) | 68:14 | 135:23 |
| 20,24;18:16,17;19:3, | 86:7,14 | 14:19;49:8;112:22; | energies (1) | ESSA (6) |
| 5,12,14;21:20,25; | dyslexic (1) | 124:25;125:2;128:17 | 130:23 | 127:8,11;131:22; |
| 33:3,4,17,25;34:3,18; | 99:17 | effectively (1) | enforcement (1) | 132:9;142:20,24 |
| $35: 9 ; 36: 5,9 ; 38: 24$, $25 \cdot 39 \cdot 3,15 \cdot 44 \cdot 8$ | E | 17:20 | 10:20 English (2) | essential (1) $136: 23$ |
| $\begin{aligned} & 25 ; 39: 3,15 ; 44: 8 ; \\ & 48: 24,25 ; 49: 7,9,11 \end{aligned}$ | E | efficiency | English (2) 132:14;144:22 | $\begin{array}{\|c\|} \text { 136:23 } \\ \text { establish (1) } \end{array}$ |
| 53:21,22;54:5,21; | eagerly (1) | efficient (1) | enhanced (1) | 17:15 |
| 55:11,23,24;59:2,4,6, | 117:22 | 17:8 | 39:10 | established (3) |
| 8;61:7;62:7;69:24; | earlier (6) | efficiently (2) | enhances (1) | 17:10;37:7,12 |
| 70:1,10,12,20,23; | 32:21;115:4;117:7; | 17:21;111:24 | 9:17 | establishing (1) |
| 71:7,9,10,12,16,20; | 118:1;120:2;121:1 | effort (3) | enlisting (1) | 17:6 |
| 72:1;79:25;82:8,9; | earliest (1) | 6:5;31:13;122:25 | 126:12 | estimate (1) |
| 83:13;87:11,13,21; | 88:19 | efforts (3) | enough (3) | 121:5 |
| 88:8;89:9;93:12,13, | early (7) | 24:2;41:1;99:25 | 7:1;37:19;79:21 | estimates (1) |
| 19,22;94:2,4,6;96:1, | 57:24;91:8;116:11, | eight (3) | enroll (2) | 44:11 |
| 10,12,20;97:8;100:3, | 14,15;117:22;118:14 | 24:12,20;120:11 | 66:13,14 | et (1) |
| 17,20,20;101:20,23; | easier (1) | either (8) | enrolled (1) | 127:24 |
| 102:1,11;103:9,11; | 111:3 | 16:24;104:12,13; | 66:10 | evaluate (1) |
| 109:16,17;119:20; | eastern (1) | 106:7,15;117:5,11; | enrollment (1) | 38:13 |
| 123:23;124:11; | 30:21 | 126:2 | 25:9 | even (23) |
| 125:25;126:12; | easy (1) | El (10) | ensure (1) | $17: 18 ; 29: 7 ; 35: 24$ |
| 129:6,19,20;130:3; | 141:20 | $27: 25 ; 28: 6 ; 35: 17,$ | $10: 9$ | $37: 11,19 ; 45: 7 ; 53: 19$ |
| 133:3,13;134:7,17; | eating (1) | $18,21 ; 38: 18 ; 43: 4,6$ | ensuring (3) | 54:13;55:6,14;66:3; |


| 69:16;82:16;85:16; | 48:20 | 25:15;34:22;65:9, | 45:25 | 130:6;141:19 |
| :---: | :---: | :---: | :---: | :---: |
| 87:18;90:12;121:21; | expenditure (1) | ;117:9;122:15; | felt (5) | first-hand (1) |
| 133:25;135:15,20; | 46:21 | 131:24 | 122:16,16;128: | 31:6 |
| 138:2;140:11;145:17 | expense | faculty (1) | 136:20;144:20 | first-time (2) |
| events (4) | 129:23;130 | 9:20 | few (15) | 69:4;114:17 |
| 5:16;41:15;4 | experience | failed (1) | 4:12;13:14,16,20, | first-year (2) |
| 140:9 | 48:15;70:16 | 54:24 | 1;16:21;18:5;20:10; | 69:10,14 |
| eventuall | 0:12 | fair | :5;57:7;61:12,25; | fiscal (14) |
| 39:1 | experienced | 49:11;56 | 62:4,6;110:24 | 15:6;16:2;22:15 |
| Everett | 48:5 | faith (1) | fewer (2) | 2:4;53:2,13;59:24; |
| 4:19,19,20, | experim | 1:1 | 14:5;18 | 74:12;79:4,4,13; |
| everybody (9) | 78:10 | fall (7) | fighting (1) | 88:2;89:1;130:21 |
| 27:23;42:3;44:7 | expert (1) | 14;14:17,18 | 16:23 | fiscally (1) |
| 74:21;86:15;111:9; | 126:9 | 70:14;76:23;83: | figure (5) | 122:20 |
| 125:16;127:22; | exp | 139:24 | 29:22;49:5;59 | fit (3) |
| 128:21 | 103:17 | fa | 138:14;140:20 | 20:21;55:1;68:7 |
| everyone (6) | experts | 18:4 | figured (1) | fits (1) |
| 12:18;58:2;111:5 | 125:2 | familiar | 60:5 | 88:25 |
| 112:2;117:9,20 | expir | 128:19 | figures | five (10) |
| everyone's (2) | 63:23;72 | families | 122:22, | 48:11,23;71:8; |
| 102:19;117:6 | explain | 43:13;87 | FILED | 74:4;76:3;78:2; |
| evidence (1) | 54:11;10 | family (1) | 13:9,12 | 111:6;112:7;125:5; |
| 23:6 | explainin | 6:2 | fill (1) | 126:11 |
| evidenced | 78:4 | fan (1) | 99:22 | fixing (1) |
| 15:11;18:20;56:22; | explana | 24:18 | filled (3) | $24: 25$ |
| $57: 15$ | $52: 8 ; 55: 19 ; 87$ | Fantastic | 65:11;66:2;73:2 | Flashing (1) |
| exactly (4) | explore (1) | 72:24;117 | final (8) | 4:15 |
| 22:14;123 | 107:7 | 119:23;145:2 | 58:22;60:21;63:1 | flesh (1) |
| 139:24;144:21 | express | far (4) | 71:14;76:18;91:2 | 66:12 |
| example (4) | 12:14 | 8:24; | 100:12;101:9 | flesh-out (1) |
| $52: 5 ; 54: 17 ; 55: 10$ | extant (1) | 126:11;145 | finally (2) | 53:17 |
| 126:17 | 123:16 | faraway | 15:12;71:8 | flex (2) |
| examples | extension | 30:1 | finance (1) | 75:16;109:5 |
| 126:16 | 61:13 | Farmer | 25:3 | flexibility (3) |
| excavatio | extra | 4:24 | financial (4) | 57:5;104:23; |
| 28:2 | 87:25;1 | father (1) | 25:19,21;36:1 | 107:15 |
| excellence | extracurricular | 140:19 | 41:14 | flexible (1) |
| 134:13 | 40:15;41:16;42:18 | favor (14) | financially (3) | 78:8 |
| excellent | 20,23 | 7:17;12:3;16:1 | 25:23;78:2 | floating (2) |
| 93:9;138:18 | extreme | 59:5;60:23;72:2; | 122:20 | 42:13;83:24 |
| except (1) | 81:1;104:2 | 96:12;100:4,21; | find (9) | floor (1) |
| 144:24 | eye (1) | 101:19;103:6; | 65:8;106:20 | 100:1 |
| exception (2) | 140:1 | 113:24;115:19;118:9 | 107:16;121:9;125:2; | fluctuate (1) |
| 20:13;63:1 |  | fear (1) | 126:22,22,23;133:24 | 38:1 |
| exceptions (1) | F | $30 \cdot 17$ |  | fluid (1) |
| 25:18 |  | feasible (2) | 106:17;142: | 86:25 |
| excited (3) | fa | 79:2;122:20 | fine (1) | flux (1) |
| 137:5,7;138:12 | 89.6 | feed (1) | 117:1 | 40:7 |
| exciting (2) | Facebook (2) | 134:13 | finish (1) | focus (7) |
| 78:5;109:10 | 44:16;78:3 | feedback | 113:2 | 2:24;40:3,18 |
| Excuse (1) | faced (1) | 61:4;123:2 | fire (4) | 22:2,18;129:2 |
| 72:25 | 88:8 | feeders | 23:3;44:10;48:2 | 130:23 |
| exemplary | Facilities (35) | 55:20 | 128:10 | folks (6) |
| 87:4 | 4:11;5:22;15:7,9, | feel (7) | first (2) | 27:20;28:4;105:25; |
| EXHIBIT (2) | 10,12;16:3;18:18,21; | 56:2;76:8;77:20; | $4: 18 ; 13: 17,2$ | 116:2;120:2;135:14 |
| 147:25;148:25 | 19:1;22:15,18,18,25; | 110:18;121:13; | 28:7;29:8;31:22 | followed (2) |
| exist (1) | 23:18;38:6;43:24,25; | 123:11;144:17 | 36:12;40:23;41:23 | 55:5;63:18 |
| 121:10 | 44:2;47:6;53:9;56:7, | feeling (1) | 45:21;46:11;50:4; | following (4) |
| existing (2) | 19,20,23;57:1,6,9,11, | 29:12 | 52:23;55:5;56:3; | 9:13;18:12;23:7; |
| 32:4;131:5 | 12,15,19,23,23;59:24 | feels (5) | 63:16,20;65:13;69:9; | 55:8 |
| expected (3) | facing (1) | 81:24;130:15; | 88:15;90:17;92:19; | follow-up (1) |
| 23:14;121:6;122:6 | 37:24 | 131:9,11;137:21 | 96:24;97:1;100:20; | 46:10 |
| expecting (1) | fact (7) | Felsenthal (1) | 111:12;124:10; | food (2) |


| 136:8,13 | four-year (6) | gain (1) | 126:21 | great (8) |
| :---: | :---: | :---: | :---: | :---: |
| football (2) | 81:8,16;82:11; | 145:5 | Governor's (1) | 9:1,3;12:7;32:9; |
| 24:12;41:20 | 83:4;92:8;102:2 | gaps (2) | 17:5 | 92:11;122:17;141:1; |
| force (2) | frame (2) | 88:14;99:23 | grade (70) | 142:16 |
| 68:2,3 | 71:17;145:12 | garner (1) | 27:14;40:4,4;42:3; | greatest (1) |
| forced (1) | free (2) | 109:14 | 47:12;72:20;74:1,2,4, | 122:10 |
| 60:3 | 75:23;91:13 | gathering (1) | 5,25;75:1,1;83:24; | greatly (5) |
| forecast (1) | freed (1) | 127:17 | 84:14,15,19,21,22,24, | 6:5;11:3;13:1; |
| 36:17 | 106:25 | gave (1) | 24,25;88:18;89:12, | 18:4;111:4 |
| foreclose (1) | Freno (37) | 127:10 | 13,14,15,16,18,20,23, | grew (1) |
| 55:8 | 13:16,25;14:1,3,3; | General (9) | 23;90:1,17;91:2,10, | 140:18 |
| foremost (2) | 16:6,10,12,24;18:15, | 14:4;17:4,22; | 10;94:21,22,25;95:2, | ground (2) |
| 111:12;141:19 | 17,24;19:10,13,15, | 29:10,12,12;30:4; | 2,3,3,4,5,6,10,11,12, | 87:8;105:22 |
| foresee (2) | 25;20:2,7,9,12;21:1, | 32:7;50:15 | 17,22;96:18;97:13, | grounds (1) |
| 78:12;86:22 | 10,13,16;49:1,7,10, | Generally (1) | 16,19;100:3,13,15; | 49:2 |
| foreseeable (1) | 13;51:13,23;54:4,12; | 131:24 | 101:2;106:6,8,9,10; | group (27) |
| 78:22 | 55:3,12;57:17;58:10, | generated (1) | 107:3;108:14;137:9; | 42:12,13,15;63:20; |
| forewarning (1) | 18 | 37:3 | 139:11,12,16 | 116:1;120:9,13; |
| 111:9 | frequency (1) | generation (2) | grader (1) | 121:17;122:14; |
| forgive (1) | 18:3 | 29:15,16 | 95:1 | 123:3,21;124:1,8,16, |
| 66:14 | frequently (3) | gentleman (2) | graders (1) | 17,17,22,23;127:7,8, |
| form (1) | 11:11;66:4;112:19 | 24:15;47:25 | 75:24 | 11,12,12;128:20; |
| 45:10 | Fridays (1) | germane (1) | grades (11) | 133:4;136:4;137:19 |
| formally (1) | 78:9 | 121:13 | 26:23,24;27:8,11; | grouped (1) |
| 4:5 | Friedman (1) | gets (2) | 72:19;88:10,12,20; | 26:16 |
| format (1) | 9:2 | 7:10;125:22 | 91:8,20;97:23 | groupings (1) |
| 80:4 | front (4) | given (8) | grade-slash-2nd (1) | 96:4 |
| formats (1) | 8:10;13:3,15; | 27:14;28:15;117:9; | 106:9 | groups (2) |
| 26:9 | 124:21 | 121:4;123:22;124:3; | gradually (1) | 133:23;135:23 |
| former (3) | front-side (1) | 145:21,23 | 45:12 | grow (1) |
| 16:13;25:10; | 49:19 | giving (2) | graduated (1) | 82:18 |
| 144:22 | fulfill (1) | 87:8;110:4 | 28:8 | growth (2) |
| formula (2) | 111:4 | glad (3) | graduating (2) | 38:10;77:23 |
| 17:6,9 | full (8) | 34:6;144:14,25 | 37:16;64:24 | guess (14) |
| forth (4) | 47:15;56:20;86:12; | global (1) | graduation (1) | 4:21;8:7;48:10; |
| 18:10;74:24; | 92:2,6,7;98:25;119:3 | 123:13 | 39:20 | 49:16;61:3;67:17; |
| 126:21;139:6 | full-time (3) | goal (6) | grandfather (1) | 76:13;80:1,5;82:4; |
| Fortunately (1) | 90:7,8,9 | 23:15;52:19;92:15; | 140:19 | 85:15;87:5;126:12; |
| 64:25 | fully (2) | 137:15;139:13,18 | grant (23) | 132:11 |
| forty-something (1) | 117:25;135:1 | goes (4) | 15:3;28:11;50:17; | guessing (1) |
| 75:8 | function (1) | 22:14;90:17 | 51:2,6,9;54:16;55:7; | 120:4 |
| forum (1) | 17:20 | 107:22;125:1 | 58:25;63:9;71:18,20; | guests (3) |
| 142:24 | functional (1) | going-forward (1) | 75:6,20;77:8;96:8; | 4:12;7:2;11:6 |
| forward (17) | 33:21 | 49:24 | 100:14;101:13,15; | guidance (8) |
| 7:23;32:9;37:22; | fundamental (1) | Goldsby (1) | 103:20;104:13; | 122:18;124:5,8; |
| 49:6,21,21;59:19; | 102:7 | 22:2 | 114:23;115:16 | 137:23,25;145:7,22, |
| 60:5,8;61:21;108:11; | funding (2) | good (38) | GRANTED (15) | 23 |
| 121:3;127:17;135:9; | 17:6;37:11 | 8:19,19;12:16,22; | 62:11,15;71:2; | guys (1) |
| 136:9,11;145:4 | funds (1) | 21:19;22:11;25:24; | 72:10,14;75:7,7;76:2, | 92:5 |
| forward-thinking (1) | $33: 7$ further (2) | 31:13,20;34:15;36:3; | $5 ; 77: 5,7 ; 81: 4,4 ;$ $87 \cdot 19 \cdot 101 \cdot 1$ |  |
| 109:18 | further (2) | 39:19;42:18;44:3,22; | 87:19;101:1 | H |
| found (4) | 32:3;138:16 | 47:3;48:21,22;50:7; | granting (3) |  |
| 29:24;48:16;50:18; | furthest (1) | 63:15;68:7;71:12,13; | 54:13;82:10;103:5 | half (1) |
| 54:18 | 45:23 | 72:6;76:24;87:9; | grants (2) | 34:25 |
| foundation (1) | future (8) | 99:4;112:16;123:15; | 14:15;54:14 | half- (1) |
| 37:8 | 29:13;52:13;53:6; | 127:7;128:21,24,24; | grapple (1) | 90:6 |
| four (12) | 59:16;75:5;78:22; | 129:2;137:11,12,16; | 18:22 | half-a-day (1) |
| 27:17;36:1;70:4; | 87:23;131:23 | 145:2 | grappling (1) | 33:24 |
| 74:7;76:3;84:6;85:1, | futuristic (1) | gosh (1) | 70:1 | hand (5) |
| 4;88:20;96:2;125:4, | 29:16 | 133:24 | grateful (2) | 8:4;21:4;64:4; |
| $23$ |  | $\operatorname{gotcha~}_{79 \cdot 8}(1)$ | 116:20;138:5 | 69:25;73:9 |
| $\begin{array}{r} \text { four- (1) } \\ 104: 18 \end{array}$ | G | 79:8 <br> Go-to-Meeting (1) | gravely (1) | $\begin{array}{\|l} \hline \text { handbook (1) } \\ 45: 5 \end{array}$ |
| 104:18 |  | Go-to-Meeting (1) |  | 45.5 |


