## In The Matter Of: BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION STATE BOARD OF EDUCATION

March 10, 2016

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# BEFORE THE ARKANSAS DEPARTMENT OF EDUCATION STATE BOARD OF EDUCATION <br> \#4 Capitol Mall <br> Little Rock, AR 

March 10, 2016
10:00 A.M.

## APPEARANCES:

Mr. Johnny Key
Ms. Toyce Newton
Ms. Mireya Reith
Ms. Vicki Saviers
Mr. Joseph Black
Dr. Jay Barth
Ms. Diane Zook
Ms. Susan Chambers
Ms. Charisse Dean
Mr. R. Brett Williamson
Ms. Ouida Newton

Commissioner
Chairperson
Vice Chairman
Board Member
Board Member
Board Member
Board Member
Board Member
Board Member
Board Member
Teacher of the Year/ Non-Voting Member

LEGAL COUNSEL FOR THE BOARD:

MS. KENDRA CLAY
MS. JENNIFER DAVIS

ADE General Counsel
ADE Attorney
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A-1: CONSIDERATION OF THE LITTLE ROCK SCHOOL DISTRICT REPORT
OF PROGRESS
CHAIRPERSON NEWTON: We'll move then to our action agenda and the first item on the action agenda is Superintendent Baker Kurrus; Consideration of the Little Rock School District Report of Progress.

SUPT. KURRUS: Good morning. And I know how to use a microphone. I play in a band, so the deal is get your face about four inches away and sing loudly, with confidence.

I'm Baker Kurrus. It's nice to be here. Ms. Jackson is going to give the CAC report and then I'm going to kind of give you an abbreviated report in light of the lengthy agenda.

DR. JACKSON: Good morning. I just have a brief report this morning from the Little Rock School District Civic Advisory Committee. During our February visit with you we mentioned that it was time for our community forums to begin. We are on the last leg of our community forums. Our last forum is tonight at 6:00 p.m. at Don Roberts, and it's our fifth forum. These forums have been very successful. We've had them across the city of Little Rock. We've had over 400 participants in our forums and we're
expecting at least 100 more participants tonight. Just to give you a snapshot of what our forums have looked like, they begin with an artistic presentation from one of our local schools. So this week's forum on Tuesday morning we had students from Booker Arts Magnet, from their orchestra and choir, to present. And then we transition in -- as folks transition in and eat, enjoy the arts entertainment, we begin by opening with a video segment, a 10-minute segment produced by the Little Rock School District that features our superintendent, Superintendent Kurrus, and he talks about the status of the school district and what we can look forward to in the future. Then we begin to break up into small groups. We've had about six to nine small groups with professionally trained facilitators who facilitate small group conversations about what their concerns are or questions are about the Little Rock School District, and then from there what action items we can take as a community to move our district forward. And so we've received a lot of great feedback from our forums, from our community members, and I want to just share some of those, some of the broad strokes of what we're hearing from our community.

One of the things that we've heard consistently
from our first four forums is the need for more transparency in regards to information about the district and state and information being shared with parents, students and teachers about expectations both now and in the future.

Also, there's been general concern at each forum about whether those who make decisions for the district will really include the community in that decision-making and whether the feedback that we're receiving will be taken into consideration and whether there will actually be action steps connected to the ideas that are shared. And actually what we have affirmed with them, as far as the Civic Advisory Committee is concerned, is that we are working towards getting action steps for the things that are recommended. We actually will bring all of those who participate in the forums together late this spring to get commitments. Everyone has signed commitment cards saying how they're willing to commit to work with the district to help move our district forward. So we'll bring them back and we'll talk about specific action steps we'll take based on the community input and connect people to those action steps so we can begin to implement those action steps.

There's been encouragement to think about the refocus on academic achievement of our school district. Several people have mentioned that there's been a lot of focus on thinking about balancing the financial end of our district, but they want to hear more about what's going on with academic achievement and how we can move forward with that. Things regarding smaller classroom sizes, more cohesive school communities have also been mentioned.

And, lastly, one other thing that has been mentioned is equity as far as resources are concerned for our district and thinking about the broad strokes of our district and how we can provide wraparound services for those students in need when it comes to equity of resources.

So we're looking forward to our last community forum tonight. We're looking forward to speaking more in our Thursday night meeting of next week about the work of the forums and how we're going to move forward to re-engage the community and taking action from the statements that were made. And I'm happy to entertain any questions about our forum and our work moving forward.

CHAIRPERSON NEWTON: Any questions? Ms. Zook.
MS. ZOOK: No, I just want to thank you for
doing that. I've been anxiously awaiting getting out in the community and letting the people have a voice.

DR. JACKSON: Yes, ma'am.
MS. ZOOK: And we all know that the more involved a parent is the more likely the child will succeed throughout life.

DR. JACKSON: Yes.
MS. ZOOK: So I commend you and your committee for that.

DR. JACKSON: Thank you.
CHAIRPERSON NEWTON: Any further questions? If not, thank you.

DR. JACKSON: Thank you.
SUPT. KURRUS: Good morning again. We've had a good month. I've given you a package of information that was assembled quickly. When we saw the agenda and I spoke with the Commissioner we decided that rather than run through a whole bunch of data we'd get it to you in writing. It was done quickly but I hope you'll have a look at all of that.

A couple of things I want to highlight that are in that package: we've done our pre- and posttesting, almost completed for the third quarter. We used the ACT Aspire, which we think gives us a leg-up when we take the high-stakes test starting in April.

There's a ton to brag about in our school district and some of that is in there. Most of these things are things you know already. We have 16 National Merit Finalists, a number of Achievement Finalists, Hispanic Scholars, Seimen Scholars; we have people doing wonderful, marvelous things in our school district and some of that is in there, just a taste of that. And we're doing a thousand things every day to be sure that every child has the opportunity to achieve at the highest level.

I also want to highlight just because I know it's been a point of emphasis with some of you on the Board, as it well should be, that we're rapidly gearing up with dyslexia interventions and we've got a report in there that addresses the specifics of that. We now do 600 dyslexia interventions every day; 600 students in our school district are receiving services with respect to dyslexia and other services too that go hand-in-hand with that.

I want to talk generally about school district turnaround, then I want to give you a big picture view of what we've done and what we hope to do between now and June 30, approximately. And then I want to give you some information and then I'll take questions, if that's okay. I'll try to be brief
because I do respect your agenda today.
Of course, school district turnaround is a huge challenge as we all know. We've all gone through this some and we're going through it now almost monthly with all of us. And the problem I see is that educational turnaround has been built on a transactional leadership model, which is a common leadership model that deals with rewards and punishments. It's common in the auto business. If you sell a car, you get a commission; if you sell a bunch of cars, you get a bonus. Little Rock was run that way. Little Rock School District was run that way, and it's not a transactional environment. People generally make the same amount of money on a salary schedule; people generally do the same things. There aren't a series of incentives in education like there are in the private sector, but that was the way the district was run. But the transactions so-tospeak from the leadership standpoint were better jobs, more job security, maybe a stipend or two here and there for some such thing. We've transformed that leadership model completely, so -- and it sounds like mumbo-jumbo but I'm going to give you some examples of why that's important.

In a transactional model you meet with teachers,
you bargain, and there are winners and losers, and the big picture sometimes gets lost. In a transformational model where you say we're not trying to change the outcomes daily, we're trying to change the organization completely, you take a much different view in the series of negotiations with teachers. And the biggest thing that we've done -the most important thing that we've done is we've transformed our relationship with the most important employee body that we have: teachers. Teachers comprise -- we have 2,000-plus teachers and if you can change that relationship you can change your school district. So if you want to know, "Baker, what's the big news, what's the big thing," that's the big thing. Because if you can change that relationship -- and it's an ongoing process to build trust. To build some sense of common unity of purpose, to collaborate and cooperate, and then have impacts on students that are absolutely aligned with common goals is a huge step forward for Little Rock School District, and I don't want to over-emphasize that. You say, "Well, that's business mumbo-jumbo, Baker; there you go again." But just as a couple of things you might be interested in, last year we had over 90 grievances; this year we're tracking to maybe
have 30. Okay. I met with the National Education Association president, Mr. John Stotts, and we had a really wonderful discussion about how we could transform education with a pilot program that we're going to work with NEA on for on-boarding teachers so that young new teachers can really get the things they need to be secure in the profession, to be effective earlier in their careers, and then to have long productive, fulfilling careers so they want to come to work and they'll be there more often and they'll really strive with a good start. And NEA is a partner in that. And then he and I have also talked about how could we -- he as president of NEA and me with my background and experience, how could we partner up and try to build a model where we change the way that school districts, principals, administrators, superintendents and teachers work together. And he and I are exploring that right now because that's the kind of transformational change that makes a difference. If you look at Detroit and Chicago, what did they fail to do? They failed to build that bridge early in their transformations and they're failing now because they don't have that trust and confidence in one another. And so Kathy is here, and she and $I$, we work very well together, very
informally. I mean, I just go over there; she comes over and brings Sadie Mitchell a Diet Coke and then gives that to Sadie and comes to my office. Anyway, it's a really good big step. So we're focused more on the way we work and how we relate to one another and how the organization functions, no matter what our tasks or goals. So I don't want you to overlook that.

But now I want to tell you that's paying off and I want to tell you how it's paying off, and then I want to give you some benchmarks because I think -again, I won't single out -- I listen to these board meetings after we have them, and you asked me, "What does success look like?" I know who asked me that question. I want to tell you what we've done because I think you hear all this mumbo-jumbo from me and you say, "Well, what are you doing?" Well, by June 30 we'll have 17 new principals in our school district, 17 new principals heading up buildings. We'll have 22 school improvement specialists working cooperatively with our principals in a very structured way with the help of -- I see Andrew is back there, at least he was. We work hard on how to figure out how to work. We just didn't hire school improvement specialists and throw them in the
buildings and say "good luck, let's hope this works." We talked long and hard with Dr. Wilde and other ADE personnel about how these people are going to work. And it's working pretty well. We were going to bring you that today, but it's a long -- it's a relatively lengthy presentation. We'll show you that next month. But we have 22 school improvement specialists working and working well. We're working with ADE on a personnel development grant. I think that's got a lot of potential because it has long-term benefits if we can develop our personnel in a different way. Let me give you a few other things that are concrete things that we've done. We've reorganized Baseline Elementary School and we came upon a young man who was a Teacher of the Year and he's running that school. And, frankly, we're learning a great deal. We're learning a lot not just about Baseline and not just about that school or that person or that staff; we're learning things that are going to leverage us in other elementary schools. That's the whole point. By next June we'll have a new HR department; it'll be reorganized with a new director. We'll have a new special education director; it will be reorganized with a new director. We've got a new safety and security director already. We'll have a
new transportation director. We will have located, contracted for, and I hope closed on 23-1/2 acres in west Little Rock. We've already hired architects. We have the plans designed to build a new middle school in west Little Rock. We already have a school zone. We have kids assigned. We have a staff. We've hired another great hire to run that school. And we've got litigation next week on the 22nd, 23rd -- that's week-after-next -- and we're prepared for that litigation and I hope we can proceed without any delays. We have planning teams and architects that are working on the southwest Little Rock school. You have a -- in that package you have a timeline. We're focused and going as hard and as fast as we can there. We don't want to make any mistakes, but we don't have any time to waste. We've made substantial budget cuts. We're down about 125 positions right now with a lot more coming and we've done that without impacting teaching and learning in the classroom. In fact, I think we're more effective in the classroom and in the buildings now than we were before we made those job cuts.

Let me give you the number that's -- it's a preliminary number, but right now we've spent $\$ 16,000,000$ less on personnel and benefits, as of

February 29th, than we did February 28th of last year. Let me say that again: $\$ 16,000,000$ less money spent on personnel from February 28th of 2015, at that point in our year, up to February 29th this year, which was obviously leap year. That's big news. That's big news because if we can continue to do that, become more efficient and more effective, save money and leverage that money into new buildings we'll transform the whole school district -transform the whole school district -- and that's very important to me.

We don't have any school closures planned for 16-17. I go to meetings and there are rumors, people talk. We're not closing any buildings next year. We're going to get the Civic Advisory Committee report. We're going to try to work with the community and find out what makes the most sense, what can we afford, and make prudent judgments. That will be driven by the work of that committee, with my help, and then it will go to the Commissioner as our school board. I think that's very important.

We don't have the first test under our new system, the first high-stakes test. I came May 6th last year. Do y'all realize it's 10 months? I've been up here 10 times, I guess, but it's been 10
months. We've done these things in 10 months. The first high-stakes test comes next month and we'll see how we do, but I think we're ready. And I'm so proud of our team. I know we all want change and we want dramatic change for the kids of greatest need. That's what I'm looking for. And we want results and I think we're going to deliver, but we'll know a lot more after next April. And it won't all happen at once. It didn't take a year or 10 months or a couple of hours to get in the problems we're in. We've got a lot of big, big challenges -- and when I say "we," I mean "we" -- okay -- you, me, the Commissioner.

We've got to reverse some very disturbing trends that are moving in our community right now. Since 2004, our percentage of students on free and reduced lunch has gone up 20 percentage points -- 20 percentage points, from about 55\% to about 75\%. That's an alarming change within the range of our student body. And we obviously don't care how much money somebody makes. We want to educate every child and we consider it a duty and an honor to educate every child. And that's where our greatest work is actually done. It's not on those scholars who get National Merit Finalist and that sort of thing. Our best work is with students of great need. But what
we find is that index of poverty is health, it's wellness, it's family stability; it's the ability to have a good car that runs, it's -- all those things are tied to poverty -- nutrition, reading readiness, kindergarten readiness. Everything that we talk about is a proxy for income. So if you see a dramatic jump in the number of students who are on free and reduced lunch in any group you know you've got a tremendous and building challenge. That's an incredibly daunting challenge for us right now. If that percentage continues to go up our work will be very, very difficult.

We have 2855 kids, or about $12.33 \%$ of our students, with limited English proficiency. It's a tremendous challenge. That number continues to increase. We have 3,003 students on our rolls as of day-before-yesterday who identify as Hispanic -3,003. We have about 4,000 who identify as Caucasian. We love that challenge and we love the diversity and we love -- I'm so energized by these families that we have from all backgrounds. But I'll tell you this, [Spanish phrase spoken here]. How many of $y$ 'all understood that?

CHAIRPERSON NEWTON: Mireya.
SUPT. KURRUS: Well, just one. Our community is
rapidly changing. Our competitors, we have other big school districts in our footprint. They have a total of 72 kids who are of limited English proficiency -72. We love the challenge. I'm just imagining schools where kids who get out of the 6 th grade are bilingual. That's what I just want to do. I just -can you imagine the value of that for a young student to be able to speak two languages and learn that and then get acquainted with culture and diversity and understanding? That is the power of the Little Rock School District, so we embrace it. But on the other hand, it costs money to do these things and if that's all we do -- special ed. is the same way. We now have special ed. students, and we love every one of them; about $12.5 \%$ of our kids are special ed., and that's okay. We love that and we do our best work there, $I$ think. But if that's all we do, if we -- if that challenge continues to grow as a percentage of our total student body we are going to face a great deal of trouble. So these are facts. These aren't arguments; these are simple facts. I have all the data. And our team is so good now, we can crank some data and we can come up with ideas and we are nimble and we are working hard and I think we can solve a lot of these problems. But if they continue to
escalate, get bigger, it's going to be different.
Let me just wind up by saying all these things are important to you -- they're important to me, they're important to you. I'm the superintendent, Commissioner Key is the board. Under Arkansas state law, it's up to the board to determine the direction of the school district. That's in state law; it's 6-13-620, item 2. So it's not up to me to determine the direction of the school district; it's to execute a plan. We need a plan. We need a plan, and we need to understand that I am driving an aircraft carrier. Okay. It's not a speedboat. It's a very large organization and we're trying to become more nimble, but we need a plan. We need a plan that's comprehensive and that makes sense for everybody involved, everybody in the community. So your planning for this general, suitable and efficient system is vitally important to us.

And, again, it's been an interesting week, interesting couple of weeks, and I thank you for your service. I've served on the school board and, as one who's done so, I appreciate your service so very much and I appreciate everything you do for our students. We're honor-bound to educate them and I thank you for your service.

CHAIRPERSON NEWTON: Thank you for your report, Mr. Kurrus. Before we go into questions by the Board, after the questions we've had two folks to sign up for public comment. And the procedure -- our procedure for the board to accept public comment is by a majority vote by the Board. So you might want to stay there, Mr . Kurrus.

SUPT. KURRUS: Okay.
CHAIRPERSON NEWTON: I'm not asking you to leave yet --

SUPT. KURRUS: I'm sorry.
CHAIRPERSON NEWTON: -- because I'm sure we have some questions. So after the questions, then that will take place. Also, I don't want to go any further without recognizing our legislators here today, Senator Keith Ingram and Senator Alan Clark. So thank you for coming. Is there anyone else here that we need to acknowledge?

Okay. Thank you.
Then any questions to Mr . Kurrus from the Board? Ms. Zook.

MS. ZOOK: Yes. Thank you. So I went back and read a lot about you and a thing that you had written, Baker's Dozen, when you went off the board. And I noticed there you were really enthusiastic
about a strategic plan that had been developed. And are you saying you don't think that strategic plan is appropriate for now?

SUPT. KURRUS: Well, there's been a lot of -(COURT REPORTER'S NOTE: Dr. Barth's cell phone began playing an automated message.)
[Laughter]
SUPT. KURRUS: What did the man in the telephone say?

MS. ZOOK: That's okay; my phone doesn't understand me, nor does Jay's, so --

SUPT. KURRUS: Well --
DR. BARTH: I'm just happy it said that.
SUPT. KURRUS: Yeah. It was a good plan. It was community-driven and there are elements of that we're still executing, but we're in a dynamic environment and that's the thing. And your question goes right to the heart of some things you're going to talk about later today. I mean, how do you plan in a dynamic environment? I have six letters of intent for charter schools, all of which will be located in our school district, and now that would make 19. They won't all make it, but -- I know that. So elements of that plan we're still working on, and it's a pretty good plan, but we'll develop a
different plan. But it's up to you to do that too. I mean, we don't have a school board anymore.

MS. ZOOK: Okay. And another question: you had mentioned last month that you were going to offer the opportunity for teachers who chose to notify you by March 1st -- I think it was March 1st --

SUPT. KURRUS: It was, exactly.
MS. ZOOK: -- that they would offer them a buyout if they wanted to let you know that so you could get in on the early pool of quality teachers. Has that happened? Are you -- did you get response? SUPT. KURRUS: It did. And I'm so glad you asked. It did. It just didn't make the cut. I've got a million things of that size and that was right at the bottom. But, no, we did that and it was very well received. And I don't know the total number; it's over 200, I think. It's over $\$ 4,000,000$ in salaries. If we can reduce those -- and they're good people; we hate to lose a lot of them; they're experienced people. But they wanted to retire; it was voluntary.

MS. ZOOK: Uh-huh.
SUPT. KURRUS: Several hundred people accepted. I think it was -- I don't know the number. I'll get you the number. But it was over $\$ 4,000,000$ in
salaries. So just imagine if we could reduce those salaries by even $15 \%$, that's $\$ 600,000$. And then -and we are; we're offering binders now. We're very aggressive in personnel because we need high-quality teachers.

I didn't mention TFA, $I$ don't think, in my remarks. That's another one that didn't make the cut. We're going to have 15. We have over 2,000 certified teachers; we're very proud of our certified teachers. But we're excited about TFA; 15 teachers will be in here and they'll spice it up, I bet.

MS. ZOOK: Also, as you and Mr. Key, or any input you want from us, are making the plan, the legislature passed an opportunity for waivers for a traditional school district, any waivers that the charter schools have. So that might be something that wants to play into it too. If you think that there is something that's holding you back from being able to do the kinds of things that you think need to be done in the Little Rock School District traditional schools that a waiver is then -- you know -- that may be part of what you want to present, as well.

SUPT. KURRUS: Well, if that's a policy thing that we need to do I'll push that upstairs, but --

MS. zook: Well, no, it's not you need to; it's you can. It's an opportunity.

SUPT. KURRUS: Okay. I get that.
MS. ZOOK: Okay.
SUPT. KURRUS: I understand that.
MS. ZOOK: Okay.
SUPT. KURRUS: And I think that's on your agenda today, Helena-West Helena, is it not?

MS. ZOOK: It's one of them. Yes, that and Pangburn.

SUPT. KURRUS: I'm going to stay all day. I can't wait to hear this stuff.

MS. ZOOK: Yeah.
(COURT REPORTER'S NOTE: Ms. Saviers arrived at the meeting at 10:35 a.m.)

CHAIRPERSON NEWTON: Any other questions? Dr. Barth.

DR. BARTH: Mr. Kurrus, in the packet that we got, on the pre- and post-test reporting, near the back of this, is that ACT Aspire data or is that -do you know what assessment that is?

SUPT. KURRUS: That's the third one and that's -- is Dennis here?

DR. BARTH: Third-quarter data.
SUPT. KURRUS: I'm going to -- rather than -- is

Mr. Glasgow here?
And while he's coming I want to make a point. If you read a little about transformational leadership, you'll realize you don't have to change the players to have a better team. Keep that in the back of your -- I know that's what y'all are thinking, these are the same people they've had all these years. It's not -- it's different.

Dennis, did you hear the question?
MR. GLASGOW: I did.
DR. BARTH: Thanks, Mr. Glasgow.
MR. GLASGOW: The data that's in your report is the pre- and post-test data, similar to what we presented last month. It's the teacher-made test, a three-week unit.

DR. BARTH: So it's the district test?
MR. GLASGOW: Yes.
DR. BARTH: Okay.
MR. GLASGOWS: Yes, sir.
DR. BARTH: Okay. Great.
MR. GLASGOW: We have ACT Aspire, the third interim, that we've just completed giving. We'll probably have some data on that that maybe we can share next time.

DR. BARTH: Okay. Great. Thank you.

CHAIRPERSON NEWTON: Any further questions for Mr. Kurrus? Okay.

SUPT. KURRUS: Thank you.
CHAIRPERSON NEWTON: At this time we have two individuals signed up for public comment and they are Stephanie Jared Harpole and Gary Newton. So what is the pleasure of the Board?

I mentioned, Ms. Saviers, before you came that the procedure outline says that we have to have a motion and majority vote of the board to hear comments from -- public comments.

So, what's the pleasure of the Board on hearing comments relative to $\mathrm{A}-1$ ?

DR. BARTH: I'll move approval for public comments on this item.

CHAIRPERSON NEWTON: Moved by Dr. Barth.
MS. DEAN: Second.
CHAIRPERSON NEWTON: Second by Ms. Dean. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Then the motion carries.

Ms. Harpole?
While she's making her way here we want to emphasize this time, among many times, I'm sure,
within the next agenda items that the limitation is three minutes and the timekeeper will let you know when your three minutes are up.

So, is she here, Ms. Harpole? Okay. She doesn't appear to be here. She was --

COMMISSIONER KEY: She may be in the ATN room -CHAIRPERSON NEWTON: Oh, okay.

COMMISSIONER KEY: -- down the hall. Ms. Clay will go check.

CHAIRPERSON NEWTON: While she's checking, Gary Newton is the second person. We can start with him. MR. NEWTON: Madam Chair, thank you for the opportunity but I respectfully decline.

CHAIRPERSON NEWTON: Okay. She's not here but I think she had been instructed that it would likely be at the end of our agenda this afternoon. So if in fact she comes we'll allow her to have a comment later on this evening.

So with that said, A-1, what is the pleasure of the Board relative to action item A-1?

MS. ZOOK: Move to approve.
CHAIRPERSON NEWTON: Moved by Ms. Zook. Is there a second?

MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. All
in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries. Thank you, Mr. Kurrus, and thank your team.

A-2: CONSIDER REMOVAL OF PULASKI COUNTY SPECIAL SCHOOL DISTRICT FROM FISCAL DISTRESS CLASSIFICATION AND STATE CONTROL (RECONSTITUTION) EFFECTIVE UPON THE ELECTION AND TRAINING OF THE LOCAL SCHOOL BOARD

CHAIRPERSON NEWTON: A-2 is Consideration of Removal of Pulaski County Special School District from Fiscal Distress Classification and State Control (Reconstitution) Effective Upon the Election and Training of the Local School Board; and Mr. Rogers, Ms. Smith, and likely the Commissioner.

MS. SMITH: Hello. I'm Cindy Smith with Fiscal Services and Support -- and I'm going to break the microphone. It is our recommendation to release Pulaski County School District from fiscal distress. They have completed all activities and strategies outlined in their fiscal distress improvement plan. Their fund balance over the last three years has steadily increased and is projected to increase again at the end of this fiscal year. They have addressed all the issues in their audits, the state and the federal findings. And our recommendation is to
return the district to the control of a locally elected school board upon the election and training of the new board.

CHAIRPERSON NEWTON: Okay. Commissioner.
COMMISSIONER KEY: Thank you, Madam Chair. Over the last few months I know you all have studied this issue and have received feedback. I think this board chose to do a very positive and unprecedented thing with regards to the final year, and that is to have an on-site review and opportunity for discussion and community feedback. This recommendation certainly does not diminish the challenges that Pulaski County faces concerning the detachment and the continued desegregation obligations. We studied this and just really -- those challenges we feel confident that Dr. Guess and his team will continue to successfully address during this transition. We feel like though that it is important here at the end of this fiveyear period, as they have done such a good job of correcting the fiscal issues, the audit issues, the balance issues that they were encountering five years ago, that it is time for this board to take that action to release them.

CHAIRPERSON NEWTON: Any questions by board members?

MS. ZOOK: Yes. I'd like to -- I'm still concerned and I want you to have your school board back. I fully believe in that. But I'm concerned because we still don't have the facilities to the point that the judge will consider them unitary. I know they'll be getting -- I think the number is $\$ 15,000,000$ from Jacksonville to buy those buildings and that will go a long way. But at the same time they'll be losing the -- or the deseg money will stop. I'd like to know what Dr. Guess thinks about these kinds of things since you're the one who's done such a good job of getting the district in good fiscal order, and I commend you for that.

DR. GUESS: Thank you, Ma'am. I appreciate that. We have -- of course, when we -- when I came onboard we faced two significant challenges; one was the issue of fiscal solvency and the other was the mandate to achieve settlement to the desegregation case. Ms. Smith has reported our improvements in finance and we're proud of those. I'm working with some really great people. We did achieve a global settlement in the deseg case; however, we did also achieve some unitary declarations in areas such as special education, student assignment, and gifted and talented. We still have five areas remaining that we
are not unitary in: student discipline, student academics, facilities, staffing, and monitoring. So facilities is just one of five. We are making progress with the construction of the Mills High School, which we will propose to the judge indicates our commitment to parity in facilities. We will do the best we can to convince the judge of that. But I would say that we face other significant challenges, particularly in leadership and -- I mean, in discipline and achievement.

CHAIRPERSON NEWTON: Okay. Any additional questions? Ms. Saviers.

MS. SAVIERS: I just want to say I feel like we owe you a huge debt of thanks.

DR. GUESS: Thank you.
MS. SAVIERS: You've done an amazing job and I can't imagine anyone doing a better job. So thank you so much.

DR. GUESS: Thank you very much. I appreciate that. It has been a privilege to work with some really great people.

CHAIRPERSON NEWTON: Dr. Barth.
DR. BARTH: Well, I just want to pick up on that. And I think we all recognize how complicated this district is geographically, demographically, in
terms of its history, and then the events that have happened during your time there. And I really want to thank you personally for the candor that you have always provided to this board about the challenges you're facing. You have been a superintendent who did not try to sugarcoat things and I think that forced us to do some tough thinking about all these issues. And so we know this is not over and this is perhaps the biggest challenge, right, to return a district to true local control, and that's a big step. But I just want to pick up on Ms. Saviers and thank you for just what great leadership you've shown, not just in terms of dollars and cents but in some more human ways as well.

DR. GUESS: Thank you, Dr. Barth. And I do agree that it's a difficult time. The detachment of Jacksonville is expected to reduce our revenue by some $\$ 40,000,000$. The loss of the deseg money is in excess of $\$ 20,000,000$. The changes that we're facing regarding meeting those challenges are significant. We have RIF'd; we've sent notices of reduction-inforce to employees of J\&PSD. We're receiving requests for hearings on those. So we have a number of challenges that we face, any of which could have a significant impact on the district's future. So it
is a very challenging time.
MS. ZOOK: I have a question that I don't know if it's for legal or the Commissioner. I know that -- I think last month or month before we voted to renew his contract. And I know once the new board is elected that will be a decision that that board makes. So do we have any assurance that he will be able to stay and provide the institutional knowledge with the new board or are we taking a chance that someone with that level of expertise in the big picture could be replaced in the first year of the new board?

COMMISSIONER KEY: There are no guarantees on that, Ms. Zook. When a board is elected and seated then they have the authority to make those decisions. So that is something we are cognizant of and have had discussions about, but knowing that any time a district is returned to local governance those employment decisions are left up to those elected members.

CHAIRPERSON NEWTON: Any further questions?
Okay.
MS. ZOOK: Do we know when the election will be or will that be decided within the 2016 school year?

COMMISSIONER KEY: It will be in the 2016.

Yeah. The vote today is the step that authorizes the release, and then the process of returning will be after the election and seating of that local board and it will be in the 2016 calendar year.

CHAIRPERSON NEWTON: Okay. Thanks. Any further questions? If not, we don't have anyone signed up for public comment on A-2, so I'd ask for a motion by the Board relative to A-2.

MR. WILLIAMSON: Madam Chair?
CHAIRPERSON NEWTON: Yes.
MR. WILLIAMSON: I move the Pulaski County Special School District be removed from fiscal distress, effective immediately, and returned to control of a locally elected board of directors pending the election and training of the board.

CHAIRPERSON NEWTON: Okay. So we have a motion by Mr. Williamson. Is there a second?

MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Okay. Motion carries.
Were any opposed? The ayes have it. Thank you.
DR. GUESS: Thank you.
CHAIRPERSON NEWTON: And thank you, Dr. Guess.

A-3: CONSIDER REMOVAL OF HELENA-WEST HELENA SCHOOL DISTRICT FROM FISCAL DISTRESS CLASSIFICATION AND STATE CONTROL (RECONSTITUTION) EFFECTIVE UPON THE ELECTION AND TRAINING OF THE LOCAL SCHOOL BOARD

CHAIRPERSON NEWTON: Our next agenda item is Consideration of Removal of Helena-West Helena School District from Fiscal Distress Classification and State Control (Reconstitution) Effective Upon the Election and Training of the Local School Board. And, again, Ms. Smith.

MS. SMITH: It is our recommendation that the Helena-West Helena School District be released from fiscal distress. They have completed all activities and strategies outlined in their fiscal distress plan. They have maintained a fund balance over the last three years and it appears that at the end of this fiscal year that balance will still be maintained. And they have addressed all of their audit findings, federal and state. So it is our recommendation that the district be returned to the control of a locally elected school board upon the election and training of the new board.

CHAIRPERSON NEWTON: Okay. Commissioner, I think that this would be the same with the exception of the deseg order?

COMMISSIONER KEY: The deseg and detachment. This one is -- for lack of a better descriptor, this is cleaner because the challenges -- while the district, as all districts do, face challenges, this district does not have the same type of legal and detachment issues going on. And as you all know from our visit to Helena-West Helena, they have a strong community support base that have been very vocal in their efforts to want to support the superintendent and his team moving forward. What I would like to say, in reminder, is this district, this is the second time that they have been under state control and released. So it is imperative that this continued community support be positive and that they continue to work to grow that support in the community so that this system can be successful. And while the challenges there, again, are not insignificant, they are different than Pulaski County. But in looking at what they have done with regard to fiscal, the fiscal conditions of that district we feel that they are indeed ready to return to that local governance based on the fiscal work that they've done.

CHAIRPERSON NEWTON: I think that Mr. Hoy is here. I don't know if the Board has any questions,
but -- there he is, Mr. Hoy.
COMMISSIONER KEY: And Senator Ingram is here and may want to speak to this too.

CHAIRPERSON NEWTON: Again, we welcome those comments.

As you come forward, I just, you know, want to say that certainly I don't know if three strikes and you're out, but certainly, hopefully the district -and that's just my comment -- but that's not necessarily true because I'm moving on. But we hope that the lesson learned or etched in such a way in the community's memory that we don't go down this same path again. I'm saying this as a general comment, Mr. Hoy, because it would be very distressing $I$ think for students first and families to have the mistakes repeated and for us to be back in the position again to have to deal with this matter. So understand the positive -- we appreciated your invitation to Helena-West Helena. I think what we got to see is vibrant energy and attitudes toward change and sustaining change. So I just -- that's my stump speech for this situation and it only serves to increase the capacity of the community and also increase the capacity of young people and families to move their lives forward, both educationally and
economically. So I place that on your shoulders completely. No, seriously -- but to the community. So are there any questions for Mr. Hoy? Dr. Barth. DR. BARTH: Actually not a question, a comment, so I'm fine.