| handful (1) | heat (1) | 130:12 | 32:11,12;93:9; | 19:20 |
| :---: | :---: | :---: | :---: | :---: |
| 27:20 | 44:9 | Hollywood (1) | 132:12;142: | indicating (1) |
| handicapped (1) | heater (1) | 29:18 | ideas (7) | 114:25 |
| 138:24 | 33:22 | Home (4) | 32:19;76:7;109:1 | Indistar (1) |
| handicapping (1) | Helena (1) | 9:8;76:1;90:22 | 33:20;137:11; | 26:2 |
| 139:2 | 126:18 | 140:19 | 140:23,25 | individual (16) |
| hands-on (1) | elena-W | homeless (2) | identified (1) | 18:9;40:13,20,22; |
| 78:10 | 126:18 | 98:14,2 | 138:20 | 67:13,16;68:23;71:1, |
| happen | help (14) | hone (1) | identify | 2,7;80:5;81:24;82:3; |
| 51:1;65:6; | 13:25;24:7 | 37:19 | 98:6 | 103:1;123:24;131:6 |
| happened (1) | 51:11;82:22;92:1 | honestly | illegal (1) | individualized (1) |
| 132:17 | 94:13;106:1;125:10; | 90:20 | 4:16 | 85:20 |
| happening (3) | 129:5,8;137:19; | honing (1) | Imagination (1) | individuals (6) |
| 105:21;135:22 | 142:18;144:14 | 135: | 140:14 | 80:6;82:6;102:1, |
| 137:12 | helpful (6) | hooky (1) | imagine (1) | 14;121:21;124:17 |
| happens (3) | 16:16;52:8,17 | 141:8 | 70:24 | industry (2) |
| 46:6;98:20;109:2 | 138:5,17;139: | hope (14) | immediate | 30:20;98:15 |
| happy (4) | helps (2) | 32:19;46:17;61:3 | 88:16 | ineligible (1) |
| 30:3;32:6; | 47:23;9 | 62:12,16;63:20 | immediate | 114:19 |
| 109:6 | hence (1) | 71:18,21;78:22 | 4:6;38:9;64:19 | inevitable (1) |
| hard (5) | 124:6 | 108:24;109:12 | implications (4) | 39:8 |
| 30:5;50:8 | Hermitag | 111:2,22;117: | 82:1;102:15;103: | influence (1) |
| 116:2;129:1 | 38:19 | hopefully (1) | 118:1 | 140:22 |
| hardship (1) | Hey (1) | 28:18 | importance (3) | influx (1) |
| 31:16 | 92:4 | hose (2) | 5:25;52:21;83: | 61:14 |
| hardware (2) | Hi (1) | 128:9,1 | important (14) | info (1) |
| 34:19;41:12 | 120:23 | host (1) | :25;51:15;66:2,3, | 119:17 |
| Hart (14) | High (11) | 142:23 | 5;76:8;88:21;91:9; | inform (1) |
| 63:25;64:4,8,10, | 15:20;24:3;25 | hour (4) | 130:11,13,15;131:11; | 142:18 |
| 11;66:23;67:2,10,24; | 27:19;39:8;40:5 | 45:23;46:6;115:6 | 133:5;141:10 | information (9) |
| 69:1,7,18;72:6,8 | 55:17;75:15,17;78:6; | 11 | importantly (2) | 20:15;23:12;58:8 |
| Harvey (1) | 106:10 | House | 62:7;69:20 | 73:24;99:25;104:2; |
| 58:10 | Higher (4) | 10:16;29:11;64:22 | improve (8) | 114:25;127:16;138:6 |
| head (2) | 32:10;46:22 | houses (2) | 23:17,18;24:2,2 | initial (1) |
| 79:23;81:6 | 122:6 | 24:20,23 | 6:7,19;28:14; | 124:21 |
| heading (1) | highly (5) | housing (3) | 131:19 | initially (1) |
| 101:24 | 78:20;88:5 | 24:22;98:15,2 | improvement (7) | 138:12 |
| heads (1) | 18;107:13 | Howell (1) | 22:1;38:11;40:1,2; | initiated (2) |
| 117:23 | HILL (11) | 22:4 | 45:4,11;46:25 | 29:15,21 |
| health (2) | 7:15,17;59:2,4 | HQT (1) | in- (1) | initiative (3) |
| 75:14,25 | 71:10,12,16,20;72:1; | 81:7 | 64:21 | 75:16;78:5;99:10 |
| healthy (7) | 109:16,17 | huge | inaudible | Innovation (9) |
| 76:24;106:18 | hire (2) | 11:12;61:14;78 | 98:3 | 73:23;74:17,20 |
| 130:25;131:1,1 | 87:19 | hurry | incentive | 5:16;77:25;86:3; |
| 140:2,4 | hired (11) | 39:2 | 92:13 | 98:17;108:24;109:12 |
| hear (7) | 48:19;65:9,12; | hurt (1) | included (4) | innovative (1) |
| 43:9;49:23;66:4 | 68:23;75:3;78:16; | 134:25 | 22:23;28:22;38:20; | 32:19 |
| 135:14;141:10; | 84:16;87:14,20;88:3 | husband | 76:5 | insane (1) |
| 142:16,25 | 94:21 | 20 | includes (1) | 31:18 |
| heard (9) | hiring | hustlin | 28:22 | inside (1) |
| 12:2;31:16;59 | 68:23;78:2 | 111:1 | inconvenience | 129:10 |
| 100:20;137:6; | historical (3) | Huttig (10) | 111:1,2 | inspected (1) |
| 138:12;141:16,17; | 19:17;37:4,8 | 19:23;22:3,5 | incorporating (1) | 23:9 |
| 142:19 | history (1) | 23:19,19,20,21;28:5, | 76:9 | inspection (1) |
| hearing (6) | 17 | 8;45 | incorrectly (1) | 24:15 |
| 16:7;54:17;55:12; | hold (6) | HVAC | 119:12 | inspector (1) |
| 114:15;115:9;142:6 | 66:15;69:12,22; | 33:5 | increase (3) | 24:16 |
| hearings (1) | 110:20,22;143:5 | hydrant (1) | 74:3;78:12;106:25 | inspectors (1) |
| 62:24 | holds (3) | 128:10 | incubators (1) | 23:10 |
| heart (2) | 65.3,24,66.1 |  | 134:12 | instead (3) |
| 38:22,23 | holiday (1) | I | indeed (1) | 107:15;128:10,10 |
| hearty (1) | 116:2 |  | 130:3 | Institute (1) |
| 123:7 | holistic (1) | idea (5) | indicated (1) | 8:21 |


| Institute's (1) | investigated (1) | judgment (4) | kindergarten (32) | 23;75:22;86:17;96:4; |
| :---: | :---: | :---: | :---: | :---: |
| 10:4 | 65:20 | 19:6,7,9,11 | 72:19;74:2,3,10; | 121:17;122:2; |
| institutions (1) | investigating (2) | juggling (1) | 75:2,4;77:10;78:15, | 124:25;132:4,6,6,8, |
| 113:9 | 42:6;65:18 | 59:25 | 16;84:9,16;87:14,15; | 10;134:6;136:25; |
| instruction (3) | investment (1) | July (2) | 90:11,14,18;91:6; | 140:10;143:1 |
| 26:18;76:9;85:20 | 30:13 | 49:8;114:18 | 94:3,4,10,15;96:7,9; | later (4) |
| instructor (1) | investments (1) | jumped (3) | 98:13;104:8,10; | 46:1,1;56:12;128:6 |
| 71:22 | 139:23 | 5:2;57:7;105:2 | 106:8,11,23;107:11, | Latisha (1) |
| instrumental (1) | invite (1) | jumping (1) | 18;108:8 | 120:21 |
| 4:25 | 118:2 | 91:6 | kindly (1) | law (27) |
| insufficient (1) | inviting (1) | June (1) | 21:22 | 10:20;14:12,12,20; |
| 73:24 | 24:8 | 72:23 | kinds (2) | 15:2,19,21,22;18:17; |
| insurance (1) | involved (3) | Justice (2) | 46:23,24 | 19:16,20;22:7,14; |
| 23:2 | 30:22;42:19;65:24 | 8:21;10:4 | KIPP (1) | 51:14;53:23;54:9,12, |
| insure (4) | involvement (2) |  | 126:17 | 15,20;55:5;56:3; |
| 39:12;51:17;68:12; | 32:2;52:21 | K | KIRBY (6) | 58:3,16;59:10;60:10, |
| 74:15 | Island (1) |  | 72:11,14,17;92:21; | 12;138:24 |
| insured (1) | 26:21 | K-2 (1) | 109:4;110:4 | lawmakers (1) |
| 23:1 | issue (12) | 27:10 | knew (3) | 59:10 |
| intellectual (1) | 4:17;17:11;18:23; | K-6 (1) | 12:18;47:2;51:19 | laws (3) |
| 106:13 | 33:5;55:7;56:19; | 76:12 | knowing (1) | 55:9;71:7;97:25 |
| intend (1) | 63:10;102:22; | Kaminar (1) | 127:20 | lawyers (1) |
| 141:6 | 110:15;115:14; | 9:2 | knowledge (4) | 27:25 |
| intentionally (1) | 130:17;131:22 | Kansas (1) | 65:5;112:4,10,21 | leaders (4) |
| 8:8 | issues (13) | 37:17 | knows (3) | 6:7,14;126:14; |
| interest (12) | 22:7;31:22;43:23; | keep (6) | 27:23;90:24; | 139:9 |
| 15:13;22:22;38:21, | 52:25;57:12;61:19; | 15:14;25:23;26:20; | 127:22 | leadership (2) |
| 23;43:24;56:8;59:15; | 88:9,25;92:3;93:15; | 48:18;50:9;109:22 | Kuklaw (1) | 61:18;108:22 |
| 60:7,10,13;77:4; | 102:17;131:9;141:24 | keeping (5) | 5:3 | leading (1) |
| 139:22 | item (18) | 9:5;47:6;59:24 | Kyle (1) | 132:25 |
| interested (2) | 4:5;8:16;13:11; | 90:10,15 | 22:2 | learn (2) |
| 138:11;144:1 | 51:5;56:18;62:14; | kept (1) |  | 45:16;142:20 |
| interesting (1) | 64:3;72:13;88:24; | 61:15 | L | learned (1) |
| 78:7 | 111:8;112:7,8; | Key (24) |  | 109:14 |
| interim (1) | 113:19;114:7; | 4:9;8:1,9;9:1;13:2; | lab (1) | learner (1) |
| 27:13 | 115:24;116:10; | 17:3;21:20;36:24; | 35:4 | 144:22 |
| international (2) | 120:11;143:16 | 50:25;51:4,22,25; | laboratories (1) | learning (10) |
| 61:11,15 | items (8) | 56:17;73:17;105:16; | 138:13 | 9:18,22;10:10; |
| interpret (1) | 61:25;62:4,24; | 107:25;108:3,17,20; | lack (1) | 42:1,3,4;62:19; |
| 51:4 | 110:17,17,18;111:16, | 132:12,17,20,24; | 59:9 | 65:19;72:17;142:20 |
| intersecting (1) | 23 | 141:16 | ladies (1) | lease (1) |
| $61: 19$ |  | Kids (40) | 28:3 | 23:22 |
| intervention (1) | J | 4:15,18;48:13,22; | lady (2) | leased (1) |
| 57:24 |  | 53:10;60:18;65:11; | 27:18;65:23 | 23:19 |
| interview (1) | jacket (1) | 77:4;78:9,20;80:17; | laid (1) | least (15) |
| 140:17 | 8:5 | 85:3,8;86:9,11,25; | 49:2 | 27:17;36:8,16; |
| into (36) | Jeff (1) | 88:5,7,20;91:19; | Lakeview (2) | 53:14,18;80:25;82:2; |
| 4:4;17:8;19:17, | 21:23 | 92:25;93:2;94:15; | 16:17;17:4 | 122:2;131:25; |
| 23:5;26:2;29:13; | Jennifer (1) | 97:12,17,20;99:17, | laptop (1) | 134:14;139:22; |
| 31:9,13,22;32:1; | 114:10 | 19;104:14;105:8; | $35: 2$ | 141:24;142:5; |
| 33:14;35:19,21; | Joan (1) | 106:7,12,23;125:15; | laptops (1) | 143:25;144:10 |
| 36:20;40:5;41:9; | 112:16 | 128:22,23;135:17,24; | 34:24 | leave (3) |
| 47:5,6,10;52:6,13; | job (4) | 139:10;140:21 | largely (1) | 16:25;109:25; |
| 55:21;58:11;59:13; | 31:11;32:14;66:5; | Kimberly (1) | 134:19 | 117:13 |
| 61:18;76:10;98:21; | 127:24 | 9:2 | larger (2) | leaves (1) |
| 102:6;105:2;108:22; | John (1) | kind (21) | 77:20;81:3 | 45:21 |
| 117:2;125:1,12; | 9:2 | 38:4;68:6;84:25; | largest (1) | leaving (1) |
| 134:13;135:20; | joined (1) | 91:14;92:12;98:14, | 47:19 | 88:7 |
| 140:16 | 133:11 | 23,24;108:6;123:2; | last (30) | led (1) |
| introduction (1) | Jones (1) | 126:21;127:16,18; | 16:11;18:5;22:17; | $122: 9$ |
| $119: 16$ | J0:8 | 129:10;131:20; | 26:4;30:5;31:17; | Lee (1) |
| intrusions (1) | journeys (1) | 134:2;136:16,20; | 34:22;35:9;41:5,18; | 126:18 |
| 102:6 | 11:10 | 138:14;139:7;140:8 | 43:13;45:4,17;73:19, | leeway (1) |


| 56:9 | 63:22;68:2;72:20; | 114:11 | lot (34) | maintenance (2) |
| :---: | :---: | :---: | :---: | :---: |
| left (3) | 75:12;76:13;80:22; | local (12) | 17:8,13;28:4; | 23:7;33:22 |
| 28:21;125:7; | 96:5;101:10,16; | 6:7;10:20;30:13, | 30:13,17;44:20; | major (1) |
| 127:19 | 102:17;103:5; | 18,18;32:2,2,23,23; | 49:20;53:14;57:5; | 139:23 |
| legal (12) | 112:18;114:19 | 50:9;52:9,21 | 61:19;65:20;68:3; | MAJORITY (3) |
| 35:17,18,22;43:4, | life (1) | located (1) | 75:17;76:1;78:6,9, | 96:13;100:5;103:7 |
| 12,15;76:25;78:21; | 111:3 | 30:22 | 20;80:11;86:5,8,10, | makes (5) |
| 81:16;102:20; | light (1) | $\boldsymbol{\operatorname { l o g }}(1)$ | 11;93:1;106:21; | 71:8;83:17,20; |
| 104:24;106:18 | 123:11 | 115:8 | 107:15;113:2; | 86:24;111:3 |
| legislation (1) | limit (3) | logging (1) | 129:23;130:5,7,8; | making (4) |
| 10:18 | 7:8,10;143:24 | 28:2 | 131:3;138:6,15; | 24:2;82:7;123:12; |
| legislative (1) | limited (1) | logistics (2) | 140:25 | 128:1 |
| 29:20 | 65:4 | 111:13;119:24 | lots (1) | male (2) |
| legislators (1) | Lindamood-Bell (1) | logs (1) | 130:2 | 140:19,22 |
| 97:25 | 99:19 | 115:7 | loud (1) | man (1) |
| legislature (3) | line (6) | long (12) | 81:13 | 33:23 |
| 13:24;16:20; | 32:7;47:8;53:5; | 13:19;18:12;30:2; | Louisiana (1) | management (1) |
| 102:18 | 55:13;131:16,17 | 32:20;48:14,17;49:2; | 30:11 | 23:3 |
| lends (1) | lines (1) | 53:24;65:14;85:2; | love (2) | Manager (1) |
| 136:2 | 19:8 | 86:23;128:15 | 28:16;142:23 | 4:10 |
| length (5) | list (3) | long- (2) | low (2) | mandated (1) |
| 15:15;22:20;45:18, | 18:18;23:8;70:4 | 34:1;65:9 | 129:16,17 | 23:7 |
| 19;75:19 | listening (7) | long-distances (1) | lower (7) | manner (3) |
| lens (1) | 131:25;132:24; | 11:8 | 77:20;85:11,12; | 23:4;25:13;112:1 |
| 136:17 | 136:24,25;140:16 | longer (4) | 88:10,12;91:20; | many (17) |
| less (2) | 142:24;145:2 | 51:8;62:8;63:14; | 108:8 | 4:13;7:9;12:15; |
| 19:7;83:11 | literacy (2) | 64:13 | LRSD (2) | 16:15;31:24;32:18; |
| lesson (5) | 22:2;76:10 | long-range (1) | 135:15;142:21 | 35:16;43:3;61:7; |
| 26:9,11,14,17; | little (43) | 23:15 | luck (6) | 76:1;94:10;95:7; |
| 85:18 | 7:12;13:5;16:22; | long-term (15) | 61:10,18,20;72:6 | 99:9;120:2;128:5; |
| letter (1) | 18:22;39:7;44:25; | 42:22;67:8;68:20; | 108:23;109:1 | 130:15;140:23 |
| 73:18 | 45:18;46:1;51:14; | 69:8;70:5;80:23,24; | lunch (12) | maps (2) |
| letting (1) | 54:1;58:3;67:18; | 82:15;103:18; | 61:25;62:6,6; | 38:16,20 |
| 8:7 | 82:2;83:3,7;87:13; | 104:13,18;105:10,12, | 64:12,110:1,1,6,10, | March (3) |
| level (9) | 88:18;98:15;110:3,7, | 13;106:16 | 23;112:7;115:6,11 | 64:18;134:19; |
| 84:6;85:11,12,13; | 19,20,25;111:8,23; | longtime (1) | Luneau (13) | 136:25 |
| 91:2,10;131:6; | 113:14;115:24; | 64:18 | 112:12,13,13,14, | Marine (1) |
| 139:11;140:8 | 116:7;120:8,13; | look (28) | 14,16,16,23;113:5, | 116:20 |
| levelize (1) | 121:16;122:1,18; | 7:23;26:11;31:8; | 10,13;114:2,3 | markedly (1) |
| 30:6 | 132:1,3,7,10;133:9, | 39:22,24;40:4;47:1; |  | 125:14 |
| levels (3) | 15,16;134:8;139:25; | 48:11,23,23;65:1; | M | married (1) |
| 30:1;74:1;97:13 | 140:13 | 68:6;77:13;87:7; |  | 65:6 |
| liability (1) | live (3) | 91:14;103:20; | ma'am (14) | Marshall (16) |
| 53:2 | 32:4;35:12;66:4 | 104:12;122:5,25; | 12:20,24;20:2; | 120:15,17,20,24; |
| liaison (5) | live-feed (1) | 127:25;128:2;131:2, | 42:24;46:8;69:18; | 122:12,23;123:5,7; |
| 124:1;143:10,25; | 110:13 | 18;135:5;136:19,21; | 77:24;79:14;85:13; | 132:2;138:4,10; |
| 144:12;145:11 | livestream (5) | 140:3,4 | 89:15,19,21;94:17; | 141:4;142:11; |
| liaisons (1) | 110:19,21;111:14; | looked (9) | 98:4 | 144:21,24;145:22 |
| 143:4 | 120:4;141:3 | 39:17;47:13;52:13; | Madam (11) | Mary (2) |
| library (14) | live-stream (1) | 73:21;114:11; | 4:8;7:21;8:19; | 62:18;72:16 |
| 42:21;64:21;65:4, | 111:25 | 124:20;135:4; | 14:3;20:19;21:13,19; | master (13) |
| 5,18,22;66:7;67:14; | live-streamed (1) | 136:16,17 | 61:22;62:18;64:11; | 15:12;18:21;19:2; |
| 68:4;69:3;70:14,17, | 127:21 | looking (13) | 73:17 | 33:17;53:8;56:22,23, |
| 21;71:21 | livestreaming (1) | 26:13;35:14;43:23; | magic (1) | 25;57:2,6,11,20;58:1 |
| license (17) | 144:7 | 56:1;58:11;60:16; | 89:3 | masters (3) |
| 66:16;68:5,11,15; | living (2) | 71:4;77:9;81:2;87:7; | magical (1) | 65:3,22;66:1 |
| 69:4,4;70:19;80:2,3, | 60:12;98:23 | 106:6;130:10;136:18 | 59:12 | master's (1) |
| 7,23;81:15;92:5,8; | Liwo (6) | looks (3) | main (2) | 69:13 |
| 114:4,8,18 | 114:9,9,10,10; | 18:9;33:6;144:18 | 17:14;37:9 | mastery (2) |
| licensed (6) | 115:2,7 | Lori (3) | mainly (1) | 42:1,4 |
| 70:7;74:7;75:12; | $\boldsymbol{l o a d}$ (1) | 14:3;51:11;57:8 | 29:7 | MAT (3) |
| 76:4,15;104:6 | 76:12 | lose (1) | maintain (1) | 66:11,12,13 |
| licensure (13) | lobby (1) | 30:18 | 59:18 | matches (1) |


| 8:5 | 92:10,12;93:6;97:23; | mentors (1) | money (10) | mouth (2) |
| :---: | :---: | :---: | :---: | :---: |
| materials (2) | 98:14;104:14; | 126:22 | 4:21;25:11;34:8, | 4:21;44:20 |
| 26:18;33:20 | 105:19;113:11; | merit (1) | 11,23;47:5,13;91:13; | move (18) |
| math (7) | 127:18;129:22; | 53:11 | 93:5;129:14 | 4:4;7:7;27:6; |
| 42:25;84:24,24,25; | 130:4;132:12; | met (8) | monies (1) | 35:20;43:14;54:2; |
| 99:7,7;137:9 | 135:11,17;140:5 | 25:25;28:7;32:20, | 25:25 | 58:25;59:17;61:20; |
| matter (14) | 144:2 | 22;51:5,8;68:3; | monitoring (2) | 90:19;96:8,20; |
| 20:24;30:7;63:11; | means (1) | 133:23 | 27:7;55:19 | 100:14;113:19; |
| 65:9,14;93:3;110:25; | 100:11 | metropolitan (1) | Montgomery (2) | 115:16;118:4;121:3; |
| 115:5;123:22,23; | meantime (2) | 131:8 | 56:25;57:19 | 136:9 |
| 125:5,18;128:8; | 65:17;75:3 | mic (2) | month (2) | moved (4) |
| 139:14 | measures (1) | 98:5,7 | 26:8;65:2 | 35:21;71:16,20; |
| matters (5) | 29:23 | Michelle (1) | monthly (5) | 101:12 |
| 40:13;62:6;89:2; | mechanics (1) | 5:3 | 143:8,12,13,17; | movies (1) |
| 110:20;111:24 | 6:9 | microcosm | 144:11 | 29:18 |
| $\boldsymbol{m a x}(1)$ | mechanisms (1) | 138:15 | months (1) | moving (11) |
| 74:23 | 138:10 | micromanage (1) | 61:7 | 8:15;13:10;22:24; |
| maximize (3) | media (16) | 137:23 | more (49) | 30:15;59:19;60:8; |
| 74:6;107:4;130:20 | 64:18,21;65:4,5,19, | middle (1) | 5:14,18;9:15,24; | 62:14;72:12;114:6; |
| maximized (4) | 22;66:8;67:14;68:4; | 64:19 | 24:8;29:7;34:24; | 135:9;145:4 |
| $74: 9 ; 78: 15 ; 85: 5 ;$ | 69:3;70:14,17,21; | might (16) | 35:24;40:16;41:11 | much (42) |
| 98:10 | 71:21,21;78:1 | 16:21;18:22;36:13, | 42:19;47:17;50:21; | 6:23;7:20;11:5,7,9; |
| maximum (10) | meet (14) | 22;42:20,20,21 | 53:14;61:25;62:4; | 12:7,23;16:5;19:7; |
| 74:1,25;75:2; | 17:6;24:21;33:18 | 58:11;102:23;115:4; | 63:7;67:18;69:20; | 20:25;21:15;28:19; |
| 77:11;84:14;86:12; | 44:10;54:24;56:4; | 116:24;122:4; | 75:23;78:7,8;79:19; | 29:22;32:24;53:1; |
| 89:17;100:15; | 58:18;69:19,21; | 126:25;130:23 | 81:2;82:16,17;86:24, | 56:9;59:18;67:10; |
| 107:11;108:7 | 78:17;103:19; | 137:13,21 | 25;88:19;101:6 | 71:23;72:7;73:14; |
| May (50) | 104:11;125:13; | migrate (1) | 106:23;107:2,15; | 77:17;80:2;108:21; |
| 8:17,19,20;10:9; | 133:17 | 138:15 | 108:11;109:6; | 109:24;110:9; |
| 11:5,14;12:6,7,11,13, | meeting (20) | Mike (3) | 110:14,24;112:19; | 111:16,23;121:15; |
| 20,24;18:5;20:21; | 17:25,25;23:16; | 4:9;72:25;73:1 | 115:23;119:24; | 122:5;123:19; |
| 35:11;38:5,9;39:8, | 34:23;43:13;65:12; | miles (1) | 122:1,18;134:24; | 131:23;133:6;134:7, |
| 24;51:8,10;52:2,7; | 118:15,16,18;119:5; | 5:18 | 136:1,8;137:18; | 9;138:21;141:4,11; |
| 61:16;63:6;64:24; | 120:20;121:17,22; | MINIMUM (6) | 143:12;144:9;145:5 | 145:2,3,9;146:4 |
| 77:18;78:18,19; | 127:9;128:3,7;130:3; | 13:8,12;14:11,24; | morning (17) | multiple (4) |
| 81:16;83:6,6;87:24, | 143:16;144:8;146:2 | 47:8;122:22 | $8: 19,20,25 ; 9: 7$ | 31:7,22;37:25;91:1 |
| 25;88:4,6;89:3; | meetings (3) | minutes (25) | 13:6;20:17;21:19,25; | multi-tasking (1) |
| 94:12;102:21; | 127:23;128:4; | 19:21,22;20:14,18; | 22:3,6,23;28:17; | 111:20 |
| 103:10;105:14; | 143:11 | 21:18;28:21,23; | 29:6;58:13;62:23; | must (5) |
| 111:7,7;117:2; | Meghan (1) | 38:17;46:1,2,6;57:7; | 63:20;117:21 | 14:8,16,20;45:9; |
| 121:10;124:2; | 137:5 | 63:3,4,5,13,13,14,15; | Morro (1) | 63:12 |
| 127:25;129:6,11; | member (4) | 73:15;110:2,9,15,25; | 45:24 | muster (1) |
| 136:7 | 9:10;30:9;127:7; | 111:6 | most (10) | 17:7 |
| maybe (21) | 143:7 | Miss (1) | 12:24;14:12;24:23; | myself (4) |
| 16:21;18:6;39:7; | Members (10) | 112:14 | 27:16;62:7;68:17; | 13:19;25:5;82:2; |
| 42:5;44:14;77:11; | 4:9;6:19;8:20;9:2 | missing (1) | 98:25;116:12; | 128:25 |
| $\begin{aligned} & \text { 92:1,4,12;98:1,19; } \\ & 117: 1 ; 122: 10 \end{aligned}$ | $\begin{aligned} & \text { 6;10:24;13:1;21:20; } \\ & 73: 17 ; 92: 6 \end{aligned}$ | $\begin{array}{r} 55: 1 \\ \operatorname{mix}(1) \end{array}$ | $\begin{aligned} & \text { 130:14;131:11 } \\ & \text { motion (42) } \end{aligned}$ | N |
| 127:20;130:16; | men (1) | 127:20 | $7: 5,16,19$ |  |
| 133:2,4;135:13; | 28:1 | mobile (5) | 20;12:1,5;34:22; | name (5) |
| 136:8,10;139:1 | mentality (1) | 78:20;88:5;98:12 | 58:24;59:3;60:25; | 12:18,19;21:22; |
| Mayor (3) | 133:15 | 18;107:13 | 71:15,18;72:1,4; | 37:24;115:8 |
| 22:4,4;29:3 | mentioned (16) | MobyMax (1) | 91:23;93:11;96:1,6, | nature (4) |
| mayors (2) | 20:19;31:3;34:6; | 99:12 | 11,16,17;97:8;100:2, | 66:11;114:14; |
| 22:3;28:25 | 35:19;43:12;44:9; | $\bmod (2)$ | 10,11,19,23;101:11, | 135:13;136:2 |
| McKenzie (1) | 45:18;76:3,20;78:18; | 75:17;109:5 | 18;103:3;113:18,23; | Nay (1) |
| 120:14 | 86:2,15;91:12;93:14; | model (4) | 114:1;115:15,18,21; | 103:9 |
| mean (32) | 107:13;108:13 | 10:8;37:12;133:21; | 117:24;118:8,11; | near (1) |
| 39:6;51:1,19; | mentor (1) | 141:6 | 145:14,16 | $31: 15$ |
| 53:13;55:3;56:9,15; | 126:22 | module (1) | motivations (1) | necessarily (2) |
| 57:14;59:9;67:15; | mentoring (4) | 27:4 | 67:19 | 134:24;135:18 |
| 68:22;80:21;81:11; | 82:23;83:3;116:6; | moment (2) | Mountain (1) | necessary (5) |
| 83:14;88:10;89:1; | 127:1 | 53:5;120:16 | 9:8 | 10:13,18;15:1; |