CHAIRPERSON NEWTON: Yeah, a comment.
DR. BARTH: Well, you know, I -- your comment about three strikes, this case, as the Commissioner said, is cleaner in some ways but this is a case where the, you know, the sole high school, the only high school in the district is in academic distress. And while I think that the fiscal house is clearly in better order there still are some major achievement issues in this district. And I'm comfortable releasing them from academic -- excuse me -- from fiscal distress and moving us towards elections, but my strong preference would be that in the next couple of months that the committee on fiscal distress does look at academic distress -- we've got too much distress going on -- on academic distress, does look at the case of Helena-West Helena. And so when the time comes I will probably move that we get a report back from the committee by the June meeting so that we have some real confidence before we get to school board elections that indeed the trajectory is right
in terms of academic achievement in this district. That would be my strong preference and it would make me a lot more comfortable with this decision to move towards return to local control.

MS. ZOOK: So are you saying that you would like to table this until the academic distress report or are you saying pass or not pass this and then also have the --

DR. BARTH: My preference would be to go ahead and pass this because, I mean, the motion on the floor is fiscal distress and release from fiscal distress. And I think -- I'm convinced that that's been met. But I just -- and this would allow the green-lighting of the election process. But we also know there are a number of months between now and when those elections take place and I would just feel better that -- and feel like we have done duediligence related to this district and hopefully lessen the possibility that they return for any reason, fiscal or academic, if the committee takes a look at this district and reports back to us on what's going on with the trajectory. So I think the motion on the agenda is accurate and fine, but I just want -- I want something to make -- personally make me feel a little better that we're going to be all
right in this district for the foreseable future. CHAIRPERSON NEWTON: But we haven't gotten to the motion yet, but when we get there -- or have we? COMMISSIONER KEY: No, we hadn't. We're still -- CHAIRPERSON NEWTON: I thought I didn't miss that. Ms. Reith.

MS. REITH: So, and to piggyback on my colleague's comments, Dr. Barth, if I recall correctly, one of the issues -- and it appears that it has declining enrollment. Correct?

SUPT. HOY: Yes. MS. REITH: And so as we look at, you know, the academics of this, if there's some opportunities to kind of keep our eye on where we're at -- and, obviously, all of those are interrelated; as the schools perform better hopefully students are coming back in, and I know that there were strong stories about efforts to bring people back in the district. But it is a reality that obviously does relate back to the fiscal elements and so it's also a responsibility of us to monitor those numbers, to keep a conversation going with you around those and what the impact will be.

CHAIRPERSON NEWTON: Okay. Ms. Saviers. MS. SAVIERS: And the public may not be aware
but our board took a road trip to Helena. We had a great day, spent most of the day there, visited several schools, attended a town hall meeting, got to speak to several citizens. So we have a pretty good understanding, I think, of what's going on on the ground there. And I just -- I think that's important for folks to know, that we're not here making decisions about Helena-West Helena without actually visiting and trying to understand better their issues.

CHAIRPERSON NEWTON: Okay. Any other questions or comments?

There is also -- before the motion there's also Mr. Andrew Bagley has signed up for public comment. So what's the pleasure of the Board on hearing the comment, public comments relative to this agenda item A-3?

MS. SAVIERS: I move to approve.
CHAIRPERSON NEWTON: Ms. Saviers moved to approve.

MS. DEAN: Second.
CHAIRPERSON NEWTON: Second by Ms. Dean. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion
carries. Mr. Bagley, you have three minutes for a comment.

MR. BAGLEY: Yes, ma'am. I want to thank y'all for the recommendation that's on the floor. We've worked very hard. Our entire advisory board is here. They all intend to run in the elections. We've asked the Commissioner -- it was our recommendation and our policies to have those elections in November. We want to maximize the turnout as much as we can. And there's been considerable chatter about our community and its ability to run its schools and are we ready and all those things. But I just want to share with the public, the board, the media that's here HelenaWest Helena is ready. I am more optimistic about our ability to run these schools than I've been in 20 years. We've got a lot of change going on. Our community is in a much different place than it was five years ago. Our board has worked very hard. We've got the fiscal house in order. We're trying to do some very innovative things -- you're going to hear about those on agenda item A-4 -- that are very important as we move forward. But most of all, we look forward to getting our schools back in the hands of our community. We will not let the Scarlet $F$ of fiscal distress be placed on our forehead ever again.

I really believe that. Because we were embarrassed, we were, but we're better for this experience and we look forward. And as I told the Democrat-Gazette, I wouldn't rest easy until y'all vote. So $I$ want to give y'all the chance to record the yeas and nay's and I hope that they're favorable. Thank you.

CHAIRPERSON NEWTON: Okay. Thank you. Senator Ingram.

SENATOR INGRAM: To the Board, I appreciate your work and commitment to raising the standard of education in our state. To my great friend the Commissioner Johnny Key, who we all have so much respect for, to Superintendent Hoy, to the advisory committee that's here, this has been a long and arduous road. You know, I pulled myself to be here from a riveting pre-budget meeting to be here today. So all I want to say is y'all came to Helena; they didn't want you to leave. They tried to keep you there as long to show you the pride they had and what they were doing and what they were accomplishing so they could get this back to local control. Our community is eager, excited, enthused and ready to embrace local control. The one thing that I would ask is to give strong consideration to approving the waiver. I think it was Churchill who said, "Those
who forget the past are doomed to repeat it." Let's give the Helena-West Helena School District the opportunity that the waiver presents to have a level playing field so at the end of the day we know when we have competition, level competition the kids win. Thank y'all.

CHAIRPERSON NEWTON: Okay. Before we get a motion relative to this agenda item, Mr. Hoy, I'd like to thank you. And on behalf of the Board, certainly this is not an easy thing to do but certainly $I$ enjoyed working with you and thank you for your commitment and your solid attitude of success. So I hope the folks in Helena-West Helena know that they have a jewel and have a treasure in terms of you and your ability to be able to get the job done. So we thank you. We've seen different approaches and yours certainly has been one that we like to applaud. So thank you.

SUPT. HOY: Thank you. And I will just say this in response to that, people give me way too much credit. There are too many people working in our district to just lay the credit on me. There are a lot of people that were working from the Arkansas Department of Education to help us as well. What we've learned to do is learn to listen, learn to
grow, and learn to seize opportunities as they arrive. So I would like to thank all of those people that have supported us in our effort to remove ourselves from fiscal distress, as well.

CHAIRPERSON NEWTON: And certainly that's a mark of a great leader to recognize that it doesn't take just the leadership, that you have to certainly rally folks around your plan and your idea and your ideal. So that goes without saying. And thank you again for your leadership.

COMMISSIONER KEY: Madam Chair, let me just say -- take a moment to say positive words about Mr. Hoy. You know, when we were down there in the fall -- and one of the things that $I$ encouraged the district was to get behind Mr . Hoy and support him and -- you know, knowing that from the board books that come, the employee issues that came in. And I encouraged the folks that the atmosphere needed to be different, seeking reasons to grieve against administration and look for reasons to file lawsuits and all those things that had been part of what was going on there. And I can say that since we -- since the time that we were down there, I think Mr. Kurrus' report probably can be repeated with -- if Mr. Hoy were to repeat on the same thing, is that the relationships there seem
to have been improving. There's much less discord going on there and I just attribute that to a very positive approach that Mr . Hoy has tried to bring to that district. And I want to publicly express my thanks to him for his work.

CHAIRPERSON NEWTON: Thank you.
SUPT. HOY: Thank you, sir.
CHAIRPERSON NEWTON: Okay. At this time we're ready for a motion.

MR. WILLIAMSON: Madam Chair?
CHAIRPERSON NEWTON: Yes, Mr. Williamson.
MR. WILLIAMSON: I move that Helena-West Helena School District be removed from fiscal distress, effective immediately, and return to the control of the local school board of directors pending the election and training of the board.

CHAIRPERSON NEWTON: Okay. You've heard Mr. Williamson's motion. Is there a second?

MR. BLACK: Second.
CHAIRPERSON NEWTON: Second by Mr. Black. All in favor?

DR. BARTH: Just --
CHAIRPERSON NEWTON: Oh, I'm sorry. Question.
DR. BARTH: Well, just trying -- I would like to include that provision of a report back to the Board
on academic distress by the June meeting. Is that best as a separate motion or an amendment to this motion?

CHAIRPERSON NEWTON: Ms. Clay.
MS. CLAY: I would recommend an amendment to this motion.

DR. BARTH: Okay. I would offer an amendment that the Board get a report back from the academic distress committee no later than the June State Board meeting.

MR. WILLIAMSON: I'm okay with that.
CHAIRPERSON NEWTON: Okay.
MS. SAVIERS: I thought of one thing, too. It's funny, I was talking to Tony Wood this week and he said -- we were talking about how it is working with a brand new board, and he said, "Great, great people." He said, "But they're all rookies." You know, when you -- generally, a board is established and one or two folks roll on, you know, at a time, every year, every-other-year. So you've got some institutional knowledge there and experience. And with these districts, whether it's Pulaski County or Helena, they're getting all of their school board members, you know, at one time and they're all rookies. So I might add that I wish there was
something specific that we could do and recommend regarding training and maybe even some kind of special monitoring when this occurs in districts.

COMMISSIONER KEY: The statute provides for the training. We -- and we have taken it upon ourselves to review the training and to improve that training, and not just with the new boards but with the community advisory boards. Dr. Saunders is actually I think going down there next week -- isn't that right, Mr. Hoy --

SUPT. HOY: Yes, sir.
COMMISSIONER KEY: -- to provide training. And as Mr. Bagley said, each one of the members that are currently serving on the advisory board intend to run. So there will be a ramp-up in training that the ADE will provide and continued support. I don't know that I would say monitoring; I would say support. Because when they're in place if, you know, working through the superintendent, we are happy to support their efforts as they ramp-up as a newly elected board.

MS. SAVIERS: Are you aware that the School Board's Association steps in in a particular way for a brand-new board?

COMMISSIONER KEY: We are collaborating with the

School Board's Association. As a matter of fact, when we returned Lee County -- I think it was back in October -- they had their board training. Mr. Tolbert and I traveled to Marianna and participated in that training with the School Board's Association folks. So, yes, we're working very closely with them.

MS. SAVIERS: Great. Thank you.
CHAIRPERSON NEWTON: Okay. So does that clear -- there's no need for an amendment. Then you're in agreement with the amendment, Dr. Barth?

DR. BARTH: Yes.
CHAIRPERSON NEWTON: So motion made by Mr. Williamson, amended by Dr. Barth. Is there a second? COMMISSIONER KEY: Mr. Black seconded. MR. BLACK: Second.

CHAIRPERSON NEWTON: Oh, I'm sorry. Second by Mr. Black. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Okay. Thank you.

We're down -- does anyone need a break?
MS. REITH: Just a congratulations to the Helena-West Helena School District.

MR. BLACK: Congratulations, Guys.

COMMISSIONER KEY: He's next too.
CHAIRPERSON NEWTON: Okay. Yeah.
A-4: DISTRICT REQUEST FOR WAIVERS GRANTED TO OPEN-ENROLLMENT CHARTER: HELENA-WEST HELENA SCHOOL DISTRICT

CHAIRPERSON NEWTON: We're still with HelenaWest Helena and A-4 is the District Request for Waivers Granted to Open-Enrollment Charter: HelenaWest Helena School District.

I wanted to acknowledge, while Ms. Perry is coming, Representative John Walker is in the building.

MS. PERRY: Good morning. I'm Mary Perry, the coordinator with the Division of Learning Services. And item A-3 [sic] is the District Request for Waivers Granted to Open-Enrollment Charter, and it's from Helena-West Helena. Act 1240 of 2015 allows a school district to petition the State Board of Education for all or some of the waivers granted to open-enrollment public charter schools that draw students from the school district. Representatives of Helena-West Helena School District are appearing before the Board with a petition for waivers. What I just passed out to you is a chart that lists the waivers by topic, which is not how they were presented in your book but I thought this might be
handy for you. And before the representatives from Helena-West Helena come forward Ms. Clay is going to go over the procedures for this hearing.

MS. CLAY: Good morning. Kendra Clay, general counsel for the Department of Education. You do not have official hearing procedures for these district waivers but I will go over the past practice that you have followed and would recommend that you follow those for this hearing. All persons with the exception of attorneys need to be sworn in. The district will have 20 minutes to present its waivers that it's requesting and any parties opposed will have 20 minutes to present their opposition. After opposition, the district will have an additional 5 minutes to make any closing arguments or statements. And then the Board will follow the presentation with discussion and questions.

You have the option to grant in whole or in part or deny in whole or in part the proposed waivers and issue a final decision today or take the matter under advisement. If you do take the matter under advisement you will have to issue a decision within 90 days of receiving the petition. So if you get to the point where you want to take it under advisement we can talk about dates at that time.

Do you have any questions about the procedures? CHAIRPERSON NEWTON: No. Thank you.

Okay. Would those individuals that intend to give testimony, with the exception of attorneys, please stand to be sworn? Okay. Mr. Bagley. Mr. Hoy, do you intend to --

SUPT. HOY: Yes.
CHAIRPERSON NEWTON: Would you raise your right hands? Do you swear or affirm that the testimony you're about to give is the truth, the whole truth and nothing but the truth?
(ALL WITNESSES ANSWERED AFFIRMATIVELY)
CHAIRPERSON NEWTON: Okay. Thank you. Then we'll start with the district, 20 minutes for presentation.

SUPT. HOY: Madam Chair, thank you for the opportunity. And I know you have this document in front of you in terms of my waiver requests, but the rationale and my thinking for requesting these waivers are written therein. And for the general public that may be curious and may not have a copy of it, I'll simply read it and that will be the end of my statement.

The Helena-West Helena School District is requesting all waivers on the same basic premise. A
number of students in Helena-West Helena School District have requested and received permission to attend the charter school in our district. We understand that our parents want an option to enroll their children in a program that emphasizes successfully placing children in college and preparing them to be successful in college. As a part of a strategic plan being developed and implemented in the district, we are seeking to implement academies that are based on the same or similar philosophies, methodologies, procedures, and practices as KIPP Delta charter school. It is our intent to implement these academies in $\mathrm{K}-6$ beginning in the 2016-17 school year and expand to the high school beginning in 2017-18 school year. It is our belief that we will not need or use all of the waivers requested, but we feel that it is in the district's best interest to request all waivers at one time. Not requesting all the waivers allowable by law may unnecessarily burden the district with having to reappear before the State Board each time we find ourselves needing a waiver that we did not need or that we did not request. The district requests these waivers for a period of five years with an annual review for reconsideration to the

State Board of Education beginning in the spring of 2017. That concludes my statement.

CHAIRPERSON NEWTON: Okay. Mr. Bagley.
MR. BAGLEY: Our board voted unanimously on multiple occasions to request these waivers. We feel that they are essential for us moving forward. As I was preparing for this meeting, I was reminded of Dr . Barth's word in October of 2014 in the Arkansas Times that he saw Helena as an almost impossible situation. Well, if that's the case then we deserve every tool that is available moving forward so that we can provide the absolute best educational opportunities for our students.

I'm a very competitive guy. I like to win. And if we're going to have competition the rules of the game have to be the same; otherwise, we would be asked to shoot a 3-point shot while a charter school in our area is asked to shoot a lay-up. We have to have a level playing field and that's why we're asking for all these waivers, because we all know that KIPP has been praised nationally for the work that they do. And so it only seems right, it only seems fair, it only seems logical that we be able to do those same things. Because the competitive situation as it is today in the Helena-West Helena

School District is like we've got one hand tied behind our back trying to fight Apollo Creed. So that's why we're asking for these. We want to level the playing field; we want to make the rules of the game the same. And I'll give you some examples. We have had situations where it's been hard for us to recruit math and science -- well, teachers of all varieties. In one particular situation we had somebody that had been previously certified in another state who wanted to work for us. But because of the bureaucratic morass that we were having to go through to try to get her a certificate in the meantime KIPP Delta hired her. We weren't able to have that teacher and our kids got a long-term sub, which I think is unconscionable. We should have been able to hire her on the spot. This would enable us, if we -- for our radio and TV program at some point if we wanted to hire somebody who had worked in the field to do that. KIPP has hired John Brummett to teach journalism on occasion. We couldn't do that because he's not certified. So we're wanting to be able to do all of these wonderful innovative things and these waivers are essential to do that.

We are grateful that you have voted to release us, but we want to be able to fight on an even keel
because we believe if we get these waivers we're going to make the Helena-West School District not just good, we're going to make it great. And those 700 and some-odd students that are currently choosing a charter option are going to be wanting to come back because we've got plans. Mr. Hoy mentioned the academies. We're going to be wrapping up some things at the high school. We're almost finished with the master facilities plan for our high school, which are going to greatly upgrade the facilities; which will be wonderful if we can get the millage passed because I've been getting pictures all day of water in the hallways and cafeterias and those sorts of things.

So I'm imploring, I am begging, whatever words that you want to use that you grant us these waivers because we deserve the same opportunities to provide for our children and our students -- and they're ours; there's no me and my and all that -- that other institutions are doing. And that's all this is. This is leveling the playing field. This is making the rules of the game the same. And this is saying you want the Helena-West Helena School District to succeed. That's what a vote in favor of these is. And we believe that this will allow us to transform and transmogrify the academic situation in our
district by allowing us to do a great many things. But with that, do you have any questions of me while I'm under oath?

CHAIRPERSON NEWTON: You'll continue under oath, even if we bring you back.

MR. BAGLEY: I was just joking, Madam Chair.
CHAIRPERSON NEWTON: But before we do that, before we do questions, I want to recognize Representative Murdock and ask him if he has comments, or Senator Ingram, either one, on this particular item?

REP. MURDOCK: Yes, ma'am. Thank you. Transmogrify, I don't know about that word. Obviously, I'm excited about this waiver request because it's a bill that I sponsored and I think it can do the great things that the district wants to do and many other districts are trying to do. So I'm just in favor of it, obviously, and I think it will do great things to helping districts in these areas to try to level the playing field and really, really make a difference for our students in those areas. It's very critical that this -- in my opinion, that these waivers, that chance it's giving. And by you saying yes you're saying at least we've done all we can do to help you, and that's what this is all
about. Thank you.
CHAIRPERSON NEWTON: Thank you. We'll call Mr. Hoy back to start -- I'm sorry; anyone here in opposition to these -- the proposition that these waivers be granted? If not -- if you are here, this is your opportunity to speak in opposition.
(BRIEF MOMENT OF SILENCE)
CHAIRPERSON NEWTON: Okay. If not, Mr. Hoy, come back for closing and possibly start the questions.

SUPT. HOY: Just as a follow-up, in closing, it occurred to me that at some point during this session you may ask why I chose to push this issue in the district, so I figure I'll go ahead and answer it on the front-end. This push did not start when I arrived at Helena-West Helena. This push started when I left Lee County the first time. My heart is in the Delta and that part of the state. I left for personal reasons a while back. Seven years ago, when I left I promised that at some point I was going to get back to that part of the state and try to make a positive difference in the lives of children.

CHAIRPERSON COFFMAN: Could you speak up just a little bit?

SUPT. HOY: Sure. Dr. Barth is concerned about
academic distress; I am too. Because my push -while finance has been the issue before us over the last two years, since I've been there, my push has been on the academic end. We're seeking ways to try to push the envelope on the effectiveness of academics in our district. I have found that having worked in successful programs in another state that sometimes you start off by emulating those programs and then try to push to success and make it your own. This attempt is an attempt to start with a successful program and then create one of our own based on that program. Again, the request for all the waivers is simply due to the fact we're not certain that we will use them all; just absolutely we're not certain. What we do know is this: when the charters were -well, when KIPP Delta first went in place they requested a number of waivers but what they found is they did not request all the ones they needed. There are certain nuances of the law that if you request this law waiver but you don't request this rule waiver, then you can't effectuate the law because of the rule. The idea is to try to just request them all, hoping that they have got it right. I think that they have. And then if we need them use them; if we don't need them, don't use them. But certainly
we don't want to not request something and then find out you've really got to have that to make this thing work and then have to start this process over again. That ends my comment. So at this point I think if you have questions that will help clarify other things that you may be curious about, so $I$ will go to questions if you have them.

CHAIRPERSON NEWTON: Any questions? Ms. Reith. MS. REITH: Thank you so much, Mr. Hoy. In the other districts that have asked us for these waivers frequently we've had some pushback from teachers from a specific district. And so I'm just prompted, since we've heard no opposition here, any sort of email correspondence or other kind of correspondence, to what extent have you had this conversation beyond your citizen advisory board and actually with teachers and administrators in your district?

SUPT. HOY: Had conversations with both.
Actually, met with the teachers, myself and Mr. Andrew Bagley, advisory board president, and there were concerns; there were concerns about teacher quality, about Teacher Fair Dismissal. Those were two things that were major in the minds of teachers. After that particular meeting I went back to not only the advisory board but also to our school improvement
team and also to our district leadership team and we discussed those issues again. The principals and the administrators of the district leadership team felt that they really didn't want and didn't need a system where teachers did not have a hearing. What we were looking at is trying to adopt all of the waivers that KIPP Delta has. But what we've done is we've modified our request to the point of not necessarily Teacher Fair Dismissal; if you read that, you'll see we've gone back to just fair hearing. That way everybody gets a hearing and everybody's got a contract, so it's not at that particular state. Now in terms of teacher quality $I$ know that's an issue as well. But if you look at what we are currently -- we still have an issue with trying to maintain teacher quality. The example Mr . Bagley pointed out is just one of many teacher quality issues that we have. So our thinking is, is if we have someone with a degree, as right now we have a gentleman with a degree in chemistry teaching our chemistry class but he's not certified chemistry. So with that being said, we pay him at a substitute's pay. Now if -- and I almost hesitate to say that because if that word gets out then we may not have that person because that person can be hired as a full-time teacher in other places,
not just in Helena but around the state at other charters that exist. It's just -- but we did have that -- and I went back to the teachers and had that conversation again. And after about 30 minutes or so in having the conversation with the teachers and updating them on what we had talked about in our administrative circles, the session ended with two really, really important questions. Question number one was: can we trust you? A very, very important question. And the answer I had to give, because it's just the nature of the way I think, and it's simply this: we have to earn your trust. We just do, which means we've got to do the right thing.

Now one of the reasons why that statement is in there about the opportunity for reconsideration by this board is that if we do some things in Helena that are not trustworthy I imagine people will be in contact with you and then you will probably say, "Let's bring them back for reconsideration because we think they're abusing those waivers that we gave them." So that's available to you.

The second question came from a young lady who wanted to know: what does this have to do with helping to educate children? Probably the most important question, and I've really thought about
that answer a lot. The idea is simply this: Mr. Bagley talked about competing. I don't intend to try to shirk from the fact that we have competition in our district. KIPP Delta is not the only one. But the reality is regardless of who's educating the children all of them deserve to have the best opportunity for an education in front of them possible. So what we are doing is we're trying to open the avenues to give our kids the best avenues for an education. The idea, again, is to have academies with the same college push. I know some have really emphasized, "Well, maybe you should just push vocational." And while we have a number of vocational opportunities available to our students -when you stepped out of the car this morning and on the NPR you hear that the students that have a high school degree or high school diploma have around about a $9 \%$ unemployment rate but those kids with a college degree have about a $2.9 \%$ unemployment rate, you kind of think about closing the achievement gap and giving our students the opportunity for success that I think they deserve. As a matter of fact, one of our board members here, Mr. Earnest Simpson -- I don't know if he wants to speak or not -- but in conversations with him about the middle school they
talked about how the expectation was everybody was going to college when you went in that school, and he is a representative of the graduates of that school. So I don't see a problem with pushing college as a major thing for our kids, but I also see preparing them for the vocational world. So we've got both. So we're not talking about whole school; we're talking about school-within-a-school in terms of the academies.

CHAIRPERSON NEWTON: Okay. Any further questions? Ms. Zook.

MS. ZOOK: Okay. I wasn't on the Board when KIPP got approved and the waivers. I think the concerns that I have were how many of these waivers that they have actually found prompted and they can credit that waiver for achievement. I know they're not on academic distress, so apparently some of these things are aiding and helping and, you know, a lot of other factors. So rather than I guess go through each of my concerns, like on the gifted and talented and the student/teacher ratio and those things, I would encourage you if these waivers are approved to talk with the people who also have these waivers who can say, "You know, we have this but it really isn't used much and we don't think it attributes to the
student success or this hurts our really bright kids and this harms our struggling kids." And so I applaud Representative Murdock for the legislation and I can see the -- I understand all of the sports analogies, but $I$ do have concern that if -- to approve a waiver that there's not specific information as to how that waiver will help student achievement. Because, as you know, we're concerned about the academic distress and hopefully these waivers will make that difference. You know, I don't know; time will tell. But that is the hesitation that I have and the thing that gives me pause is not knowing which of these that KIPP has or why they were granted them to begin with what their rationale was to begin with. And I guess what I don't know is, I know they as a charter have a contract and if they violate any part of that contract then their charter is removed. I don't know how this legislation -- how that effects this legislation. So if you violated one of these waivers, I've never heard of somebody disassembling a traditional public school. So I guess maybe I would like to know from Legal how this -- would these waivers differ from a charter who gets a waiver and then is held to that as a part of their contract.

MS. CLAY: Ms. Zook, I think what you're asking is what is the mechanism under these waivers under 6-15-103, which is a result of Act 1240 for revocation of those waivers. And there is not a method, which is why, if you'll remember when you first started hearing these this past summer, you all were more comfortable with granting them for a particular time period so that it wasn't just an open-ended grant of the waiver, because there's not a mechanism in the law to revoke those waivers like there is with a charter school.

MS. ZOOK: So if the charter ceased to be that might be one or if they didn't adhere to the waiver as far as the spirit of the law?

MS. CLAY: Yes. Well, the only way that the law talks about the duration of a waiver is it says that it will be valid for the duration of the waivers that are valid for the open-enrollment charter school. So, you're right; if the charter schools were to no longer exist or no longer have a particular waiver, then that would in effect indirectly pull it from the traditional school.

MS. ZOOK: Because I think like Mr. Hoy was saying and a teacher said, "Can we trust you," I have incredible trust in Mr. Hoy. I don't know who will
be the next superintendent and -- you know -- or if there will be a next one during the time I'm on the Board. But that is the part of this law that gives me pause.

MS. CLAY: Well, and one thing I should point out in their -- in Helena-West Helena's request they did request these for a five-year period. So I didn't mean to say that they requested for an openended time period.

MS. ZOOK: Yes. I was aware of that.
MS. CLAY: Okay.
MS. ZOOK: Thank you.
MS. CHAMBERS: May I ask you one more question before you step away from the mic? Do we have a standard approach to what that annual review looks like as we review the waivers for the public schools, the traditional public schools?

MS. CLAY: We don't. So this set of waivers would -- or this set of legislation would have gone into effect July 22nd, I believe, of this past year. So we have yet to complete a year with any districts that have these waivers. I don't know if we have talked about the process -- Ms. Perry, have we?

MS. PERRY: We have not.
MS. CLAY: -- and what that will look like. So
we don't know at this point.
CHAIRPERSON NEWTON: Okay. Dr. Barth.
DR. BARTH: I think I share some of what Ms.
Zook was saying at the beginning, in that we have -this is different than the other waiver requests along these lines that we've looked at, in that they've -- those schools have come to us with a plan of action and said, "We need these waivers to achieve this vision." This is a more wholesale request and that troubles me because I think we've shown some willingness to grant some waivers when there is that, you know, that clarity about "this is the end-point and this is what we need to get there and the waivers that will help us get there." And that's what's troubling in general about this. I do have more specific concerns with some of these waivers than others, Teacher Fair Dismissal being first and foremost because I think that is so fundamentally important in terms of the security of teachers but also our symbolic respect for teachers. So I've got a major problem there. But I'm befuddled, I must say, about the school board request because, you know, we've just heard with a lot of passion the desire for local control to come back to Helena-West Helena and that means, of course, community
engagement. Yet, these requests, several of them, would water that down fairly significantly moving potentially to quarterly meetings and things like that. But I think at a time when, you know, this district, you know, really needs community buy-in and a healthy successful school board -- I'm just a little confused why a community that's, you know, really arguing for local control then wants to kind of give that away through these school board waivers.

SUPT. HOY: Yes, sir. And if you don't mind, I would like to respond to Ms. Zook's question as well because I didn't have the opportunity to respond to those. Actually, I remember one about the fact of having open-ended and not necessarily tying a rationale to it. And you're correct in terms of the length of time that KIPP Delta has been in operation. But in my research what I found is that when KIPP Delta has requested waivers a number of times they've -- and I've got an example here -- in 2005, they requested a specific waiver for the grading scale exemptions. But it says, "We plan on using the grading scale exemptions granted in 6-15-902 but request to remain as flexible as possible in this area." In other words, they asked for the waiver even though they knew that they did not necessarily
intend to use it. Now subsequently they have changed a little bit because I understand they don't give D's. But the request was made without saying we necessarily want to tie it to an end-result or that we would necessarily use it. And as you look through a history of the waivers that they've done, which I've done a little research on that, that has occurred not just at that time but several times. And the idea of "well, if we mess up can you pull our charter," on that one what I've tried to do -- and maybe I didn't get it right exactly in my request in the initial introduction to why I needed a waiver, why we're asking for them, we included a request for reconsideration every single year by this Board. So it's not like if we mess up then we don't get to come back before you and get to defend or whatever again. Now if we need to make that clearer so that if we get down there and we don't keep the public's trust then you can take the waivers away, then we could make certain that we kind of include that, because that was the thought when I put that statement in there.

Now in regards to the school board and the possibility of not having a school board, that waiver is in there because of the overall rationale for the waiver, which was to ask for all of the waivers that

KIPP Delta has now. And I will give you a specific: as you know, in our district for a while we did not have all seven members on the board. Also, what you will know is that with the advent of school choice, which we are a part of now, our district base could potentially draw from all of the areas in that district, not just Helena-West Helena. I don't think we will use that particular waiver; I don't, but we wanted to have it, you know, just in case. And just for openness and clarity, there's also a waiver in there in terms of superintendent. I am not immune. The thinking is we need to do a good job or we need to find someone that will do a good job. And if I don't get it done, that community deserves to have somebody that will.

MS. ZOOK: Okay. Does the waiver say -- I mean, do the waivers -- does the legislation say they can have any waiver that the charter has or they can request any waiver that the charter has? Mr. Murdock -- Representative?

CHAIRPERSON NEWTON: He's deferring to Ms. Clay.
MS. CLAY: Mr. Murdock -- Representative Murdock is coming up behind me, and I believe our answers will differ. The law says that a district can petition for any waiver that an open-enrollment
charter school that draws students from its district has. It then gives you as the State Board the option to deny in whole or in part those waivers.

REPRESENTATIVE MURDOCK: We have met and talked about the intent of the legislation as it was promulgated and put out by ADE. And the intent was that we're able to parallel what those districts -those charter schools are able to do in those particular districts. That simple: to have that same opportunity. Now there is a checks-and-balance within the legislation because there's the school board, there's the State Board that has to say okay. So there is some review, as we're doing now. So it's not without any accountability. Okay? And, you know, if we've got to give you the answer to all of our suggestions now, then somehow we'll never have the ability to be innovative. Because some things we want to do from a creative standpoint, or they may want to do, or any district, that you have an intention but you don't know what their answer is going to be. But you know if I can use this tool or if I've seen the tool used by my competitor, if you will, then we want to use that tool for our students within our district to attract them back or to maintain them. So that's the purpose and intent of
this. I mean, it could be what-if, really. And, trust me, when I went through -- when it went through the legislative process, Dr. Barth, it was well debated, all of those things, all of those that we all care about. We care about the teachers; we care about their protection; we care about their employment. We care about all of that. Okay. No superintendent, as Mr. Hoy stated, wants to have a bad situation. So I don't think nobody is going to do this to get worse, to come before you and become taken over again. So I think the intent is to give us a chance, give those districts a chance, not just Helena-West Helena, any district that comes before you, because it's for everybody to have a chance. But that was the intent of the petition.

CHAIRPERSON NEWTON: Ms. Zook has a question. MS. ZOOK: No question, but I'm ready for a motion when the time comes. CHAIRPERSON NEWTON: Okay. Any other questions? Ms. Saviers. MS. SAVIERS: I just have one question -- this is related but unrelated -- for Mr. Hoy. Mr. Hoy, what is your teacher turnover every year? SUPT. HOY: I cannot give you the specific number, but $I$ can tell you this as a specific: right
now I believe we have six math teachers at our high school that is in academic distress. Math is an area for us that's an issue. And we've got the letters of intent back; it appears we're going to lose four of them.

MS. SAVIERS: And do you find -- we hear over and over again from other districts in your area that it's particularly difficult in the STEM areas?

SUPT. HOY: Yes, ma'am. But I will tell you that's not just in our area. I go to a lot of meetings with a lot of superintendents and that's an issue statewide in the STEM areas.

MS. SAVIERS: Yeah.
SUPT. HOY: It is. And it's particularly acute in our district because we don't have a lot of the amenities that other communities have, so we have to be innovative, creative and do what we can to try to attract teachers.

MS. SAVIERS: And how many Teach For America teachers do you have?

SUPT. HOY: Okay. See, I wasn't prepared for that question.

MS. SAVIERS: That's okay.
SUPT. HOY: I think we've probably got about eight, something like that.

MS. SAVIERS: Uh-huh. Thanks.
CHAIRPERSON NEWTON: Okay. Any other questions? Okay. If not, we're ready for a motion.

MS. ZOOK: I move that we grant the waivers requested by the Helena-West Helena School District with the understanding that you would come back at a point in time -- I don't know that it has to be in March, but, you know, it might be in the summer after you've had it a year, you know, a full year to measure. Because, as you know, we're concerned about the academic distress and the overall achievement of the students and closing the gap. But I do move that we grant the waivers as requested with a yearly review for the five-year period.

CHAIRPERSON NEWTON: Okay. You've heard the motion. Is there a second?

MR. BLACK: I second that motion.
CHAIRPERSON NEWTON: Mr. Black. All in favor?
DR. BARTH: Well, on previous --
CHAIRPERSON NEWTON: Questions?
DR. BARTH: Yes. On previous cases like this we have taken them topic-by-topic. And so I guess I would request us to split the question into the various topics, which I think Ms. Perry has laid out quite well.

CHAIRPERSON NEWTON: Okay.
DR. BARTH: That would be my preference.
MS. REITH: I would second that preference.
CHAIRPERSON NEWTON: So you're amending the motion?

DR. BARTH: I think that's a different parliamentary -- that's a request to split the question. Right?

CHAIRPERSON NEWTON: I think it may be a question of voting it up or down.

MS. CLAY: If there's a motion and a second on the floor, I believe you have to vote on that motion, unless the person who made the motion is willing to amend.

DR. BARTH: Okay.
CHAIRPERSON NEWTON: Okay.
MS. zOOK: Sure. I'm happy to amend.
CHAIRPERSON NEWTON: So the amendment is that --
MS. ZOOK: Does he have to second it?
CHAIRPERSON NEWTON: Okay. Well, then would you have to withdraw because we have to vote individually?

MS. REITH: Yeah.
CHAIRPERSON NEWTON: Yeah. You would still -your motion is not relative based on his
recommendation, $I$ think.
MS. ZOOK: I withdraw my motion.
CHAIRPERSON NEWTON: Mr. Black?
MR. BLACK: And I will withdraw my second. CHAIRPERSON NEWTON: Okay. So let's start again. Is there a motion relative to this action item?

DR. BARTH: I'll move approval of the waiver on School Year Dates.

MS. REITH: Second.
CHAIRPERSON NEWTON: Okay. So if you're going to make a motion from this point, you should specify your addition. Otherwise, it's not in the motion. What I understand you to say, you want to -MS. REITH: By topic.

CHAIRPERSON NEWTON: By topic.
DR. BARTH: By topic.
CHAIRPERSON NEWTON: But is there a time limit?
Is there a time limit like -- yeah --
DR. BARTH: Yes. Yes. So for a five-year period with annual review as laid out in the proposal.

CHAIRPERSON NEWTON: Okay. So, Ms. Coffman, did you get Mr. Barth's motion?

COMMISSIONER KEY: While she's looking, let me
-- yeah, let me ask, Madam Chair, if the intent is to go individually on all three pages?

DR. BARTH: Well, it is by topic.
MS. REITH: By topic, not by --
DR. BARTH: That one just happens to be a single -- it's going to take a while, but I -- there are some I'm very comfortable with and some I'm very uncomfortable with.

CHAIRPERSON NEWTON: Well, let's just do them one-by-one because he may be comfortable and somebody may be uncomfortable. So we'll go item-by-item or category or topic-by-topic. So, Dr. Barth, where are we again on your motion?

MS. CHAMBERS: May I ask a question before we start, just kind of a basic process question? Do you know if the intention relative to the legislation was to administer these in such a customized way by school? Was that -- because I'm torn back and forth between the consistency of allowing each district, based on the charter schools in that district, to be able to submit the same kind of waiver opportunities and select the ones that they want to use.

CHAIRPERSON NEWTON: Mr. Murdock is moving toward the mic and Mr. Hoy has --

MS. REITH: If I could say though to that
answer, consistency also within how we voted. And as Dr. Barth has said, we have set somewhat of a precedence of looking at not necessarily as a whole but by individual areas.

MS. CHAMBERS: We have. And I think there's more to come. And the fact that we've not yet completely agreed to what the annual review would look like and what's included in that, it just seems like a good time to pause for a second and to think about how we want to administer this going forward. CHAIRPERSON NEWTON: So you had a question. I think Mr . Hoy is going to give you an explanation, also Mr. Murdock, and perhaps Mr. Bagley -- I mean, Senator Ingram.

SUPT. HOY: It's not an explanation. I just have a concern. The concern is simply this one: again, as I looked over the history of the request from KIPP Delta Charter School, what they found is when they requested some then they found out they couldn't really implement the some that they had requested and got permission to have, effectively, unless they had the others. When you start to piecemeal it and pull them apart then you break away from that opportunity to be able to enact them in whole, which is what the request is. It is just a
concern.
CHAIRPERSON NEWTON: And I understand the concern, but one of the things that we discovered early on was looking at them individually allowed us to be able to do in whole or in part, like Ms. Clay said. So, you know, I think the anxiety, for lack of a better word, would be to approve the whole, if there's some clear concerns by a majority of the members. And maybe Dr. Barth may have a concern that's not the concern of the majority, but it gives us individually and collectively an opportunity to have a voice. So I think that would be the benefit. Senator Ingram.

SENATOR INGRAM: Might the Board go ahead and approve everything that they agree on, pull out the sections that you don't, and then let us answer the concerns? I will say -- I want to make sure that we're all on the same page here in that it is my understanding that KIPP Charter has each and every one of these waivers. So the question that -- first question that you know that's going to be asked is why would you allow KIPP Charter to have that and not allow Helena-West Helena to have that. I think that's --

CHAIRPERSON NEWTON: And I don't know the answer
to that question, but my question is automatically did they get them all at once or did they add them on as needed, you know. So I don't know whether that -SENATOR INGRAM: Well -CHAIRPERSON NEWTON: And what's good for the goose is not necessarily good for the gander. So, you know, I think if you -- you know -- it may be apples and oranges at this point because clearly they're at a point of a level that you're trying to get to. So, you know, I think it's something that is good to have some dialogue about.

SENATOR INGRAM: Yes. I do think that they got the waivers all at once. And certainly the success that they've enjoyed should be an indicator that those waivers are working. So I might suggest, as we have done when Senator Key was in the Senate with budget issues, let's go ahead and pass everything and pull the items of concern, and then let's -- if the committee wants to --

CHAIRPERSON NEWTON: I think Ms. Clay -SENATOR INGRAM: -- the Board would like to go --

CHAIRPERSON NEWTON: Ms. Clay might be our advisor in that area because that may not be possible once we pass everything or if that happens.

MS. CLAY: If there was -- I mean, this may just have to come about by discussion. If there was consensus on several of these topics, then -- and I don't know how you do that without voting on them individually, other than someone taking a stab at a motion; then you could take a group of them together and then vote on if there were ones that needed additional discussion or maybe you weren't comfortable with take those individually.

CHAIRPERSON NEWTON: Ms. Saviers.
MS. SAVIERS: I'd like to go back to what Ms. Chambers said. I think as a board we need a little education on how this works with charter schools; you know, do they receive all these waivers at one time, have there been violations of waivers, have they been withdrawn. I think that would be interesting to know. I think, secondly, we need to think about, as she said, as we move forward -- because I think we're all in consensus that this is a -- this is something that we want to help districts accomplish. It's not -- I don't -- I think as a group we're all saying yes, this is a good thing. But help us, we need to figure out how to do this in the most effective, efficient way so that we're not changing the rules for every district that stands before us. So let's
-- how do we get there?
CHAIRPERSON NEWTON: We may have an option that may make people comfortable, may not. Because our options are to approve in whole or in part, or to ask for -- well, it wasn't a continuance -- what was your term?

MS. CLAY: Basically to table.
CHAIRPERSON NEWTON: To table it. Right. To table it --

MS. CLAY: You just have to make a decision within --

CHAIRPERSON NEWTON: -- until, you know, a date until -- to possibly get more information. I don't know. But that's just a review of the options that we have before us.

MS. CLAY: You certainly have that option. And I can just briefly talk about how charters get their waivers, if that would be helpful to you.

CHAIRPERSON NEWTON: Okay.
MS. CLAY: Now the majority of the charter schools' waivers are going to come in the form of their original application. And so, you know, until the Charter Authorizing Panel was in place you all as the State Board heard all of those initial applications and had those hearings. So that is
where the bulk of any waiver comes from. Now, after a charter has been granted a charter school can come back and ask for an amendment and that can be an additional waiver. So that would add to the list. Or, when the charter school comes back for renewal part of the renewal process is "do you need any additional waivers or do you have any waivers that you want to rescind?" So that's the process of how the packet -- or how the charter packet, what I call a charter group, gets to where it is. So I can't say that they get them all at once, but they get a majority of them at the initial application, and then through the amendment process and renewal process add and take away as needed.

As far as -- okay. Alexandra is telling me that since 2002, KIPP has added waivers on at least six different occasions. You know, when we typically see those it's one or two; it's not a huge packet. And it's also -- you know -- when legislation changes and there's new laws or the waivers they currently have, that's a lot of the clean-up process that comes about.

As far as consistency on, you know, granting all of the waivers to one district and maybe not all to another, the initial question is whether a district
requested all the waivers. The district is the one that has to decide, "Hey, these are what waivers we want." We can't make the district come in and say, "If you want to petition the State Board, you've got to ask for all of them." So that's something to consider, that some of the districts -- actually, I don't know of any districts that have been in front of you to date, except for Helena-West Helena, have requested everything. They've picked and chosen the ones that they thought that they needed and it wasn't the complete spectrum that you see today.

You know, this is a new process and I think you're getting your feet wet and figuring out how it's going to go, and there's certainly room where we can talk about what we can do on our end to help make it easier. But this is the first district that we've seen just ask for every waiver that the local openenrollment charter school has. So I don't think there's -- there's not precedent for it at this point.

CHAIRPERSON NEWTON: Okay. Dr. Barth.
DR. BARTH: So, I mean, I just think we need to be very cautious what we're doing here, especially with virtual charters -- right -- which are in the vast majority of districts. And, you know, let's --

I mean, we could really be getting rid of Teacher Fair Dismissal statewide, in essence, with every district coming in and asking for certain waivers. We could be getting rid of school boards, in essence, statewide, which I think would have major voting rights implications actually. So I think we really need to think about what we're doing with a wholesale set of waivers, especially when it comes to some pretty fundamental things about how we do public education in the state of Arkansas, which are included in here. And we know especially because some of the virtual schools' waivers and their statewide breadth really I think set us up for some -- either some problems of that sort or some problems where we have said "some districts get them, some districts won't," because I think that's another kind of inconsistency that is problematic. So I just think this wholesale waiver request is very, very problematic, despite the fact that some of these make perfect sense and are not a problem at all.

CHAIRPERSON NEWTON: Mr. Hoy.
SUPT. HOY: I do have an observation, if you don't mind, Madam Chair. It simply goes like this: I understand that KIPP Delta has a wholesale slew of waivers that we're asking for the same ones on and I
know they didn't ask for them all at one time. I have spoken with Scott Shirey many times and I find him to be a highly intelligent gentleman, and I think what he's done is over the years he has new ones to find out exactly what makes his particular situation work. I think that I am asking for that because the model that we're looking at adopting has a similar philosophy, similar methodology to it in terms of setting up academies -- specifically, the design -to go toward college preparation for our kids. I think that will also help our ACT scores which we need to have improve. It would also help us on ACT Aspire, which is the same thing, which becomes the state-mandated test. We're looking for an opportunity for success and we're asking you to give that to us. And it's not that I'm asking for all of these at once; it's only -- it's that KIPP Delta has asked for all of these over time as they found they worked. And so, therefore, I'm looking at having all of them that work that's available to us so we can then put together what we need to put together to be successful. Again, I'll tell you this, it is not necessarily my intention to use all of them. I don't know if we will use all of them. I just don't want to have this conversation every-other-month.

Also, I do understand the possibility of virtual schools throughout the state of Arkansas. But I've gotten a lot of advice on this particular push and one of the advice -- some of the advise that was given to me early on was, "John, look, ask for all the virtual schools' charter." But I don't need that. What I want to do is I want to be able to have available to me those same waivers that the district -- what the school system in our district has to them. Because we're in one population area, one pool of students. This is not the bigger Arkansas town; this is about Helena-West Helena. And for me, as I go back to my original statement, this is about me having the opportunity to make a difference in that part of the state. And that's what I'm seeking. That's what I want to do.

CHAIRPERSON NEWTON: Okay. Ms. Reith.
MS. REITH: No, and please understand when we express our concern it's not in any way of wanting to limit you or the district to have innovation. But it continues to concern me and you keep using this as an argument, and for me it keeps bringing me as a concern that there's waivers there that you're not going to use. I think for us the waivers that we've supported thus far have been tied with a really tight
academic vision, and that's what you said; that's why KIPP got to where it is. It has its academic vision and so it knew what waivers it needed to achieve that vision. And where you've talked about academies, it's not been fleshed out to the point where other districts have come to us with a very clear plan of exactly how they're using which waivers, which ones they're using, and we've never had a district come to us and say, "There's a waiver we're not using." And so that does gravely concern me and that you keep coming back that you want flexibility, and we want to give you that flexibility and we're grateful that there are other options as well -- schools of innovation, open, you know, enrollment, or district conversion charter schools. I mean, we want to see innovation; we don't want to impede it. But it's not innovation for innovation's sake; it's innovation tied to a strong vision -- right -- of exactly what you're implementing. And that's where I agree with Dr. Barth. I think there's things in here that we would like to be able to give you to walk away with and be competitive for next year. But to say that "I'm asking for waivers and I'm not even knowing which ones of these 1 will or will not use," it's just a hard sell for me personally.

SUPT. HOY: Okay. So, may I respond? May I respond?

CHAIRPERSON NEWTON: Yes, please.
SUPT. HOY: If I sound argumentative I really don't intend to. I think that just may be the passion for the students over in our district coming through. In terms of the vision, let me tell you this, and I think Mark Gotcher may be able to back me up on this because I had to send the documentation to him. He kind of evaluates me in this process. I didn't want to do anything until I set about trying to establish a vision for where this district should go in Helena-West Helena. And I did not want it to be the superintendent's vision; I wanted it to be the community's vision. So I spent the first year working on the vision and the mission of the district and it wound up something like this: Being fully prepared for life after school as productive, responsible, caring citizens. And what the advisory board and what the community seemed to be saying at that particular time is to be fully prepared means you're ready for college, as well. So it's not a haphazard vision. It really is one that we fleshed out. As a matter of fact, part of that vision in terms of the goals that we've set, being at or above
the state average on the ACT is one of them. So it is a well thought-out vision in our perception and I hope that I did not come across as not having a thought-out vision. The academies is one part of that in terms of helping us reach that vision.

CHAIRPERSON NEWTON: Ms. Zook.
MS. ZOOK: Yes. And I think also as in my original motion when you are going to come back at the end of a year and say "we used these, we didn't use these, this is going, we know we're going to need these," I think that yearly review gives me comfort as far as the overall request. You know, I don't mind voting yes as each one comes up individually or voting yes on the whole. But, you know, there is another motion on the floor to take them one-by-one and so we either need to vote on that or we need to kill it and then have another motion.

CHAIRPERSON NEWTON: Okay.
MS. CHAMBERS: I just -- I also had one comment to Ms. Zook. I want to make sure that we've conveyed in principal we don't ever want the traditional public schools to feel like they're disadvantaged in comparison to charter. Obviously, the way the legislation plays out and the way our duties play out we administer or support them a little bit
differently. But I'd like for us to continue to think; we are getting our feet wet here. And if we continue -- could continue to push towards the best way to hold the districts accountable through an appropriate review process so that you have the privilege until you don't -- right -- and start with that. So I don't want to try to speak for everybody, but I think in spirit that is largely where we are as a board and we're just kind of caught early in the process.

SUPT. HOY: Yes, ma'am. And I understood that was a possibility. That's why I wanted to include the piece in there about the reconsideration after every single year.

CHAIRPERSON NEWTON: Dr. Barth.
DR. BARTH: And we are challenged a bit because we don't have rule-making authority on this law and that has created some challenges. We don't know what this annual review is and will look like. And if we had more freedom to get it right I think everybody would feel better about it and it would be a way of doing innovation that doesn't get us into dramatically unintended consequences.

CHAIRPERSON NEWTON: Mr. Bagley.
MR. BAGLEY: Yes. And, you know, there was
concern about community input, first of all. We had multiple meetings of the advisory board. We went out, we talked about this. I met with the teachers' association myself, took some criticism, as Mr. Hoy saw part of it. But you've got -- yes, it says five years in there but, as Mr . Hoy has pointed out, we're up every year for review. It seems to me that that gives you a lot of accountability on us. So if you would, give us a chance to make this work. If we don't get it right, as we've found through some of our other previous experiences, y'all know how to step in. So if we could have an up or down vote on our application, if the majority agrees on our application, we'll go, we'll implement with fidelity; if we don't get some things right, we'll adjust. If you want to take them away, you can take them away at the end of the next school year. But I really do believe in this application -- our board fully supports Mr. Hoy in this application. You know at the meeting in Helena Mr. Hoy talked about we've kind of learned to grow together, you know, but we're of one accord here today and moving forward. The board and Mr . Hoy share the same vision, which is excellence for the Helena-West Helena School District and its students. So please give us these tools. We
will implement with fidelity and we will do well. And to answer the question from Mr . Barth about the board, in that waiver it's not just a quarterly meeting; it's the ability to participate electronically. Sometimes during the summers we have people on vacation and if we could set up conference calls that would make it easier to get a quorum if we needed to have a special meeting and some things like that. I don't think you'll ever see this board want to not meet, to be honest, because we've had to have special meetings for any of a number of things. We've all shown up every time Mr. Hoy has called. And that's assuming we win; I know that. But we intend to win, all seven of us. So, please, if you would give Ms. Zook's original motion a reconsideration, give us an up or down vote. If the majority agrees we will go forth and we will do well and you will be proud.

CHAIRPERSON NEWTON: Well, you brought it up, Mr. Bagley, when you said "if we win." And, of course, that little --

MR. BAGLEY: Well, let me rephrase that.
CHAIRPERSON NEWTON: Well, no, no.
MR. BAGLEY: When we win.
CHAIRPERSON NEWTON: No, no. But it looms on
the horizon. You could say it either way, but the thing that looms on the horizon is the possibility that you would not be in place, nor Mr . Hoy, heaven forbid, either situation. But that's looming on the horizon also. So the commitment and the dedication and the -- you know -- that all comes with the two of you --

MR. BAGLEY: And that's why your one-year review gives you a safety valve and --

CHAIRPERSON NEWTON: Just to mention it.
MR. BAGLEY: And so -- and, of course, we're not going to have elections till November, assuming everything goes in the transition, Mr. Key, to have November elections, because that's our preference since the law allows it. So there's a lot of the time right there.

CHAIRPERSON NEWTON: Okay.
MR. BAGLEY: And we won't take office till right before Christmas, so then you're only looking at a few months on this first year under an elected board. By then, you know, we're well into the process of implementation. We'll know who the board members are after that, and hopefully things will go well. But the one-year safety valve I think should be sufficient comfort to give us a chance to try all
these.
CHAIRPERSON NEWTON: Okay. Thank you. Dr. Barth.

DR. BARTH: So, Ms. Clay, so there is the -- in the law the possibility of up to 90 days. Is that the --

MS. CLAY: Yes. You may take the matter under advisement as long as you consider it within 90 days of receipt of the petition, and the petition was received -- do you --

MS. PERRY: February 10th.
MS. CLAY: -- on February 10th.
DR. BARTH: And that would -- so --
CHAIRPERSON NEWTON: May.
MR. WILLIAMSON: May 9th.
MS. CLAY: May.
DR. BARTH: May.
MS. CLAY: May-ish.
DR. BARTH: Okay. Okay. So our May meeting early enough to --

MS. CLAY: Let's see.
DR. BARTH: I don't know my calendar.
MS. CLAY: No. The May meeting is the 12 th and the 13th.

DR. BARTH: Okay. And what $I$ was thinking was
since we're asking the academic distress committee to look at the academic performance in the school, I was hoping -- my hope was that we could let that happen and then use that wisdom to guide us in our analysis of this.

MS. CHAMBERS: And perhaps have an annual review draft so we could have some sensibility of what would be reported on annually.

DR. BARTH: Right. Right.
MS. ZOOK: My only objection to that would be in the school business what you're doing right now is what your plans are starting in August. You don't wait until June to plan for next year; you start that with your master schedule and your flexibility and your hiring of teachers. And I think particularly at the high school, who's in academic distress, I think to delay a month or two would tie their hands for their success in the $16-17$ school year.

MR. WILLIAMSON: I agree with that. And I think that not accepting all the waivers sets us up to criticism. I mean, that opens the door for the school district to come back and say, "Look, I mean, this is why we weren't successful, because you didn't give us all these waivers that we asked for."

DR. BARTH: But that is our responsibility under
the law --
MR. WILLIAMSON: I understand that.
DR. BARTH: -- to make -- to use our judgment to use our -- and there are things we don't grant that districts want at every meeting. Right?

MS. ZOOK: Can we have a vote on the motion that's on the table and then --

CHAIRPERSON NEWTON: That's what I was trying to get.

MS. ZOOK: Okay.
CHAIRPERSON NEWTON: So back to Dr. Barth's motion, remind us again what your motion was.

DR. BARTH: It seemed so simple. School Year Dates, allowing a waiver on school start and end dates.

CHAIRPERSON NEWTON: Okay.
MS. ZOOK: Oh, I thought it was whether or not to take them item by item.

DR. BARTH: Oh, was that -- well --
MS. ZOOK: Can she read it back to us?
DR. BARTH: I probably need to --
CHAIRPERSON NEWTON: Ms. Coffman, would you read it back to us, please?

MS. COFFMAN: Motion by Dr. Barth, seconded by Ms. Reith to consider the dates, which is the first
item on your sheet.
CHAIRPERSON NEWTON: Okay. So that's the first item. And so it's been moved by Dr. Barth and seconded by Ms. Reith. All in favor?
(SEVERAL AYES)
CHAIRPERSON NEWTON: Let's do a voice vote. Well, two ayes.

MS. ZOOK: I'm an aye.
CHAIRPERSON NEWTON: Okay. Voice vote.
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: The ayes have it. Any opposed? Seriously, any opposed? Then the motion carries.

We're going to take a much needed break at this point, unfortunate for some, fortunate for others.

MS. REITH: Well, I think we have to --
MS. ZOOK: Go all the way through.
MS. REITH: -- finish the rest of the topics.
CHAIRPERSON NEWTON: Do we -- should we or do we have to? That's the question. You know, the desire of the Board could be one thing and the need for a break is something else. So whether we do or whether we have to is two different things. I don't think we have to, but we will if that's the pleasure of the Board to proceed through the rest of the items, the
listed waiver requests. What is the pleasure of the Board?

MS. ZOOK: I'm always for getting the school people back into the school, so I would --

CHAIRPERSON NEWTON: You know what, that's good too. But if they leave right now, they can't make it back before school is out. So what is the -- they've got to eat lunch too. So what is the pleasure of the Board? Do we continue?

MS. SAVIERS: Yeah.
CHAIRPERSON NEWTON: Okay. Good. And most of you give up the whole day anyway, don't you? You don't rush back to finish out, that's what I'm thinking. I know that's what my staff does.

SUPT. HOY: I can't answer for most of us.
CHAIRPERSON NEWTON: So moving right along, the next waiver is --

MS. REITH: Move to approve the request for waiver about superintendent licensure.

CHAIRPERSON NEWTON: Okay.
MS. ZOOK: Where are y'all reading from? Okay. All right.

DR. BARTH: So this is a question for Ms. Clay.
COMMISSIONER KEY: Was there a second?
MS. REITH: No one seconded.

COMMISSIONER KEY: Oh.
CHAIRPERSON NEWTON: Let's get a second before

MS. DEAN: Second.
MR. WILLIAMSON: I'll second that.
MS. DEAN: Second.
CHAIRPERSON NEWTON: I saw you. Ms. Dean seconds. Okay. Any discussion, Ms. Reith?

MS. REITH: No, the question was Dr. Barth.
CHAIRPERSON NEWTON: Oh, Dr. Barth.
DR. BARTH: So, Ms. Clay, so my -- just my understanding of this set of rules and statutes, so, for instance, in the Little Rock case where Mr. Kurrus did not have necessary credentials it came to us as a board to ascertain whether that was -whether he was an appropriate candidate to fill that superintendent spot. Correct? Is that -- this would take that away from the State Board and simply give it to the local board to make that determination. Is that correct?

MS. CLAY: Yes. And the State Board only had the -- I may be a bit confused on your question. In Little Rock, the State Board had that authority because the district was in state takeover.

DR. BARTH: Okay. So, okay. So now in a --
let's imagine that the Helena-West Helena -- after a year, when they are fully back in local control, if the local board wished to hire someone who did not -who was -- who is not properly credentialed, what would that process normally be? Would it simply be no way or would they have the ability to come to the State Board and ask for a waiver of that credential for that particular person?

MS. CLAY: They would not have that ability. They would have to have waivers through this process.

DR. BARTH: Okay. And why could we do it for Little Rock but not for --

MS. CLAY: Because under the academic distress statute it allows you as a board, one of the actions that's listed there in -- I believe it's 6-15-430 is that you may waive laws except for Teacher Fair Dismissal.

DR. BARTH: Okay.
CHAIRPERSON NEWTON: Okay. Any other questions? So we have a motion and a second. What is the pleasure -- any other questions? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
CHAIRPERSON NEWTON: Okay. Motion carries.

Next, is School Board.
MS. DEAN: I move to approve the waivers associated with school boards.

CHAIRPERSON NEWTON: Okay. It's been moved by Ms. Dean.

MS. ZOOK: Second.
MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Second by Mr. Williamson. Any discussion?

DR. BARTH: I think this is a huge mistake if we go this way. So I've said my concerns earlier. I think this is very problematic.

MS. REITH: And I agree, especially setting the tone with just having given them back for local control.

MS. SAVIERS: Me three.
CHAIPERSON NEWTON: Okay. Well, we'll see by voting. All in favor?

MS . DEAN: Aye.
CHAIRPERSON NEWTON: One aye. Any opposed?
MR. WILLIAMSON: Aye. No, I'm an aye.
MS. ZOOK: Aye.
CHAIRPERSON NEWTON: No, two ayes, three ayes.
(COURT REPORTER'S NOTE: Two other people said aye.)

CHAIRPERSON NEWTON: Four, five. Y'all need to vote quicker. Okay. So we've got Ms. Chambers, Mr. Black --

COMMISSIONER KEY: Madam Chair, would you -- do you want me to call roll?

CHAIRPERSON NEWTON: I would like that.
COMMISSIONER KEY: Dr. Barth.
DR. BARTH: No.
COMMISSIONER KEY: Mr. Black.
MR. BLACK: Yes.
COMMISSIONER KEY: Ms. Chambers.
MS. CHAMBERS: Yes.
COMMISSIONER KEY: Ms. Dean.
MS. DEAN: Yes.
COMMISSIONER KEY: Ms. Reith.
MS. REITH: No.
COMMISSIONER KEY: Ms. Saviers.
MS. SAVIERS: No.
COMMISSIONER KEY: Mr. Williamson.
MR. WILLIAMSON: Yes.
COMMISSIONER KEY: Ms. Zook.
MS. ZOOK: Yes.
COMMISSIONER KEY: Okay. Five notes yes, three no.

CHAIRPERSON NEWTON: Okay. The motion carries.

Moving on to the Grading Scale.
DR. BARTH: Move approval of this waiver request.

MS. REITH: Second.
CHAIRPERSON NEWTON: Moved by Dr. Barth, second by Ms. Reith. Any discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? The motion carries.

Teacher Licensure.
MR. WILLIAMSON: Move to approve the teacher licensure waiver.

CHAIRPERSON NEWTON: Moved by Mr. Williamson. Is there a second?

MS. DEAN: Second.
CHAIRPERSON NEWTON: Second by Ms. Dean. All right. Any discussion? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
CHAIRPERSON NEWTON: One opposed. Dr. Barth. Motion carries.

Okay. Alternative Learning Environment is the next waiver requested.

MS. DEAN: Move to approve the waivers
associated.
CHAIRPERSON NEWTON: Moved by Ms. Dean to approve the waiver. Is there a second?

MS. ZOOK: Second.
CHAIRPERSON NEWTON: Second by Ms. Zook. All in favor? Any discussion? I'm sorry.

MS. SAVIERS: I just want to make a statement here. This is really hard for districts going forward. This is really hard when we don't have an educational program in which these waivers fit so that we know what you're -- you know -- what specifically -- why you're specifically asking for this. It feels like this is being done in a void. So just my comment. It's hard to do.

MS. REITH: And my concern with this one is because we actually did see your alternative learning program in action, and knowing and acknowledging the importance and value that you all put on it it just surprises me that you asked for this.

SUPT. HOY: And I can comment on it. Our alternative learning environment is not what we would like for it to be. I've known that since before I arrived. Actually, I did some research -- oh, I guess about eight, nine years ago, when $I$ was in Lee County in terms of something that I would like to
accomplish. One of the people that I talked with quite sometime ago about what $I$ intended to put in was Dr. Denise Hoy, who is my sister up in Fayetteville, Arkansas, and she's implemented a lot of what she and I talked about up in Fayetteville. It's getting quite a few good reviews up there. So what I'm looking at in terms of trying to do an ALE environment is quite akin to that. So it's not that that one is coming without vision, as well. What you saw was what we had when I arrived. It is not where I intend to go with our program.

MS. ZOOK: And I think that's the kind of explanation that would give each of the board members more confidence and maybe we can write these into the rules for further -- in the future.

DR. BARTH: Well, we don't have rule-making authority on this law. That's what's very troubling. MS. ZOOK: Well, there are times when ADE attorneys explain the rule or explain the legislation within the rules. It then comes to us for approval, and then it goes back to the five-member committee and the legislature can then say, "No, we didn't want that," or significant change or whatever. So I think we could add it in our rationale and then we could see what -- you know -- if they didn't want to pass
it, then they don't pass it.
DR. BARTH: Ms. Clay, doesn't the statute have to give us rule-making authority for us to carry out rule-making?

MS. CLAY: Yes. And this statute does not.
DR. BARTH: Thank you.
MS. ZOOK: So where did we get the rules by which we are doing this?

MS. CLAY: We don't have any rules.
MS. REITH: I mean, that's why we're --
MS. CLAY: It's past procedure, is how we're operating. And when I went through the procedures, that's why I said, "We don't have official procedures; here's what you've done in the past."

DR. BARTH: Right.
MS. CLAY: This -- I rarely say I wish that legislation gave us rule-making authority, but I wish that this one did.

MS. ZOOK: Well, could this be part of procedures for -- to use the exact accurate word?

MS. CLAY: Would what be part of -- could what be part of procedures?

MS. ZOOK: Well, we have some way it appeared on the agenda and some direction that you're basing your recommendations on. So is that called procedures or
rules or whatever that we know how to proceed when this comes before us for an action?

MS. CLAY: They appear on your agenda pursuant to if the district has submitted the petition that has the requirements that are in the statute. Ms. Perry's office has created a form and created suggestions for how these get to you, but nothing requires a district to follow that. If they submit what the law calls "a petition" that contains the list of waivers that they would like, and Ms. Perry's office verifies that they in fact draw students -- a charter school draws students from their district, and that charter school has those waivers, the law tells us to bring them to you for approval or denial. So, no, I don't think we have a lot of authority to develop specific procedures. Those are rules that we don't have authority to make. I know that kind of takes us in a circle, but that's just --

MS. REITH: Correct me if I'm wrong, Ms. Clay, though, at least I remember the first round of these. We did send some back or some districts actually voluntarily pulled them when they saw the concerns and conversation that we had, and I know that we saw a refinement in the second round of applications -right -- that were a little bit more specific and
time constrained and things like that. So it mostly has been through guidance, through this conversation -- right -- where we don't have rules but the most we've been able to do is offer guidance, feedback. MS. CLAY: That's correct. Suggestions.

MS. REITH: Through dialogue.
MS. ZOOK: So Ms. Perry could in her form say the rationale for this waiver.

MS. PERRY: It does.
MS. CLAY: And it does.
MS. ZOOK: Okay.
CHAIRPERSON NEWTON: Okay. Any other questions, comments? We have a motion on the floor by Ms. Dean, a second by Ms. Zook. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. REITH: No.
CHAIRPERSON NEWTON: Two opposed, Ms. Reith and Dr. Barth.

Okay. The next waiver consideration is for Local Task Force on Closing the Achievement Gap. MS. DEAN: I move to approve the waiver.

CHAIRPERSON NEWTON: Okay. Ms. Dean moved to approve. Is there a second?

MR. BLACK: I second.
CHAIRPERSON NEWTON: Mr. Black seconds. Okay. Any discussion?