| 35:3;88:16 | 106:18;107:14; | 59:12;64:14;70:4; | often (2) | onsite (1) |
| :---: | :---: | :---: | :---: | :---: |
| necessities (3) | 119:25;120:8,12; | 72:13;77:22;85:19; | 83:19;102:9 | 34:9 |
| 75:10;91:12,14 | 133:1;146:1 | 89:3,4,7,112:7,8; | old (2) | op (1) |
| necessity (2) | Nexus (1) | 114:7;116:5;120:11; | 81:7;102: | 133:12 |
| 77:8;91:15 | 34:10 | 121:1;122:6;125:11, | older (2) | open (8) |
| need (36) | night (3) | 12,23;126:11,16; | 24:3;44:3 | 15:14;33:1;48:18; |
| 23:23,25;24:7,13; | 65:12,13;117:10 | 129:16,17;134:16,20; | old-time (1) | 76:18;90:23;106:1; |
| 26:13,19;27:6;32:15; | nine (1) | 136:6;147:25;148:25 | 42:11 | 123:20;124:4 |
| 36:15;38:10,11,15; | 116:10 | numbers (13) | onboard (4) | OPEN-ENROLLMENT (5) |
| 42:12;44:11;47:11; | Ninety (1) | 36:6,15,19;38:1; | 5:2;86:4,4,16 | 62:11,16;72:10,14; |
| 48:2;61:24;66:2; | 63:15 | 43:17;44:13,14; | once (3) | 130:19 |
| 73:4;83:14;87:21; | nobody (2) | 77:20;78:12;90:16, | 19:19;24:22;27:1 | operate (2) |
| 88:1,6;90:18;92:9; | 123:8,8 | 19;94:11;106:9 | one (108) | 18:1;25:12 |
| 105:7,8;117:6,24; | nodding (1) | nutshell (2) | 4:5;13:18;14:19; | operated (2) |
| 121:8;122:17; | 117:23 | 17:4,9 | 16:9,11,14,21;17:14; | 18:19;56:21 |
| 129:24;131:17,18; | non-capital |  | 18:5;19:8,19;24:10, | operations (1) |
| 140:14;145:23 | 46:24 | 0 | 17;28:1,13,14;30:4, | 46:25 |
| needed (5) | none (1) |  | 24;31:4;32:8;34:7; | opinions (1) |
| 25:22;41:3;108:23; | 20:7 | oath (1) | 35:20,20;36:25; | 142:15 |
| 140:12,13 | nor (2) | 20:14 | 39:25;40:1,2,2,3; | opportunities (9) |
| needing (2) | 57:24;81:9 | objective (2) | 41:17;42:11,12,13; | 60:17;61:16;82:18; |
| 120:25;126:14 | normally (3) | 123:3;124:19 | 45:17;46:3,17;47:17; | 102:21;131:2,18; |
| needs (7) | 104:1;116:23 | obligation (2) | 48:8;51:20;54:24; | 137:1,4,10 |
| 40:1,2;42:12 | 117:8 | 41:4;69:20 | 58:6,7;61:12;63:15, | opportunity (17) |
| 88:16;98:2;125:13; | North (4) | observation (1) | 16;65:6,24;66:4; | 7:2,22;8:24;40:16; |
| 145:22 | 132:3,7,10;133:16 | 88:23 | 75:12;78:18,24; | 41:22;43:5;49:18; |
| negative (3) | NOTE (2) | observe (1) | 79:24;83:6;84:13,15, | 53:1;61:9;62:8; |
| 32:3;135:18,19 | 8:9;13:2 | 121:17 | 16,25;86:7;87:20; | 110:24;121:16,19; |
| negligent (1) | notes (4) | obviously (8) | 88:4;89:11;90:14; | 134:12;137:7,16; |
| 31:11 | 102:18,20;144:21 | 14:17;60:2;80:21 | 92:12;94:21,22;95:6, | 138:1 |
| nervous (2) | 145:24 | 89:8;108:23;109:11; | 11,15,23;97:16; | opposed (11) |
| 82:3;83:20 | notice (4) | 122:7,129:7 | 100:12;101:6,9; | 7:19;12:5;60:25; |
| Netflix (1) | 54:17;55:12;65:15; | occurring (1) | 103:10;107:5,13,17; | 72:4;96:14;100:6,23; |
| 30:2 | 115:8 | 114:24 | 111:2;113:1,8; | 103:8;114:1;115:21; |
| new (17) | notices (1) | occurs (2) | 115:23;116:13; | 118:11 |
| 13:23;14:12;16:15, | 44:19 | 49:3,4 | 121:5,20,25;122:14; | opposite (1) |
| 15;24:10,18;31:3; | notified (3) | OCTOBER (5) | 125:11,25;126:20; | 44:15 |
| 33:15;41:5;75:16; | 58:15;64:17 | 4:3;6:21;8:14 | 131:10;132:3,6,14, | opposition (4) |
| 78:5;81:9;82:25; | 114:18 | 11:1;108:12 | 17;133:1,4;134:10, | 63:4;66:24;76:17; |
| 95:1;129:23;130:9; | notion (1) | off (13) | 25;136:18;137:3,4; | 103:10 |
| 131:3 | 130:12 | 23:12;52:9;58:9 | 138:23;139:5;141:7; | oppositions (1) |
| news (2) | not's (1) | 77:18;81:5;88:12,15; | 143:9,25;144:24; | 100:9 |
| 39:19;128:21 | 50:11 | 106:12;108:12; | 147:25 | opt (2) |
| newsletters (1) | novel (1) | 111:20;117:12; | one-on-one (1) | 98:11;99:1 |
| 44:19 | 32:11 | 120:6;134:6 | 60:15 | optimistic (1) |
| newspaper (1) | NOVEMBER (11) | offense (2) | ones (2) | 38:8 |
| 78:3 | 116:14,16,17,24; | 114:21,22 | 30:3;126:4 | option (6) |
| Newton (47) | 117:3;118:5,18,22; | offer (13) | one-to-one (1) | 52:6;81:12,14; |
| 43:21,22;44:13,24 | 119:7,8,9 | 21:2;32:18;41:21; | 99:10 | 82:4,7;107:9 |
| 45:17;46:5;53:6; | novice (3) | 47:16,18,20;52:23; | one-year (1) | options (2) |
| 55:24,25;56:12; | 83:1,2;116:5 | 64:3;73:4;124:5; | 90:25 | 79:24;107:24 |
| 71:25;72:2;89:10,11, | nowadays (1) | 136:5;143:1,20 | ongoing (2) | order (4) |
| 17,20,22;90:2,4,6,9, | 32:13 | offered (2) | 109:1;143:1 | 51:18;111:12; |
| 14;91:3,21;93:14; | nowhere | 112:18;143:10 | online (3) | 116:8;121:9 |
| 95:21,22;96:8,12; | 64:22 | offerings (1) | 48:4;111:18;116:3 | ordered (2) |
| 97:7,9;100:4,14,20; | NSLA (1) | 47:15 | only (23) | 26:18;47:13 |
| 101:17,19;103:6; | 34:23 | office (6) | 14:19;15:22;24:17; | orders (1) |
| 128:15;132:3,6,10, | number (49) | 17:5;22:16;31:22; | 29:17;32:15;36:20; | 136:6 |
| 16,19,23;133:1; | 4:5;16:18;17:12, | 44:7;45:10;67:25 | 44:8;52:22;54:12; | organizations (1) |
| 136:15,16 | 15,20;18:7;36:19,22, | Officer (1) | 55:7;67:14;81:12; | 10:21 |
| next (13) | 24;37:2,3,6,8;38:4; | 9:9 | 82:4,7;85:22;86:6,7; | original (1) |
| 51:6;78:18;87:24; | 40:18,19;41:25;47:1; | officers (1) | 87:24;90:23;101:2; | 123:25 |
| 88:6;90:16;98:20; | 50:12;52:13,14; | 9:24 | 106:13;108:13;139:3 | Orton-Gillingham (2) |


| $99: 6,15$ | $136: 20$ | 86:18 | 35:11,14 | $25 ; 15: 3 ; 63: 3$ |
| :---: | :---: | :---: | :---: | :---: |
| others (6) | own (3) | paras (2) | pay (5) | Pfeffer (35) |
| 19:7;124:2;132:13, | 42:2;141:8;143:14 | 90:6;92:11 | 34:12;68:19;69:13; | 66:14;67:12,20,23; |
| 20;134:24;143:21 | owned (3) | parent (2) | 88:12;121:7 | 68:2,22;69:2;70:2,9, |
| Otherwise (13) | 15:10;18:19;56:20 | 40:22;45:9 | paying (5) | 11,13,21;71:6,10; |
| 21:11;36:16;50:1; | ownership (1) | parents (10) | 29:23;79:20;93:4; | 79:16,19,20;80:8,13, |
| 58:23;60:22;67:1; | 133:4 | 24:9;40:10,23; | 103:22;125:4 | 15,19;81:13,21; |
| 71:15;91:22;93:10; |  | 41:2;45:15;74:18; | payment (1) | 82:12;83:21;102:16; |
| 95:20;113:18; | P | 77:4;125:16;126:3; | 34:13 | 103:16,22,25;104:4, |
| $115: 14 ; 123: 14$ <br> Otistene (1) |  | 129:3 | $\begin{array}{\|c} \hline \text { payroll (1) } \\ 69: 20 \end{array}$ | $17,22 ; 105: 4,9,13$ <br> phenomenal (1) |
| $\begin{aligned} & \text { Otistene (1) } \\ & 9: 9 \end{aligned}$ | $\begin{aligned} & \text { package (5) } \\ & 14: 22 ; 22: 19 ; 25: 4 \end{aligned}$ | parish (1) 30:16 | PD (1) | $30: 1$ |
| ourselves (1) | 26:5;38:16 | parish-wide (1) | 134:2 | phonics (1) |
| 50:18 | Packages (1) | 30:12 | PE (10) | 99:18 |
| out (60) | 22:12 | Parkers (1) | 75:12,20,25;76:10, | photo (2) |
| 11:8;24:6,11; | page (3) | 35:16 | 13,14;81:6;92:12,15; | 7:25;12:10 |
| 26:15,25;28:4,18; | 50:4;141:15;145:4 | part (25) | 101:25 | photos (2) |
| 29:10,18,22;33:11, | paid (2) | 5:11;11:12;27:22; | PE/Health (1) | 8:11;13:4 |
| 13,22,22;36:6,7;37:4, | 68:20;69:8 | 28:23;30:9,21;33:17, | 80:10 | physical (1) |
| 15;39:9;45:24;49:2, | paint (1) | 19;42:16;46:15; | people (14) | 83:8 |
| 5;59:16;60:5;65:8; | 52:1 | 52:22;53:16;55:19; | 7:8;28:7;30:14; | pick (2) |
| 66:12;70:6,8;71:2; | painting (2) | 60:10;63:9,10;81:9; | 41:12;44:21;77:3; | 43:9;131:10 |
| 73:25;78:1,20;80:17; | 24:24;140:13 | 87:5;131:10;133:11; | 82:24;98:16,21; | picked (1) |
| 81:13;88:5;98:11; | pairing (1) | 135:10;136:5; | 107:8;127:10; | 16:19 |
| 105:2;107:16; | 127:1 | 143:13,17,18 | 128:19;133:20 | picking (2) |
| 110:22;116:7; | Palmer (67) | partake (1) | 140:24 | 31:2,3 |
| 120:16,17;121:24; | 72:25;73:1,3,6,16 | 110:24 | per (1) | picks (1) |
| 122:15;123:1,3; | 76:16,20;77:18,24; | participate (2) | 47:17 | 45:22 |
| 124:15;126:10; | 79:6,9,14,17;80:10, | 41:19;43:10 | perfect (1) | picture (3) |
| 127:19;128:9; | 14,16;83:25;84:4,7, | participating (1) | 120:22 | 59:14;81:3;136:19 |
| 131:10;133:24; | 10,12;85:9,11,13; | 43:8 | performing (4) | piece (2) |
| 137:24;138:6,7,14, | 86:1;87:10,16,23; | particular (3) | 131:15,16;134:9; | 133:5;142:19 |
| 15;139:17;140:8; | 89:15,19,21,25;90:3, | 57:11;128:3 | 136:11 | pieces (1) |
| 142:12 | 5,8,13,15;92:7,18,21; | 139:21 | period (3) | 82:20 |
| outcome (2) | 94:14,17,19,22,25; | particularly (1) | 63:24;66:8;72:22 | piggybacks (1) |
| 67:4;117:3 | 95:6,8,10,14,16,20, | 8:25 | permanently (1) | 134:6 |
| outcomes (2) | 24;97:13,15,18,21; | partnerships (1) | 120:17 | Pine (1) |
| 124:7;136:3 | 101:4;103:15;106:3; | 6:6 | permission (2) | 132:8 |
| out-of-area (1) | 107:2;108:2,5,12,19, | Parton (1) | 105:6,7 | place (10) |
| 80:4 | 22;109:23;110:5 | 140:14 | per-pupil (1) | 13:24;23:4;32:14; |
| out-of-house (1) | para (1) | parts (1) | 46:21 | 37:23;41:9;54:18; |
| 64:22 | 84:5 | 133:22 | Perry (8) | 67:6;82:20;105:17; |
| outreach (1) | parallels (1) | pass (2) | 62:17,18,18,23; | 136:10 |
| 61:10 | 144:21 | 12:25;113: | 72:15,16,16,25 | placed (2) |
| outside (3) | paraphrase (1) | passed (5) | persistence (1) | 20:13;54:22 |
| 60:16;137:20; | 122:3 | 14:12;22:20;24:14, | 59:21 | places (6) |
| 141:22 | paraphrased (1) | 16;138:25 | person (15) | $26: 1 ; 53: 7,18 ; 77: 3$ |
| over (29) | 123:6 | passing (3) | 65:3;68:7,11,15 | $122: 11 ; 126: 22$ |
| 5:1;18:5;20:10; | parapro (2) | 4:16;113:3,8 | 69:12;70:15,17,17; | placing (1) |
| 23:20;30:16;31:16; | 85:4,7 | past (9) | 80:21;81:15;83:5,9; | 55:9 |
| 36:22;54:1;61:15; | para-pro (1) | 5:1;24:15;33:10; | 85:17;91:17;143:8 | plain (1) |
| 64:24;74:1,2,14,22; | 42:14 | 83:4,7;93:1;97:24; | personal (1) | 66:17 |
| 77:11;78:18,23,25, | paraprofessional (14) | 104:20;121:6 | 52:9 | plan (28) |
| 25;79:11;80:8;84:20; | 75:21;76:6,14; | path (5) | personally (3) | 15:12;18:21;19:2; |
| 92:25;99:3;107:5,5, | 80:12,13,19;82:13, | 49:5;50:18;60:5; | 8:4;31:24;82:9 | 22:19;23:4,14;26:9; |
| $\begin{aligned} & \text { 11;124:24;134:1 } \\ & \text { overlap (1) } \end{aligned}$ | $\begin{aligned} & \text { 16,21;83:23;86:6; } \\ & \text { 104:2,6;106:16 } \end{aligned}$ | 101:24;145:6 pathway (1) | $\begin{aligned} & \text { persons (2) } \\ & 20: 12 ; 62: 25 \end{aligned}$ | $\begin{aligned} & 33: 17,19 ; 34: 2 ; 38: 3 \\ & 40: 20,21 ; 41: 9 ; 50: 16 \end{aligned}$ |
| 129:22 | paraprofessionals (9) | 103:2 | perspective (2) | 53:2,9;56:23,25;57:2, |
| overload (1) | 74:8;76:4;86:21; | patience (2) | 36:16;37:5 | 6,12,20;58:1;66:20; |
| 77:15 | 92:1;102:22;103:19; | 111:5;112:2 | pertaining (1) | 67:6;80:22;98:18 |
| oversight (2) | 104:11;105:11; | pattern (2) | 72:19 | planned (3) |
| 82:22;83:10 | 106:22 | 35:15;39:25 | PETITION (8) | 85:24;120:24; |
| overwhelmed (1) | parapros (1) | patterns (2) | 13:8,11;14:1,21,24, | 129:13 |