DR. BARTH: Yeah. I think we know the challenges this community faces in terms of achievement gaps and I think it is important that there be true community buy-in to strategies to close the achievement gap. And so I will -- I'll vote no. MS. SAVIERS: I have a question. Mr. Hoy -- oh, I'm sorry.

SUPT. HOY: It is a valid concern, Dr. Barth. Currently, we have a school improvement team in place. What a number of districts have done, they have named their school improvement team the closing the achievement gap team because they essentially do the same thing. The makeup of that particular team are members of the community, parents and our advisory board president. We have one advisory board member on it at all times. So we're seeking input from the community and we're trying to be very transparent in our district. So it's one of those things that we're going to do anyway. Again, the thing is -- the reason that KIPP Delta requested this particular waiver is because they thought it was redundant because the whole idea is to close the
achievement gap and that's what all your meetings are about. So we intend to close that achievement gap. By the way, our achievement gap in our district takes on new meaning because our district is like 99\% poverty anyway. So the achievement gap we're trying to close is between that of our district and the rest of the state as we move forward.

CHAIRPERSON NEWTON: Any other questions? Okay.
Ready for a vote. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. REITH: No.
CHAIRPERSON NEWTON: Two no's, Ms. Reith and Dr. Barth.

Okay. Duty-Free Lunch.
MS. ZOOK: Move we approve the waiver.
MS. REITH: I'll second.
CHAIRPERSON NEWTON: Moved by Ms. Zook to approve and second by Ms. Reith. All in -- I'm sorry; discussion?

DR. BARTH: I mean, I opposed these on all the previously done waivers that we've looked at from other schools. And I just think that what we know about effective teaching and learning gives teachers
time to take a break and get their head together and go back into the classroom.

CHAIRPERSON NEWTON: Okay. Any other comments or questions? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. SAVIERS: No.
CHAIRPERSON NEWTON: No, Ms. Saviers and Dr. Barth. So two opposed.

Okay. Daily Planning.
MS. ZOOK: Can we have some explanation on that, Mr. Hoy?

SUPT. HOY: I believe that is one of those waivers that we might've marked it; we don't intend to use. We're asking for the flexibility in case we need it. There's already things in place to allow our teachers to give up their planning period in the statute now; you have to pay them for that planning period, which we would do. So, again, that's one of those waivers that we're not necessarily looking to use. Because I will tell you this and it's real, real simple: the concern in our district is trying to get good quality teachers in. If we put things in place by default that would cause teachers to run
away, we're hurting our students, and that's just absolutely true. So as we request the waivers, again, we're requesting them on that basic premise. We don't necessarily intend to use them, don't think that we will, don't know that we will. However, I would also venture to say that the charter school in our district don't use all of the waivers either that they have. It's the flexibility to do what they feel is best at this particular time, so I'm seeking the same flexibility on all the waivers. And that's the answer I have for you at this particular time.

CHAIRPERSON NEWTON: Any other questions? We're ready for a vote.

COMMISSIONER KEY: We need a motion and a second.

CHAIRPERSON NEWTON: I'm sorry. I thought we had one. It's daily planning. Do we have a motion? MS. DEAN: Move to approve the waiver. CHAIRPERSON NEWTON: Moved by Ms. Dean to approve the waiver.

MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Second by Ms. Chambers --
was that Ms. Chambers?
MS. CHAMBERS: It was.
CHAIRPERSON NEWTON: Okay. Chambers. Okay.

Any further questions or explanations? All in favor? (MAJORITY CHORUS OF AYES) CHAIRPERSON NEWTON: Any opposed? DR. BARTH: No. MS. REITH: No. CHAIRPERSON NEWTON: No by Dr. Barth and Ms. Reith.

Personnel Policies/Salary Schedules.
DR. BARTH: I think these are very fundamental aspects of employment in the public schools in Arkansas. And so I will -- I'll move to deny this set of waivers.

MS. REITH: Second.
CHAIRPERSON NEWTON: Moved by Dr. Barth, second by Ms. Reith. Discussion? All in favor of denying this waiver?

DR. BARTH: Aye.
MS. REITH: Aye.
MS. SAVIERS: Aye.
CHAIRPERSON NEWTON: Three? Three. And all opposed?
(COURT REPORTER'S NOTE: The remainder of board members voted aye.)

CHAIRPERSON NEWTON: Okay. So the motion fails. So I guess by virtue of it failing it passes?

COMMISSIONER KEY: No.
CHAIRPERSON NEWTON: It doesn't? I thought it did. Okay. Is there another motion?

MS. DEAN: I move to approve the personnel policies/salary schedules.

CHAIRPERSON NEWTON: Okay. Waiver. Okay. MR. BLACK: Second.

CHAIRPERSON NEWTON: Moved by Ms. Dean and second by Mr. Black. Any discussion? Okay. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
MS. SAVIERS: No.
DR. BARTH: No.
MS. REITH: No.
CHAIRPERSON NEWTON: Two opposed. I don't even have to look up; Dr. Barth and Ms. Reith. Okay. I'm sorry; Ms. Saviers. I'm sorry. Okay. So, three.

Superintendent Mentoring. Is there a motion?
MS. ZOOK: I move that we deny this waiver for fear that a superintendent might be hired by the new board who needed mentoring.

MS. REITH: I'll second.
CHAIRPERSON NEWTON: Moved by Ms. Zook and second by Ms. Reith. Okay. Any questions, comments?

All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Okay.
The next item or requested waiver is Student Services.

MS. REITH: I move to deny this waiver. There's a shortage of counselors already and we understand that, but so valuable I think especially for these districts.

CHAIRPERSON NEWTON: Moved by Ms. Reith to deny this waiver. Is there a second?

DR. BARTH: Second.
CHAIRPERSON NEWTON: Second by Dr. Barth. All in favor?

DR. BARTH: Aye.
MS. SAVIERS: Aye.
MS. REITH: Aye.
CHAIRPERSON NEWTON: Three. Any opposed?
(COURT REPORTER'S NOTE: The remaining board members voted in opposition.)

CHAIRPERSON NEWTON: Okay. The motion fails. There's an opportunity on the floor for another motion relative to student services.

MR. WILLIAMSON: Move to grant the waiver.
CHAIRPERSON NEWTON: Moved to grant the waiver
by Mr. Williamson.
MR. BLACK: Second.
CHAIRPERSON NEWTON: Second by Dr. Black -- Mr. Black. I'm delusional.

MS. ZOOK: He's been here so long he has a doctorate.

CHAIRPERSON NEWTON: Okay. Any discussion? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. REITH: No.
CHAIRPERSON NEWTON: Two opposed. Okay.
Moving right along to Gifted and Talented.
MS. ZOOK: I move to deny the waiver.
CHAIRPERSON NEWTON: Moved to deny by Ms. Zook.
Is there a second?
DR. BARTH: Second.
CHAIRPERSON NEWTON: Second by Dr. Barth. Any discussion?

DR. BARTH: I would might just note that we tend to have dramatic under-identification of gifted and talented students in districts of this sort and it is crucial that those students get the services they are entitled to.

CHAIRPERSON NEWTON: Okay. Any other questions, comments? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Okay. The motion fails to grant this waiver for gifted and talented.

Okay. We're at the next request for waiver, Library and Media Services.

MS. ZOOK: I move that we grant the waiver.
MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Moved by Ms. Zook and second by Ms. Chambers. Any questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries.

Then we're down to Teacher Fair Dismissal/Public School Employee Fair Dismissal.

MS. REITH: I move to deny this waiver.
MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Moved to deny by Ms. Reith, second by Ms. Chambers.

MS. ZOOK: I have a question before we vote. Is this for our licensed educators or is this for if you get someone to come over and teach a class that
doesn't have a teacher's license in a non-core subject?

SUPT. HOY: Actually, the way I understand it, Ms. Zook, is this, Teacher Fair Dismissal applies to certified staff in the district and everyone that's not a certified employee of the district will have the fair hearing. And to be clear, we're not asking for a waiver of all of the due-process for teachers. What we're simply saying and what it equates to is everybody that's employed get that same fair hearing that are entitled to many of the employees in the district. So a hearing is still in place.

MS. ZOOK: Ms. Clay has something.
MS. CLAY: We may need some clarification on what Mr. Hoy just said because they have asked for a waiver of both the Teacher Fair Dismissal Act and the Public Employee Fair Dismissal Act, which is the process for employees who are not licensed.

SUPT. HOY: If I asked for that, then I will withdraw that one, the fair hearing -- I mean, we withdraw the fair hearing because we want to keep that in place for all employees.

DR. BARTH: But you would keep Fair Dismissal in place, Teacher Fair Dismissal?

SUPT. HOY: Fair hearing for all employees.

Okay. So here's what I'm asking for. Right now there are two different sets of processes for employees in the district. Some have fair hearing, some have fair dismissal. We're seeking fair hearing for everyone.

DR. BARTH: And you are seeking to get rid of Teacher Fair Dismissal?

SUPT. HOY: Down to fair hearing. Yes. Everyone would have the same process.

MS. ZOOK: The certified and non-certified?
SUPT. HOY: Yes.
CHAIRPERSON NEWTON: Okay. Any other questions? So we have the motion on the floor by Ms. Reith and second by Ms. Chambers. All in favor?

MS. ZOOK: Can you repeat the motion? I'm sorry.

MS. REITH: I moved to deny this waiver, to deny the --

CHAIRPERSON NEWTON: Deny the waiver. Okay.
All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? The waiver is denied.

The next is Curriculum. Is there a motion relative to granting a waiver for curriculum?

MS. ZOOK: Explanation.
CHAIRPERSON NEWTON: Mr. Hoy.
SUPT. HOY: The explanation is the same as before in terms of this is one that the charter school has. They have used it in their program, I suspect, in terms of trying to meet what they need to do for their kids in their program. I'm not certain that we will use this. I have no intention at this particular point to use it, but it is my intention to ask for all the waivers that KIPP Delta has in case we need it. And that has also been something that they have done historically in the past, ask for flexibility in case the need is there, not necessarily because they need to implement it.

MS. ZOOK: Okay. I move for approval of the waiver.

CHAIRPERSON NEWTON: Okay. Moved to approve by Ms. Zook.

MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Second by Mr. Williamson. Any discussion?

DR. BARTH: Yes. And I just want to reiterate what is a source of some concern about what you just said, is that, you know, there's no real plan; there is "this is what might happen." And I disagree with
something Ms. Zook said earlier that, you know, you have to have all this freedom to be innovative. I think this board has been incredibly embracing of innovation when that innovation has come as a plan of action from the district. We have, I think, been concerned when there is just getting rid of the rules of the game and hoping that innovation will emerge out of that. And that's a real concern.

CHAIRPERSON NEWTON: Any comments or remarks? DR. BARTH: It's no disrespect to you. I mean, your heart is in the right place for the students of your district, but I'm just -- it's just a -- you know -- I think we're setting a lot of precedence today and I think we need to be really, really, really careful in terms of doing that in a thoughtful way.

SUPT. HOY: May I respond?
CHAIRPERSON NEWTON: Absolutely.
SUPT. HOY: And I hope this is the last time I hope I have to respond because I know it's getting kind of in the day and you've got a long agenda ahead of you. But let me respond this way, Dr. Barth, and I understand your concern, but that concern I think has already left the gate when we said yes to charter schools in the state. That's what I think.

DR. BARTH: Well, my response would be I think it happened when there were some charter schools that were created that did not have a truly innovative program, which was a part of the original statute. I think that's where the gate got opened.

SUPT. HOY: Okay. And I said I wasn't going to respond but since you said that let me say this: I agree with you. As a matter of fact, $I$ had a part in closing some of those charter schools and I know the damage it can do to kids.

DR. BARTH: Yeah.
SUPT. HOY: And, again, I want to re-emphasize that if you find that we're doing damage to kids, teachers, cafeteria workers and anyone else you will hear from the constituents in Helena and they will say, "Call them back for reconsideration."

DR. BARTH: And I'm sorry to get in a conversation but we can't close down traditional public schools and basically just end public education. We can in charter schools when they fail to live up to their end of the bargain. And so, yes, you have put in a provision here where we could reconsider these and I appreciate that and I'm aware of that. But I do think there is a fundamental difference between what happens in traditional public
education and where all students must be taught and in charter schools where we know the rules are a little bit different. I think you know that very, very well.

CHAIRPERSON NEWTON: Okay. Any other questions? Okay. If not, we have a motion by Ms. Zook and a second by Mr. Williamson. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. REITH: No.
CHAIRPERSON NEWTON: No, two no's. Okay.
We're down to Teacher/Administration Contracts.
What is the pleasure of the Board?
MS. ZOOK: I move that we approve the waiver.
MS. DEAN: Second.
CHAIRPERSON NEWTON: Okay. Moved by Ms. Zook and second by Ms. Dean. Any comments, questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries.

Class Size and Teaching Load.
MS. DEAN: I move we approve the waiver.
MR. WILLIAMSON: Second.

CHAIRPERSON NEWTON: Moved by Ms. Dean and second by Mr. Williamson to approve the waiver. Any questions or comments? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
CHAIRPERSON NEWTON: Motion carries.
Advanced Placement.
MR. BLACK: I move that we approve the waiver.
CHAIRPERSON NEWTON: Okay. Mr. Black has moved to approve the waiver. Is there a second?

MS. ZOOK: I have some discussion on this one. I haven't --

CHAIRPERSON NWETON: We have to get a second first.

MS. DEAN: Second.
CHAIRPERSON NEWTON: Okay. Ms. Dean has seconded. Sorry. Okay. Ms. Zook, your question?

MS. ZOOK: I happen to be aware that the advanced placement waiver that KIPP requested is because KIPP's organization has a training program for teachers separate and apart from the -- whatever that board is called, College Board that trains the others. So they in fact do get extensive training; it's just not from that entity. So --

SUPT. HOY: That's correct.
MS. ZOOK: -- without another group that's going to do this training, then I would ask you who is going to -- or how are the people who teach these AP courses going to receive the training they need to be able to teach AP at that level?

SUPT. HOY: The current intent is to keep what we've got in place.

MS. ZOOK: Which is through the Board?
SUPT. HOY: Yes.
MS. ZOOK: Okay.
CHAIRPERSON NEWTON: Any other questions?
DR. BARTH: I just voice -- I have to say my concern is similar to that for the gifted and talented program.

CHAIRPERSON NEWTON: Ms. Saviers.
MS. SAVIERS: Just curious, Mr. Hoy, how many AP classes do you have?

SUPT. HOY: Oh, we've got all of them that meet the standards. I think we -- I don't want to in this forum give you a number on that.

MS. SAVIERS: That's okay. I was just curious. I'm just so interested in your program, so just curious.

SUPT. HOY: Well, I will tell you this in terms
of where we are -- again, it's one of those areas I'm not satisfied. We have been looking at -- we've had some conversations with Dr. Ken James' office and AIMS. The thinking was it was too late in the year to try to bring them in and implement this year. What we have discussed in a leadership team meeting was possibly bringing them in during the summer, if they can fit that in, to maybe look at that. Right now we've got Gear Up and At It in place -MS. SAVIERS: Yeah.

SUPT. HOY: -- just kind of helping us with those areas. But we want to make a stronger push in that area; that's why we want to take the time and keep what we've got in place currently and then take a look at what -- make a run at doing the research on what may work better for us in the upcoming 16-17 school year.

MS. SAVIERS: That's great. It can make a huge difference for your school.

CHAIRPERSON NEWTON: Okay. Any other questions or comments? All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: No.
MS. REITH: No.

MS . SAVIERS: No.

CHAIRPERSON NEWTON: No, three no's.
Mr. Hoy, would you step back to the podium? I have a comment. This is a dangerous place to be, 71 days from the end of my service. But in all honesty, in reference to the KIPP analogy and the success they've had I'd just like to say from my observation -- and that doesn't necessarily mean that I'm right -- that there has been a strength in leadership at KIPP. And I think a lot of what has happened in terms of them being successful has been consistent leadership. And I just cannot -- I think this all either rises or falls based on continuation in leadership -- and I'm not the John Hoy employment agency, so I'm not -- but my mother says, and I remember, that you shouldn't trade horses in the middle of the stream; you're almost destined to failure. So I think that whatever happens here will -- and we trust you and I think it's obvious by the Board, and certainly there's some concern. So I think the trust is there that you will carry forth the vision. And I'm just hoping that the citizens and the board not will give you a carte blanche but would give you an opportunity to take these ideas to fruition. I think you have certainly the support of
the board and the Division of Education to do that, but it does cause me -- you know -- I take responsibility for the success or failures of the different things that have happened while I'm on the Board, and I'm still on the Board, so I don't want to look back on this as one of those things that we made a misstep on. So I know what our desire is. And certainly the KIPP example is a good example but they brought with them -- we can't forget this -- a national organization with a history of best practices. So it's not like they showed up one day and all of a sudden they just got a bunch of waivers and it worked, but they did it on a historical best practice program. So I wish you all the best because the families there and the children deserve the best. So thank you again.

Ms. Chambers.
MS. CHAMBERS: Madam Chair, I think everyone would agree that what we've just done reflects calculated risk that is motivated by our belief in the leadership that you will provide the direction that is required for students to perform. It obligates us to a rigor -- to a degree of rigor that we maybe -- whether we've seen it before or not, it will definitely be part of our future. I think it's
really important that we get a sense of what this annual review will require so that as you accept the waivers that you have been granted you know the implication on what then you will need to produce year over year to show the success that we are cheering you on to go achieve.

So, is that something that we can -- could we see an early version of what that review content might look like in our April meeting? Is that possible?

COMMISSIONER KEY: I'm getting a nod from Mary Perry, from Ms. Perry. So, yes.

CHAIRPERSON NEWTON: Yes.
MS. CHAMBERS: Because I think it's just as important for the district, maybe more so, because it's a contract, if you will; it's an agreement. I shouldn't use the word contract. But it is definitely an agreement on what success looks like based on what it is that you will be doing with your program this next year.

SUPT. HOY: Thank you.
CHAIRPERSON NEWTON: Okay. Thank you and thank all of you for coming. You've got one last comment? SUPT. HOY: Final comment.

CHAIRPERSON NEWTON: Okay.

SUPT. HOY: Based on the consistency issue of leadership, there is something I disclosed to my state superintendent, Mr . Andrew Tolbert, that I did not disclose to anyone else to give you a little bit more confidence in the ability of this board to possibly maintain leadership, and that is this: during my tenure in Helena-West Helena I decided that if what $I$ was doing there was not satisfactory to the local body that I probably should not be there. So I've asked this board two years in a row, in January, whether or not they wanted me back, and for two years in a row they said yes. Because if they would have said no then I felt like my destiny would have been some other spot in that same delta, trying to make this same difference.

CHAIRPERSON NEWTON: Thank you.
SUPT. HOY: Thank you.
CHAIRPERSON NEWTON: Thank you. Okay. That concludes that action item. We're going to break for lunch and return at 1:30.
(LUNCH BREAK: 12:43-1:33 p.m.)
A-5: DISTRICT REQUEST FOR WAIVERS GRANTED TO OPEN-ENROLLMENT CHARTER: PANGBURN SCHOOL DISTRICT

CHAIRPERSON NEWTON: We're calling the meeting to order and we're going to resume our action agenda
with A-5, which is the District Request for Waivers Granted to Open-Enrollment Charter: Pangburn School District. Ms. Perry.

MS. PERRY: Yes. Yes. Act 1240 of 2015 allows a school district to petition the State Board of Education for all or some of the waivers granted to open-enrollment public charter schools that draw students from the school district. Representatives of the Pangburn School District are appearing before the Board with a petition for waivers. You have the principal David Rolland who will come and speak to you once you're ready for him.

CHAIRPERSON NEWTON: We're ready. Your name is, again?

MR. ROLLAND: David Rolland.
CHAIRPERSON NEWTON: David Rolland. Is there anyone here, Mr. Rolland, with you that intends to have comments?

MR. ROLLAND: I have our superintendent Dr .
Kathy Berryhill and my assistant principal Ms. Suzanne Louks.

CHAIRPERSON NEWTON: Last name?
MR. ROLLAND: Louks.
CHAIRPERSON NEWTON: Louks. Okay.
MR. ROLLAND: L-o-u-k-s.

CHAIRPERSON NEWTON: Okay. Is there anyone speaking in opposition of the waivers that Pangburn District is requesting? If not, will those that are expecting to testify to information stand please to be sworn in. Raise your right hand. Do you swear or affirm that the testimony you're about to give is the truth and nothing but the truth?
(ALL WITNESSES ANSWERED AFFIRMATIVELY) CHAIRPERSON NEWTON: Thank you. You have 20 minutes.

MR. ROLLAND: All right. Like I said, my name is David Rolland and I'm speaking on behalf of the Pangburn School District today. I'm joined by Dr. Kathy Berryhill and Ms. Suzanne Louks. And I appreciate this opportunity to come before you today and speak on how we want to attempt to redesign Pangburn High School. Pangburn High School is already a good school. We have a rich tradition and good test scores. Our last state report card we scored a B. A great -- we have great students, a dedicated staff with very little turnover, beautiful facilities, excellent parental and community involvement.

Why are we looking to redesign is because as I look to the future, the 21st century classrooms
should reflect the needs of the students who are growing up in this environment. It hasn't been too long ago I was watching the news and I saw scrolling across the bottom of the screen, it said in the next few years $83 \%$ of jobs that pay $\$ 20$ or less an hour, which are your unskilled jobs, will soon be automated. So it got me thinking are we doing everything to make sure that these kids leave high school with the skills that they need to be productive in the 21 st century workplace. The 21st century classroom should be personalized, learner driven, tech enabled, and prepare the students for the workplace and college. We need to include a combination of work-related soft skills and STEM education.

As we begin on our journey to look at how to redesign our high school, I put together a team of teachers and we began by going to the Wilbur D. Mills Co-op and we met with people from Arkansas Virtual Schools' administration and started brainstorming ideas about what we wanted our school to look like.

The second step, I took that team to Pea Ridge High School, who has a modified flex schedule and a career academy. I also after that met with thenassistant commissioner of education Debbie Jones and
director of curriculum and instruction Stacy Smith and brainstormed our ideas and got their input. Kathy Turner, the deputy director of the career and technical education, brought a team to my campus, visited with me and other staff members on how can we develop students to have the soft skills needed for industry and career pathways.

After that, we began to put our plan together and then we introduced our plan to the entire high school staff. Teachers had a chance to give input, questions, feedback, criticism, anything that they had to say about the plan they presented. In January, I presented the plan to our local school board with the same -- they could also give input and give any suggestions that they wanted to strengthen our plan.

So our plan -- the plan for Pangburn High School and the one we're wanting to design has five major components: a flexible school schedule, emphasis on soft skills, more opportunities for career certification, project based learning using STEM skills, and community service learning. So I would like to go in one at a time and talk about those. We'll start with the flex schedule.

The flex schedule uses blended learning to allow
students to move flexibly through different learning modalities with the goal of optimizing their learning experiences based on their specific needs. Each student is enhanced with a customized fluid schedule among different modalities. The teacher-of-record is on-site and the teacher-of-record and other faculty members provide face-to-face support on flexible and adaptable learning activities for that student. It includes online learning, small group learning, group projects, individual tutoring. As I look at this schedule, I really can't find a kid that wouldn't benefit from this schedule. If you are a kid at the top of the class, you can accelerate through courses; you can accelerate through contents; you know, you can just use more of your school day to better equip you for what you're going to need in the future. When I think about kids who struggle, we have done a lot this year in RTI. We have taken every 9th and 10th grader. We have given -- we have measured them for their reading and math level. We're monitoring their progress. But here's the issue: a flex schedule allows me to use my best teachers to do the interventions instead of instructional aids. The flex schedule allows for those best teachers to do interventions. It also allows for more small group
and project based learning. It allows for them to have more time to explore career and learning opportunities outside of the normal classroom. A phrase I like to -- I got this from Jon Laffoon, the principal of Pea Ridge; he said, "A flex schedule allows the time to serve the kids, not the kids serve the time, eliminating the regular bell schedule."

Okay. The second part of my plan I alluded to was work-related soft skills. I think we have heard from industry. We have heard from colleges that kids are not graduating high school with the soft skills that are needed.

Is it okay if I pass out a handout?
CHAIRPERSON NEWTON: Yes.
MR. ROLLAND: Okay.
(WHEREUPON, A5 Exhibit One (1) was marked for identification and entered into the record.)

MR. ROLLAND: Last year I had a motivational speaker come to my school, Paul Vitale. Probably many of you are familiar with him. He works for many industries such as he works for Wal-Mart, ESPN, the NFL, Southwest Airlines, Tyson; he works with a lot of industries and he also does motivational speaking. After he spoke at my school it really motivated my kids and I thought, how can I use this motivation to
lead to something greater, because a lot of times I've been in motivational speaking environments that last maybe a day, a week. How can we do something that would make what he told the kids more impactful on their lives? So I talked to him after he got done at our school and we talked about a lot of different things. I asked him to talk to the industries that you work with, Wal-Mart, Tyson; what are their -what are they looking for in their employees. And we have developed a curriculum that next year will be a local requirement for graduation and it is on the non-essential skills for the workplace. We have gotten input from industry, we've gotten input from the career education people, and we broke it down into the non-essential skills. It is going to be an 81-lesson online class. And what we do is, since it's divided into nine and there's pretty much nine months in the school year, we will make each one of these a focus for a month. So the first month we might do the structuring of work ethic, second month respecting human dignity, strengthening connectivity, understanding business etiquette, achieving through collaboration, becoming an intentional planner, transitioning with confidence, dispelling entitlements, and computer and digital literacy. But
as I looked at my school there were bits and pieces of this falling in certain courses, but it wasn't an overall theme. So my plan is to make this a 9th grade course and during the 9 th grade they will learn about these 81 -- the non-essential skills and the 81 sub-skills and we will start developing an electronic portfolio similar to what teachers have to do in BloomBoard. And over the course of their four years they provide evidence and artifacts that meet the needs of these nine essential skills. That could be research they've done on a skill; that could be input that if they do an internship or they do -- let's say they do something in a classroom that demonstrates these skills that teachers can write them recommendations and they can put into these -- these artifacts into their portfolio. But the biggest part of the plan is just to get them that these are focused, these are a big focus to your education. And I think for a long time we've kind of alluded to them but we haven't given them the primary focus that they deserve. And something I learned a long time ago that $I$ was told, Don't expect things that aren't inspected. If you're not going to inspect it, don't expect that any adults, kids, anybody are going to do it. So this is a cornerstone of our new school and
it's going to be talked to -- and it's going to be talked to in a way these are coming from an uplifting motivational message; this isn't preaching down to kids; this isn't that type of mentality. This is going to be talked to with parents in this fashion. It's going to be said, you know, "We want to give our kids here at Pangburn High School the edge. We want them to develop these skills so when they go to the workplace they know that a Pangburn graduate has had these skills taught to them and just covered over and over." And they also -- this will not be part of their transcript but each kid gets a grade on each one of the nine essential skills. So over the course of their four years we will grade them periodically. Every kid in our school will have an AIP which will include work-related soft skills. And how we measure them -- now I'm using my combination of teachers and industry people to come up with rubrics and measurement tools to how do we grade -- how do we grade, for example, work ethic; how does that look in a grade. But this is something that we're going to pilot next year and see how it comes up. I'm very excited about that being part of our program.

The third part of our program is the career certifications. Like I said, our society is going to
have a big dilemma someday with so many people being unskilled. We have got to have skills in place, career certifications that make kids employable. We already partner with the ASU Regional Career Center to offer student courses in welding, auto body, electrical systems, medical office management, dental assistants. We've already got things like that in place, but I've got students who aren't interested in those programs. So one of the waivers I'm requesting is can I work with local industry, businesses to develop new pathways. For example, I had a student move in from Texas last semester. She was two-thirds away -- two-thirds through a vet tech program. Okay. You know, I've got vets in the area that maybe could work with her and help her finish that program. You know, you hate to see a child due to circumstances outside of her control, her education and her career pathway be disruptive, you know; and just because I don't have it or the regional career center in my area don't have it why can't I go to somebody in that profession and help her finish that course of study. And the next part of my plan, of course, is the community service. We've been recognized nationally; a lot of it is through our FBLA chapter on our community service. We teamed with Habitat for

Humanity and built a house for a family there locally. We built a veterans memorial in town that has all the names of the veterans who live in our community. We did a town museum and a community garden. But there's something I've learned about community service: when it's done outside the school day it limits what kids participate. You know, the kid who has to work 40 hours a week to pay -- help pay bills don't get to communicate. So I think the flex schedule allows for more kids to be involved in the community service. A major part of my community service I want to do though is involved around early childhood literacy. We have partnered with Imagination Library to give each child in our district one book a month starting at birth. And I want the kids to do this program with adult and staff members facilitating it. But here's what I think about this program; there's several things. When $I$ talk to my high school kids I talk about leaving a legacy, why don't we start something that will go down and make our high school greater. When you look at early childhood literacy kids are already behind before they start. They just are. I mean, kids who live in poverty, kids who don't have the support at home, they're behind. So why can we not develop --
it seems -- you know -- I know businesses have tried Imagination Library; it just seems commonsense why is your local public school not running that program to get the kids reading and the parents involved before they start to school. And I'll tell you something else. In the year 2016, kids who are born in 2016 they're going to start school in 2021 and '22; those parents are going to have options; they're going to have home-schooling, they're going to have charter schools, they're going to have church schools, private schools. You know, it seems like a good tool for public schools to get involved in to build those relationships with parents from the beginning. Also, another part of my community service is putting high school kids in elementary classrooms to help, to help with literacy. I have a high school English teacher who is a former lit coach who talks to the kids about fluency, talking about how to get kids to read. And a funny story: I put a boy in a 3rd grade classroom this year; he's an 11th grade boy. And the 11th grader read to the 3rd grade classroom. After he left one of the 3rd grade boys came to the teacher and said, "Man, that's the coolest thing I've ever seen." She said, "What's so cool about it?" The 3rd grade boy said, "I've never heard a man read." When
you don't hear people who look like you and are like you that's the disconnect. That's why early childhood literacy -- I believe if we do more things like that early childhood literacy could be greatly impacted.

Okay. Also, and another thing --
CHAIRPERSON NEWTON: You have one minute-and-ahalf.

MR. ROLLAND: Okay. I'm hurrying.
CHAIRPERSON NEWTON: You've used up your time and the other two ladies' too probably.

MR. ROLLAND: Do y'all want to talk? Okay. I'm good. I'm good. I will hurry through this.

The early childhood literacy, putting high school kids in those classrooms, a flex schedule allows you better opportunities to do that and that's why I want to do that.

Let me go through these two things and I'll wrap up. How to insure the effectiveness of a program -well, we get the teachers', students', parents' input and feedback. We have grade level parent meetings. I've already picked my grade level staff that's going to be in my flex groups and they will meet with the parents to help make sure every kid gets what they need. We're going to collect data from the
portfolios. On the soft skills, we are going to work with local industry to provide feedback and opportunities for our students. And measuring effectiveness will be through improving the math and literacy skills of our students. We can measure that by the ACT scores, ACT Aspire scores. And a high percentage of our students will obtain more college hours and certifications due to the need for the flex schedule. Allowing them to move at their own pace, more kids will get to move through our programs faster. And we're asking for these waivers for five years.

CHAIRPERSON NEWTON: Okay. You're right on time.

MR. ROLLAND: Okay. I started rambling there. My wife told me not to do that, so -- and I'm sorry.

CHAIRPERSON NEWTON: Again, I'll ask if there's anyone here to speak in opposition of the waivers that the Pangburn District has requested.
(BRIEF MOMENT OF SILENCE)
CHAIRPERSON NEWTON: And if not, we'll go into any questions the board members might have. Ms. Zook.

MS. ZOOK: Good afternoon. Thank you for your presentation.

MR. ROLLAND: Thank you.
MS. ZOOK: How many students from Pangburn are enrolled in Virtual Academy?

MR. ROLLAND: In Virtual Arkansas?
MS. ZOOK: I mean Virtual Arkansas.
MR. ROLLAND: Oh, Virtual Academy, the homeschool?

MS. ZOOK: Well, isn't that the one that you're asking --

MR. ROLLAND: Yes. Yes.
MS. ZOOK: -- for waivers?
MR. ROLLAND: Three?
MS. PERRY: It's not very many. I don't
remember but there are some.
MR. ROLLAND: I think three.
MS. ZOOK: Okay.
CHAIRPERSON NEWTON: Okay. Any other questions? Dr. Barth.

DR. BARTH: Just a question probably for Ms. Perry. I just need a refresher. If suddenly there were no students from Pangburn in Virtual, what would happen to any waivers granted?

MS. PERRY: Well, once the waiver is granted it's not -- it's no longer dependent that you have to be granted when they have a student in the charter
school. According to the statute, it goes away when the waiver is taken back from the -- when the waiver is taken back from the charter school.

DR. BARTH: Uh-huh. So at the end of a fiveyear period, if there were no Virtual Academy students in the district, then there would not be a renewal process under this statute?