| planning (5) | position (13) | 25:19 | 10:9;16:7;20:10; | 77:9;137:1 |
| :---: | :---: | :---: | :---: | :---: |
| 21:2;22:12;64:2; | 20:8;65:10,11; | prepared (2) | 62:20;63:18;114:15 | provided (5) |
| 85:18;136:18 | 66:2,2;67:24;68:9; | 22:8;25:10 | proceed (8) | 38:16;47:22;64:14; |
| plans (7) | 69:22;82:14,25;88:3; | presence (1) | 20:4;67:1;73:14; | 86:13;102:2 |
| 26:12,14,17;44:12; | 90:23;108:23 | 78:1 | 110:16;111:15; | provider (1) |
| 55:20;92:17;142:22 | positive (3) | present (12) | 112:8;116:4;123:10 | 47:25 |
| PLATO (1) | 35:23;39:22; | 8:10;13:3;16:7; | proceeded (1) | provides (1) |
| 26:21 | 140:22 | 20:15,16,18;63:3,4, | 110:18 | 58:3 |
| play (2) | possibilities (1) | 21;114:12;116:13; | proceedings (1) | providing (2) |
| 30:2;52:6 | 107:7 | 130:5 | 20:23 | 5:9;9:21 |
| played (2) | possibility (1) | presentation (4) | process (12) | PTA (3) |
| 28:9;141:8 | 77:15 | 33:5;38:21;39:19; | 13:23;19:20;34:21; | 5:2,4,23 |
| playing (1) | possible (6) | 117:1 | 49:16;57:13;121:23; | Public (33) |
| 144:2 | 32:19;59:19;78:12; | presented (2) | 122:5,8;136:5,10; | 4:11,14,23;5:1,21, |
| plays (2) | 119:11;120:3;128:12 | 19:24;22:18 | 137:25;143:14 | 24;9:16,20;10:1; |
| 27:24;36:20 | possibly (2) | presenting (1) | productive (1) | 35:23;114:20; |
| PLC (1) | 81:16;123:13 | 18:25 | 10:10 | 115:25;116:17; |
| 27:3 | posted (3) | president (1) | professional (2) | 117:25;119:25; |
| please (4) | 7:9;44:19;107:17 | 22:5 | 26:16;68:13 | 120:9,13;125:20; |
| 21:3;64:4;73:9; | potential (1) | pressing (1) | Program (16) | $130: 19,24 ; 131: 14$ |
| 141:16 | $15: 15$ | $141: 9$ | $10: 5 ; 26: 21,22,23 ;$ | $134: 14,15,21 ; 135: 3$ |
| pleased (1) | potentially (5) | presumes (1) | 27:1;35:5,7;65:22; | 6;136:11;137:12; |
| 7:11 | 22:21;77:21,22; | 39:10 | 66:10,11,13,15; | 138:24;139:25; |
| pleasure (1) | 83:8;118:2 | pretty (3) | 99:16;112:17;125:8; | 140:2;142:8,16 |
| 28:11 | pour (2) | 42:18;102:6;130:5 | 140:14 | Pulaski (1) |
| PLSB (1) | 47:9,10 | previous (3) | programs (3) | 133:10 |
| 114:10 | power (1) | 37:5;73:19;88:24 | 65:20,25;125:9 | pullout (1) |
| pm (5) | 141:5 | previously (2) | progress (1) | 99:8 |
| 110:10;111:10; | PowerPoint (3) | 19:21;61:5 | 42:2 | pullouts (1) |
| 120:6,7;146:8 | 22:7,10,23 | pride (1) | prohibitive (1) | 99:7 |
| point (20) | practical (1) | 24:6 | 144:6 | purely (1) |
| 17:12;19:24;39:9; | 123:25 | primetime (1) | projected (4) | 121:24 |
| 45:3;50:11;79:2; | practices (3) | 4:22 | 25:4,7,9;36:18 | purposes (4) |
| $84: 25 ; 105: 18$ $106 \cdot 18 \cdot 107 \cdot 10,17$ | 131:8;135:2;142:7 | principal (7) | projections (1) | 23:23;53:4,11; |
| $\begin{aligned} & \text { 106:18;107:10,17; } \\ & \text { 108:10;120:25; } \end{aligned}$ | Praxis (3) 112:20, | $\begin{aligned} & 21: 25 ; 47: 11 ; 73: 7 \\ & 94: 12 ; 98: 2,9 ; 106: \end{aligned}$ | $\begin{gathered} 38: 12 \\ \text { promise } \end{gathered}$ | $\begin{array}{r} \text { 102:19 } \\ \text { push (3) } \end{array}$ |
| 121:7;128:16; | precarious (1) | prioritization (1) |  | $27: 2,21 ; 41: 10$ |
| 129:11;131:25; | 59:14 | 141:23 | promises (1) | pushback (1) |
| 134:6;139:4;143:8 | precedent (2) | prioritize (3) | 111:4 | 39:7 |
| point-person (1) | 83:20;102:6 | 116:21;136:7; | promote (1) | pushed (1) |
| $143: 25$ | precedents (1) | 141:19 | 10:5 | $77: 25$ |
| points (4) | 83:15 | prioritizing (2) | promoted (1) | pushing (1) |
| $13: 24 ; 53: 15$ | preceding (1) | 136:5;141:21 | 44:17 | 26:20 |
| 124:14;141:16 | 14:6 | priority (3) | promoting (2) | put (14) |
| Police (1) | precise (1) | 40:2,3;130:7 | 6:3,16 | 4:20,20;13:15,24; |
| 9:8 | 122:1 | proactive (7) | prompt (1) | 24:19;31:9;41:9; |
| policies (1) | prefer (1) | 78:13;87:20;98:19; | 50:22 | 46:19;48:14;75:9; |
| 10:8 | 105:25 | 106:14,17;107:12,19 | prompts (2) | 78:1,2;79:18;82:20 |
| policy (2) | preference (5) | probably (10) | 50:2,12 | putting (4) |
| 69:7;105:2 | 93:20,22;94:7; | 40:25;47:19;50:10; | proper (1) | 31:12;77:2;106:12; |
| political (1) | 117:16,20 | 76:22;83:17,19; | $45: 11$ | 125:18 |
| 126:1 | preliminary (1) | 131:3,3,4,145:23 | propose (2) |  |
| Poore (2) | 88:2 | probation (3) | 117:7,11 | Q |
| $62: 7 ; 126: 11$ population (4) | prep (1) | 56:6;58:7,9 | proposed (1) |  |
| population (4) | 47:24 preparation (4) | probationary (6) | $63: 10$ |  |
| $\begin{aligned} & 77: 23 ; 91: 2 ; 98: 12 \text {; } \\ & 125: 14 \end{aligned}$ | preparation (4) 85:22;102:17; | $\begin{aligned} & 15: 8 ; 50: 6,14 ; \\ & 58: 16,16,19 \end{aligned}$ | $\begin{array}{\|c\|} \hline \text { prototype (1) } \\ 37: 12 \end{array}$ | $\begin{aligned} & \text { 68:11;70:15; } \\ & 103 \cdot 19: 104: 12 \end{aligned}$ |
| portable (1) | $112: 17 ; 124: 2$ | problems (4) | prototypical (1) | qualified (1) |
| 24:5 | preparations (1) | 44:5;88:17;89:8; | 17:10 | 90:24 |
| pose (1) | 75:5 | 110:13 | proud (2) | quality (5) |
| $67: 11$ | preparatory (1) | procedure (1) | $8: 22 ; 37: 23$ | $52: 20,22 ; 53: 2,9$ |
| posed (1) | 117:1 | 19:18 | provide (5) | $128: 24$ |
| 103:13 | prepare (1) | procedures (6) | 10:21;12:18;63:7; | QUALLS (2) |


| 27:11;77:10 | reality (2) | reference (3) | 121:15;122:13,24; | 55:20;110:17; |
| :---: | :---: | :---: | :---: | :---: |
| question/comments (1) | 29:19;131:12 | 13:15;16:17;79:3 | 123:6,18;124:12; | 143:14,19 |
| 136:15 | realize (1) | reflect (1) | 127:14;129:15,19; | reports (7) |
| quick (3) | 41:22 | 102:23 | 132:5;134:4;137:17; | 26:2;111:16; |
| 39:3;59:6;91:24 | really (25) | regard (1) | 138:9,22;139:19; | 118:21,23,25;143:17, |
| quickly (5) | 5:2;50:25;52:14; | 117:24 | 141:13;142:3,12; | 18 |
| 16:17;110:11,15; | 57:3,4;59:11,25; | regarding (1) | 143:23;144:4,15,23; | representations (1) |
| 111:21;128:11 | 68:17;88:23;89:4 | 139:25 | 145:10,17,20,25; | 58:12 |
| quite (7) | 91:18;92:18;95:16; | Regardless (1) | 146:3 | Representative (6) |
| $13: 21 ; 53: 12 ; 55: 1$ | 102:5;116:2;123:14; | 67:3 | rejects (1) | 28:22;29:1,4,5; |
| $66: 4 ; 116: 3 ; 120: 5$ | 129:25;130:13,16,17; | regards (13) | 57:2 | 32:25;34:3 |
| 138:5 | 135:25;139:20; | 7:6;11:18;13:22; | related (1) | representatives (1) |
| quitting (2) | 140:8;141:9,10 | 75:18,19;96:2,5,6,18; | 115:24 | 133:17 |
| $123: 8,9$ | realm (1) | $100: 12 ; 102: 14$ | relating (1) | represents (1) |
| quoting (1) | 126:2 | 103:4;134:19 | 121:12 | 30:9 |
| 122:21 | reason (9) | regret (1) | relations (1) | request (19) |
|  | 7:10;29:7;30:2 | 111:13 | 35:24 | 9:12;14:16;23:1 |
| R | 43 | regs (1) | relative (1) | 62:11,15;63:21;64:1, |
| radically (1) | reasoning (1) | regular (1) | released (1) | 72:10,13;93:16;96:1; |
| 29:14 | 53:5 | 118:16 | 35:23 | 104:16;114:4,8 |
| radio (1) | reasons (4) | regularly (1) | relevance (2) | requested (4) |
| 78:4 | 51:17,20;93:14 | 133:17 | 142:21,22 | 63:23;72:18,22; |
| raise (4) | 137:5 | regulations (1) | relevant (1) | 114:21 |
| 21:3;64:4;69:25; | recall (2) | 10:14 | 52:1 | requesting (2) |
| 73:9 | 43:3;116:24 | REITH (192) | relieve (2) | 15:19;80:9 |
| raising (1) | received (1) | 4:4;6:23;7:14,16, | 85:21,22 | requests (2) |
| 5:24 | 73:18 | 19,22;8:2,6,10,12,15; | re-look (1) | 14:10;62:25 |
| ran (1) | recent (2) | 11:5,15,22;12:1,5,8, | 29:14 | require (2) |
| 121:5 | 14:13;30:12 | 12;13:3,5,10;16:5,8, | rely (1) | 80:24;126:9 |
| range (1) | recognize (10) | 11;17:2;18:14;19:4, | 103:17 | required (6) |
| 47:15 | 4:13,18;5:3;6:20; | 15;20:3,11,25;21:9, | remain (2) | 15:1;26:10;47:16, |
| rate (5) | 7:1;9:6;10:25;21:11; | 15,21;22:9;28:19; | 8:2;9:25 | 19;68:9;114:16 |
| $39: 20,21 ; 42: 2$ | 116:19;138:5 | 29:3;32:25;36:10; | remains (1) | requirement (4) |
| $69: 13 ; 113: 5$ | recognized (11) | 38:24;39:16;43:1,19; | 18:13 | 45:9;58:18;66:7; |
| rather (3) | 4:7;8:18;14:2; | 46:9,13,18;48:24; | remarks (1) | $81: 15$ |
| 17:23;109:18,21 | 20:7;29:4;62:17; | 49:14;50:24;52:18; | 66:25 | requires (2) |
| ratio (1) | 64:10;72:15;112:15; | 55:23;56:16;58:22; | remediation (2) | 15:22;69:21 |
| 90:5 | 114:9,9 | 59:3,7;60:21,25; | 27:4;84:18 | research (16) |
| Ravens (1) | recognizes (1) | 61:23;62:3,13,22; | remember (2) | 42:18;88:11; |
| 27:24 | 5:9 | 64:2,9;66:23;67:10, | 52:23;138:12 | 113:14;121:2;122:4, |
| reach (1) | recommend (2) | 21;68:1;69:24;71:9, | remind (2) | 21;124:18;125:1,3,6, |
| 92:15 | 7:11;124:23 | 13,17,23;72:1,4,12, | 114:13;118:17 | 18;126:2;128:16,19; |
| reaction (2) | recommendation (5) | 24;73:3,8,14;76:16; | reminder (2) | 137:20;141:22 |
| 49:17;50:15 | 20:3;112:3,9; | 77:17;79:3,8,12,15, | 46:14;116:16 | researchers (1) |
| reactions (1) | 116:9;124:22 | 18,22;81:11,19,22; | remnant (1) | 121:9 |
| 85:25 | recommendations (3) | 83:22;87:11;89:9; | 20:5 | residents (1) |
| read (5) | 23:2;105:18;136:3 | 91:21;93:8,17,20,25; | renegotiate (1) | 86:22 |
| 5:5;56:19;64:15 | recommending (2) | 94:3,5;95:19,25; | 34:17 | resign (1) |
| 88:21;136:21 | 10:12,15 | 96:11,14,16,22,25; | renewal (2) | 48:21 |
| readers (1) | recommends (2) | 97:3,6,8;98:4;99:24; | 14:16;133:9 | RESOLUTION (21) |
| 47:12 | 112:19;114:23 | 100:6,9,16,19,23; | rentable (1) | 4:2,6;5:5,7;6:24; |
| reading (4) | reconvene (2) | 101:1,5,8,13,15,18, | 24:20 | 7:6,7,12;8:11,13,16; |
| 76:9;91:9,10;99:23 | 62:3;110:7 | 21;102:13;103:8,10, | reorganized (1) | 9:13,14;11:4,19,21; |
| ready (3) | record (6) | 15;105:14;107:20; | 15:17 | 12:15;13:4;22:20; |
| 27:1;88:21;98:20 | 21:22;98:7;102:4; | 108:11,21;109:9,24; | replacing (4) | 123:25;143:10 |
| real (5) | 103:11;120:6,7 | 110:11;111:11; | 33:12;112:4,10,19 | resolutions (1) |
| 29:18;31:16;88:15; | recruit (1) | 112:6,14,23;113:16, | report (4) | 103:2 |
| 120:5;121:12 | 31:5 | 21,23;114:1,6;115:2, | 39:17;55:22;116:5; | RESOLVED (3) |
| realigning (1) | Red (1) | 10,18,21;116:12,15; | 143:11 | 6:18;10:23;110:15 |
| 30:15 | 4:15 | 117:19,118:6,8,11, | REPORTER'S (2) | Resource (3) |
| realistic (1) | re-entry (1) | $19 ; 119: 1,4,8,13,15$ | 8:9;13:2 | 9:9,24;109:11 |
| 117:13 | 59:12 | 18,23;120:10,19,22; | reporting (4) | resources (12) |