MS. PERRY: I'll give that to Kendra.
MS. CLAY: That's correct. If you granted a waiver for a five-year period, then they would have to come back and request additional waivers if they wanted to continue. And if they did not have students that were enrolled in an open-enrollment charter school then they would not be eligible for the waivers with the law as written. Five years, there's a couple of legislative sessions --

DR. BARTH: Well, yes.
MS. CLAY: -- that will happen between now and then.

DR. BARTH: Okay. Thank you very much.
CHAIRPERSON NEWTON: Okay. Ms. Reith.
MS. REITH: And if I could piggyback off that, one -- first, let me say how much I appreciate the attention and effort that you put into this application. This is the vision and focus that when
we were talking earlier today that, you know, excites us. Right? We want to be able to support this innovation. Where I continue to have some question -- and, actually, Ms. Perry, you could probably best help me with this -- why is this not a district conversion charter or why is it not a school of innovation? And when a district comes to you is there not a guidance process? Because what I'd love to see is that this isn't tied on to the Virtual Academy but that it's, you know, something that on its own right and merit gets its own level of accountability and process and support.

MS. PERRY: I won't say that folks are directed if they come and they tell me what they want to do. We've held some workshops. We had the webinar earlier in the year in which I participated, Alexandra Boyd participated, Cindy Hogue with Schools of Innovation participated, and we were all present. We put together a chart that's on the website for requesting district waiver requests that talks about the differences in getting a waiver through a district conversion charter, through a school of innovation, and through just requesting a waiver from an open-enrollment charter. So there are many reasons why a district will go through this. We've
even seen, as you'll recall, the one district that came and requested waivers so they could begin this spring but had submitted -- were in the process of submitting their charter application and you granted them the district conversion charter that will begin next year. So it can look many different ways.

MS. REITH: Was there any intention with this to become a district conversion charter?

MR. ROLLAND: All options were open. We just came with our goals and talked to different people about what the best avenue was. We had already missed the date, I believe, for the conversion charter.

MS. REITH: I gotcha, I gotcha.
MR. ROLLAND: And we were pressing the date on the school of innovation, but we were not against either one of those options being options. We just came with our goals and ideas and -MS. REITH: Well, those are great goals and great ideas.

MR. ROLLAND: Okay.
MS. REITH: And I wonder, would you be open here -- and, again, this isn't forcing my colleagues but just out of curiosity of options here, like we've done before where it starts in this process but then
could become a standalone district conversion -MR. ROLLAND: We are open to anything -MS. REITH: -- or school of innovation?

MR. ROLLAND: We are open to anything that's going to benefit the students of Pangburn Schools. So, yes, we are definitely open to whatever avenue we have to use to get the flexibility that we need.

MS. REITH: Thank you.
CHAIRPERSON NEWTON: Okay. Any other questions?
Okay. Are we ready for a motion?
MS. DEAN: I move to approve the waivers.
CHAIRPERSON NEWTON: Moved by Ms. Dean to approve the waiver request. Is there a second?

MS. ZOOK: Second.
CHAIRPERSON NEWTON: Second by Ms. Zook. Questions?

DR. BARTH: And just to clarify, it is for a five-year period. Right?

MR. ROLLAND: Yes, sir.
DR. BARTH: Okay.
CHAIRPERSON NEWTON: Okay.
MS. REITH: And I just wonder about adding in something about intentions to this becoming a district conversion. I don't know if we -- I can't recall, I apologize, if we built that into the last
case that we had that was similar to this.
CHAIRPERSON NEWTON: I don't know that --
MS. CLAY: I don't think we --
MS. ZOOK: I don't think they could do it without the board --

MS. REITH: Okay.
MS. CLAY: I don't think it was built into the last one. At the -- the timing of the last one was important --

MS. REITH: Okay.
MS. CLAY: -- because they had actually already applied for the district conversion. It just had not completed the approval process yet.

CHAIRPERSON NEWTON: So the motion stands for the approval of waivers and the second by Ms. Zook. All in favor? Any further discussion? All in favor? (UNANIMOUS CHORUS OF AYES)

CHAIRPERSON NEWTON: Any opposed? Motion carries.

MS. CHAMBERS: May I ask a question? Does it assume an annual review?

CHAIRPERSON NEWTON: No, not unless it's specified.

MS. REITH: But if I could put a strong recommendation, if you could also, to continue and as
you think of the future of this, put in an application so this could become a district conversion charter or a school of innovation.

MR. ROLLAND: Okay.
MS. REITH: It just creates its own entity and sustainability that's outside of the relation to the Virtual Academy.

MR. ROLLAND: Okay. Yeah. I will take that under advisement. Thank you.

DR. BARTH: Can I follow on Ms. Chambers' question? On previous ones we've approved for five years have they typically included an annual review?

MS. BOYD: (Shaking head from side to side.)
DR. BARTH: Okay. Just when -- so it's been hit-and-miss. Okay.

MS. REITH: Well, and on that -- oh, sorry.
CHAIRPERSON NEWTON: No, go ahead.
MS. REITH: Sorry. On that note, I did want to share something that -- now that we've approved this application; I think this is the last one for today of these ones -- that $I$ did reference to the Commissioner and some of our colleagues over lunch that I would like to see a work session take place specifically about these district-related waivers so that we can give better guidance as a state board to

Ms. Perry's office so when districts do approach or in future trainings with districts we can create some continuity through this guidance -- right -- where it may not be a rule but through the processes and talking points that are out there. And then I had Ms. Coffman -- she was so kind to check when our next availability for a work session would be and indicated that we're currently free for May. And so I just wanted to pose that to my colleagues on the Board. And then for everyone here in the audience that may have pulled away different reactions from our votes today and such, definitely a commitment to try and create some continuity and structure within what we are allowed to do and a commitment to do that at the as soon as possible availability, which seems to be May. And so if there's no objections from our colleagues here to see if Ms. Coffman might be able to start moving in that direction for a May work session.

CHAIRPERSON NEWTON: Okay. I'd like to apologize for an oversight. On A-5 there had been a gentleman that signed up for public comment, David Pollard. Is that person still here, that individual still here? Mr. Pollard?
(BRIEF MOMENT OF SILENCE)

CHAIRPERSON NEWTON: Okay. Mr. Pollard, relative to this action item? Okay. So Mr. Pollard is not here, so that's not relevant then.

Before we move on I'd like to acknowledge the presence of Senator Joyce Elliott and Representative Clark Tucker here today.

COMMENTS BY REPRESENTATIVE JOHN WALKER
CHAIRPERSON NEWTON: Before we move on A-6, Representative Walker is here and wanted an opportunity to make some comments before he left.

REP. WALKER: My foot got numb waiting. Thank you, Madam Chair. I have some comments that I've prepared and reduced to writing, but I noticed a number of errors and so I'd now like to submit an erroneous document to you, other than to let you know that it is erroneous so if you have it you can somewhat follow me. But my remarks will deviate somewhat. So therefore I'm going to pass on to you with that caveat so that you'll be able to follow me, the comments that $I$ wish to make regarding the academic distress waivers for alternative learning environments. Would you do that, ma'am?
(WHEREUPON, Rep. Walker's Exhibit One (1) was marked for identification and entered into the record.)

REP. WALKER: If I may begin, Your Honor. CHAIRPERSON NEWTON: Yes.

REP. WALKER: It has become a tradition for the State Board to identify ALEs for the academic distress list and then remove the ALEs from the list after the State Board voted to allow these schools to be waived from all accountability related to academic distress.

The ACTAAP rule, in Section 3.02.2.1, states that "a school MAY be identified as in academic distress if $49.5 \%$ or less of its students achieve proficient or advanced in math and literacy on the state-mandated criterion referenced assessments administered for the most recent three-year period." This ACTAAP rule acknowledges that the ADE and/or the State Board have the discretion to decide which schools are designated in academic distress. And in recent years the State Board has decided to waive ALEs from the academic distress rule requiring the schools to have $49.5 \%$ or more of their students score proficient on state-mandated tests.

I would like to offer two comments on this tradition:

First, when the ADE waives the academic distress rules for the ALEs, the ADE is actually encouraging
districts to use the ALEs as a hiding place for nonproficient students. It is well known that the students who are sent to the ALEs are mostly black and Hispanic students who are not achieving on grade level. And it is also well known that the ALEs offer minimal services and educational opportunities to these students. Some of these schools are, at most, a holding facility for students with very little academic activity at all. So perhaps it makes sense to waive the ALEs accountability regarding 49.5\% of their students scoring proficient since you know the schools are not really focused on educating their students.

But a more beneficial option for the State Board to consider, rather than waiving accountability for the ALEs, would be for the State Board to insure that the ALEs are focused on educating their students. However, this would require the State Board to hold the ADE staff accountable. The ADE staff would have to be more involved in the ALEs than they currently are. We all know that Act 1118 of 2011 removed the requirements of the $A D E$ to monitor the ALEs at least once every three years. And so now the ADE only receives a count, head count, of students enrolled in the ALE and a Statement of Assurance that the school
-- from the school saying that all is well and good at the school. No accountability at the school level either.

The ADE has moved away from on-site monitoring of all schools, not just ALEs but all schools, and technical assistance provided by the ADE staff is just not heard of any longer. Commissioner Woods [sic] and now Commissioner Key have greatly diminished the level of support the ADE staff offers to schools. There are no detailed ACSIP reports now; we now only have an Indistar system that keeps minimal information on federal and state funds, and no longer are details on educational programs included. More over, there is not school ACSIP monitoring any longer. When the monitoring team goes out to a school district once every six years, the team just goes to the district office and views a district plan. It doesn't matter that some -- when schools are visited. Some of the schools are not visited, nor are school plans reviewed even when the schools are sitting next to the district office and when schools are in deep levels of school improvement. It does not matter. So this trend to waive accountability for ALEs, and charter schools too, is a similar trend -- a trend that ensures that
the ADE staff are not accountable for insuring these schools are effective educational systems.

The current ADE rule regarding ALEs states that the schools will be evaluated for effectiveness of their educational program. But there is no vehicle for that. Instead of conducting and reporting evaluations, the State Board simply now waives the achievement measures for these schools and therefore waives the ADE's responsibility to insure that these schools are effective.

So if you have a group of students who are not doing well, and you know who they are likely to be, you take them out of the regular classroom and you put them in an alternative learning environment and their scores are not counted and the rest of the scores are counted and they are supposed to be high achieving.

My second point relates to fairness across schools. There are traditional schools identified for academic distress this year that missed the 49.5\% standard by less than $2 \%$. I want to deviate here, Ms. Newton, and just say something and I hope I don't offend anybody. But I use Crossett. More than 49\% of the students in Crossett who are African American are below the $49.5 \%$ standard. They are not --

Crossett is not listed as a school in academic distress because it has $50 \%$ white students and most of them are higher achieving. Now, Dermott appears right now in the present rules to need one student to make the required $49.5 \%$-- just one. They had 49.445\% even with the concordance that was contrived in order to put them in distress. Mineral Springs had $48.13 \%$ and appears to need four students to make the standard. Once you announce that a school is going to be in academic distress that means your teachers start running and your students do too. So you have four or five good students who leave and that puts the school immediately into distress simply by the announcement. And there are other schools in the state that were also very close. These schools miss the standard by $1 \%$ or $2 \%$ and ALEs miss the mark by as much -- by much more than that, some $20 \%$ to $30 \%$ from the standard. Yet, the State Board selectively approves waivers for these schools. Some of these ALEs appealing to you today will receive their third year of waivers from the $49.5 \%$ standard. And you some of those schools are all black charters and they are schools that are located in minority communities. You might rationalize -- sometimes you might rationalize that inattention to these students -- you
may rationalize that inattention to these students by saying, "Well, the ALEs serve the most needy students, students with discipline issues or special needs." But that's not why you're supposed to have ALEs, by your own rules. But you're supposed to teach those children and y'all just put them over there and say they're AlEs and you don't teach them. The traditional students -- the traditional schools also serve these types of students as well. But if they don't have an ALE they get taught and their scores get counted in the regular school environment.

Now I want to thank you all for allowing me to make these comments. But the conclusion that I reach is that $A D E$, that is the staff -- and there is no -nothing to show that the staff has caused any school in academic distress to be removed from academic distress in history. None. AL -- ADE must hold districts just as accountable as it does traditional public schools and the so-called model charter schools. Accountability, if you're going to have it, has to be across the board; it has to be meaningful, and you can't waive it in order to allow another kind of system to replace the public school system. And we ask that you don't waive it for these schools because in Little Rock, for instance, the kids who
are at Central High School have been put out of Central, they go into the ALEs and their scores are not counted as Central. Central is held as a model school. Other schools -- I don't want to pick on Central, but other schools are being treated in the same way.

So I ask that you all look at the reality of this situation. If you're serious about educating these children and removing them from so-called academic distress labels and having them proficient, you put them all in the same educational environment and you teach them and you don't separate them and you don't segregate them. Thank you.

CHAIRPERSON NEWTON: Thank you. Commissioner Key.

COMMISSIONER KEY: Madam Chair, with all due respect to my former colleague in the legislature, there's one thing I agree with him on and that's his prefacing comment that there are a lot of errors in his written statement.

The staff of this Department work very hard every day. The assertions that he makes that they are not out there providing technical assistance, providing the type of support that they need is just completely false. They are doing that. The
accountability unit, the ALE unit, the schools around the state -- I brag on many occasions about the work that Ms. Lamb and the team that she has are doing with AlEs. We have taken measures to improve the process that we have in place and combining the efforts of many of our accountability systems and the reviews that take place with the on-site visits. The issue with ACSIP and Indistar, that was generated at the General Assembly to move us more from a check-the-box model of ACSIP to a true school improvement model. And Indistar is helping a number of districts make that happen.

The history of academic distress I'll just remind you -- many of you were here -- because the history of our academic distress is less than two years old in its current -- or just about two years old in its current configuration with the $49.5 \%$. Many of these ALE students, the accountability for those students rolls back to the schools from which they are sent. So they're not a standalone looking only at that; they are being looked at in the context of the schools that send them.

So I would certainly want -- not want to belabor this, but to allow you all to hear those statements and to leave you thinking that somehow ADE is
neglectful and not taking care of the business that we are supposed to be doing is unequivocally not true. Thank you, Madam Chair.

CHAIRPERSON NEWTON: Thank you.
A-6: CHARTER AUTHORIZING PANEL ACTION ON DISTRICT CONVERSION RENEWAL APPLICATION: CROSS COUNTY HIGH SCHOOL, A NEW TECH SCHOOL

CHAIRPERSON NEWTON: Okay. Then our next order of business is A-6 which is the Charter Authorizing Panel Action on District Conversion Renewal Application: Cross County High School, A New Tech School. Ms. Boyd.

MS. ZOOK: Before she starts, I'd like to -- I attended all three days of the Charter Panel hearings and I know many of you probably watched it online. But I want to commend the ADE staff for the in-depth study they did before, the questioning and the listening they did during, and the presentations of the various charter groups that came. But, you know, I know at different times especially Ms. Saviers is real quick to compliment them on the different aspects of their work, but I think you would have been extremely impressed with them. It was three very long days, very complicated issues, and they did an exceptional job and I want to applaud not only Ms.

Boyd and her department but the individual panel members and their levels of expertise. I was proud to be associated with them.

CHAIRPERSON NEWTON: Okay. Ms. Boyd.
MS. BOYD: Thank you, Ms. Zook, Madam Chair. Before we get started with my items -- I have 13 for you today -- I just want to remind the Board that your motion on these items should be to review or to not review. That's it. Okay.

CHAIRPERSON NEWTON: We've got it.
MS. BOYD: All right. Perfect. A-6. On February 17, 2016, representatives of Cross County High School appeared before the Charter Authorizing Panel requesting a renewal of their charter. By unanimous vote, the Panel approved the request, granting the charter a five-year renewal. No request for the State Board to review that decision has been made. The State Board may exercise its right of review and conduct a hearing on the Charter Authorizing Panel's decision at the State Board's April 2016 meeting.

If you have any questions, we have representatives from the school here.

CHAIRPERSON NEWTON: Okay. Any questions?
MS. SAVIERS: I just have one.

CHAIRPERSON NEWTON: Okay. Ms. Saviers.
MS. SAVIERS: I just had one, just curious. After reading the packet and it just -- for anybody who's here from there -- the graduation rate?

DR. McCLURE: I knew you were going to get me up here.

MS. SAVIERS: I was trying.
DR. McCLURE: I'm Matt McClure, Chief Learning and Financial Officer for the Cross County School District. So when we started the charter five years ago one of the things that we did realize is that we were going to increase the rigor in the classroom. And, consequently, that was going to be initially that we were going to have to have more interventions, we were going to have to have -- we were going to have more children struggling. And we have implemented those interventions. Our graduation rate now is going up considerably.

The other piece -- I'll just go ahead and touch on it, so -- because I know everyone has read the report. At the end of the day -- and Dr. Gooden and I were just talking about this also -- at the end of the day it's not about a program; it's about the human capital that you have in the building. We've had some turnover, some of it being with TFA, and so
that has influenced some of our test scores. So we're in the process now of building capacity as we move forward. But I'm going to use Mr. Key's word that he used just previously. If you were to ask our students, parents, community members, anyone are our kids more prepared to be successful when they leave, when they graduate high school than they were five years ago, it's unequivocally yes. We typically in the past have had 30 -- between 30 and 35 percent of our graduating class attend some type of postsecondary, you know, whether it's university, community college, any of those things. This year we have 74\%. We are definitely moving in the right direction.

And I want to caution you not only in this case but in all moving forward that the PARCC tests in the past, and even the Aspire in the future, that's two measures of multiple measures that we should be looking at in whether or not kids are successful. And it is not the end-all be-all. I'm still looking for that research that says because a kid was proficient on those tests that it means that they're going to be successful in life. It is one indicator, but it's not all of them. So I went way past, Ms. Saviers, what all -- what you asked me, but I wanted
to state that.
CHAIRPERSON NEWTON: Okay. So the question to the Board is review or not review. That's the question for a motion at this time.

DR. BARTH: I move not to review.
MS. SAVIERS: Second.
CHAIRPERSON NEWTON: Moved by Dr. Barth and second by Ms. Saviers not to review. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. McCLURE: Thank you.
MS. ZOOK: I want to mention something that they did that $I$ really, really like, and it was a visual. So they say to the kids, "Here visually, if you do this, this will get you an A. If you do this, this will get you a B. If you do this, this will get you a C." So for the visual, the tactile, the can't-remember-from-one-day-to-the-next, I was really excited about that. Every time I hear these I want to go back and start teaching again because they come up with ideas I hadn't thought of.

A-7: CHARTER AUTHORIZING PANEL ACTION ON DISTRICT CONVERSION PRIORITY STATUS: BLYTHEVILLE HIGH SCHOOL - A NEW TECH SCHOOL

CHAIRPERSON NEWTON: Action item A-7, Charter Authorizing Panel Action on District Conversion

Priority Status: Blytheville High School - A New Tech School. Ms. Boyd.

MS. BOYD: Thank you, Madam Chair. On February 18, 2016, representatives of Blytheville High School appeared before the Charter Authorizing Panel to address the charter's priority status. By unanimous vote, the Panel decided to take no action on the charter. No request for the State Board of Education to review the decision has been made. The State Board may exercise its right to review the Charter Authorizing Panel's decision -- and if it does so, they will do that at the State Board's April 2016 meeting.

CHAIRPERSON NEWTON: Okay.
MS. BOYD: We have representatives on the phone from Blytheville if you have any questions.

CHAIRPERSON NEWTON: In the event that we need them. So the question is on this action item to review or not to review. And I'll go through these. There will be some I'll stop and pause because we do have some folks that are signed up for public comment, but there are none here on $A-7$. So what is the pleasure of the Board? MS. ZOOK: I move that we not review. CHAIRPERSON NEWTON: Okay.

MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Moved by Ms. Zook and second by Mr. Williamson not to review. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? The motion carries.

A-8: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT PRIORITY STATUS AND RENEWAL APPLICATION: COVENANT KEEPERS COLLEGE PREPARATORY SCHOOL

CHAIRPERSON NEWTON: A-8 is the Charter Authorizing Panel Action on Open-Enrollment Priority Status and Renewal Application: Covenant Keepers College Preparatory School.

MS. BOYD: On February 17, 2016, representatives of Covenant Keepers appeared before the Charter Authorizing Panel requesting a renewal to their charter and to address the charter's priority status. By a 6-to-2 vote, the Panel approved the request granting the charter a three-year renewal. No request has been made for the State Board to review the decision and you may chose so if you so desire. CHAIRPERSON NEWTON: Okay. So, Ms. Saviers. MS. SAVIERS: Move to review.

CHAIRPERSON NEWTON: Moved to review, motion by

Ms. Saviers. Is there a second? DR. BARTH: Second. CHAIRPERSON NEWTON: Second by Dr. Barth. All in favor?
(UNANIMOUS CHORUS OF AYES) CHAIRPERSON NEWTON: Opposed? Okay. The motion carries.

A-9: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT
AMENDMENT REQUEST: ESTEM PUBLIC CHARTER SCHOOL
CHAIRPERSON NEWTON: Moving on to A-9, Charter Authorizing Panel Action on Open-Enrollment Amendment Request: eStem Public Charter School. And we'll hear from Ms. Boyd but in addition to that, we have again some folks that have signed up for comment. And the procedure of the Board is -- Ms. Saviers --

MS. REITH: She's recusing.
CHAIRPERSON NEWTON: Oh, she's recusing. Okay. Ms. Saviers is recusing.

On this, like we've done with one or two in the past, there has to be a motion from the Board and a second and a majority vote to have public comment. So, again, we have three people signed up for public comment on A-9. What is the pleasure of the Board? DR. BARTH: Move to open for public comment. CHAIRPERSON NEWTON: Moved by Dr. Barth.

MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Okay. So after Ms. Boyd, then we'll hear in order, in this order from Bill Kopsky, Joyce Elliott -- Senator Joyce Elliott, and Representative Clark Turner.

DR. BARTH: Tucker.
MS. BOYD: All right. Item A-9 --
CHAIRPERSON NEWTON: What did I say? Did I mispronounce his name?

DR. BARTH: Yeah. Tucker.
COMMISSIONER KEY: Tucker.
CHAIRPERSON NEWTON: Tucker. I'm sorry.
MS. BOYD: All right. Item A-9 is the Charter Authorizing Panel Action on the Open-Enrollment Amendment Request for eStem Public Charter School. On February 19, 2016, representatives of eStem appeared before the Charter Authorizing Panel requesting an amendment to their charter. By a 6-to1 vote the Panel approved the request. No request for the State Board to review the decision was made. The State Board may exercise their right to review that decision in April 2016.

CHAIRPERSON NEWTON: Okay. I have an additional name for public comment and that's Patsy Bates Abraham.

So, Mr. Kopsky, if you're here -- okay, you have three minutes.

MR. KOPSKY: I will hopefully be less than that. Good evening -- or good afternoon; not evening yet. Thank you for considering this. A couple of points that -- first of all, I'm a father of a 3-year old and a 5-year old in Little Rock Public Schools. They are at Rockefeller Early Childhood Center which I encourage you all to go visit. It is a wonderful place and a shining star in Arkansas for what we should be doing to help close the achievement gap and help all kids learn. At Rockefeller I am also the PTA president and I represent parents who have between 17 and 14 more years living with the Little Rock School District that you all now control, and we're deeply concerned. Most of the parents at Rockefeller had no idea these charter applications were even going to the Charter Authorizing Committee, did not have an opportunity to be involved in that process.

You assumed responsibility for our district when you disbanded our school board. You are now the

Little Rock residents' only representatives on school policy in Little Rock. There's no one else accountable to us, except you. There is too much riding on this to defer to a staff committee that most residents in Little Rock had no idea was meeting, no idea it was considering. It is your responsibility to have a full and fair hearing by you. I'm very disappointed that one of the State Board members has walked out of this hearing. CHAIRPERSON NEWTON: She didn't walk out. She recused.

MR. KOPSKY: I understand. Again, you assumed control of this school district. This is your responsibility. You need to be in your chairs, you need to be considering the facts. I think when you consider the facts you'll find that the timing on this is wrong. Little Rock School District, the new superintendent has only had 10 months to make changes; the changes are taking place. I'm deeply involved in the school district. I can tell you that there's reforms happening. I can tell you the parents are engaging. The biggest problem Little Rock School District has had for a long time is a break in trust, a break in public trust because of dysfunction at the school board level, dysfunction in
the administration. It is -- the school district is making strides to rebuild that trust right now. Decisions like this that most people didn't even know were coming are going to break that trust yet again, erode confidence, and you're going to see more families fleeing the district. You absolutely have to review these, give it a full and fair hearing, and then you will help rebuild the public trust that the school district is working so hard right now to create.

The other reasons that I think that this needs review is I think that when you look at the facts, when you do review this, you will find that these proposals will be the further segregation of Little Rock schools. The student body of these two charter schools is vastly different than the public school community in greater Little Rock. Our organization where I work is -- I haven't mentioned that yet -it's the Arkansas Public Policy Panel. We were founded in 1963, by brave moms who risked their lives to fight for desegregation in public schools across this state. They fought for the very things that we're all trying to create, which is a diverse community, a public school system that reflects everybody that lives in that. As a parent that is
incredibly important to me for my kids to go to a school that looks like their community. These charter schools fail that test. They say they're trying, and that's fine, but the ultimate accountability is whether they achieve that goal -and by the data they are not. If you look at simply limited English proficiency students, there's an eight-times gap between the $1.5 \%$ of students at eStem who need -- who are limited English proficiency and the over 13\% at the Little Rock School District who are limited English proficiency. These are not the same student bodies. These are not apples and apples comparisons. You owe the school district, you owe the residents of this city a full, fair review of these charter applications. I beg you to do it. CHAIRPERSON NEWTON: Thank you, Mr. Kopsky. MR. KOPSKY: Thank you.

CHAIRPERSON NEWTON: Next is Senator Elliott. SENATOR ELLIOTT: Good afternoon, Members.

CHAIRPERSON NEWTON: Good afternoon.
SENATOR ELLIOTT: Sometimes I amaze myself with my choice of being here or at the DHS budget hearing. So I guess you got the short straw. But I don't want to say everything I feel about the issue, but I have one major statement I want to make to you and one
thought I want to leave with you, and that is, of course, I think having a full-blown hearing so that the public has an opportunity to come and speak on the issue. And I say that on behalf of both sides, or if there are three sides. I think it's really important that something that can have this kind of far-reaching effect to suggest that we have had a hearing because the Authorizing Panel has spoken I think kind of belies the point of the Authorizing Panel. The Authorizing Panel is there to review one thing and one thing only: whether or not this is a plan that is viable and makes sense. And what we want from you is to make sure you hear from the public at-large before you make a policy decision of whether or not such an expansion will fit into your vision of what the Little Rock School District can be and should be and, more importantly, has an opportunity to be. Because we're at a point now where all of us are trying to think about what's best, no matter which side you're on, and nobody can plan, no matter which side you're on. And most importantly my concern is about the Little Rock School District being able to have a plan because if we don't know -- if we don't fully vet what the ramifications would be, we leave the Little Rock

School District as it is right now, not knowing how to plan. Because it is very difficult to put a plan in place, or the Board or whoever is going to do the plan to put a plan in place, when we are actually building it on quicksand. We don't know if we're still going to have all the pillars or not.

And so with that in mind and with you as being the policymaking body I think it's probably most prudent and I ask you to set a date and have a hearing so that especially parents who cannot come to an 8:00 in the morning panel hearing maybe they'll have an opportunity to plan for something that's a month or so down the road and come and speak their piece. And so that's what I ask you to do, and because it is just fundamental to this country that we have hearings, so we have transparency, so people can be heard. If I did the most untoward thing right now in front of everybody in this room, and everybody knew I was probably guilty, the one thing I would get because I live in America would be a hearing. And the same kind of thought should be important here. It's a big deal. We're working hard. I have -- like Bill, I have a child I have great interest in at Rockefeller; it happens to be my grandchild. But my interest is for all the kids in this district and I
hope you will honor that for me and for all the other parents and everybody else who cares and have that hearing. Thank you very much.

CHAIRPERSON NEWTON: Thank you. Okay. We've had two people to be added to the list but we're still going to go in order that we stated earlier. And added to the list are Senator Jane English and Senator Alan Clark. But right now we're going to hear from Representative Clark Tucker.

REP. TUCKER: Thank you, Madam Chair and thank you, Members of the State Board for having me here this afternoon. I had the same choice as Senator Elliott, so y'all got the short end of my stick as well. But one point $I$ want to make clear is that I'm not here to advocate for an outcome on the final decision of whether these particular charter applications are approved or not. I'm here to advocate for a particular process. And one other point I want to make is that I'm not here to speak against eStem or LISA Academy, and I'll make these comments apply to both charter applications because I think they both serve the students in their schools well. LISA Academy invited me to tour their facility and I was impressed. They do a good job with their students. And I think if they -- with the
applications they've submitted, the Charter Panel Review Committee did their job and in my view their job is to -- and to use Senator Elliott's language, to determine whether those applications are viable for those schools. But the way I view it is that it's the State Board's job to determine whether those applications for those particular charter schools are viable for the city of Little Rock and the greater community as a whole.

And so I would implore you to do what I feel is your job to come up, particularly with the school district that's under state control, and that is to come up with a broader plan for the entire city. Because if we review these applications one-by-one on an individualized basis without a greater plan for the city, then someday down the road we're going to end up where a substantial chunk of students have been left behind and I don't think that outcome is acceptable for the city of Little Rock. And so if we have a plan for the city and part of it is to expand eStem and LISA Academy, then so be it. But I want to make sure that plan is in place so we can think about this in a thoughtful manner with input from all parts of the community. And so that's the process that I'm requesting you guys engage in today, to open it up to
everybody, for you to review not just the merits of these schools, which I concede are strong, but the merits for these applications as they apply to the broader community as a whole. So thank you very much for your time.

CHAIRPERSON NEWTON: Thank you for your comments. Next, Ms. -- I think Bates Abraham. Is that correct? You have three minutes.

MS. ABRAHAM: My statement is very short. My name is Patty Bates Abraham and I'm here representing the Little Rock Public Education Foundation. We're a nonprofit organization that supports public schools in our community. We believe that the expansion of eStem and LISA Academy will have significant impact on other public schools in our community. And we feel very strongly that a public hearing will enable all the members of our community to express their views and we would like for you to vote to have that hearing please. Thank you.

CHAIRPERSON NEWTON: Thank you. Senator English.

SENATOR ENGLISH: Thank you. I am Jane English, Senator from North Pulaski County. And I'm here to speak on behalf of the eStem and the LISA Academy and their charters. I think it's really important for
all of our kids and our parents to have a choice about where they're going to live and where they're going to send their children to school. I think one of the things that -- this all seems to be coming up as both of these schools want to expand. The reality is they've been around for a good long while. And, obviously, it's like competition if you have a car dealership and more and more people want to buy from your car dealership. Would we want to say to a car dealer, "No, you cannot sell any more cars or you can't expand because there are other people who would like to be able to do what you're doing?" That really doesn't seem to be the thing to do. I think if we -- there was a really good article or editorial in today's paper, and we start looking at how many of these kids, the 6,000 students that are on a waiting list for these schools, where they come from. They're all -- we see kids coming back into the public schools and going to charter schools. We don't see everybody exiting, but they are making the kinds of choices they want for their children. I think that's what we all want is to be able to choose for our kids what is the very best thing. I don't know any place else in any part of our society that you only have one choice and that people tell you you
can only have one choice. We don't live our lives that way. We live our lives and being able to make multiple choices of where we want to go shop, where we want to go eat, where we want to go to college, all those things. Why should we not be able to let parents decide what they want to do for their children and what's best for them? I certainly hope you will support these expansions. Thank you. CHAIRPERSON NEWTON: Well, Senator English, do you want to speak to review or not review? SENATOR ENGLISH: I beg your pardon? CHAIRPERSON NEWTON: Would you like to speak to whether -- the question is to review the Panel's decision or not review.

SENATOR ENGLISH: I'm sure -- I don't know what the means.

CHAIRPERSON NEWTON: Well, we're not making a decision --

SENATOR ENGLISH: Oh.
CHAIRPERSON NEWTON: -- as to whether or not to grant the charter, but the question is whether to review or not review the Panel's recommendation. SENATOR ENGLISH: That's fine. Yes. Thank you. CHAIRPERSON NEWTON: Okay. Representative Tucker. I'm sorry. Senator Clark.