| 6:16;74:7,11,16; | 21;138:2;140:6 | 4:3,7,17;6:1,3,13 | 50:2,12;52:10;53:25; | 7:17;72:2;96:12; |
| :---: | :---: | :---: | :---: | :---: |
| 76:21;77:1;87:25 | :142:10 | 17,22 | 9 | $0 \cdot 4 \cdot 101$ |
| 1;107: | rise | salarie | 56:21,22;62:12,1 | 9;103:6;113:24; |
| 8:25;138:20 | 21:3;64: | 47.7 | ;68: | 115:19;118:9 |
| espect (1) | risers | salary | 71:18,21;72:11,1 | Section (1) |
| 37:15 | 17:22 | 46:23;68:24;69:10 | 74:19;75:9,15,17 | 18:18 |
| respects (1) | River | same (15) | 77:5;78:6,21;86:2 | sectors (2) |
| 123:25 | :21; | 42:3,4;55:13; | 87:4,5;88:7;90:22 | 31:1,2 |
| respond (1) | 128:23;130:22;140:1 | 69:13;76:23;85:2,7,8, | 91:17,25;92:13;93:2; | secure (4) |
| 126:4 | road (2) | 8;89:14;90:3;106:19; | 98:17;104:15; | 9:17,22;22:25;44 |
| responsibility (3) | 48:23;77: | 141:15;144:20;145:4 | 106:22;107:23,2 | Seeing (5) |
| 52:12;56:2;85:18 | ro | sampling (2) | 108:3;114:20; | 20:7;45:1,4;83:1 |
| rest (1) |  | 125:25;126 | 115:25;119:2,17,18; | 142:23 |
| 57:12 | Rock (18) | sat (2) | 125:2;126:5,6; | seek (1) |
| rests (1) | 54:1;110:19,20,2 | 25:5;9 | 128:19;129:1,2 | 103:2 |
| 56:18 | 11:8,23;115:25 | Saunders | 133:9,10;134:14,15; | seeking (2) |
| result (3) | 120:8,13;132:1,3, | 119:20 | 135:17;137:12,13; | 114:17;124 |
| 134:25; | ;133:9,16,16; | save (1) | 139:14,14;140:21 | seem (3) |
| 140:9 | 134:8;139:25 | 75:8 | school- (1) | 19:7;88:15;142:24 |
| results (2) | role (3) | savers (1) | 99:8 | seems (8) |
| 41:7;136:22 | 7:21;140:3 | 25:10 | school-choiced | 39:24;40 |
| resume (1) | 144:2 | saw (2) | 35:25 | 17,22;54:9,25 |
|  | room (6) | :24 | school-related | sees (2) |
| retiring | 35:3,6; | Saxon (1) | 5:15 | 86:8,10 |
| 64:19 | 105:24;137:6;140:24 | :18 | Schools | segment (1) |
| return (1) | rooted (1) | saying (3) | 8:23;9:3,5,16,2 | 57:11 |
| 36:4 | 49:22 | 7:10;13 | :1,3,5,7;11:2; | selling (1) |
| reunion | rotate (2) | 140:17 | 15:16;17:19;18:6 | 45:14 |
| 44:18 | 84:25;85 | SBE (1) | 29:19,22;39:6;45: | Senate (2) |
| revealing | round (1) | 3:1 | 46:4;49:20;59:21; | 10:17;29:11 |
| 122:5 | 37:6 | scale | 73:22;74:16,20; | Senator (2) |
| revert (2) | ro | :19 | 75:16;77:25;86: | 16:13;132:14 |
| 23:24;69:10 | 8;24:12;38:18 | scenario (2) | 24:25;125:12; | send (5) |
| Review (1) | 45:19;67:17;68:19, | 52:1;70:25 | 126:20;128:17, | 24:11;115: |
| 22:17 | 20;81:25;104:2 | schedule | 30:2,19,20,24,25; | 119:24;134:1;145:2 |
| reviewed (2) | routes (2) | :24;108:1 | 131:1,13;134:10,11, | Senior (1) |
| 26:14;5 | 45:19;4 | 109:5;110:8 | 21,22;135:3,5,6; | 4:10 |
| revoke (4) | row | scheduled (2) | 136:12;137:2; | seniors (2) |
| 51:8,10;5 | 48 | 118:21;132: | 138:13;140:12 | 26:25;27:15 |
| rid (2) | RTI (2) | schedules (2) | 142:8,8,17 | sense (3) |
| 24:4;135 | 85:20 | 75:18;110:2 | science (2) | 70:13;71:8;83:17 |
| ride (1) | rule (2) | scheduling (1) | 65:22;78:1 | sensing (1) |
| 48:12 | 29:16;63 | 78:8 | scope (3) | 139:20 |
| right (74) | rules (5) | SCHOOL (158) | 54:7;122:9;123 | sensitive |
| $8: 6 ; 16: 19 ; 19: 3,8$ | 10:13;57:9;80:24; | $4: 2,6,11,15 ; 5: 10$ | score (1) | 117:5 |
| $21: 4 ; 24: 1,19 ; 27: 6$ | $81: 7,10$ | 15,17,19,21,25;6:3,6, | 112:22 | sent (2) |
| 30:25;33:19;35:6; | rural (6) | 9,12,17,22;7:11;8:13, | scor | 24:19;44:18 |
| 37:21;39:15;40:14 | $7: 9 ; 29: 19 ; 30$ | 17;9:9,24;10:11,14, |  | sentence (1) |
| 44:1;45:19;47:7; | $31: 18 ; 59: 21$ | 19,22;13:8,9,12,13 | 106:13 | 51:7 |
| 49:23;52:15;54:3; | rush (1) | 14:5,7,8,10,10,11,15, | SEAN (2) | separate (1) |
| 55:11;56:11;58:17 | 62:10 | 19,20,23,25;15:3,4, | 114:5, | 119:5 |
| 64:4;68:14;71:6; |  | 11,13,14,17,18,19,20, | search (2) | separated (1) |
| $73: 9,16,21 ; 78: 14$ $79: 22: 80: 6: 84: 13.1$ | S | 23;17:10,12;18:12, | $64: 20 ; 134$ | $95: 17$ |
| $\begin{aligned} & 79: 22 ; 80: 6 ; 84: 13,15, \\ & 19 ; 88: 16,25 ; 89: 18, \end{aligned}$ |  | $\begin{aligned} & 19 \\ & 20 \end{aligned}$ | second (32) | $\begin{array}{r} \text { separately (3) } \\ 93: 15 ; 96: 4 ; 1 \end{array}$ |
| 24;90:2,4,15;92:20; | 31:16 | 22:1;23:1,24;24:3 | 25;12:2;22:14;44:25; | September (2) |
| 93:19;94:20;95:17; | safe (23) | 20;25:1;26:3;27:23 | 59:2,4;71:24,25; | 14:23;127:9 |
| 97:17;98:13;99:21; | 5:10;8:13,17,23 | 30:12,17,22;31:23 | 87:14;96:10,23,24, | Sergeant (1) |
| 101:4;102:8,11,16, | 9:3,5,17,22;10:1,3,4, | 32:4;34:16,20,23; | 25;97:6,7;100:16,17, | 9:7 |
| 22;104:3;108:1,4,7; | 5,7,9,14,19;11:2,9, | 35:10,10,15;37:13; | 18,20;101:16,17; | serious |
| 112:7;116:4;122:12, | 10;22:25;44:4,12; | 38:15;39:8,11;40:1,5, | 113:21,22;115 | 4:17 |
| 23;129:18;133:13; | 50:7 | $23 ; 43: 3,6,8,10 ; 45: 16 \text {, }$ | 118:6,7;130:3;141:3 | serve (2) |
| 134:10;135:11,17,20, | SAFETY (8) | $22 ; 46: 3 ; 48: 13,17$ | seconded (11) | 8:22;66:18 |


| serves (1) | 56:6 | Smart (1) | specialist (11) | Standards (11) |
| :---: | :---: | :---: | :---: | :---: |
| 75:13 | sides (3) | 47:14 | 22:1,2;64:18,21; | 15:8;16:4;17:25; |
| service (3) | 19:24;131:15,17 | Smith (2) | 6:4,5,19;66:8; | 22:17;23:16;24:22; |
| 13:20;65:11;74:14 | $\boldsymbol{\operatorname { s i g n }}$ (1) | 9:9;22:5 | 67:14;70:22;71:22 | 40:7;44:10;58:13; |
| serviced (1) | 104:13 | society (1) | specialists (1) | 78:17;108:6 |
| 67:5 | signed (6) | 28:5 | 68:5 | standing (2) |
| Services (6) | 8:11;13:4;23:12; | softball (1) | specialized (2) | 118:24;143:7 |
| 62:19;72:17;74:13; | 27:13;42:25;45:10 | 41:21 | 84:23;85:4 | start (18) |
| 79:10;86:8,13 | significant (1) | solid (1) | specific (5) | 39:9;46:1;65:17; |
| serving (1) | 59:12 | 51:18 | 30:19;67:19;81:23; | 77:18;83:13;94:8; |
| 123:16 | signing (1) | solutions (4) | 82:6;136:8 | $116: 11,14,15 ; 117: 8$ |
| session (3) | 7:23 | 37:20;105:22,24; | specifically (1) | 11,20,25;118:4,18, |
| 14:13;17:22;117:2 | signs (2) | 106:1 | 113:8 | 20;120:1;140:24 |
| sessions (3) | 7:10;78:2 | solvent (1) | specifics (1) | started (3) |
| 132:13,24;133:5 | similar (2) | 25:23 | 69:3 | 24:24;25:15; |
| set (4) | 2:5;139:13 | somebod | spectrum (1) | 141:24 |
| 18:10;69:7;123:3; | similarly (1) | 28:9;38:25;71:1 | 90:1 | starter (1) |
| 146:1 | 12:8 | 98:23;99:2;107:6; | speed (2) | 19:24 |
| sets (1) | Simmons (6) | 109:11;135:25;144:1 | 7:8,10 | starting (2) |
| 98:12 | 4:7,8,10;6:24;7:21, | some-odd (1) | speeds (1) | 117:7;118:14 |
| setting (6) | 25 | 32:10 | $29: 24$ | starts (1) |
| 27:19;60:18;83:15, | simple (1) | someone (6) | spend (1) | 88:18 |
| 15,20;132:21 | 66:17 | 33:23;48:3;70:7 | 134:7 | State (34) |
| seven (3) | simply (3) | 82:10,21;83:4 | spending (2) | 5:7,8;6:11,19;9:14; |
| $110: 14 ; 114: 7$ 139 | 69:19;71:4;123:9 | sometimes (7) | 129:13;134:9 | 10:12,20,24;11:11; |
| 139:3 | single (4) | 37:19,20;48:6,8; | spent (2) | 15:2,20;16:13;19:1; |
| several (5) | 53:25;70:25;102:3; | 82:2;129:9;136:21 | 15:15;79:11 | 21:22;23:22;25:6,14, |
| 9:6;64:23;99:13; | 116:23 | somewhere (1) | split (9) | 17;39:20,21;40:7; |
| 124:24;127:9 | sit (3) | 38:14 | 84:20,21;97:23 | 45:8;46:22;47:8; |
| shall (12) | 25:22;30:1;38:12 | so-on (1) | 98:11;99:1,2;106:5, | 51:17;54:1,2;63:8; |
| 15:2;20:13;21:6; | sitting (2) | 107:3 | 7;107:9 | 65:21;114:23; |
| 51:6,9;53:19;56:4,4, | 13:7;60:20 | sorry (12) | spoke (1) | 128:22;131:24; |
| 10;63:9;64:6;73:10 | situation (1) | 12:10;19:5;21:21, | 20:17 | 132:25;133:22 |
| shape (3) | 18:8 | 23;75:1;79:21;96:22; | spoken (2) | stated (1) |
| 25:24;34:15;44:3 | situations (1) | 98:4;101:21,21; | 85:24;86:1 | 116:15 |
| share (7) | 88:13 | $105: 3 ; 127: 15$ | sponsors (1) | statement (3) |
| 47:22;109:15 | $\boldsymbol{\operatorname { s i x }}$ (12) | sort (8) | 47:9 | 49:17;56:20; |
| 133:19,19;135:9; | 61:7;110:14;112:8; | 42:17;102:3 | sporting (1) | 102:12 |
| 136:1;138:23 | 122:22,22;126:16; | 122:19;124:14; | 44:17 | statewide (2) |
| shared (1) | 130:17;134:16,20; | 127:19;133:14,16; | sports (2) | $109: 15 ; 142: 22$ |
| 122:7 | 136:7;141:24,25 | 135:13 | 41:18;42:20 | stations (1) |
| sharing (2) | $\boldsymbol{\operatorname { s i x }}$ ( ${ }^{\text {(1) }}$ | so-to-speak (1) | spring (3) | 42:11 |
| 104:1;137:11 | 130:17 | 76:2 | 25:20;73:23;74:17 | status (2) |
| shift (1) | SIZE (21) | sound (2) | staff (10) | 15:8;50:6 |
| $99: 10$ | 13:9,12;14:11,25; | 49:19;144:16 | 9:1,11,20;40:10; | statute (8) |
| shipment (1) | 72:19;76:12;77:11 | sounds (3) | 58:14;92:2,6;111:17; | 15:2;18:10;37:7; |
| 35:1 | 80:3;84:10;88:9; | 43:9;92:10;138:2 | 114:10;138:18 | 49:2;51:5;53:23,24; |
| Shirley (1) | 89:18;93:15,23;96:3, | south (7) | Stakeholder (6) | 63:19 |
| 22:1 | 7,19;100:2,13,15; | 30:10;47:20 | 116:1;120:9,13; | stay (3) |
| short (3) | 101:2;108:7 | 125:20;127:3; | 124:8,22;127:11 | 38:2;48:13;126:5 |
| 49:11;60:4;65:14 | sizes (2) | 128:23;130:21 | stakeholders (13) | staying (3) |
| short- (1) | 77:12;88:12 | 139:25 | 121:17;122:14; | 52:10;86:23;90:22 |
| 67:6 | skills (3) | speak (5) | 124:16;127:12; | Steering (4) |
| shorter (2) | 68:8;91:9;111:20 | 16:23;58:11; | 128:4,8,20;130:4,23; | 127:14,15;128:4,7 |
| 48:12;121:21 | slide (2) | 120:15;128:25 | 135:5;136:4,9; | STEIGER (8) |
| shortly (1) | 22:14,24 | 142:14 | 137:19 | 114:5,8,11,17,19, |
| 13:19 | slightly (2) | SPEAKERS (1) | stance (1) | 21;115:1,4 |
| show (5) | 70:24;130:16 | 21:8 | 53:4 | STEM (1) |
| 23:11;36:2;38:10, | small (13) | speaking (2) | stand (4) | 78:8 |
| 11;103:11 | 17:12;22:11;27:23; | 28:20;120:2 | 26:20;64:12 | stepped (2) |
| showing (1) | 28:9;37:16;41:25; | special (4) | 107:22;130:1 | 120:16,17 |
| 111:20 | 59:21,22,25;88:12, | 86:10,15;138:25; | standard (3) | stepping (1) |
| shown (1) | 21;91:17;137:8 | 143:16 | 66:16;68:15;69:21 | 108:22 |