SENATOR CLARK: Thank you, Members. I am here to advocate a position and to speak for the thousands that are on a waiting list, two-thirds of which I'm told are minorities. I stand here before you today with a little bit of shame; can't help it. I stand before you here as a State Senator with a high school education. The real shame of that is I stand here before you with a high school education and I was a National Merit semi-finalist. To this day I still can't tell you what I needed to do to become a National Merit finalist because no one ever told me at the school I was at. What's even more ashamed is that the school where I got that education that made me a National Merit semi-finalist was three miles from my home, but the State of Arkansas said I couldn't go there anymore, that my family, my self and my parents -- my dad was a teacher, which is how I got to that school to begin with when he was teaching -- we weren't the ones who should make that decision. Now I have to tell you that this affects real people and it affects real lives and they never get to go back and change. I also stand here as a manager of a family business, a building material and floor covering retailer, and we're kind of the charter school. You know, Home Depot and Lowe's are
the big public schools. And I work in a dynamic environment every day; I have to plan every day. It would be nice if somebody capped Home Depot and Lowe's sales and said, "You can't -- after they reach a certain number you can't go there until Clark's gets to whatever it is they're trying to do and whatever they're trying to change." But we do just fine, thank you, in that environment and Lowe's gets better and Home Depot gets better and I get better every day. And this is first about the parents and about these kids and it's secondly about making the education in Little Rock and in the state the best it can be. Because we didn't know what a PC was in 1980, we didn't know what an iPhone was in 1990; we cannot imagine where we can go. We're making decisions based on just what little we know. And the people who want to stall just want to stall. They won't want to move forward in five years and they won't want to move forward in ten years when it comes to school choice and charters. And so I ask you not to review this. It's already been reviewed and reviewed and reviewed. Let's just go forward and let these kids and let these parents make the decision that they believe is best for them. That's what America is all about. Thank you for hearing me
today.
CHAIRPERSON NEWTON: And thank you, Senator, for coming.

Okay. Now we're at the place of a motion to review or not to review the Charter Authorizing Board's recommendation.

MS. ZOOK: I move that we not review the Charter's decision, the Charter Authorizing Panel's decision.

MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Moved by Ms. Zook and second by Mr. Williamson not to review the Charter Authorizing Panel's recommendation. Voice vote.

COMMISSIONER KEY: Discussion.
CHAIRPERSON NEWTON: Oh, I'm sorry. Absolutely.
DR. BARTH: May I make a comment? You know, I think this is a really complicated issue. Beyond these proposals themselves, there are a lot of factors at work and with lots of moving parts. And I do think that this board does have a special responsibility to get it right because of the unique situation that we're in with the state takeover. And I think that we have to ultimately take ownership for this decision and I think we can only take full ownership with a full hearing. And I believe firmly
that the statute was written in the way that it does -- that it was to give the State Board that opportunity to take that ownership. And so I'll vote against the motion. I think it is very important for us to have a full hearing so that this community can feel -- everyone in this community can feel confident that this was a thoughtful decision by the folks who are ultimate policymakers in this arena. So that's my view.

CHAIRPERSON NEWTON: Any other -- Ms. Reith. MS. REITH: And I would second Dr. Barth's comments and also add to what was also revealed I think in the comments today, which is that I do think we owe this district, finally with all the decisions that we've made, a hearing that's at a time when parents can actually attend and to do something, whether it's an evening hearing or a weekend hearing. But this issue is too important. We've made too many decisions during work days when parents and children and teachers aren't able to come forth and share their opinions, and I think this is on both sides of the issue. And for us to be here in Little Rock and at the heart -- we have just given Pulaski County Special School District back to local control, but for too long we've had control over these districts.

We have just a special responsibility and a geographic opportunity being based here in Little Rock to do something about it. So I am definitely sympathetic to the arguments today that -- not that the Charter Authorizing Panel didn't do their job; they did. And we -- and this is not I think a question of choice or not a choice, but a question of process. And I think we have a tremendous opportunity to do it right and to build some goodwill that we now, as many have said, we owe to the community. And I think all the pushback and negativism that we felt around this Little Rock School District takeover, for those that were there at the time, was in part because we didn't make this a more democratic and open process. And I think we have a chance to rectify some of the mistakes and learn from them and grow by doing right through the process of this.

MS. ZOOK: I think --
CHAIRPERSON NEWTON: Ms. Zook.
MS. ZOOK: -- to respond to that, I know many of you have been studying a lot of data. We've also been listening and talking directly to parents and patrons and teachers who express their opinion on both sides of the issue. We've received lots of
emails. And because I realize that a lot of the children are being raised by grandparents I made an effort to go into a lot of the communities because the people my age don't always have email or know how to access and do those kinds of things. And I think it's because of that and making a child-centered, data-driven accurate information that I can feel comfortable that my vote would be in accordance with that of the Charter Panel.

CHAIRPERSON NEWTON: Any further comments? If not, we're ready for a vote. We'll start with a voice.

COMMISSIONER KEY: Do you want voice or you want to call the roll?

CHAIRPERSON NEWTON: That's what I mean, call the roll.

MS. DEAN: I'd like to make a comment --
CHAIRPERSON NEWTON: Okay.
MS. DEAN: -- before we get going.
CHAIRPERSON NEWTON: Ms. Dean has a comment.
MS. DEAN: For me -- and maybe I'm looking at this the wrong way, but for me the hearing and the motion to either review or not review for me is a matter of -- if the charter school expansion, if the charter school -- if they can handle the expansion
and if it's what's best for the students. I understand wanting the community to have a say. But for me, it comes down to whether or not there is a -if there's a demand for that, for the expansion of the charter school, if the parents want this, if the -- if it's best for the students. Because in the end I know we've had this discussion with the Little Rock School District and how it will affect them. But in the end it really comes down to is the expansion of the charter school going to be what's best for students. So the hearing, in my opinion, should be on that merit, on whether or not it should be best for students and for -- if parents can have the choice of where to put their child. So for me -- and the fact that it has been reviewed and it's a threeday process and there was so much put into it and it has -- it's not that it's not been public, because we've all received several emails or calls. So for me, I think it's a matter of whether or not the -whether or not the Panel's decision should be upheld, if I'm understanding that correctly. It's a matter of whether the Panel's decision to authorize the charter school should be upheld or not. MS. ZOOK: Right.

CHAIRPERSON NEWTON: I think that is the
question in the larger issue, but $I$ heard Senator Elliott raise the issue of whether or not there was adequate opportunity for the community to be heard. I'm not saying one way or the other. So I think that is the larger issue is to whether to review or not review. But she added a caveat on the one hand and Senator English and Senator Clark added another. But I think that's not the question, but whether or not it could be tweaked or -- one way or the other and whether or not all -- that's what I'm hearing, you know, from both sides. So I think -- Dr. Barth.

DR. BARTH: Well, now I just would make a plea to my fellow board members that spending a couple more hours on this as a board, not -- a vote to review does not pre-ordain whatever it's going to be. I voted to review charter proposals in the past and I've ended up supporting them, and I don't think the decision to review says how we're going to vote in a month. But I do think if we can gain more confidence as individuals and as a board that we've gotten it right those couple of hours, especially if they provide additional faith in the broader community that we have gotten it right I think would be incredibly beneficial.

CHAIRPERSON NEWTON: Okay.

MS. REITH: And if I would just add to then your point, Ms. Dean, that that would give us -- those additional two hours and feedback to make sure that we are putting the kids first and the parents first and to not assume that just -- that those that have written us are necessarily reflective of all the community, although we have heard from both sides. But there is the reality that this process, right, is predisposed for those that are informed, right, about how these processes work. And there's still a whole out-layer of individuals and students and parents that I do think with this additional notice and doing this at a time when it would be convenient for them that we could hear and help elucidate all of our thinking on this.

MS. CHAMBERS: In terms of pattern of practice for those of us that are still newer, typically when we are thinking about either introducing a charter or in this case expanding is there a community hearing? Is there -- do we listen to the community or the district, the traditional part of the district, speak to their perspective before we approve?

MS. ZOOK: We do if they want us to review or if they object. Typically --

CHAIRPERSON NEWTON: Ms. Clay.

MS. zOOK: Oh, sorry.
CHAIRPERSON NEWTON: Yeah. Let her answer that, please.

MS. CLAY: When -- if you chose to review, it would take place at one of your regular meetings or it could also be at a special meeting. So just as with any agenda item there's an opportunity for public comment. There's also a built-in time period for any of those individuals who are opposed to a particular charter or the particular decision that's before you.

Something that I think that's worth mentioning that seems to have gotten lost is that the Charter Authorizing Panel meetings are public, just like your meetings. And the hearing that would happen before you all next month or at a regular -- or at a special meeting has taken place; the same process has taken place. I understand that you all have a different perspective. But I just want to be clear that there has been a public meeting. Some of the statements made it sounded like the Charter Authorizing Panel meeting was closed and that no public was allowed to be there or to receive comments. It was an open meeting and public comments were allowed. So I just wanted to be clear on that. I understand that you
all have a different view and a different role, but mainly just for -- to clear any of that up.

CHAIRPERSON NEWTON: Any other questions? Ms. Dean.

MS. DEAN: So if we're going to -- let's say we vote -- the vote passes to review, are we planning to -- is it -- will there be a stipulation that the hearing to review, since we're going to -- if it's going to be done with the spirit of allowing the community to have a final say whether -- before we go either way, does -- is there a way to stipulate that it will be during a time where the community can be a part of it? Because for me I don't see the difference in them having an opportunity today at this time and if we do the same thing in April at the very same time. They could've been here, they could've been there at the one in April. So if there's going to be a review or a hearing, will there be a stipulation that it will be during a time, since that was mentioned several times, where --

CHAIRPERSON NEWTON: I think there is opportunity if -- Commissioner, you can correct me if I'm wrong -- that we will -- we could -- between the Commissioner and myself and maybe others we'll have an opportunity to either set it at a regular meeting
or a special meeting. So that could be something that could be accommodated to a time, you know. So to answer your question, yes, there could be a time specific and date specific for that.

Any other questions?
MS. ZOOK: I haven't got a question. I know one of the things that $I$ kept coming back to, a lot of the people that are on the waiting list are those who are economically deprived and special ed. parents who didn't know about it in the early days. They didn't get the name of the child in or they didn't know that the charter served kids who had special needs. So, you know, that keeps going on in my mind too that we always worry about the children whose parents aren't involved or who come to information late. And now that they've put their name on the list and they come to the -- because they came to the information late then one of the things that people worry -- or some people worry about is that the representation in the charter looks more like the city than it does the district. But I think that has a lot to do with the history in the Little Rock School District of private schools and home schools, more than it does there hasn't been significant change since the charters opened in the percentages within the Little Rock

School District. So just, you know, just wanting to be as transparent as I can about where I'm coming from and why I'm coming from that position and the kinds of things that I've been thinking about.

Because as we all know, we can't talk in between and we each value each other's opinion and wanting to know why we think why we do. So that's where I'm coming from.

CHAIRPERSON NEWTON: Okay.
MS. CHAMBERS: I have one.
CHAIRPERSON NEWTON: I'm sorry; Ms. Chambers, you have --

MS. CHAMBERS: I have another question. Does anybody know what would be detrimental to eStem or LISA Academy with a 30-day delay?

MS. BOYD: We have a representative from eStem.
MR. BACON: Detrimental, I don't know that I would use that word. We certainly -- when we scheduled our timeline we knew the potential for this process to go. I can tell you we're on a very tight schedule, so every moment that we wait is a moment that we have less time to plan and prepare. Obviously, if this doesn't occur in the 2016-17 school year it would start in the 2017-18 with our first change. But we have a pretty extensive
timeline for construction work. So I wouldn't use the word detrimental but I would say a delay -- any delay just slows down our progress.

CHAIRPERSON NEWTON: Okay.
MS. ZOOK: Is it correct that the first time you would add students would be 17-18 and it would only be 100 students?

MR. BACON: The first part is correct, it would be 2017-18. It would actually be about 400 --

MS. ZOOK: Okay.
MR. BACON: -- between 400 and 500 students the first year. 17-18, grades $10-12$ would move to the UALR campus and we would basically be filling in the seats at our current location at 3rd and Louisiana with K-9 students, and it's about -- between 400, 450. The following year we would be seeking to open the additional K-9 campus on Shall Street, which would add more students, and then it grows, you know --

MS. zOOK: But nothing at all for a year-and-ahalf?

MR. BACON: Nothing in 16-17. And 17-18 would be the first phase.

CHAIRPERSON NEWTON: Okay. Ms. Dean.
MS. DEAN: I just wanted to add to what I was
saying earlier and to kind of piggyback on what Dr. Barth and Ms. Reith said and as well Senator Elliott, as well, if there's any way that we can give parents, give students, teachers, administrators an opportunity to voice what they have to say and not hurt the process with eStem or LISA I think it would be the prudent thing to allow that process, to allow people to have a voice. For me, one month -- let's say the charter schools are approved; I'm not seeing how one month's delay and allow people to have a say will delay or cause any sort of harm to the process. So in the spirit of community and allowing people to have a final say before the final decision is made in my opinion I think it's probably a wise or prudent thing to do.

CHAIRPERSON NEWTON: Okay.
MS. DEAN: It doesn't affect -- I don't think it will -- it's not going to affect the vote that comes up in April, but I think just having the opportunity for people to speak would be good.

MS. ZOOK: Do we need to know from LISA if
that's an issue for them?
CHAIRPERSON NEWTON: We're not discussing LISA now.

MS. ZOOK: Oh, okay. Sorry.

CHAIRPERSON NEWTON: This is eStem. So at this time we have a motion from Ms. Zook and a second by Mr. Williamson to not review. We're ready for a roll-call.

COMMISSIONER KEY: Okay. Dr. Barth.
DR. BARTH: No.
COMMISSIONER KEY: Mr. Black.
MR. BLACK: No.
COMMISSIONER KEY: Ms. Chambers.
MS. CHAMBERS: No.
COMMISSIONER KEY: Ms. Dean.
MS. DEAN: No.
COMMISSIONER KEY: Ms. Reith.
MS. REITH: No.
COMMISSIONER KEY: Ms. Saviers. Mr. Williamson.
MR. WILLIAMSON: Yes.
COMMISSIONER KEY: Ms. Zook.
MS. ZOOK: Well, I made the motion; I'd better vote for it.

COMMISSIONER KEY: Okay. Five no votes, two yes votes.

CHAIRPERSON NEWTON: Okay. The motion fails. Is there a motion -- is there another motion?

DR. BARTH: I move to review the decision of the Charter Authorizing Panel on the eStem amendment.

CHAIRPERSON NEWTON: Moved by Dr. Barth.
MS. ZOOK: Can we put on that at an evening -or I don't know, a lot of people work in the evening, so, you know, I don't --

CHAIRPERSON NEWTON: I think based on the comments we can -- you can leave that to maybe me and the Commissioner to work through those -- we'll work through those concerns. And then not to be specific now but certainly to take into account the comments.

So there's a motion to review by Dr. Barth.
MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. A roll-call.

COMMISSIONER KEY: Dr. Barth.
DR. BARTH: Yes.
COMMISSIONER KEY: Mr. Black.
MR. BLACK: Yes.
COMMISSIONER KEY: Ms. Chambers.
MS. CHAMBERS: Yes.
COMMISSIONER KEY: Ms. Dean.
MS . DEAN: Yes.
COMMISSIONER KEY: Ms. Reith.
MS. REITH: Yes.
COMMISSIONER KEY: Mr. Williamson.
MR. WILLIAMSON: No.

COMMISSIONER KEY: Ms. Zook.
MS. ZOOK: Yes.
COMMISSIONER KEY: Six in favor, one no.
CHAIRPERSON NEWTON: Okay. The motion carries.
(COURT REPORTER'S NOTE: Ms. Saviers returned to the meeting.)

A-10: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT
AMENDMENT REQUEST: FUTURE SCHOOL OF FORT SMITH
CHAIRPERSON NEWTON: So moving on to our next agenda item which is $\mathrm{A}-10$. Have we done this? Oh , I'm sorry. A-10. Go ahead, Ms. Boyd.

MS. BOYD: Thank you, Madam Chair. Charter Authorizing Panel Action on Open-Enrollment Amendment Request for Future School of Fort Smith. On February 19, 2016, representatives of Future School appeared before the Charter Authorizing Panel requesting an amendment to their charter. By unanimous vote the Panel approved the request. No request for the Board to review the decision has been submitted. The State Board may exercise their right to review at a later meeting should they choose.

CHAIRPERSON NEWTON: Okay. Ms. Saviers needs to be notified that she can -- oh, there you are.

MS. ZOOK: She's a tiny little thing.
CHAIRPERSON NEWTON: Oh my. I'm sorry.

MS. zOOK: I move that we not review.
DR. BARTH: Second.
CHAIRPERSON NEWTON: Okay. There's a motion by Ms. Zook and a second by Dr. Barth not to review. All in favor?
(UNANIMOUS CHORUS OF AYES) CHAIRPERSON NEWTON: Any opposed? That motion carries.

A-11: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT RENEWAL APPLICATION: IMBODEN AREA CHARTER SCHOOL CHAIRPERSON NEWTON: Okay. Charter Authorizing Panel Action, A-11 -- yeah, A-11 -- Charter Authorizing Panel Action on Open-Enrollment Renewal Application: Imboden Area Charter School.

MS. BOYD: Thank you, Madam Chair. On February 17, 2016, representatives of Imboden Area Charter School appeared before the Charter Authorizing Panel requesting a renewal of their charter. By unanimous vote the Panel approved the request granting the charter a five-year renewal with an annual report of enrollment, legal fund balance minus categorical funding and minus federal funding. No requests for the State Board to review the decision by the Panel was submitted. The State Board may exercise their right to review the decision should they choose.

CHAIRPERSON NEWTON: Okay.
MS. ZOOK: Before you have a motion may I say something?

CHAIRPERSON NEWTON: Certainly.
MS. ZOOK: I know this will sound odd coming from me because this is a school primarily for and made up of students that are in need of special education service. But somehow it bothers me that perhaps some of these students could benefit from being in a regular school where they have access to and work alongside children who are not having the same handicap as them. I don't know in-depth enough about this school. I have not visited it. I know Ms. Coffman has. But -- and I also know that we realize that the -- at least the legislature's thinking was that if a school had 350 or more kids that more opportunities, more advantages -- and I think the number here varies between 50 and 80 . And I don't know what $I$ think about that. This one was a hard one for me, so I don't have a motion one way or the other. But $I$ just wanted the board members to know my thinking on that.

CHAIRPERSON NEWTON: Dr. Barth.
DR. BARTH: This I believe was one of the first ones I considered when I came on the Board and it was
a very small school then. And I think a lot of the conversation at that time was what were the possibilities for this really kind of getting a critical mass, and that has not yet happened. So there are not the glaring red flags. That said, it makes me nervous, especially for a five-year extension. So I think I'm somewhere similar to Ms. Zook on this in that part of me I think does want to review this just to do due-diligence on it, not that I would pre-judge my vote at all.

CHAIRPERSON NEWTON: Is that your motion?
DR. BARTH: Well, I was waiting to see if -where my colleagues were at. I'm tired of losing motions today.

CHAIRPERSON NEWTON: Any other comment or encouragement for Dr. Barth?

MS. SAVIERS: I have a question. Where -- I think I know where it is. Where is Imboden?

MS. ZOOK: Over by Walnut Ridge.
COMMISSIONER KEY: It's in northeast Arkansas.
MS. ZOOK: East Arkansas.
MS. SAVIERS: Is it -- how close is it to another district? Do we know?

COMMISSIONER KEY: It's actually the SloanHendrix School District.

MS. SAVIERS: Oh, okay. So do you know how far -- I mean, how close this school is?

COMMISSIONER KEY: It's right across -- it's across the highway, almost.

MS. SAVIERS: Okay.
COMMISSIONER KEY: Yeah.
CHAIRPERSON NEWTON: Any other questions? And are you ready now?

DR. BARTH: I mean, I will move to review but I'm -- it is -- you know -- I would not be shocked if I end up voting for it, if it is reviewed.

CHAIRPERSON NEWTON: Is there a second? A motion by Dr. Barth. Is there a second?

MS. SAVIERS: Second.
CHAIRPERSON NEWTON: Ms. Saviers. Any other questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Opposed? The motion carries.

A-12: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT AMENDMENT REQUEST: KIPP DELTA PUBLIC SCHOOLS, BLYTHEVILLE

CHAIRPERSON NEWTON: Okay. A-12 is the Charter Authorizing Panel Action on Open-Enrollment Amendment, KIPP Delta Public Schools, Blytheville.

MS. ZOOK: I'm recusing. Madam Chairman, I will
recuse.
MS. BOYD: Thank you, Madam Chair. On February 19, 2016, representatives of KIPP appeared before the Charter Authorizing Panel requesting an amendment to their charter. By unanimous vote the Panel approved the request. No request for the State Board to review the Panel's decision was submitted. The State Board may exercise their right of review of the Panel's decision should they choose.

CHAIRPERSON NEWTON: Okay. Is there any discussion around this proposal for review or not to review?

DR. BARTH: I move not to review.
MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Moved by Dr. Barth not to review, second by Ms. Chambers. Any further discussion or any discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
A-13: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT
AMENDMENT REQUEST: LISA ACADEMY
CHAIRPERSON NEWTON: We're now down to 13 and we'll hear from Ms. Boyd, but before any action we'll also hear from Ruth Bell, Luanne Barnes [sic], Bill Kopsky, Joyce Elliott -- Senator Joyce Elliott, and

Senator Clark Tucker.
MS. BOYD: Madam Chair, are you ready? Are you ready?

CHAIRPERSON NEWTON: I'm ready.
MS. BOYD: Okay. Thank you. A-13, Charter Authorizing Panel Action on Open-Enrollment Amendment Request: LISA Academy. On February 19, 2016, representatives of LISA appeared before the Charter Authorizing Panel requesting an amendment to their charter. By a 7-to-1 vote the Panel approved the request contingent upon the availability of the proposed location. No request for the State Board to review the decision made by the Panel was submitted. The State Board may exercise a right to review the decision made by the Panel at a later hearing.

And, Madam Chair, representatives from LISA Academy wanted to make sure that they had an opportunity to speak on how timing is very important to them.

CHAIRPERSON NEWTON: Okay.
MS. BOYD: So if you would grant them that opportunity after the comments.

CHAIRPERSON NEWTON: Okay. So we'll start with the comments, starting with Ruth Bell.

MS. BELL: I'm shocked to be first. I am Ruth

Bell.
CHAIRPERSON NEWTON: Would you pull your mic down a little closer to your mouth?

MS. BELL: Okay. I'm speaking for the League of Women Voters of Pulaski County. And we ask that the State Board of Education hear an appeal for LISA expansion at your April meeting in order that the concerns of the Little Rock School District, school patrons, citizens, civic groups, and elected officials can be heard and addressed. This continues to be a divisive issue in our community and we the League support a full public discussion of the proposed expansion, hopefully as a way to move the community toward at least a conversation about these deeply felt and very important issues. Thank you.

CHAIRPERSON NEWTON: Thank you. Ms. Barnes, Luanne Barnes. Is Ms. Barnes here? I'm sorry; are we on 13? Oh, I'm sorry. Well, ahead of Luanne Barnes -- so is it Baroni?

MS. BARONI: I'm with LISA Academy.
CHAIRPERSON NEWTON: Okay. You're with LISA. Okay. So you're -- okay. No, this is another name. Okay. Bill Kopsky.

MR. KOPSKY: I'll be crazy brief. Thank you for recognizing the importance of parent input on the
eStem decision. The exact same comments that I submitted to you via email last night and that $I$ said earlier today apply to this application as well. Continuity and consistency in your decision-making is critical; public engagement, transparency and accountability are critical. LISA Academy's proposal needs the same hearing. I'd actually suggest, if you could, if you could do them at the same time or even combine the two to make it easier. I know that they're different proposals and that each school is going to want to present the merits in and of themselves. But I think a lot of the community is going to want to have -- is going to have similar comments on both. And to speak to Ms. Dean's comment, Ms. Dean, I think you're exactly on point that the decision ultimately should be about what's best for all the children. I think it's going to be -- my opinion should be about what's best for all the children in the Little Rock School District since that is what you all are responsible for since you've assumed control of our state -- or our school board. So thank you very much. I appreciate it.

CHAIRPERSON NEWTON: Okay. Senator Elliott.
SENATOR ELLIOTT: If you will be so kind as to just assume I have said the same thing I said before
when I was up here I think that would be best for all of us. And I really do appreciate your indulgence and the weight that you put on this because I do think it is very, very important that this community is a part of whatever decision we're making, no matter what we do. And I want to reiterate, I don't think anybody is coming to you today to ask you to make a decision about how you will vote in the end, but just the process be something that's open and transparent and something that the patrons can have faith in.

And Representative Clark asked me to convey his same thoughts again, as well. Thank you very much for your time.

CHAIRPERSON NEWTON: All right. Thank you. Ms. Baroni. Did I pronounce that correctly?

MS. SAVIERS: I have a comment.
CHAIRPERSON NEWTON: Okay. While you're coming, Ms. Saviers has a word.

MS. SAVIERS: Well, it killed me to leave the meeting because, as we all know, I usually have a comment or two about something. So I did make some -- I wrote a bit of a statement, if you'll indulge me for just a minute. I've been disheartened and frustrated by the charter versus district
conversation. Through all the chatter on both sides I've worked hard to understand what is best for students, all students, in traditional public schools and students in charter public schools. The Little Rock School District should -- when we think about the Little Rock School District we should be thinking about charter school students as well. How often have you heard stories about students attending a charter school, going to a traditional public school, going back to a charter school, going to a private school, going to a parochial school? This is what Little Rock is. These are not your students or my students; these are our students. We have created a zero sum game of winners and losers in these decisions about district and charter schools. If we are unable to work together effectively to educate all of our students in Little Rock, I believe the only losers will be the students and families in our town.

The emails that we got -- the hundreds of emails that we got on one side or the other were talking about our kids. One side is talking about our kids, the other side was talking about our kids. We as a board have to consider every child -- every child. It doesn't matter if they go to charter school or
traditional public schools. Because then whose kids are more important? The differences between charter and district proponents inevitably lead to deathless battles over charter schools creaming students and canceling out the disruptive and low performing, and complaints that comparisons between charters and district schools are unfair. But these are arguments that are almost certainly irrelevant to parents who simply want good, safe schools for their kids. My experience has always been that the most parents -that most parents will do anything to provide a good education for their kids. Consider the countless families in Little Rock that create a false address to get their kids into the good schools in the Little Rock School District. Countless families. Also, consider that we have selective enrollment in Little Rock schools already. My children went to Central High School but not everybody's kids could go to Central High School.

I believe that the LRSD can and will do whatever is necessary to fight for their kids, to retain students in the system and provide a world class education for them. But I also truly believe that this will require a broad community effort.

In my frustration I started researching and
doing -- actually calling all over the country to see what districts across the country are doing a good job of work -- where charters and traditional public schools are doing a good job of working together and being innovative together. And the best example I found was Indianapolis. The superintendent there, Louis Ferebee, concluded that robust partnerships with the city's charter leaders would be key in helping him repair the city's ailing school system. Together, they formed an innovative network of schools under the district's umbrella and it's been hugely successful.

This is an opportunity for the Little Rock School District and charter schools within the district to begin working together to create a great system of education for all children in the district. This is an opportunity to create winners and winners, to create a vision of education excellence for all students. Turning around chronically underperforming schools is extremely hard work and requires a special skill-set. I challenge the Little Rock School District to consider giving their schools in academic distress the same set of waivers that charter schools have and create that level playing field that we talk about of innovation. Districts in urban areas around
the country are realizing the value of partnerships and team work among all of those who are working hard for kids. Can Little Rock be such a place? Can we strive for excellent education for all kids? Thank you.

CHAIRPERSON NEWTON: Okay. What was your name? Ms. Baroni?

MS. BARONI: We'll just make one up.
CHAIRPERSON NEWTON: You're from LISA. You're here representing LISA?

MS. BARONI: Luanne Baroni.
CHAIRPERSON NEWTON: Okay.
MS. BARONI: And I'm the middle school principal at LISA Academy.

CHAIRPERSON NEWTON: Okay. Go ahead.
MS. BARONI: A couple of things I did want to mention on behalf of the earlier discussion is the timing is a bit critical to us. We are looking to open the new elementary school this fall. We also have a property agreement that if we do not have approval from the State by the end of April that could become problematic with that contract. So the timing is important to us. We're in a different place than eStem is with what we're requesting in several ways. One is that the timing is critical.

The other is that what we're asking for, as I've joked about, is just a little-bitty thing in the grand scheme of things. The school that we're looking at opening would probably impact somewhere around maybe 100 students from the Little Rock School District who are not already a part of our district. So --

CHAIRPERSON NEWTON: But you did understand the process and the procedure, so I wouldn't anticipate that it would be past our next meeting date, would you, Commissioner, if it were voted to be reviewed? MS. BARONI: Well, that's why I wanted to point out the timing is critical to us.

COMMISSIONER KEY: The next meeting date or a special meeting, that would be determined.

CHAIRPERSON NEWTON: Well, that would be determined but our next meeting would be before the end of April.

COMMISSIONER KEY: Yes.
CHAIRPERSON NEWTON: Yeah. All right. Thank you.

MS. BARONI: Uh-huh.
MS. ZOOK: One thing I'd like to commend KIPP with regard, as well as e -- I mean, LISA -- sorry -as well as eStem, you both have a 95\% teacher
attendance rate and I know that's one thing that's been troubling us. So perhaps the people in the administration in the Little Rock School District and the teachers could find out what it is that is affecting the fact that you have an excellent teacher attendance rate. And that's something that they have determined they want to improve on, so -- but anyway, I do commend you for that.

CHAIRPERSON NEWTON: Okay. Are we ready for a motion to review or not to review $A-13$ ? I'm sorry. Ms. Clay.

MS. CLAY: Madam Chair, there is one additional public comment, Ms. Patty Bates Abraham. The sign-in sheet was not out there and she would like to make a comment on this.

CHAIRPERSON NEWTON: Okay.
MS. ABRAHAM: Thank you. I'll be very brief again. I'm representing the Little Rock Public Education Foundation and we'd like for you all to consider having a hearing for the same reasons that you decided to do one for the eStem expansion, to give the public an opportunity to participate in the process. Thank you.

CHAIRPERSON NEWTON: Okay. Thank you. Okay. I think we're ready for a motion if all hearts are
clear and minds clear on having said what's on your mind. I ask for a motion to review or not to review. MS. REITH: I think continuity is important with these decisions, so I move to review.

MS. DEAN: Second.
CHAIRPERSON NEWTON: Moved to review by Ms.
Reith and second by Ms. Dean. We'll have a roll-call consistent with our last Little Rock School District involved charter request.

COMMISSIONER KEY: Dr. Barth.
DR. BARTH: Yes.
COMMISSIONER KEY: Mr. Black.
MR. BLACK: Yes.
COMMISSIONER KEY: Ms. Chambers.
MS. CHAMBERS: Yes.
COMMISSIONER KEY: Ms. Dean.
MS. DEAN: Yes.
COMMISSIONER KEY: Ms. Reith.
MS. REITH: Yes.
COMMISSIONER KEY: Ms. Saviers.
MS. SAVIERS: Yes.
COMMISSIONER KEY: Mr. Williamson.
MR. WILLIAMSON: To remain consistent, no.
COMMISSIONER KEY: Ms. Zook.
MS. ZOOK: Yes.

CHAIRPERSON NEWTON: Then the motion carries. MS. ZOOK: I want to preface that by saying as long as it is a timely meeting at a time for parents and not wait until our April meeting.

MS. REITH: And with that, if I might ask, Madam Chair and Commissioner, what will be the process of determining the specific timing so that -- I imagine charter representatives here, as well as members of the community that want to know the next steps, by when do you think you may decide with this? Would it just be --

CHAIRPERSON NEWTON: We can't say. We have to look at our schedules and certainly we'll take into consideration what time is convenient. But I could not say a time, but it will be adequate enough to give proper notice to everyone including the press and everybody else who we're obligated to notify. Would you agree with that?

COMMISSIONER KEY: Yeah.
CHAIRPERSON NEWTON: Yeah.
Do we need a break or we move on? Moving right along, A-14 --

MS. REITH: Wait, let's take a break.
CHAIRPERSON NEWTON: We'll take a break and return at 3:30.
(BREAK: 3:23-3:37 P.M.)
A-14: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT PRIORITY STATUS: LITTLE ROCK PREPARATORY ACADEMY (5-8 CAMPUS) CHAIRPERSON NEWTON: Okay. We're down to A-14, Charter Authorizing Panel Action on Open-Enrollment Priority Status: Little Rock Preparatory Academy (5-8 Campus).

MS. BOYD: Thank you, Madam Chair. On February 18, 2016, representatives of Little Rock Preparatory Academy appeared before the Charter Authorizing Panel to address the charter's priority status. By unanimous vote the Panel decided to take no action on the charter. No request for the State Board to review the decision has been submitted, and the State Board may exercise a right of review at a later date should they choose.

CHAIRPERSON NEWTON: Okay. Are there any questions relative to A-14, Little Rock Prep Academy? Ms. Saviers.

MS. SAVIERS: I have a motion.
CHAIRPERSON NEWTON: Motion. Yes.
MS. SAVIERS: I move not to review.
CHAIRPERSON NEWTON: Okay. Motion not to review by Ms. Saviers.

MS. CHAMBERS: Second.

CHAIRPERSON NEWTON: Second by Ms. Chambers. Any questions?

DR. BARTH: Just a quick comment. I mean, I know that much like one that we voted to review earlier this is obviously not for renewal. But, you know, I think we're all very interested that there be progress here and I think we recognize what a challenging population that Little Rock Preparatory Academy is working with and the good spiritedness of that work. But, you know, I think by the time that this full-scale -- a full -- a renewal request comes up I think at least if I'm still here I'm going to want to see some -- a little bit more progress than we have seen to date.

CHAIRPERSON NEWTON: Okay. Any other comments or questions? If not, we --

MS. CHAMBERS: May I ask just a general question?

CHAIRPERSON NEWTON: Yes.
MS. CHAMBERS: Just being still new to this, why is this of less interest than ones we were just talking about?

MR. WILLIAMSON: Thank you.
CHAIRPERSON NEWTON: Mr. Williamson, your mic.
MR. WILLIAMSON: Everyone is concerned about the
education of the students in Little Rock. Why aren't people lined up to talk about this one to say that Covenant Keepers -- I mean --

CHAIRPERSON NEWTON: I think you've got to ask --

MR. WILLIAMSON: But I'm just -- an observation. CHAIRPERSON NEWTON: Yeah. It is an adequate -I mean, a relevant observation.

MR. WILLIAMSON: That's all I have to say.
CHAIRPERSON NEWTON: FOr the record. All right.
And I cannot answer that.
DR. BARTH: Well, I'll just say -- I mean, from my perspective, I mean, if this was up for renewal I would definitely want to look at it more closely.

MS. ZOOK: I don't think they were talking about you.

DR. BARTH: Oh, I know. Thank you. I thought you were -- yeah.

MS. SAVIERS: But that really goes to what I was saying. I mean, these kids are every bit as important --

DR. BARTH: Sure.
MS. SAVIERS: -- as the kids that go to eStem and LISA.

DR. BARTH: If not more.

CHAIRPERSON NEWTON: Okay. Ms. Zook, do you need to move your mic down?

MS. ZOOK: I'm not saying anything I want --
CHAIRPERSON NEWTON: We're falling apart.
COMMISSIONER KEY: Maybe that break wasn't long enough .

CHAIRPERSON NEWTON: So we have a motion by Ms. Saviers and a second by Ms. Chambers to not review. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? The motion carries.

A-15: CHARTER AUTHORIZING PANEL ACTION ON DISTRICT CONVERSION PRIORITY STATUS AND AMENDMENT REQUEST: OSCEOLA STEM ACADEMY

CHAIRPERSON NEWTON: Moving on to A-15, Charter Authorizing Panel Action on District Conversion Priority Status and Amended Request: Osceola STEM Academy .

MS. BOYD: On February 18, 2016, representatives of the Osceola STEM Academy appeared before the Charter Authorizing Panel to address the charter's priority status and request an amendment. By unanimous vote the Panel decided to take no action on the charter and approved the amendment request. No request for the State Board to review the decision
made by the Panel was submitted. The State Board may exercise their right of review, should they choose, at their April meeting.

CHAIRPERSON NEWTON: Okay. Any questions relative to A-15? If not, could I have a motion?

DR. BARTH: Move not to review.
CHAIRPERSON NEWTON: Moved not to review by Dr. Barth. Second?

MS. DEAN: Second.
CHAIRPERSON NEWTON: Second by Ms. Dean. Any further discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? The motion carries.

A-16: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT ACADEMIC PERFORMANCE HEARING AND AMENDMENT REQUEST: QUEST MIDDLE SCHOOL OF PINE BLUFF

CHAIRPERSON NEWTON: Down to 16, Charter Authorizing Panel Action on Open-Enrollment Academic Performance Hearing and Amendment Request for Quest Middle School of Pine Bluff.

MS. BOYD: On February 19, 2016, representatives of Quest-Pine Bluff appeared before the Charter Authorizing Panel to address the charter's academic performance and request an amendment. By unanimous
vote the Panel decided to take no action on the charter and denied the amendment request. No request for the State Board to review the decision made by the Charter Authorizing Panel was submitted. The State Board may exercise a right of review, should they choose, at a later meeting.

CHAIRPERSON NEWTON: Okay. Any questions about the Charter Authorizing Panel's actions relative to Quest Middle School in Pine Bluff? If not, could I ask for a motion?

MS. SAVIERS: I have a question. I have a question. I watched the Charter Panel but I don't remember this particular presentation. Is someone here -- maybe Dr. Gotcher -- someone here who could just give us a little recap of what the Panel said? MS. ZOOK: Ms. Boyd.

MS. SAVIERS: Or Ms. Boyd. Somebody.
DR. GOTCHER: Ms. Saviers, I don't know that I have --

MS. SAVIERS: You don't remember?
DR. GOTCHER: Well, there was a few over those three days, so --

MS. SAVIERS: I know. I know. And that's why -- but I guess my -- this one is problematic to me -DR. GOTCHER: Yes, ma'am.

MS. SAVIERS: -- for the same reasons that Covenant Keepers is. And I just wondered --

MS. BOYD: I think I can help a little bit, Ms. Saviers. So Quest-Pine Bluff is only in its -- I believe it's its second year of operation. So this year will be its third time taking the state exam and so that's one reason I think panel members decided not to take action on them just yet. Another thing is that they've recently had an overhaul in staff, so the building is pretty much newly staffed top to bottom and that's happened recently. And then the -so they're struggling academically and then the request was made to add grades -- lower elementary grades to build up into the school. And that request was denied I believe because the Panel wanted --

MS. SAVIERS: Right.
MS. BOYD: -- wanted them to show progress with the students they had before adding more students to a campus.

MS. SAVIERS: Okay. Thanks.
CHAIRPERSON NEWTON: Dr. Barth.
DR. BARTH: I just want to say that that was worrisome that there was even a request for expansion considering just how poor the performance is of what's there now. And it raises some real worrisome
signs that there may be a little bit of a detachment from reality in terms of where the school is at this point and what it has the capability of achieving. So now their charter is up -- they got an initial five-year --

MS. BOYD: Yes.
DR. BARTH: -- when they were -- okay. So this is -- this will be the end of their third -- they're in their third year?

MS. BOYD: That's correct.
DR. BARTH: Okay.
MS. ZOOK: And one of the things, their rationale, right or wrong, was that they were getting kids that were three years behind and if they could have the elementary grades then they could have them on target and they would -- in their belief, they would have them on target and not behind. So they felt like they were being judged based on somebody else's laying the foundation poorly.

CHAIRPERSON NEWTON: Okay. Any other comments?
If not, I'd ask for a motion.
DR. BARTH: I move not to review.
CHAIRPERSON NEWTON: Move not to review by Dr. Barth.

MR. WILLIAMSON: Second.

CHAIRPERSON NEWTON: Second by Mr. Williamson. Any further discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries.

A-17: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT PRIORITY STATUS AND RENEWAL APPLICATION: SIA TECH LITTLE ROCK CHARTER SCHOOL

CHAIRPERSON NEWTON: Down to A-17, Charter Authorizing Panel on Open-Enrollment Priority Status and Renewal Application: SIA Tech Little Rock Charter School.

MS. BOYD: On February 18, 2016, representatives of SIA Tech appeared before the Charter Authorizing Panel requesting a renewal of their charter and to address the charter's priority status. By unanimous vote the Panel approved the request granting the charter a three-year renewal with an annual internal review and an annual appearance before the Panel. No request for the State Board of Education to review the decision made by the Panel was submitted. The State Board may exercise a right to review at a later meeting.

CHAIRPERSON NEWTON: Any questions?
MR. WILLIAMSON: Another comment.

CHAIRPERSON NEWTON: Okay.
MR. WILLIAMSON: This is another Little Rockbased charter that didn't get any attention from those that allegedly support the education of Little Rock students.

CHAIRPERSON NEWTON: Okay. Mr. Williamson's comment. Any other comments or questions? Do we have a motion?

MS. CHAMBERS: I move to not review.
CHAIRPERSON NEWTON: Moved not to review by Ms. Chambers.

MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Second by Mr. Williamson. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: I will oppose.
CHAIRPERSON NEWTON: You oppose. Okay.
A-18: CHARTER AUTHORIZING PANEL ACTION ON OPEN-ENROLLMENT PRIORITY STATUS AND RENEWAL APPLICATION: PINE BLUFF LIGHTHOUSE CHARTER SCHOOL

CHAIRPERSON NEWTON: We're down to A-18, Charter Authorizing Panel Action on Open-Enrollment Priority Status and Renewal Application: Pine Bluff Lighthouse Charter School.

MS. BOYD: On February 17, 2016, representatives of Pine Bluff Lighthouse appeared before the Charter Authorizing Panel requesting renewal of their charter and to address the charter's priority status. By unanimous vote the Panel approved the request granting the charter a three-year renewal with an annual internal review and an annual appearance before the Panel. No request for the State Board to review the decision made by the Panel was submitted. The State Board may exercise its right to review at a later meeting.

CHAIRPERSON NEWTON: Any questions? Do I have a motion?

MS. DEAN: I move to not review.
CHAIRPERSON NEWTON: Moved not to review by Ms.
Dean. Do we have a second?
MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Second by Ms. Chambers.
All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
DR. BARTH: I will oppose again. I just have -I have problems with renewals when -- or signing off on renewals. I think this one probably gets really close but that's my reason for opposition.

CHAIRPERSON NEWTON: Okay. That ends your day. MS. BOYD: Thank you, Madam Chair. We'll be seeing you next month.

CHAIRPERSON NEWTON: Thank you.
A-19: CONSIDERATION OF ACADEMIC DISTRESS APPEAL FOR BADGER ACADEMY

CONSIDERATION OF ACADEMIC DISTRESS APPEAL FOR BELLE POINT ALTERNATIVE CENTER

A-21: CONSIDERATION OF ACADEMIC DISTRESS APPEAL FOR NORTH LITTLE ROCK ACADEMY

A-22: CONSIDERATION OF ACADEMIC DISTRESS APPEAL FOR SUMMIT SCHOOL

CHAIRPERSON NEWTON: We're down to A-19, Consideration of Academic Distress Appeal for Badger Academy. Commissioner has some comments and the presenters will be Ms. Barnes and Mr. Ferren.

COMMISSIONER KEY: Madam Chair, A-19, A-20, A21, and A-22, these are all academic distress designations for your consideration and all of these schools are alternative learning environments, dedicated ALEs. In the 2015 session the General Assembly passed Act 1272. That statute allows you all to adopt a rule, by rule an exemption for ALEs, but part of that rule must also include an alternative accountability approach. That was
passed; those rules are in process but they are not ready to present. So under our current statute and current rules we had no choice but to proceed with the academic distress designations as they were already existing in statute and rule. What I'm going to recommend may shorten this agenda just a bit, but based on your past practice, the past practice of this board to not designate ALEs in academic distress, it would be my recommendation that on these four that you would take that action again given the consideration of the General Assembly. And we are working to implement what they passed that would give some grace and an alternative measure to these AlEs. CHAIRPERSON NEWTON: Okay. We have signed up to speak on A-19, A-20 -- A-19 is Belinda Short and A-20 is Benny Gooden -- Shook, I'm sorry. When they sign in names it's a little bit hard. Dr. Shook and Mr. Gooden. So --

COMMISSIONER KEY: You may want to hear from Ms. Barnes first.

CHAIRPERSON NEWTON: Okay.
COMMISSIONER KEY: I just wanted to preface these four. You may not want to because, you know, the previous discussion had been presentations, appeals by the school districts, and then a vote. So
really it's up to you, but my -- just a simple recommendation that if you choose to pursue the previous practices these would not be placed in academic distress.

CHAIRPERSON NEWTON: Does anybody want to hear from Ms. Barnes? Nothing personal. We may want a refresher. You may want to refresh the new members, Ms. Barnes.

MS. BARNES: Good afternoon, Madam Chair and Members of the Board. As Commissioner Key just stated, we would like to make the recommendation that the Board stay a decision at this time simply because we do have legislation that has been passed in order for us to accurately look at the mission and the goals of these alternative learning environments who are standalone. We recognize that we need to look at multiple measures. We recognize that success looks differently in different types of school settings.

I would like to also take this opportunity to reiterate what Commissioner Key rebutted earlier. Alternative Learning Environment students do not just go without accountability. The superintendents in the districts are requested to identify which school, the sending school or the resident school that the students' accountability should be levied to. And so
in that respect the students still will receive the types of assistance that they need but they are in the school for various reasons.

So what we would like to do is allow the rulemaking process to continue in order for rules to be developed that will fit, measuring the success or the lack thereof in these schools. And that's why we're asking that you continue the past practice until we complete that process.

MS. ZOOK: Do you -- can you give me some idea about what the hold-up is on getting the rules written, other than the fact that y'all have a lot of other things going on? But is there --

COMMISSIONER KEY: I can.
MS. ZOOK: Okay.
COMMISSIONER KEY: Upon completion of the legislative session -- and remember, keep in mind that many of these statutes don't go into effect until 60 days after, which many of these go into effect July, and we start with the shalls. We start doing rules on the "you shall do" and then we get to the "you may do." In between, we -- our legal team tackles numerous FOI requests, lawsuits; you name it, our legal staff is addressing those issues, working in the "you may do's" as we get to them. So it's
been asserted to me that somehow we should've already done this. The priority is the shalls, then the mays. And this, because it was a may, clearly, this is still in process.

MS. ZOOK: Okay. And also, Ms. Barnes, there are more ALEs than these four. So are the others doing something differently that kept them from being in this position today?

MS. BARNES: From filing the appeal?
MS. ZOOK: No. From being designated in academic distress.

MS. BARNES: No, ma'am. They didn't -- you know -- if your question is does our request only extend to the four that's on this appeal, no, ma'am. Our request extends to all alternative learning environments. I cannot answer the question as to why they did not file an appeal, but I can tell you that they have all stated the same thing, "We keep coming and we keep saying we're dealing with a different measurement." And so I can't answer the latter part but I can answer that we would like to extend it to all alternative learning environments.

MS. ZOOK: Is there an ALE in the state that is not in academic distress?

DR. SHOOK: Our ALE has a separate LEA number.

That's why we're --
MS. BARNES: Right. And, again, these are the ones -- these are the separate LEA numbers, you know, ALEs with LEA numbers.

MS. ZOOK: Right. I know.
MS. BARNES: And I would have to look to see. Mr. Harvey, do you know if we have any alternative learning -- standalone alternative learning environments that are not currently identified in academic distress?

MR. HARVEY: No, ma'am, I do not recall any.
DR. SHOOK: I can answer that.
MS. BARNES: You want to answer that? I don't mind if they don't mind.

DR. SHOOK: Well, and that was going to be one of my points. We have a separate LEA number. My name is Belinda Shook and I'm the superintendent at Beebe. We have a separate LEA number because our alternative learning environment is a conversion charter school. So we have a separate number which means those students who attend that school, which is a very small number, about 30 students, their test scores are pulled separately. If we dropped our conversion charter, we could easily absorb all those scores in our school and it wouldn't make any
difference as far as our overall testing scores. But we don't want to do that because we do have some waivers that allows us to do some very special things and we feel like we're being successful with those students.

MS. ZOOK: Okay. Thank you.
CHAIRPERSON NEWTON: We have other folks. I don't know if you're finished, Ms. Barnes --

MS. BARNES: Oh, I'm finished.
CHAIRPERSON NEWTON: -- but we have some other individuals, Benny Gooden, Mr. Gooden, and --

DR. GOODEN: Yes, ma'am.
CHAIRPERSON NEWTON: If you'd like to comment still, you had signed up to comment.

DR. GOODEN: I did.
CHAIRPERSON NEWTON: Okay.
DR. GOODEN: Well, I apologize for even being here taking your time. You've had a long day already. But the third time is charm; I've been here three times. I was here on February 12, 20 -- no, July 10, 2014, February 12, 2015. And your action, as has been already reported, according to the minutes, is to table action on these. Because it was obvious to me after I talked to you Members of this State Board got it; you understand that we're dealing
with a whole other environment to classify schools using one test on one day; that there's a whole lot more to this. And as the Commissioner has told you, we got Act 1272 passed and -- because Commissioner of Education Wood at that time took your directive and worked to get a legislative remedy, because the answer both of those times from your staff I think was a correct one, was that legislation was so specific it had to be changed. Well, we got it changed and not to recite it but we don't have the rules written to do this.

I'm telling you we're doing the same thing and doing it better than we were the last two times that I talked to you. And the young people that we serve -- and I can't speak for all the other ALEs; I only try to speak for mine. But the young people that we serve have practically any problem you can name and they've brought it to school with them. And our goal is get them prepared where they can function in a regular school environment, and we've done that. I did just a check the other day and we transitioned 13 back to their regular school at semester. You know, we're making progress on those things; we're seeing good results.

Just to give you a flavor, about $80 \%$ of ours are
on some kind of juvenile probation or some type of legal arrangement. Two-thirds of them have little or no parental supervision and environment. It's obvious they've got a lot of dysfunction in their lives. No, they're not going to be 49-1/2\% proficient or some other number on the standardized test but we want to get them where they can graduate. We have a $96 \%$ pass rate on the GED because if they get to 17 years old and they don't have enough credits and they're not ever going to get enough credits by staying in school we're going to get them a GED. And our pass rate is excellent. Last year we had 100\% of our seniors GED or got a high school diploma, because some of them do get enough credits. So we're making progress.

One more thing: Belle Point was a recipient of a SIG grant. They're the only ALE in Arkansas to get one of those. They have adopted the New Tech Network, which you all talked about in another context today. We found out they're the only alternative learning environment in the nation to use that model. So we're working on college and career readiness for these kids. First of all, we've got to get their behavior in order and we're making great progress on that.

I just thank you for the time and I apologize for us having to go through this so many times.

CHAIRPERSON NEWTON: Thank you.
DR. GOODEN: Appreciate you.
CHAIRPERSON NEWTON: Thank you. Next, we can hear from action item A-22, Consideration of Academic Distress Appeal for Summit School. We have Kelly Rodgers, Beth Stewart and Charles --

COMMISSIONER KEY: They're North Little Rock. CHAIRPERSON NEWTON: I'm sorry. North Little Rock? I'm sorry. North Little Rock, 21. That's what I had down here, 21. Mr. Rodgers.

SUPT. RODGERS: Thank you, Madam Chair and Board Members. I won't take up much of your time. I'll echo a lot of what Dr. Gooden has already said and just mention that the students in our alternative school -- and I'll let Beth and Charles Jones speak to it briefly -- students in our alternative school do have many problems. And one thing we're proud of in North Little Rock is they are making great progress; went from 82\% attendance rate to almost 91\%. And with those many problems that these kids have -- just like Dr. Gooden had said, you know, they've got more problems than just academic problems. And so with that I ask that you consider
our request today. And I'm going to let Dr. Stewart and Charles Jones, our principal, speak briefly.

DR. STEWART: I'm not going to go through everything that I prepared for you guys today. But I do want to make sure that I communicate to you that students don't come to the ALE just because they come to school regularly and make good grades. That doesn't happen; that's not why we assign them to an ALE or they're placed in an ALE. Many of our students are incarcerated in the Pulaski County Juvenile Detention Center, the Division of Youth Services, and/or short- and long-term stays with -in mental health institutions. Many come to school, yes, with ankle bracelets and we have a full-time probation officer on staff. Those are the types of students that are in our ALE. Even with that, you can see that the academy does a really good job of getting students ready to go out into the world where they have the same exact struggles. Student struggles in the traditional setting doesn't happen in an ALE because of the class size being so small. It's extremely important though for you to understand that students on average are placed in our academy for two years and then they transition back out because our staff does such a great job at helping
them get caught back up. They're not sentenced to never return to the traditional school. Additionally, students placed in the high school, which is our 9-12, have an instructional reading level of 4.3. They do obtain growth at the academy, as indicated in their STAR assessments. Matter of fact, 45\% of those 9-12 meet growth on a monthly basis. So when you look at it in a broader scale the percentage is much larger.

And by the way, you know, I said before, students and teachers work real hard to get them to where they are. But you need to understand even with growth they're at 4.5 when they leave. We're not talking about students that are traditional "I can sit in rows and learn" students, and that is not what our academy does with those students. They have some very new approaches that they are going to be implementing. We are very proud of those students. They go on to be amazing things that they would not be able to do without our academy.

CHAIRPERSON NEWTON: Mr. Jones.
MR. JONES: First of all, let me thank you all for just listening to us today because I know you've been here for awhile; I've been streaming you at home trying to figure out what time I needed to get here.

But let me thank you because I know you're tired.
I am the principal of North Little Rock Academy and let me first say this, we are an academy. And when I first got to the academy, about 15 years ago, I can tell you the perception of what people thought about alternative schools is what it really was. It was a dumping ground and it was a dumping ground across the state. I will say Lori Lamb and C.W. Gardenhire and the ALE people have done a great job, a tremendous job of oversight to make sure that the programs that are provided for the ALEs are programs that meet the needs of students, but also are in line with those programs that are in regular schools. Most of my -- well, our students are mostly highly mobile. You know, they come from other schools. But let me say this, not just from schools within our district, because we have one middle school now and one high school, but they come from other schools, especially from county and Little Rock transferring to our high school because of our program. Our program is a teacher-based program. Students are provided those same instructional tools and strategies that they are at our high school. And I can say this, our district provides oversight almost to a point where sometimes it's irritating because of
the oversight that they provide to make sure that we're providing those programs for our students, just as we do in the regular schools. Even students who come to us -- and we do have a few students who come who are GT, gifted and talented, and we have to provide services for those students as well.

Our main focus is graduation, trying to get the students to the point where they -- the reading levels are low, but trying to get them to a functional level where they can function on a daily basis. I tell them, "If you can read the newspaper, I feel like you can function." Now, what you do over reading that newspaper is what we need to get to and so we push our students.

We provide all types of services for our students, afterschool services for credit recovery. Our school is open till 6:15 every day. You know, some students come in early; some students do credit recovery throughout the school day. You know, most -- every student gets traditional instruction within the school day. Again, ALEs by design -- just the word alternative education, that first word "alternative" tells you that we need to find a different approach to teaching kids, and that's what we provide.

As far as academic distress status, Act 1272 gave us a little flexibility in not allowing us to be designated as an academic distress school. But the taskforce is working on those rules and regulations that would govern and guideline ALEs to still give accountability, and that's what we're looking for. If you go back and you study the academy, you'll see that we've won numerous awards for growth, you know, for commitment, not just within our district, not just within our state; we've received national recognition because of the job that we do. Are we going to graduate and send every kid to college? No, because every kid doesn't want to go to college. And sometimes when we push to put kids in a box, "here's what we want," some kids want to go -- we just implemented a garden program and it's amazing how many kids want to be farmers. And now we're talking about mostly African American females and males want to be farmers. You know, not to say that we don't have African American farmers, but that's not the tradition of students here in inner-city Little Rock/North Little Rock. And they're having fun and so they look forward to coming to school. And that's what we provide in North Little Rock. So we would appreciate, you know, you and what you do every day
because I know it's a difficult task. And I heard earlier -- when I was streaming I heard about ALEs being a dumping ground. And I can assure you, based on the people that you've put in charge, you know, of the program, of the ALE program they won't allow it. I can tell you Lori Lamb won't allow ALE programs to be dumping programs and she does a good job. Matter of fact, I was emailing her as we -- as I was watching you. So, again, we appreciate all that you do each and every day and just thank you for your consideration because we know it's a difficult task, because we know people ask for everything. And I'm asking right now. So thank you for your time and your effort.

CHAIRPERSON NEWTON: Thank you, Mr. Jones. Commissioner, do you have a recommendation for A-19 through 22?

COMMISSIONER KEY: That you continue the practice of previous decisions and that you -- I don't know officially -- I don't know if it's to not designate. What's the proper terminology, Kendra?

MS. CLAY: In the past it has been to table those items.

COMMISSIONER KEY: Okay.
CHAIRPERSON NEWTON: So can we do one motion for
all four or do we --
COMMISSIONER KEY: Yes. You can do one.
CHAIRPERSON NEWTON: SO I'd ask for a motion for A-19 through 22 to not be tabled.

COMMISSIONER KEY: To be tabled.
CHAIRPERSON NEWTON: To be tabled.
MS. ZOOK: So moved to table.
CHAIRPERSON NEWTON: Okay. Moved by Ms. Zook. MS. SAVIERS: Second.

CHAIRPERSON NEWTON: Second by Ms. Saviers. Any further discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Thank you.
A-23 has been pulled; A-24 is pulled.
A-25: CONSIDERATION OF SCHOOLS RECOMMENDED FOR REMOVAL FROM ACADEMIC DISTRESS

CHAIRPERSON NEWTON: We're down to Consideration of Schools Recommended for Removal from Academic Distress. And also A-26 and 27 have been pulled. So we're down to $\mathbf{A - 2 5}$.

MS. SAVIERS: May I ask a question?
CHAIRPERSON NEWTON: Ms. Saviers has a question.
MS. SAVIERS: Mr. Key, why was -- why were 23
and 24 pulled?
COMMISSIONER KEY: Ms. Barnes can answer that.

It was a timing issue.
MS. BARNES: Yes. Ms. Saviers, the reason we asked that those be pulled was so that the Board could hear all of the appeals in order to meet timelines. Under our rule from the time that we publish the assessment data, we have 30 days to notify any district or school that meets the criteria for academic distress. After they receive that, then the board has to hear their appeal from the date it arrives in the Commissioner's office. What happened here was the date for publishing and posting items for the State Board came before some of those appeals came in because somewhere in the mail it got delayed. We looked at the date on the postmark and it was within their timeframe, their 30 days. So we asked to pull -- excuse me -- we asked to pull those in order to have the Board hear all appeals with the exception of the ALEs, partly because we have two AlEs that fell outside of that 60 days so we needed to go ahead and address those. And that's the main reason. We didn't want to stagger those because with respect also to the timelines the rule also requires once classified then within 15 days we have to have a team on the ground. And it was just going to create such a chaotic period and you would wind up having to
classify some, add to the classification depending upon the outcome of the appeal hearing.

MS. SAVIERS: Thank you.
CHAIRPERSON NEWTON: Okay.
MS. ZOOK: So would you tell me again which ones were pulled?

CHAIRPERSON NEWTON: The ones that are pulled are 23, 24, 26 and 27. So we're on 25.

MS. BARNES: Yes, ma'am. Madam Chair, Members of the Board -- Mr. Ferren, would you please stand? This is Mr. Louis Ferren. Some of you may have met Mr. Ferren during your initial meeting of staff at the ADE. Mr. Ferren is our systems coordinator for school performance. He's one of the unsung heroes. I wanted to make sure that I acknowledge him during this particular time. He has a staff of two program advisors and one analyst and they are responsible for all of these mail-outs to the districts. They provide all of the technical assistance, walking through corrections windows, periods, making sure that we get accurate data. And so while my face and my name may be here, Mr. Ferren's office is the office that is doing all of that legwork in order for us to try to make sure we're getting it right for districts. So because of that I wanted him to be
here in order for us to go ahead and introduce the two schools that have met the criteria for renewal, which means that they now have more than $49.5 \%$ of their student population at proficient or above. They are over a three-year period and so if you have questions, I'm also going to let you ask him those questions. But the two schools that have previously been designated or classified in academic distress and are now above $49.5 \%$ are Townsend -- excuse me -are Oak Park in Pine Bluff and Baseline Elementary in Little Rock School District. Now with that, this board also approved the opportunity that once a school closes that we no longer have to keep adding it to the list and reviewing that. Oak Park has been closed by the Pine Bluff School District, but they did meet the criteria to be removed from academic distress.

MS. ZOOK: I have a question.
CHAIRPERSON NEWTON: You have a question?
MS. ZOOK: I do.
CHAIRPERSON NEWTON: Ms. Zook has a question.
MS. ZOOK: Did Baseline drop a bad 2012 or did they score a really good 2015?

MR. FERREN: Okay. The score -- I can give you the score for the last couple of years. Their three-
year score for the last time was $46.2 \%$. That was the 2012 through 2014, the academic distress calculation of $46.2 \%$. And then the 2013 calculation, Baseline had a 48.25\%. Let's see. I was trying to see whether --

MS. BARNES: He's looking --
MR. FERREN: I can find their information on this sheet here. Okay. Their percent proficient for 2015 -- let's see -- is 65\%.

MS. ZOOK: And that's on the PARCC?
MR. FERREN: The math and literacy.
MS. SAVIERS: What did he say it was?
MS. ZOOK: On the PARCC?
MR. FERREN: Yes. That is the concordant score.
MS. ZOOK: Well, terrific.
MR. FERREN: Their literacy for 2015 was 63.3\% and their math for 2015 was $66.67 \%$.

MS. ZOOK: Isn't that incredibly unpredictable based on what we've been hearing about PARCC?

MR. FERREN: Yes.
MS. ZOOK: Great.
MR. FERREN: They did better than expected.
MS. ZOOK: So the question -- the answer to my question is they had a really good '15.

MR. FERREN: Yes. That's right.

MS. ZOOK: Okay. Thanks.
MR. FERREN: Okay. You're welcome.
CHAIRPERSON NEWTON: Where do we go from here?
MS. BARNES: And in the midst of the astonishment, we did find that there are several schools that did do better than expected. However, of course, these scores are the determination for these classifications or removals or additions is over a three-year period and that speaks to your question. It may not have been necessarily a really bad year that they dropped, but they picked up a really good year. And so that is one of the things that you can look in the data, in our assessment data that is posted. It will show what these -- all schools in the state -- it will show their 15 PARCC scores; it will show their scores on their literacy, scores on their math. We are in the process of preparing specialized password protected data for those schools that will be recommended for classification next month. So they'll have a chance to take a look at numbers of students that were counted into that and help them understand a little bit better that concordant process.

MS. ZOOK: Okay. So as we look at the information -- for example, the information that Ms.

Allen has sent out that she'll discuss, I guess, tonight sometime -- those are the scores prior to the concordance being applied to them or after?

MS. BARNES: I believe hers are prior to the corrected -- corrections process, but it will give you an idea of how they were performing. So her information is going to be just a little bit different than what's posted on the actual website under school performance for the status of the assessment, PARCC assessments.

MS. ZOOK: Okay. Thank you.
CHAIRPERSON NEWTON: Okay. So what is the action for this, Commissioner?

MS. BARNES: We're requesting that you approve our recommendation to remove these two schools from academic distress designation.

CHAIRPERSON NEWTON: The two schools?
MS. BARNES: Yes, ma'am.
CHAIRPERSON NEWTON: Okay.
MS. BARNES: Oak Park Elementary and Baseline Elementary. And then after this, Oak Park would not be identified on a list anywhere because it's a closed school.

MS. SAVIERS: I have a motion.
CHAIRPERSON NEWTON: Okay.

MS. SAVIERS: I move to remove Baseline and Oak Park from the academic distress designation. CHAIRPERSON NEWTON: So it's been moved by Ms. Saviers. Can we get a second? MS. DEAN: Second.

CHAIRPERSON NEWTON: By Ms. Dean to remove Oak Park Elementary at Pine Bluff and Baseline in Little Rock from the academic distress list. Okay. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? I'm trying to find our way. Okay. The motion carries. Thank you, Ms. Barnes.

MS. BARNES: Thank you.
CHAIRPERSON NEWTON: And thank you, Commissioner.

A-28: edTPA CUT SCORE RECOMMENDATION
CHAIRPERSON NEWTON: Now where are we, 28?
COMMISSIONER KEY: 28.
CHAIRPERSON NEWTON: 28. edTPA Cut Score Recommendation. Ms. Luneau.

MS. BARNES: Excuse me. The Deputy Commissioner said that Ms. Allen wanted to make a correction. Her data is going to be -- her data will be post appeals. So it's not the raw data.

CHAIRPERSON NEWTON: Okay.
MS. BARNES: So that's part of a correction in the statement that $I$ just made.

MS. ZOOK: Okay. My question was: is it after concordance or before concordance?

MS. BARNES: It would be before because the concordance had to be a cut score --

MS. ZOOK: Okay.
MS. BARNES: -- that we would use in order to be able to calculate across three years.

MS. ZOOK: Okay.
MS. BARNES: Two different tests.
MS. ZOOK: All right. Thanks.
CHAIRPERSON NEWTON: Okay. Ms. Luneau -- is that the way you pronounce it?

MS. LUNEAU: All right. Good afternoon. I'm Joan Luneau, the education preparation coordinator here at the ADE. For the last two years edTPA has been the subject of a pilot in our state by several of our teacher prep programs. We've come to you a couple of times in the last few months to give you reports on that pilot, and then also in January I gave you a report on some other teacher prep assessments that we had been looking at. From the pilot our participants have agreed that edTPA would
provide valuable candidate performance data in Arkansas. Because of that, for candidates enrolled in a program approved to use edTPA the ADE recommends allowing a teacher candidate to substitute the nationally scored edTPA in lieu of the state approved pedagogical assessment if the edTPA score meets one of the following minimum passing standards. For the assessments that contain 13 rubric fields the score would be a 32 . For assessments containing 15 rubric fields the score would be a 37 . And for assessments containing 18 rubric fields the score would be a 44. These are based on national recommended scores. And our scores that we've chosen are within one standard error of measurement of the recommended cut score.

CHAIRPERSON NEWTON: Okay. You've heard her recommendation for $\mathrm{A}-28$. What is the Board's pleasure? Dr. Barth.

DR. BARTH: I move to approve the acceptance of edTPA as an alternative with the cut scores.