steps (3)
45:16;120:8,12
Still (12)
22:11;26:20;54:19; 62:6;70:1;77:7;86:4; 87:19,21;101:5; 111:14;114:16
stipends (1) 47:8
stones (1) 64:25
stood (1) 41:6
stop (1) 127:25
store (1) 41:12
stories (2) 31:16,17
story (2) 64:16;65:14
straight (1) 145:6
straight-out (1) 43:6
strategy (1) 38:2
strength (1) 126:24
strictly (1) 58:1
strive (1) 28:14
Striving (1) 17:3
Strong (10) 22:3,4,11,13;28:4; 31:20;44:21;50:8,16; 131:15
Strong- (1) 19:22
STRONG-HUTTIG (17) 13:9,13;14:5,23; 15:20;21:11,24; 23:24;52:4;55:14; 59:1,15;60:12;61:2; 76:23;147:24;148:24
strongly (3) 50:7;123:11; 142:23
student (16) 9:18;15:16;30:7; 32:16;35:2;37:13; 39:21;40:17;48:12; 77:23;78:12;91:1; 109:5,14;125:13; 131:6
students (71)
5:10,14;9:15,23, 25;10:11;12:17;14:6, 18;15:13;17:11,15; 18:13;22:21,22;24:8; 27:2,3;28:17;30:15,

16;31:4,6;34:14,24;
35:11,12,16,19,24;
36:6;38:14,22,23;
41:3,10,19;43:25; 45:14,14,25;47:10, 20,24;48:9;56:8; 59:13;60:11,14;
61:12,15;64:23; 66:18;67:4,5;74:4; 76:25;77:22;85:1,2, 22;86:20;95:7;99:14; 106:25;115:1;130:2, 21;134:23,23;139:3
studies (1) 16:18
Study (4)
26:21;29:21,21; 125:10
stuff (1) 78:8
sub (10)
68:21;69:8;80:23,
24;103:18,18;104:14,
18;106:15,16
sub-350 (1)
88:25
subject (1) 17:17
subjective (1) 60:11
subjectivity (1) 60:19
submit (3) 14:21,24;25:7
submitted (4) 25:3,12;56:25;57:1
subpopulations (1) 135:22
subs (3) 70:5;105:10,13
substitute (2) 65:10;69:8
succeed (1) 139:10
success (1) 136:13
successful (2) 99:16;128:23
sufficient (1) 23:13
suggestions (1) 145:3
summarize (1) 141:14
summation (1) 124:14
Sunday (1) 141:7
super (1) 101:24
Superintendent (6) 21:24;31:3;46:13; 63:25;73:1;92:19
superintendents (3) 125:20;128:18; 139:9
superintendent's (1) 23:8
supplemental (1) 26:21
supplementary (1) 35:5
supplies (1)
41:3
support (11) 10:22;22:6;24:13; 41:1;74:12;79:10; 82:19,20;86:6; 122:24;145:7
supported (2) 41:15;59:20
supportive (1) 41:11
supposed (2) 111:3;134:12
SUPT (95)
21:19,23;22:10;
28:25;33:9,20;34:1,6,
21;35:15;36:8;38:8;
39:13;40:21;42:8,24;
43:11,18;44:2,16;
45:3,21;46:8,12,17;
47:1,5,18;48:17;
61:22;64:8,11;67:2;
69:1,7,18;72:8;73:6, 16;76:20;77:24;79:6, 9,14,17;80:10,14,16; 83:25;84:4,7,10,12; 85:9,11,13;86:1; 87:10,16,23;89:15, 19,21,25;90:3,5,8,13, 15;92:7,18,21;94:14, 17,19,22,25;95:6,8, 10,14,16,24;97:13,
15,18,21;101:4; 106:3;107:2;108:2,5, 12,19;109:23
sure (33)
12:22;16:22;23:9;
28:6;44:22;51:19,20;
57:3;69:19,21;81:17;
82:7;83:5;105:17,23;
115:5,11;117:24; 119:12;123:12; 125:19,22;126:13; 127:22;128:1,9,18; 132:15;141:14; 143:3,24;144:10; 145:15
surrounding (1)
61:8
survey (1) 125:25
surveys (1) 74:18
survive (2)

30:23;38:4
surviving (1) 61:3
Susie (1) 4:19
suspended (1) 49:24
suspensions (2) 45:6,6
sustain (1) 89:5
sustainable (1) 60:1
swear (5) 21:4,5;64:5;73:4,9
swing (1) 77:21
switched (1) 46:3
sworn (3) 63:1;98:5,6
system (9) 5:12;33:14;130:21; 131:13,14;134:15,20; 140:3,4
systematic (1) 136:1
systems (1) 44:9
$\mathbf{T}$
table (1) 103:4
tackle (1) 52:24
TAGG (1) 40:18
TAKERS (2) 112:5,11
talent (1) 6:16
talk (12) 11:11;18:21;29:7; 44:24,25;50:14; 67:25;68:3;69:2; 122:20;129:8;135:7
talked (7) 25:6;26:9;34:4; 45:5;90:21;134:11; 135:1
talking (16) 22:24;27:2;36:5; 39:4,10;44:22;48:1; 57:8;84:2;86:16; 92:7;106:12;127:23, 23;129:10;132:21
talks (2) 60:10;80:6
tangible (1) 124:7
target (1) 54:23
targeted (1)
70:25
task (2)
68:2,3
taught (1) 105:8
teach (6)
48:3;71:2;75:23;
76:14;84:24;92:15
teacher (72)
35:6,8;48:2;65:23;
66:7;68:19,24;69:9,
14;75:4,12,13,14,15;
78:16,24;80:2,3,9,11;
82:15,17,25;83:2,2,
24;84:23;85:2,8,17;
86:10,20;87:14,19;
88:1,3;89:14;90:11,
14,17,18,21,24;
92:14,16;94:23;95:6,
11,23;96:5;97:16;
99:6,8;101:10,16;
102:7;103:5;104:7;
107:5,7,16;109:10;
116:5;134:1;136:17;
137:8,9;139:11,12,
12,17;144:22
teachers (31)
26:10;27:7;28:3,8; 34:14;40:9;41:5; 42:10;74:18;77:4; 84:4,17;85:1,4,25; 86:1,25;89:16;91:15; 94:15;95:3,10,13; 97:12,19;106:11; 108:8;117:21;
125:15;126:20;137:2
teachers' (3) 46:23;47:7;89:1
teacher's (2) 69:10;85:21
teacher-slash-1st (1) 106:8
teacher-to-student (1) 90:5
teaching (12) 66:16;70:6,8; 76:12,13;80:11;92:8; 114:4,8,17;127:25; 136:21
team (5) 21:25;79:4;105:20, 21;111:17
technological (1) 34:19
technology (12) 32:15;36:20;38:6; 41:9;42:7,9,15;47:6; 50:1;78:11;111:2; 116:1
temporary (2) 36:18;143:7
term (4)

| 34:2;65:10;67:7; | 121:2,22;123:22,23; | titled (1) | 142:16 |  |
| :---: | :---: | :---: | :---: | :---: |
| 102:8 | 124:3;132:5;133:25; | 22:10 | trained (4) | tweaked (1) |
| terms (27) | 136:9,14;141:9 | to-and-through (1) | 74:7;75:12;76: | 130:16 |
| 19:6,23;20:1;29:8; | thoughts (3) | 126:19 | 80:12 | twins (1) |
| 33:6;34:4,19;35:11; | 57:10;117:15 | today (25) | training (3) | 98:13 |
| 36:6,15;53:7;54:6; | 129:21 | 4:13;7:3;8:7;14:1; | 82:17;113:3 | two (43) |
| 70:15;80:20,23;81:3; | thousand (1) | 18:2,25;29:12;54:16; | 119:21 | 14:6;17:16;18:6; |
| 83:15;102:1;104:24; | 75:8 | 55:6,6,15;61:2; | transfer (4) | 29:20;47:17,23;48:8; |
| 117:5;122:18,24; | threat (1) | 72:17;73:18;74:25; | 35:22;43:12,15; | 62:24;65:25;72:18; |
| 129:10;130:14; | 115:1 | 76:12;105:24; | 78:21 | 78:25;84:17;89:16, |
| 141:20;143:4;145:13 | threatening (1) | 107:25;108:3; | transferred (1) | 23;90:15;93:17; |
| terrific (2) | 123:9 | 114:12;115:9,24 | 36:7 | 94:14;95:3,10,12; |
| 139:16,16 | three (22) | 120:18;135:16; | transfers (4) | 97:19;99:5;100:9; |
| test (6) | 27:17;28:17;33:6 | 136:25 | 35:17,18;43:4, | 106:11;107:5,17; |
| 40:25;112:5,11,18; | 12;36:1;48:9;50:10; | toes (1) | transport (1) | 108:8,19;110:19; |
| 113:4,6 | 63:24;66:8;72:22; | 111:21 | 5:14 | 113:8;116:5;119:2; |
| tested (1) | 77:6,6;93:15,23,25; | together (15) | Transportation (8) | 125:12,19,22,23; |
| 26:24 | 97:12;98:12;107:18; | 55:1;78:9;88:25 | 4:10,12,25;5:11, | 128:6;139:8,22; |
| testify (1) | 125:12,22,23;139:4 | 89:2;95:14;125:17, | 23;6:10;60:15;139:7 | 140:5;142:4,9; |
| 20:12 | threshold (4) | 19,21;131:19; | travel (4) | 148:25 |
| testimony (8) | 36:14;49:25;52:12; | 133:24;137:15; | 5:17;24:10,14; | two-hour (1) |
| 21:3,5;63:2;64:3,5; | 53:15 | 139:1;140:5;145:4,5 | 39:10 | 119:21 |
| 73:5,10,15 | thrive (1) | told (5) | traveling |  |
| testing (2) | 30:24 | 41:5;43:7;48:1,18 | 15:16 | $\mathbf{U}$ |
| 125:8,8 | throughout (2) | 88:3 | tremendous (2) |  |
| tests (1) | 66:20;86:11 | Tom (1) | 121:20;139:21 | ultimately (1) |
| 40:8 | Thursday (2) | 4:24 | tremendously (2) | 139:18 |
| thankfully (1) | 117:8;120:3 | tomorrow's (1) | 6:25;45:6 | UNANIMOUS (8) |
| 49:21 | Thursdays (1) | 117:3 | tried (7) | 7:18;12:4;60:24; |
| Thanks (7) | 78:8 | Tony (1) | $42: 9,9 ; 44: 18,21 ;$ | 72:3;100:22;113:25; |
| 19:3;33:4,25;36:9; | thus (1) | 22:4 | 64:24;74:20;86:3 | 115:20;118:10 |
| 99:4,15;134:1 | 18:1 | took (1) | Trina (1) | unanimously (8) |
| theirs (1) | tie (2) | 61:7 | 5:3 | 7:20;12:6;61:1; |
| 45:25 | 27:8;42:9 | top (3) | trips (1) | 72:5;100:24;114:2; |
| theory (1) | tied (7) | 81:5;135:4,5 | 24:12 | 115:22;118:12 |
| 125:14 | 42:8;57:6;67:13; | topic (3) | trouble (1) | unauthorized (1) |
| therapists (1) | 81:23;82:6;121:19 | $48: 25 ; 63: 22 ; 93: 18$ | $113: 3$ | 44:6 |
| 86:7 | $134: 20$ | topics (2) | truly (1) | under (30) |
| thereafter (1) | tier (2) | 72:18;93:17 | $18: 8$ | 14:7,20;15:1,2; |
| 13:20 | 135:4,5 | tornado (1) | truth (8) | 18:1,13;20:13;54:5,8, |
| THEREFORE (4) | ties (1) | 23:2 | 21:6,7;64:6,6,7 | 20;56:5;63:11;70:14; |
| 6:18;10:23;60:19; | 89:2 | total (5) | 73:11,11,12 | 71:5;73:20,20;74:12; |
| 81:7 | till (2) | 42:16;94:15,16 | try (14) | 75:6,21;76:6;78:25; |
| thinking (11) | 109:18,21 | 95:17;97:11 | 29:21;32:6;35:2 | 79:1,6;80:14;81:2, |
| 25:20;50:22;52:5; | timeframe (1) | totally (1) | 44:14;47:9;50:22; | 10;83:1;113:20; |
| 53:6;81:5,13;109:22; | 60:4 | 32:12 | 61:24;62:5;105:22, | 124:21;125:11 |
| 129:20;130:13; | timeline (1) | tour (1) | 25;106:20;107:16; | underlying (1) |
| 131:7;134:5 | 49:11 | 132:1 | 111:24;141:14 | 114:14 |
| third (3) | timelines (1) | toward (1) | trying (32) | understandable (1) |
| 22:24;27:18 | 66:12 | 39:25 | 31:5;32:18;43:16 | 42:10 |
| 142:19 | timeliness (1) | towards (4) | 53:17;67:18;73:21; | understood (1) |
| Thirty (1) | 16:20 | 45:24;54:2;59:17 | 74:6,11,15,23;76:21, | 141:18 |
| 36:8 | timely (4) | 75:9 | 24;78:13;79:23;80:1; | unfortunately (2) |
| thirty-five (1) | 14:24;23:4;25:13; | tower (3) | 88:20;92:22;99:22; | 64:25;76:22 |
| 36:8 | 112:1 | 34:8,10,12 | 105:5;106:14,17,24; | Union (1) |
| thoroughness (1) | times (7) | town (3) | 107:3,12,15,19; | 30:21 |
| 39:18 | 7:9;19:20;61:7; | 37:16;60:20 | 109:15,19;116:22; | unit (3) |
| though (7) | 86:11;107:18;111:2; | 121:18 | 128:11;129:8;135:16 | 29:23;33:13,15 |
| 37:9;45:7;55:6; | 124:24 | track (1) | tuition (1) | units (1) |
| 59:11;85:16;121:21; | timing (1) | 41:20 | 93:5 | 33:10 |
| 141:13 | 115:11 | traditional (8) | turn (3) | universities (1) |
| thought (13) | title (2) | $130: 19,24 ; 131: 14$ | $26: 10 ; 44: 14 ; 64: 24$ | $64: 23$ |
| 52:16;53:6;98:19; | 25:24;99:8 | 134:14,15,21;140:2; | TV (1) | University (1) |