CHAIRPERSON NEWTON: Okay. Is there a second? MS. CHAMBERS: Second.

CHAIRPERSON NEWTON: Second by Ms. Chambers. All in favor? Or any discussion? Sorry. All in favor?

CHAIRPERSON NEWTON: Any opposed? Motion carries.

MS. LUNEAU: Thank you very much.
CHAIRPERSON NEWTON: Okay.
A-29: CONSIDERATION OF RECOMMENDATION TO ADOPT PRAXIS SPECIAL EDUCATION: CORE KNOWLEDGE AND APPLICATIONS (5354) FOR NEW LICENSURE ENDORSEMENT IN SPECIAL EDUCATION RESOURCE

CHAIRPERSON NEWTON: A-29, Consideration of Recommendation to Adopt Praxis Special Education: Core Knowledge and Applications for New Licensure Endorsement in Special Education Resource. And that's you also?

MS. LUNEAU: Yes, ma'am. Michael Rowland is not here today, so I'm going to take his place.

CHAIRPERSON NEWTON: Okay.
MS. LUNEAU: To accommodate educator licensure requirements for a new licensure endorsement in special education resource, the ADE recommends adopting the Praxis special education core knowledge and applications (5354) assessment. The special ed. resource endorsement is for already licensed teachers in either K6 or the subject areas of English Language Arts, math, science grades 4-8 or 7-12. ETS provided a technical report which was attached in y'all's documents from a February 2010 multistate standard
setting study with a recommended passing score to help education agencies determine an appropriate operational passing score. For the Praxis special education core knowledge and applications (5354), the recommended passing score is 151. For the special education resource endorsement, $A D E$ recommends adopting the Praxis special education core knowledge and applications (5354) with a cut score of 151, effective today, March 10, 2016.

CHAIRPERSON NEWTON: Okay. You've heard the recommendation of the Department on A-29. What is the Board's pleasure?

MS. ZOOK: I have -- go ahead.
DR. BARTH: I just have a question. On the Praxis recommendations that we get, the cut scores that we get, I've been curious, do other states deviate much from these scores or is everybody -- is this pretty much -- once the cut score is set through this process that pretty much everybody goes that direction? I'm just curious.

MS. LUNEAU: The majority probably go that direction but there are some states that consistently go up one standard error or down. So it varies by state.

DR. BARTH: Okay.

CHAIRPERSON NEWTON: Ms. Zook.
MS. ZOOK: I think I'm pretty consistent in saying that $I$ don't feel uncomfortable if this was an emergency licensing during an emergency period like we're in when we have a shortage. But to make it a permanent license bothers me. It bothers me that the 151 is only a 61\%. That's -- in most schools that's a low C. And, thirdly, many teachers, particularly in the rural areas, they wind up working -- it may be called a resource room but they have some students who are in there all day. They have a mixture of kids who are learning disabilities, intellectually challenged, physically handicapped. And what I observe as I go around in my other hat, which is my CASA, is that in those rooms they are just watering down and not adapting for the individual students. So -- and it also bothers me that only two of the states involved in this decision-making were in the top 10 in the nation. And I think that two states of the 10 and only two of them being the top 10 in the nation, I'm not sure those were the best people to make these decisions. I'm not challenging you -MS. LUNEAU: Right.

MS. ZOOK: -- in any way. But for all of those reasons I won't be supporting the motion.

CHAIRPERSON NEWTON: Any other questions or comments? What is the Board's pleasure on A-29? DR. BARTH: I'll move to follow the Department's recommendation with the cut score of 151.

CHAIRPERSON NEWTON: Okay. Moved by Dr. Barth.
MR. BLACK: I'll second.
CHAIRPERSON NEWTON: Second by Mr. Black. All in favor?
(MAJORITY CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
MS. ZOOK: Aye.
MS. SAVIERS: Aye.
CHAIRPERSON NEWTON: Okay. Two opposed.
MS. LUNEAU: Thank you very much.
A-30: CONSIDERATION OF RECOMMENDATION TO ADOPT PRAXIS PRINCIPLES OF LEARNING AND TEACHING (PLT) : EARLY CHILDHOOD (5621) FOR FIRST TIME LICENSE IN EARLY CHILDHOOD/SPECIAL EDUCATION INTEGRATED (BIRTH-K)

CHAIRPERSON NEWTON: Moving on to A-30 -- it's still you --

MS. LUNEAU: Yes, ma'am.
CHAIRPERSON NEWTON: -- for Mr. Rowland. Consideration of Recommendation to Adopt Praxis Principles of Learning -- okay, what are we doing?

MS. REITH: They just wanted to know who
opposed. They couldn't hear it.
CHAIRPERSON NEWTON: Okay. Ms. Zook and Ms. Saviers opposed. Okay.

Consideration of Recommendation to Adopt Praxis Principles of Learning and Teaching: Early Childhood (5621) for First Time License in Early Childhood/ Special Education Integrated (Birth through Kindergarten).

MS. LUNEAU: Okay. Again, to accommodate educator licensure requirements, the ADE recommends adopting the Principles of Learning and Teaching: Early Childhood (5621) as the pedagogy test for the first-time license in Early Childhood Special Ed. Integrated (Birth to K ). The content tests have already been adopted for this license and that's already been done, so we needed a pedagogy test for first-time licensure. The programs have already been started. It is anticipated another year before we'll have candidates coming out of those programs. The Principles of Learning and Teaching Early Childhood (5621) is currently the required pedagogy test for the Early Childhood P-4 license with a cut score of 157. Educational Testing Services provided a technical report, which was also attached to your documents, from a March 2011 multistate standard
setting study. ETS provided a recommended passing score of 157. For the first time license in Early Childhood Special Education Integrated (Birth to K) the ADE recommends adopting the Principles of Learning and Teaching: Early Childhood (5621) with a cut score of 157, effective September 1, 2016.

CHAIRPERSON NEWTON: Okay.
MS. ZOOK: Are these primarily the people that are at the co-ops that provide help and a liaison between the co-ops and the ABC program?

MS. LUNEAU: For candidates coming out of this program?

MS. ZOOK: Yes.
MS. LUNEAU: That would be some of them. But they also can work in ABC programs in preschool settings.

MS. ZOOK: And are there any mentoring programs set up for them?

MS. LUNEAU: There will be by that time that they are coming out. Again, it's at least another year before we have candidates coming out of this program.

MS. ZOOK: Okay. Thank you.
MS. LUNEAU: Yes, ma'am.
CHAIRPERSON NEWTON: Any other questions? Do we
have a motion on this recommendation from the Department?

MR. BLACK: So moved.
CHAIRPERSON NEWTON: Moved by Mr. Black to accept the recommendation. Is there a second? MS. REITH: Second.

CHAIRPERSON NEWTON: Second by Ms. Reith. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
A-31: DECLARATION OF CRITICAL ACADEMIC SHORTAGE AREAS OF LICENSURE FOR 2016-2017

CHAIRPERSON NEWTON: Moving on to -MS. LUNEAU: Thank you very much.

CHAIRPERSON NEWTON: Excuse me?
MS. REITH: She said thank you.
CHAIRPERSON NEWTON: You're welcome. I'm delayed by a few seconds.

Next is A-31, Dr. Frank Servedio, Declaration of Critical Academic Shortage Areas of Licensure for 2016 -- you're not Mr. Servedio.

MS. PFEFFER: He's here with me. I apologize.
CHAIRPERSON NEWTON: Ms. Pfeffer.
MS. PFEFFER: Yes. I had thought I was going to be out of town today.

CHAIRPERSON NEWTON: Okay.
MS. PFEFFER: And -- but I do want to recognize Dr. Servedio. He has done the lion's share of this work here and so I have him here to help with the presentation and to answer some of the specific questions that you may have. And I know it has been a long day and we still have some things to go. I'm just going to -- we do have a little more in-depth presentation on this. We just gave you the materials that kind of give you an overview of the critical shortage areas that we would ask you to approve for the 2016-17 school year. Is that right, the right year? 16-17 school year. But we would like to just walk you through a couple of things so you understand where we are because the critical shortage areas are also part of our larger work with equitable access and to insure that we really are focusing on having the teachers that we need in classrooms for students. So if they can start that presentation -- that's going to work there. Yes.

And so, as you know, each year the U.S.
Department of Ed. asks states to identify academic shortage areas and teachers who prepare for and license in these shortage areas may be eligible for financial assistance. But it really goes much, much
deeper than that because as we really analyze and look at these areas of shortage it's really helping us to understand a greater issue that we have and a greater need that we have so that there's a lot more communication; there's a lot more planning; there's a lot more collaboration between the Department, between our educational preparation programs, between our school districts and our cooperatives if we're truly going to get to the day where every child in our state is surrounded by a team of effective, excellent educators.

So -- I forgot I had the clicker.
So doing this -- and this really is work that Frank got going even before I started here. You know, years in the past $I$ think the critical shortage areas were just looked at in terms of what are our ALPs telling us, what -- you know -- and that is a very important part of this data. But Frank has really been instrumental in working on this supply-and-demand formula to establish these shortage areas. And as you know, we are working with the Center for Great Teachers and Leaders as part of our equitable access work because even now with the supply-anddemand data that we have he will tell you that we're limited because we are looking at data that's a year
old when we're predicting areas for the next year. So the data that we're sharing with you right now is from the 14-15 school year to predict areas of shortage -- or not to predict but to name areas of shortage for the 16-17 school year so we have that gap. But his work has really helped to inform the work with the Center for Great Teachers and Leaders because what they're able to do is utilize some of their statisticians and then their researchers that are helping us not only with the quantitative analysis but with the qualitative pieces that go into this. It's helping to take multiple years of data and put it together and bring it back to our stakeholder groups so that we can have conversations around is this what we're really seeing and then how do we go even further into that to determine are there some areas where even the need is more critical than others. So we look at the supply-and-demand, including the pipeline, and then in the demand what are we seeing even in terms of potential retirees. So in our calculation definitions you're going to hear words like: preparing, so those are our pipeline; the potential new hires, the ones who have just been licensed; vacancy subs, so those would be our ALPs and our long-term subs, including the
waivers. Okay, so let me back-up. The vacancy subs are those by the long-term subs, the waivers are those on an ALP; and then the potential need for veterans. And we've got some pretty interesting data to show you regarding the veterans. So Frank works with the Teacher Retirement System to get some data, so the average age of the retiree is 61 and the average years towards retirement is 23 . So we're using the age plus years towards retirement in coming up with the number of 84 , looking at that to determine who is eligible to be leaving. Because we're looking at this as a critical number because these people potentially, based on data, could be walking out the door. So that's also a consideration as we try to start looking to predict where our shortages are.

So your chart that you have contains all of this data. So you have the positive factors, the numbers preparing and the numbers of first-time licensed people. And then you have the negative factors, those -- the vacancy, the waivers and potential veterans. So when we put those data together scores less than 100 indicated that the need was greater than the supply. Again, there are probably other considerations that could be made. Some of these
numbers we look at and depending on experiences you have you may feel, "Well, this is really greater than this." But what we're trying to do is take as an objective approach as possible in looking at these and then, as we said, in the future we're going to have the ability to get more and more input and look at whether there's some qualitative factors that need to be in our future model.

So when we looked at all of our areas one of our really important columns is that number of teachers that are teaching in that area. It gives us a lot of really good data. And then working all the way across, all of those numbers are put together for the total score. And when you just look at our shortage areas here these are the areas where our demand -where we had the numbers where our demand was greater than our supply. And notice computer science is a shortage area. We didn't have the data to include there since this was our first year but we know that we have a great need for computer science teachers, so it is included as a shortage area.

Just some information on frequency of the license areas, the shortage areas. Frank went back and pulled the number of times that these areas have been named as a shortage over the past 10 years. So
you can see there are some that typically -- and this chart shows it, as well -- those that have the X in the column are those that have been a shortage area for many years. This year in the science, if we just looked at science in general, because you have the life science and the physical science, we now are going to have separate licenses for the life science biology, the physics, the chemistry separate. We broke those apart because sometimes when you lump them all together you mask an area of shortage in one and not in the other. And because those licenses will be separated we found that we did have a shortage in the physics and chemistry but not in the biology at this time. So that's why those are separated. As well in the foreign language, the French and the Spanish showed up. And, again, that's because the need in those languages is greater.

Okay. We just pulled kind of a snapshot of our shortage areas and the percentage of teachers that are teaching on a waiver. I don't think it's probably any surprise that we do have a pretty big percent of our special education teachers that are teaching on an ALP. If you were to add in the longterm subs, the vacancies, it would be closer to $18 \%$. So, you know, almost one in five teachers in Arkansas
teaching special education are not fully licensed to teach that. What's even more interesting is over the last couple of weeks we've looked at data regarding just novice teachers and 13\% of our novice teachers are teaching on an ALP. And when we break it down by university we have some universities where that's an even greater number. So what that's telling us is we've got to do a better job with our preparation programs to prepare our teachers that just come out of the programs to be prepared for the jobs that are out there. And, you know, I know a lot of times candidates will graduate and they just -- they want to find a job. When you have that big of a number of our novice teachers who are struggling just learning how to teach and not only that, they're not even teaching what they were prepared for, what they just came out the door prepared to teach, I think that speaks to the longer retention problem. Because if you struggle from day-one because you're not prepared -- maybe you're prepared to teach something but not what you actually wind up in the classroom teaching, that has to be impacting our longer term retention rate. So these are just so many pieces of data that we are looking at and talking about. And I know at some point the talk has to turn to action, so we're
trying to work as fast as we can towards those solutions. But these are -- there are just so many important factors for us to consider.

I spoke a minute ago about the veteran status and I'm really -- I appreciate Frank for putting this data together. If you look here, these are just areas -- the tan colored are the ones that are shortage areas this year. If you look at that district level administrators, a little over 28\% of our current district level administrators -- or it would have been those last year -- but almost a third of them are at retirement age, veteran age. They could be walking out the door. That's a pretty big percentage, and you think about the institutional knowledge and the experience that they have. And you think about, you know, they're eligible to leave at this time, so are we building that capacity in those districts and within our leadership programs for people to come in and take those district level administrative spots. So, pretty interesting information there. You can see even in special education almost $13 \%$ are eligible to be leaving, so just a little bit less than those who are teaching on an ALP.

And then the next slide -- if it's going to
click for me -- okay, back one. I think this is also interesting that the percentage of our newly licensed educators in each of our areas -- so when you look at, for example, special education, 13\% of our teachers teaching special education are first-time licensed. So we've got a high percentage of new people teaching in some of these areas. Physical science, almost $18 \%$ of our physics and chemistry teachers are brand-new teachers. So, again, it just gives us a picture of what our workforce looks like.

And I think the next slide is the last slide. And we broke these out into two things and if -excuse me -- if I mess this up Frank is going to clear it up for you. But those first three lines there talk about our available educators based on what was in the pipeline and the number of newly licensed and their ratio in terms of the number of jobs. So if you put that together mathematically we had about one person for every job that was available in a shortage area. Okay. So, I mean, that -- when I first looked at it I said, "Well, that would be good; you know, we've got enough people to fill the jobs." But you think about where those jobs are and that's with all the shortage areas together, so it doesn't necessarily mean we've got them matched up
perfectly and you would -- basically, it's like Frank said, "Well, if you had applications out there you'd have one person interview for each of your jobs." So that kind of puts it in perspective when you compare the shortage areas to the non-shortage areas. The non-shortage areas are going to have a little bit better ratio. But if you take out those that were newly licensed and just look at our pipeline -- so those bottom three lines focus just on the pipeline -- and remember it's declining every year. We didn't put that slide in there, but it's declining. So our pipeline from this last fall is even less than what this is showing here when you look at it -- and that should be ratio of persons to positions. We had only enough people in the pipeline to fill about 63\% of the vacant jobs in shortage areas. So that pipeline that continues to shrink is going to continue to rapidly affect our ability. So if you had combined it before with those that had licensed when the pipeline was bigger, you know, we were going to have less problems filling the jobs then. The further we go just with our pipeline the fewer available people we're going to have.

So that's kind of a quick run-through of those.
And if you have some questions, Frank and I will be
happy to answer. But we would just ask that you consider the shortage areas that have been identified and accept those. And I do think that that makes a difference when educators have that to work from and I know a lot of school districts use that data. CHAIRPERSON NEWTON: Okay. Ms. Saviers has a question.

MS. SAVIERS: Do you have this broken out regionally?

MS. PFEFFER: Do you want to answer that?
DR. SERVEDIO: No.
MS. SAVIERS: Okay. Okay.
DR. SERVEDIO: Yeah. Right now we're just looking at the numbers of teachers in all of these areas. But one of the aspects -- good afternoon, Members of the Board; Frank Servedio -- one of the aspects of some of the work we're doing with the equitable access is we're looking at everything by school. And so once we know what school and we know what district all of these factors are occurring, then we'll be able to do some -- in fact, we've already started to create some regional maps and we can start seeing where --

MS. SAVIERS: That would be so interesting.
DR. SERVEDIO: -- some of the major shortages
are.
MS. PFEFFER: Yes.
MS. SAVIERS: Anecdotally, we hear over and over again districts in certain parts of the state that have a terrifically difficult time finding folks to fill their -- especially the shortage areas that you've described, so --

MS. PFEFFER: And just to add to that, Frank has actually -- he's in conversations with our people who supply the data, so -- within Dr. Saunders' unit. And, for example, our attrition rates where, you know, we know we lose about 17, 18 percent -- 15\% after one year and up to about 35\% after five years. He is working with them to see if we can identify those individuals so we know what they taught and then we can trace it back to where they were prepared and where they taught so we can start putting that information together. The issue is we just don't have the data systems that -- where we can go and easily gather that data. So sometimes it takes four or five people to help pull that data together and then to look at it. But we definitely are working on that and we -- with our new online renewal, license renewal process we will have a survey that educators will fill out every time they renew their license.

It won't be anything too long. But just some of that to give us an idea of what they've been teaching, have they been on an ALP, do they intend to continue teaching and continue to teach in the district where they have been employed. So all of that data will be very helpful.

CHAIRPERSON NEWTON: Okay. Ms. Reith.
MS. REITH: Thank you so much, both of you-all. I know we've worked a little bit on the equity, teacher equity piece, so to see this and the connection is -- it's wonderful. I just want to make sure how this data is going to be used later and making sure I'm understanding correctly. So this triggers the ability of our higher education institutions to get financial aid for students that apply to these areas? Is that correct? Or are there other -- I guess I'm just trying to see how on the proactive end, right, we're responsive to this. And looking at your report $I$ know there's at least that reference there. But are there other ways proactively that this data gets used?

DR. SERVEDIO: No. Actually, it's not the institutions of higher ed. that would have access to these. But it would be those teachers who are licensing, who are preparing in these areas --

MS. REITH: Okay.
DR. SERVEDIO: -- who may apply for like loan forgiveness and things like that for their college tuitions.

MS. REITH: Okay. So it's for the students. But the admissions office for the higher ed. -- or for the teaching institutions, right, the teaching education institutions, they're made aware of this. And what about in design or recruitment? I guess -MS. PFEFFER: Yes.

MS. REITH: -- just trying to think of the pipeline, right, of making --

MS. PFEFFER: Yes.
MS. REITH: -- sure that our new generation, right, of students are aware, just like we do in other career areas. Are they aware of these shortage areas and opportunities?

MS. PFEFFER: They are, and -- well, and I say they are. This is one of the driving forces of our conversation, and I'll give you an example of how it was used the other day. I got to speak to a group of students in Henderson State's teacher preparation program and we showed them the shortage areas and talked to them about how -- showed them the data on the pipeline and they are now more valuable than ever
because there is such a smaller number of educators enrolled in programs. And I talked to them about -you know -- and I'd already done a little poll, how many of you are, you know, going to be in elementary education, special education, secondary, in a STEM area, and so we'd already done some of that. When they started looking at this we started talking about their marketability. They're already going to be valuable and marketable but are they going to be valuable and marketable for the jobs in their area, and how if they can certify in multiple areas how much more marketable they're going to be. Those are the conversations that I'll have with the deans of the colleges of education that we're going to continue to have as many different places as we can go. It's still going to require the conversations though until we have a system where we can really show the data between the higher ed. and school districts in the area. You know, we all know that Dr. Peggy Doss has a very good relationship with her educational co-op and districts in her area. Every time you talk to anybody there they will talk about the University of Arkansas at Monticello and about her. That kind of relationship has to be replicated everywhere because we have to know and be able to
tell students as they come in, you know, if you want a job and you want to be able to have a job in this area you're going to need to be able to teach these classes. And I think the other thing we do is we report data on our EPR report, so our EPR report will keep having information posted with this kind of information and we've got to show what preparation programs are doing a really good job preparing candidates who get jobs and are able to keep teachers in their communities.

CHAIRPERSON NEWTON: Okay. Any other questions? Okay. So the Department is asking us to support their recommendation of declaring of critical academic shortage areas for licensure for 2016 and 2017. So do we have a motion relative to that request?

MS. DEAN: Move to approve.
CHAIRPERSON NEWTON: Move to approve by Ms.
Dean.
MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. Any further questions? All in favor? (UNANIMOUS CHORUS OF AYES)

CHAIRPERSON NEWTON: Any opposed? Motion passes. Thank both of you.

DR. SERVEDIO: Thank you.
A-32: CONSIDERATION FOR FINAL APPROVAL: ADE POLICIES GOVERNING EDUCATOR PREPARATION PROGRAM APPROVAL

CHAIRPERSON NEWTON: Okay. A-32 is Consideration for Final Approval: ADE Policies Governing Education [sic] Preparation Program Approval. That's Ms. Reinhart.

MS. REINHART: Thank you. Cheryl Reinhart for the Department of Education. I have provided you with a fairly extensive summary of the rules. I can go through that, if you'd like for me to, but as it's late in the day $I$ thought maybe not.

CHAIRPERSON NEWTON: "Not" is probably right.
MS. REINHART: But we did -- I will just say this: we did have change following public comment and that was primarily to clarify Section 7.05 where we wanted to be clear that a person who already has a degree in a particular area doesn't necessarily have to get a second master's degree. They can work with the university in order to get the courses that are required for licensure, but it does not necessarily have to amount to a second master's degree. So we just clarified that in Section 7.05. I would be happy to answer any other questions.

CHAIRPERSON NEWTON: Ms. Zook has a question.

MS. ZOOK: Not a question. I continue to be frustrated by the fact that I don't see any specific courses on the areas that we're concerned about, closing the academic gap, study skills, discipline of minority students, critical thinking skills. You know, you see courses, some similar to what I took way back when. And I don't know where these teachers are going to learn to do the things they need to do and help us with the things that we grapple with if that is not happening in their training.

MS. REINHART: If you don't mind, I'd like for maybe Joan Luneau to address some of that. She deals very -- works very closely with the competencies that make up those program approvals.

MS. LUNEAU: And that's exactly where you'll find just what you commented on. Those are all included in our competencies and in our Arkansas state standards. The policies that you're looking at are general policies for program approval and for submission to programs, so that would not be included. But if you read in there it says they must meet the competencies and that's where you see the detail for the courses.

MS. ZOOK: And those are the things that are looked at when they're doing their internships?

MS. LUNEAU: Yes, ma'am. That would all be in there.

MS. ZOOK: Oh, yea. Thank you.
MS. LUNEAU: It's very specific. Very specific. We did not want these policies to be that -- because we've got 35 areas of competencies and they're all online. So, they're there.

MS. ZOOK: Okay. Thanks.
MS. LUNEAU: You're welcome.
MS. PFEFFER: And, Ms. Zook, if I may add, too, within their accreditation through CAPE those will -they also have to show that they're meeting competencies and those standards, especially for those areas that have the SPAs, the Specialized --

MS. REINHART: Professional Association.
MS. PFEFFER: Yes. Yes.
MS. ZOOK: Thank you.
CHAIRPERSON NEWTON: Any other questions? Okay.
DR. BARTH: I have a question.
CHAIRPERSON NEWTON: Dr. Barth.
DR. BARTH: On the -- in terms of the teacher prep programs, their accountability provisions, do we -- I mean, do we often or infrequently or ever have programs that are kind of teetering there in terms -because we've never seen -- or since I've been on the

Board we've never had a teacher prep program come to us. Is -- I worry -- I guess my question is, you know, are these right in being, you know, challenging enough to teacher prep programs to be what we need them to be in terms of their accountability?

MS. REINHART: I would say that their CAPE accreditation -- because that's accreditation not for the university itself, but for the educator preparation program. That's very rigorous. And those types of things are typically handled in that accreditation process. We are instituting an audit process from the Department; it's under the PLSB. And that process will also be looking at sort of how to -- a system of red flags when things come up and we will be -- there have been in the past schools that were -- they have identified areas in their accreditation process that they're low on and the CAPE accreditation will challenge them on that, and we're aware of those. And we attend those meetings with the accrediting association and so we do -- we are aware of those when they do come up.

DR. BARTH: So I guess my question is if CAPE is tough, a tough process to get through, do our own accountability provisions somewhat become extraneous? MS. REINHART: Not insofar as we do look very
closely at what the competencies are, whether or not -- the syllabi, we look at those; whether or not the internships are meeting what we consider appropriate standards too. It's not really duplicative; it really is two separate processes.

DR. BARTH: Okay. Thanks.
CHAIRPERSON NEWTON: Any other questions? Ms. Pfeffer.

MS. PFEFFER: And this isn't a question; this is a comment. We will -- when we get all of our data ready for our preparation performance report -- I think though we are at a point now where about $50 \%$ of our educators who are prepared are now prepared through nontraditional programs. Those include the MAT programs. But in terms of educator preparation we are going to have to really think more broadly; we're going to have to think beyond just the traditional programs at our institutions of higher education. And my unit, we're building in those audit processes but also those regular review of our nontraditional programs, as well. So it's really a changing landscape in terms of educator preparation.

CHAIRPERSON NEWTON: Okay. So the Department is asking the Board for Consideration for Final Approval on the ADE Policies Governing Educator Preparation

Program Approval. What is the pleasure of the Board?
MS. REITH: I move for final approval.
CHAIRPERSON NEWTON: Moved by Ms. Reith.
MR. BLACK: I second.
CHAIRPERSON NEWTON: Second by Mr. Black. Any further questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries. Thank you.

MS. REINHART: Thank you.
A-33: CONSIDERATION FOR FINAL APPROVAL: PROPOSED ARKANSAS DEPARTMENT OF EDUCATION RULES GOVERNING PUBLIC CHARTER SCHOOLS CHAIRPERSON NEWTON: Next we have Ms. Davis, Consideration for Final Approval -- excuse me -Proposed Arkansas Department of Ed. Rules Governing Public Charter Schools.

MS. DAVIS: Hi, good afternoon. Jennifer Davis, staff attorney for the Department. These are the rules regarding public charter schools. You gave approval to open them up in January for public comment. We did have a public comment period. We did receive some comments but there were no substantive changes made. So if you have any questions about the rules themselves or any of the comments, I'll be glad to answer them. Otherwise, we
do ask that you give final approval for these rules.
CHAIRPERSON NEWTON: Okay. Any questions? If not, could I get a motion?

MS. CHAMBERS: Move to approve.
CHAIRPERSON NEWTON: Move to approve by Ms. Chambers. Second?

MS. DEAN: Second.
CHAIRPERSON NEWTON: Second by Ms. Dean. Any questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries.

MS. DAVIS: Thank you.
A-34: CONSIDERATION FOR FINAL APPROVAL: PROPOSED ARKANSAS DEPARTMENT OF EDUCATION RULES GOVERNING THE MONITORING OF ARKANSAS COMPREHENSIVE SCHOOL IMPROVEMENT PLAN (ACSIP)

CHAIRPERSON NEWTON: Okay. We're on A-34, Consideration for Final Approval: Proposed Arkansas Department of Education Rules Governing the Monitoring of Arkansas Comprehensive School Improvement Plan (ACSIP).

MR. BIGGS: Good evening. Cory Biggs, staff attorney with the Department. These rules were released for public comment. We did receive some comments, mostly about things that we missed that
were in Act 841 , which caused these rules to be revised. We did get those changes made and we have the Governor's approval, and mostly these changes are just to streamline the ACSIP monitoring process. So we'll ask for the State Board's approval.

CHAIRPERSON NEWTON: Okay. What is the Board's pleasure on $A-34$ ?

MS. DEAN: Move to approve.
CHAIRPERSON NEWTON: Motion by Ms. Dean. Second?

MR. WILLIAMSON: Second.
CHAIRPERSON NEWTON: Second by Mr. Williamson. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Okay.
A-35: CONSIDERATION FOR FINAL APPROVAL: PROPOSED ARKANSAS DEPARTMENT OF EDUCATION RULES GOVERNING ACCESS TO PUBLIC SCHOOL INFORMATION ON ARKANSAS COMPREHENSIVE SCHOOL IMPROVEMENT PLANS (ACSIP)

CHAIRPERSON NEWTON: We're down to A-35, Consideration for Final Approval: Proposed Arkansas Department of Education Rules Governing Access to Public School Information on Arkansas Comprehensive School Improvement Plans. Mr. Biggs.

MR. BIGGS: Same song, second verse. The first
ones were for monitoring; these are for public access to ACSIP plans. Act 841 brought on the revisions and they're mostly just streamlining.

CHAIRPERSON NEWTON: Okay. A motion?
DR. BARTH: Move final approval.
CHAIRPERSON NEWTON: Moved by Dr. Barth. Do we have a second?

MS. SAVIERS: Second.
CHAIRPERSON NEWTON: Second by Ms. Saviers.
Okay. All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
A-36: CONSIDERATION OF RESOLUTION FOR THE MONTH OF THE MILITARY CHILD

CHAIRPERSON NEWTON: Consideration of Resolution of the Month of the Military Child. This is John Kaminar. Anybody here relative to A-36?

COMMISSIONER KEY: Well, let me -- I didn't know if John was here or not. Okay. I have it here. Madam Chair, it's simply a resolution of the Board for April 2016 as Month of the Military Child. If you -- the resolution, if you want me to read it in its entirety I will. But the high points are we have 10,000 Arkansans that are serving in the Armed Services. This recognizes these families and the
school age children of these families that attend public schools in the state of Arkansas. And we simply ask for your support for this resolution. We are a member of the Military Interstate Children's Compact Commission, partnering with the Department of Defense and other organizations that recognize April as the Month of the Military Child.

CHAIRPERSON NEWTON: Okay. I think we've done this before when Mr. Lasiter was here. So what is the Board's pleasure in the designation for the Month of the Military Child? Is there a motion?

MR. BLACK: I move we adopt it.
CHAIRPERSON NEWTON: Move to be adopted by Mr. Black. And a second?

MS. REITH: Second.
CHAIRPERSON NEWTON: Second by Ms. Reith. Any further questions? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed? Motion carries and the resolution is adopted.

A-37: CONSIDERATION OF RESOLUTION FOR SCHOOL LIBRARY MONTH
CHAIRPERSON NEWTON: Consideration of Resolution for School Library Month. And that's Ms. Cassandra Barnett.

MS. BARNETT: Good evening.

CHAIRPERSON NEWTON: Good evening.
MS. BARNETT: The Department requests that the State Board adopt a resolution recognizing April 2016 as School Library Month. This is something that's traditionally done throughout the United States. It's sponsored by the American Association of School Librarians. And we would like to promote that in the state of Arkansas.

CHAIRPERSON NEWTON: Okay. What is the Board's pleasure on $\mathrm{A}-37$ ?

DR. BARTH: Move approval of the resolution of School Library Month.

CHAIRPERSON NEWTON: Moved by Dr. Barth. Is there a second?

MS. CHAMBERS: Second.
CHAIRPERSON NEWTON: Second by Ms. Chambers.
Any further discussion? All in favor?
(UNANIMOUS CHORUS OF AYES)
CHAIRPERSON NEWTON: Any opposed?
MS. BARNETT: Thank you.
CHAIRPERSON NEWTON: Thank you.
That brings us down to our reports. Do we want a break or -- we need a 10-minute break.
(THE ACTION AGENDA WAS CONCLUDED AT 5:03 P.M.)
Sharon Hill Court Reporting


- March 10, 2016




- March 10, 2016


C $\mathbf{E}$ RTITICATE

| STATE OF ARKANSAS | ) |
| :--- | :--- |
| COUNTY OF SALINE | ) |

I, SHARON K. HILL, CCR, a Certified Stenomask Reporter before whom the foregoing testimony was taken, do hereby certify that the same is a true and correct transcription of proceedings before the Arkansas State Board of Education, in Little Rock, Arkansas, on March 10, 2016, that the said testimony was reduced to typewritten form by me or under my direction and supervision; and that the foregoing pages constitute a true and correct transcription of all evidence heard and proceedings had in said matter.

I FURTHER CERTIFY that I am neither counsel for, related to, nor employed by any of the parties to the action in which this hearing was taken.

I FURTHER CERTIFY that $I$ have no contract with any parties within this action that affects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial agency, or that requires me to provide any service not made available to all parties to the action.

WITNESS, MY HAND AND SEAL, THIS DATE: March 22, 2016.

SHARON K. HILL, CCR
Certified Court Reporter Certificate No. 670

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