| $\begin{gathered} 65: 25 \\ \text { unless }(9) \end{gathered}$ | utilizing (2) 74:16;77:1 | $\begin{aligned} & 88: 9 ; 103: 11 ; 144: 3 \\ & \text { votes (4) } \end{aligned}$ | $\begin{gathered} 37: 24 \\ \text { way }(26) \end{gathered}$ | $\begin{aligned} & 131: 20 ; 139: 3 ; 140: 9 \\ & \text { who's (2) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 14:10;28:25;38:25; |  | 37:2,3;51:16;96:2 | 42:5;49:22;52:15; | 105:5;127:10 |
| 55:1;59:11;105:18; | $\mathbf{V}$ | voting (2) | 65:19;67:14;69:6,7; | wide (1) |
| 116:8;133:10;145:21 |  | 51:15;94:9 | 77:12;97:22;99:11, | 99:9 |
| unlocked (1) | value (2) |  | 16;106:15;117:5; | Wildcats (1) |
| 44:6 | 122:11;143:5 | W | 121:6,14;124:13; | 37:24 |
| unusual (1) | version (1) |  | 125:17;127:1,20; | wildly (1) |
| 103:25 | 130:16 | waited (1) | 130:6,25;134:3; | 29:25 |
| unwavering (1) | versus (3) | 33:11 | 136:2;140:15; | willful (1) |
| 6:12 | 67:16;82:3;126:25 | waiting (3) | 143:12;145:8 | 31:11 |
| up (47) | veteran (1) | 109:18,21;110:2 | ways (7) | willfully (1) |
| 4:20;16:19;20:14, | 116:20 | waive (1) | 42:7;106:17,20; | 31:10 |
| 18;21:18;27:7,13; | Veterans (1) | 66:6 | 125:23;130:15; | Williamson (13) |
| 31:2,3;32:21;33:1; | 116:17 | waived (1) | 135:14;142:6 | 11:19,20;12:2; |
| 37:24;42:22;43:17; | viability (4) | 81:1 | weak (1) | 43:1,2,16,19;113:22, |
| $45: 7,8,22 ; 69: 7 ; 70: 3$ | 36:15,25;37:11; | WAIVER (82) | 131:16 | 24;119:14,19,22; |
| 75:23;76:19,22; | 52:13 | 13:9,12;14:11,15, | weakness (1) | 129:16 |
| $77: 19 ; 80: 6 ; 90: 17,19$ | viable (5) | 17,18,21,25;15:2,3, | 126:23 | willing (3) |
| 91:13,25;105:22; | 17:12;31:20;48:17; | 19;17:23;18:1;28:12; | weather (1) | 16:21;31:21; |
| 106:4,19;107:23; | 49:25;98:1 | 29:9;31:9,10;50:17, | 11:8 | $101: 10$ |
| 109:22;111:14; | vibrant (1) | 19;51:2,6,9,16;54:13, | Wednesday (2) | win (1) |
| 120:5;121:6;123:20; | 131:1 | 14,16;55:7,15;58:25; | 118:17,20 | 135:16 |
| 124:4,18;125:17; | video (2) | 62:25;63:21,24; | weeds (1) | wish (6) |
| 126:19;127:4; | 29:17;32:11 | 64:17;67:4,15;69:17; | 105:2 | 11:10;12:18;50:19; |
| 132:21;133:7; | videoconference (1) | 71:2,7,18,20;72:22; | WEEK (15) | 61:17,20;68:10 |
| 140:19,25;146:1 | 32:11 | 73:2;74:3;75:7,11, | 4:3,7;6:20,22;8:14, | wishes (1) |
| update (3) | videoconferencing (1) | 20;76:2,14;77:5; | 17;10:25;11:2;25:15; | 63:7 |
| 110:11;111:6,12 | 32:14 | 80:2,3,5,9;81:2,5,14; | 47:23;132:4,7,8,10; | wishing (1) |
| updated (1) | view (2) | 82:10;87:18,22;88:7; | 133:1 | 20:12 |
| 44:11 | 102:10;130:12 | 93:17,18;96:7,8,17, | weekly (1) | within (11) |
| updates (1) | violation (4) | 18,20;100:2,12,14; | 26:14 | 33:24;51:23;63:12; |
| 143:8 | 15:8;16:3;22:16 | 101:2,10,14,15; | weeks (2) | 85:23;86:9;91:2; |
| upgrade (1) | 50:10 | 103:5,17;104:16; | 65:16;120: | 106:21;122:13; |
| 23:16 | violations (2) | 114:4,7,22,23;115:16 | weigh (1) | 141:23;142:1,4 |
| upon (4) | 58:13,19 | waivers (23) | 81:17 | without (8) |
| 6:5;20:24;31:19; | virtual (2) | 13:18;31:12;62:11, | weird (1) | 24:18;60:4;76:14; |
| 112:22 | 47:25;75:25 | 15;63:3,10;70:4; | 32:12 | 82:11;102:2;110:18; |
| upper (2) | visionary (1) | 72:10,13,18;73:22, | welcome (1) | 125:4;137:19 |
| 40:19; 85:13 | 109:22 | 25;74:24;76:11;77:8, | 145:1 | WITNESSES (1) |
| up-to-speed (1) | visit (1) | 16;81:3,23,25;87:17; | well-versed (1) | 73:13 |
| 128:11 | 31:19 | 90:12;94:2;102:2 | 40:25 | wonder (4) |
| upward (1) | visited (1) | walk (4) | Wendell (1) | 134:16;136:4; |
| 77:21 | 64:23 | 79:19;93:23; | 22:1 | 137:18;138:1 |
| urban (1) | visiting (1) | 122:15;134:18 | weren't (1) | wonderful (6) |
| 30:8 | 126:20 | walk-thru's (1) | $48: 20$ | $6: 24 ; 71: 14 ; 73: 3,8$ |
| use (7) | visits (1) | 26:15 | what's (10) | $109: 9,12$ |
| 24:1,6;34:23; | 31:7 | wall (1) | 53:15;105:21; | wondering (2) |
| 47:24;102:8;126:16; | visual (1) | 41:8 | 119:14;121:11,12; | 110:22;127:19 |
| 138:11 | 144:22 | wants (3) | 124:25;136:23; | word (2) |
| used (7) | vital (2) | 28:10;128:21; | 142:6,7,12 | 28:18;44:20 |
| 34:8;105:10,11; | 5:11;27:22 | 139:12 | whatsoever (1) | words (5) |
| 124:19;125:8,9; | voluntarily (1) | Warren (1) | 64:21 | 13:16;16:22;29:14; |
| 127:17 | 59:17 | 42:5 | WHEREAS (15) | 54:15;99:20 |
| useful (1) | volunteered (1) | watch (2) | 5:8,13,17,20;6:2,5, | wore (1) |
| 27:8 | 140:21 | 79:1;141:2 | 9,14;9:15,17,19,24; | 8:6 |
| using (5) | voluntoid (1) | watched (2) | 10:2,7,20 | work (31) |
| 23:21;27:10;104:5; | 144:12 | 31:6;127:8 | wherever (2) | 9:3;11:6;31:21; |
| 127:3;128:17 | vote (9) | watching (1) | 129:3;137:13 | 32:18;35:5;40:17; |
| usually (2) | 20:24;60:22;93:15; | 128:3 | whole (13) | 42:12,12,14;57:9; |
| 33:24;93:18 | 96:4;100:1;101:6,9; | water (2) | $11: 11,12 ; 21: 6$ | $70: 16 ; 78: 10 ; 91: 18$ |
| utilize (3) | $102: 10 ; 134: 18$ | $128: 9,10$ | $33: 14 ; 53: 12 ; 63: 9,10$ | 105:23;111:21; |
| 74:11;76:21;92:22 | voted (3) | Wathena (1) | 64:6;70:4;73:11 | 117:1,2;125:17,21; |


| 126:15;131:19; | 75:15;77:2;87:24; | 108:13;147:25 | 65:13 | 25 (10) |
| :---: | :---: | :---: | :---: | :---: |
| 133:16,24,24,25; | 88:4,6;90:11,16; | 1:15 (3) | 16 (3) | 74:4,10;75:1; |
| 134:3;138:18;140:5; | 92:19;98:20;104:19; | 110:7,8,9 | 11:1;58:8;95:15 | 84:14;86:18;89:18; |
| 141:2,11;145:5 | 106:19;107:17; | 1:23 (1) | 16-17 (1) | 91:7;94:22;95:2; |
| workable (1) | 109:11;133:11; | 110:10 | 26:2 | 106:6 |
| 91:5 | 136:25 | 1:25 (1) | 16-22 (1) | 250 (1) |
| worked (3) | years (33) | 111:10 | 8:14 | 38:5 |
| 31:21;41:24;139:1 | 13:20;14:6;17:16; | 1:30 (1) | 16th (1) | 250,000 (1) |
| working (20) | 18:5,6;29:20;30:6, | 110:14 | 63:23 | 5:14 |
| 27:15;30:5;50:8; | 12;31:17;32:10,13; | 1:34 (1) | 17 (1) | 26 (4) |
| 74:8;75:22;76:6; | 33:6,12;37:18,25; | 111:10 | 6:21 | 74:10;75:3;87:16, |
| 80:16;82:14;84:17; | 48:8,11,23;52:24; | 1:43 (1) | 17-21 (1) | 18 |
| 102:16;105:6; | 63:24;66:8;71:8; | 120:6 | 4:3 | 27-to-nothing (1) |
| 111:14;116:2; | 72:22;75:22;77:6,6; | 1:55 (1) | 19S (1) | 29:11 |
| 126:12,18;127:11; | 82:15;86:18;91:1; | 120:7 | 27:20 | 28 (9) |
| 132:14;142:6,7,13 | 108:19;114:25; | 10 (7) | 1st (18) | 74:4,25;84:15; |
| workout (1) | 124:25;140:10 | 27:11;28:21;37:18; | 49:8;74:4;84:14; | 86:18;91:4,7;95:11; |
| 13:6 | yesterday (7) | 72:23;116:14,16; | 89:23;90:1;91:7; | 107:14;108:15 |
| workplace (1) | 25:16;27:3;28:18; | 132:22 | 94:11,21,22;95:22; | 28th (1) |
| 32:17 | 42:25;95:1;108:14; | 10\% (2) | 96:18;100:3;104:8,8, | 127:9 |
| works (6) | 140:17 | 34:12,13 | 9;106:6,9;107:2 | 29 (4) |
| $\begin{aligned} & 31: 4 ; 133: 20,22 \\ & 135: 21: 138: 11.14 \end{aligned}$ | young (3) $27 \cdot 18 \cdot 28 \cdot 13$ | 10:00 (1) | 2 | 84:16;85:1;107:14; 108:14 |
| world (2) |  | 100\% (1) |  | 290 (1) |
| 50:1;123:16 | $\mathbf{Z}$ | 74:19 | 2 (3) | 9:24 |
| worried (1) |  | 10th (6) | 99:11,19;148:25 | 2nd (14) |
| 108:14 | zero (1) | 116:24;117:3,7; | 2:26 (1) | 47:12;94:11,25; |
| worry (3) | 18:6 | 118:5;119:6;120:3 | 146:8 | 95:1,2,2,22;97:14,15, |
| 41:18;83:13;92:3 | zones (1) | 10-to-noon (1) | 20 (17) | 16;104:8,8,9;106:10 |
| worst (1) | 133:9 | 61:24 | 19:21,22;20:14,18; |  |
| 134:9 | ZOOK (115) | 10-year (1) | 21:18;28:23;31:17; | 3 |
| wrap (1) | 7:7,17;8:5;11:25; | 36:17 | 32:9,12;63:2,4; |  |
| 79:23 | 39:1,16,17;41:16,24; | 11:42 (1) | 73:15;74:10;91:7; | 3 (3) |
| write (1) | 42:17;46:19,21;47:4, | 62:2 | 97:11,16;110:2 | 26:23;27:11;94:4 |
| 94:9 | 14;48:5;55:13;56:11; | 11:50 (1) | 200 (1) | 30 (15) |
| wrong (1) | 58:5,17,20,25;59:4; | 62:2 | 40:12 | 27:18;38:17;46:2, |
| 51:12 | 60:9;68:18;69:8,16, | 11th (2) | 2011 (1) | 6;69:9;74:5;85:1,3; |
| wrote (1) | 23;83:22,23;84:2,5,8, | 27:14;116:17 | 68:3 | 91:4;94:25;95:1,3; |
| 119:11 | 11;85:7,10,12,15; | 12 (6) | 2015 (2) | 97:20;100:15;110:8 |
|  | 87:2,11;94:8,16,18, | 17:11;26:23;47:19; | 17:21;29:10 | 30s (1) |
| X | 20,24;95:5,7,9,12,15, | 94:18,19,19 | 2016 (9) | 37:5 |
|  | 18,20;96:15,21,23; | 12:45 (1) | 4:3;6:21;8:14; | 31 (3) |
| X-amount (1) | 97:2,5,10,11,14,16, | 110:10 | 11:1;14:23;64:18; | 95:11,13,17 |
| 47:11 | 19,22;99:4,15,21; | 12-13 (1) | 114:18;116:14,16 | 311 (1) |
|  | 100:7,10,25;101:3,7, | 39:25 | 2016-2017 (1) | 28:16 |
| Y | 12,14,19,25;102:8; | 1240 (5) | 116:5 | 340 (1) |
|  | 103:6,12,14,16,24; | 67:17;69:16;79:25; | 2017 (2) | 73:21 |
| y'all (9) | 104:3,5,21;105:2,5, | 81:2,11 | 49:9,10 | 350 (30) |
| 34:4,19;92:4,16, | 11;107:1,21;112:25; | 13-14 (1) | 2019 (1) | 14:5,18;16:18; |
| 25;107:23;112:1; | 113:1,7,11,15,16,19, | 40:1 | 72:23 | 17:13,15;18:1,4,13; |
| 127:13;136:24 | 23;118:7,9,13; | 13-1613 (1) | 21 (2) | 28:16;29:15;36:14, |
| y'all's (1) | 119:10,11;124:10,12, | 14:14 | 6:21;114:18 | 16,21,25;37:6,10; |
| 33:7 | 13;127:15;129:15, | 14 (2) | 21s (1) | 38:2,9;40:12;49:24; |
| yards (1) | 17;132:8;133:8,14; | 47:19;89:19 | 27:20 | 50:1,11;52:13;61:15; |
| 24:25 | 134:5;138:23; | 14-15 (2) | 22 (4) | 73:20,20;75:6;78:23; |
| year (38) | 140:11;144:7,14 | 40:3;58:6 | 11:1;86:18;87:24; | 79:1,7 |
| 5:2;6:3;14:7,19; | Zook's (1) | 15 (3) | 106:24 | 36 (1) |
| 18:12;22:17;23:9; | 129:22 | 46:1;95:15;114:24 | 23 (2) | 37:16 |
| 24:15;25:4;26:3; |  | 15-(1) | 95:4,8 | 377 (1) |
| 28:14,14;33:10; | 1 | 58:7 | 24 (2) | 29:9 |
| 34:17;36:1;45:7; |  | 158 (1) | 75:5;94:15 | 3rd (28) |
| 46:11;47:10;61:8; | 1 (5) | 112:22 | 240,000 (1) | 40:4;42:3;74:4; |
| 65:2;73:19,19,20; | 14:23;94:4;99:8; | 15th (1) | 5:18 | 75:1;84:9,19;89:12, |



